Energy and the Southwest Economy

The dramatic change in oil prices during the last two decades created much economic turbulence in the Southwest. As oil prices rose during the 1970s, the economy accelerated; but when prices fell, the economy faltered. Over the last several years the energy industry has played a reduced role in the Southwest. Relying more on growth in services and manufacturing, the Southwest is recovering from an energy-induced recession. Looking ahead, the energy industry will not likely return to its former degree of prominence. During the 1990s, however, the energy industry should capture a growing share of the Southwest economy.

Oil Price Volatility

The rise and fall in oil prices was dramatic (Chart 1). After a long stable period, the first big jolt in oil prices came after the 1973–74 oil embargo. The next big jump came on the heels of the Iran–Iraq war in the late 1970s. Between mid-1973 and early 1981 inflation-adjusted oil prices more than tripled. In 1980, near the peak in oil prices, many analysts were forecasting that oil prices would reach $60 to $70 per barrel by the end of the decade.

But beginning in 1981, inflation-adjusted oil prices began to slide. Increased energy conservation, increased usage of nuclear power and coal and increased oil production outside of OPEC caused a price retreat. In 1986, the downward movement in the oil price accelerated when discontent within OPEC caused excessive cheating on supply quotas. By mid-1986, inflation-adjusted oil prices had returned to their pre-1974 levels. The dramatic change in oil prices during this period played an important role in the growth of the energy-producing states of the Southwest.

Past Performance of the Southwest

Chart 2 shows the percentage of U.S. output originating from each of the Southwest's energy-producing states. In this chart, an increasing line signifies that the value of the state's output is growing faster than the nation's. During the period of rising oil prices, all four of the energy-producing states in the Southwest grew faster than the nation. When prices fell during the 1980s, however, the states grew more slowly than the nation.

Chart 1

Real Oil Price

(1981 dollars per barrel)
Much of the change in output growth in the Southwest over the last two decades can be directly attributed to changes in output in oil and gas extraction. As shown in Chart 3, oil and gas extraction was an important part of the Southwest economies even before the initial jump in oil prices in 1974. With the rise in energy prices, oil and gas extraction captured an increasing share of the region’s economy. By 1981 the share of output from oil and gas extraction had risen to 30 percent in Louisiana, 25 percent in New Mexico, 21 percent in Oklahoma and 19 percent in Texas. Since 1981, however, the dramatic decline in energy output reduced these shares to about half of their peak levels.

The large swings in energy’s share of output also played a significant role in employment growth in the Southwest. An earlier study showed that from 1972 to 1982 growth in the energy industry was responsible for 45 percent of total employment growth in Texas.\(^1\)

Table 2 shows the percentage decrease in employment resulting from a permanent $5 per barrel decrease in the oil price. A $5 decline occurring in 1985 would cause an employment decline of 3.1 percent in Oklahoma, 1.9 percent in Louisiana, 1.7 percent in Texas and 1.1 percent in New Mexico. These figures represent significant declines in these states’ employment. The decline in energy and the growth of other sectors, however, have decreased the effect of an oil price change.

**Energy and Economic Diversification**

Changes in the energy industry over the last two decades have affected economic diversification in the Southwest (Chart 4).\(^3\) From 1970 to 1979 Texas shifted into highly volatile industries and into industries whose performance moved together. The shift caused diversification to decline. Since 1979, however, the state has moved to more stable and more independent industries, increasing economic diversification.

Much of the change in diversification over this period was the result of the growth and subsequent decline of

### Table 1
**Importance of Energy to Texas Employment Growth, 1972-82**

<table>
<thead>
<tr>
<th>Sector</th>
<th>Energy-related</th>
<th>Actual</th>
<th>Energy-related as percent of actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mining</td>
<td>203</td>
<td>200</td>
<td>101.5</td>
</tr>
<tr>
<td>Construction</td>
<td>96</td>
<td>172</td>
<td>55.8</td>
</tr>
<tr>
<td>Nondurable manufacturing</td>
<td>35</td>
<td>82</td>
<td>42.7</td>
</tr>
<tr>
<td>Durable manufacturing</td>
<td>84</td>
<td>225</td>
<td>37.3</td>
</tr>
<tr>
<td>Transportation and public utilities</td>
<td>50</td>
<td>121</td>
<td>41.3</td>
</tr>
<tr>
<td>Wholesale trade</td>
<td>44</td>
<td>172</td>
<td>25.6</td>
</tr>
<tr>
<td>Retail trade</td>
<td>185</td>
<td>437</td>
<td>42.3</td>
</tr>
<tr>
<td>Finance, insurance, and real estate</td>
<td>59</td>
<td>156</td>
<td>37.8</td>
</tr>
<tr>
<td>Services</td>
<td>179</td>
<td>506</td>
<td>35.4</td>
</tr>
<tr>
<td>Total private nonagricultural employment</td>
<td>935</td>
<td>2,071</td>
<td>45.1</td>
</tr>
</tbody>
</table>

During this period the energy industry had a significant effect on employment growth in every major sector of the Texas economy (Table 1). For example, the construction sector grew by 172,000 workers, and 96,000 of these new jobs (about 56 percent) were related to the growth in the energy sector.

In a related study, two economists looked at the total effect on state employment of a change in the oil price.\(^2\)

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the energy sector. A growing share of the volatile energy sector during the 1970s decreased economic diversification in the Southwest, while a growing share of other industries during the 1980s increased diversification. During the last two decades, out of 59 industries, the two most volatile industries in Texas were oil field machinery manufacturing and oil and gas extraction.

Today's industrial structure in the Southwest is concentrated more in manufacturing and services and less in energy than earlier in this decade. Because manufacturing and services are less volatile than energy, today's industrial structure provides a more stable economic environment. However, if the energy industry returns to its level of dominance as seen in the early 1980s, the Southwest could return to a less stable economy.

Oil Prices Rise — Production Declines

To estimate the role of energy in the future of the Southwest, we must first consider the future demand for oil. Chart 5 shows estimated paths of oil consumption to the year 2000 for various oil prices, assuming that world output grows at a 2.5-percent annual rate. The chart also shows current world oil capacity. As the chart indicates, current oil prices are too low to be sustained over the next decade unless capacity grows sharply.

Oil consumption takes many years to fully adjust to changes in oil prices. Much of the decrease in oil consumption during the 1980s was in response to oil price increases that occurred from 1979 to 1981. Currently, oil consumption is below its long-run equilibrium and, at current prices, can be expected to increase. To keep consumption at or below current world capacity, oil prices (in 1988 dollars) must rise to at least $35 per barrel by the year 2000. If capacity rises in the future, the oil price is likely to be closer to $30 per barrel.

Even with growing consumption and price, the oil industry is unlikely to regain its former prominence in the Southwest economy because the Southwest is running out of oil. Despite the oil industry's current share of the Southwest economy. However, the oil industry's share will remain significantly below peak levels reached in the early 1980s.

The Growing Importance of Natural Gas

Although oil extraction's importance in the Southwest economy is unlikely to increase much from recent levels, natural gas production may become increasingly important. There are four principal reasons why natural gas is likely to gain an increasing share of the Southwest economy.

The first reason is natural gas deregulation. The excess supply of natural gas over the last several years has prompted legislation to create a more competitive environment for the supply and demand for natural gas. Legislation reducing the restrictions on natural gas usage by power plants and industries, the elimination of federal price controls on natural gas and new federal regulations deregulating the natural gas pipeline industry should encourage a greater supply and demand for gas in the future.

The second reason is that the Southwest has substantial natural gas resources. It is estimated that at current production levels, the U.S. has up to a 34-year supply of natural gas. More than half of these estimated resources lie in the Southwest. Oil, on the other hand, is estimated as having only a 26-year supply and less than 40 percent of these resources are estimated to be in the Southwest.

The third reason is environmental. The Bush administration's proposed revision of the Clean Air Act is indicative of recent increased environmental concerns. The burning of natural gas emits less soot, carbon monoxide, sulfur oxides and other pollutants than does the burning of other fossil fuels. Concerns about smog, acid rain and a warming of the earth's atmosphere should stimulate the demand for natural gas in the future.
The fourth reason is technological. Recent advances have increased the demand and supply of natural gas. Developments in highly efficient gas-fired turbines have made the cost of natural gas-generated electricity favorable relative to the use of other fuels. Also, advances in drilling technology have increased the production of natural gas from unconventional sources.

As demand increases, the price of natural gas is likely to rise. The projected average wellhead price of natural gas in 1988 dollars is shown in Chart 6. This forecast was produced by the U.S. Department of Energy and assumes that the oil price (in 1988 dollars) increases to $28 per barrel by the year 2000. The rising price of natural gas reflects increased demand and the elimination of the excess supply of natural gas that has existed in the market since the early 1980s. By the year 2000 the inflation-adjusted gas price should double its 1988 level and should exceed its early 1980s peak of about $3 per thousand cubic feet. Under this scenario, natural gas production will reverse its long decline, rising at an annual rate of about 1 percent.

The Future of Energy in the Southwest

If energy prices increase as projected, oil and gas extraction should become more important to the Southwest. By the year 2000 the natural gas industry could add (in inflation-adjusted dollars) as much as $61 billion a year to the Southwest economy. Taking into account declining oil reserves and increasing oil prices, oil will add an additional $32 billion to the Southwest economy. If total real output grows 3 percent annually, oil and gas extraction's share of output in the Southwest will likely increase from about 9 percent in 1988 to about 14 percent by the year 2000 (Chart 7).

While energy extraction's share of the Southwest's output is likely to be significantly higher than in 1988, it should remain well below the peak level of 1981. By 2000, oil's share of output will increase only slightly and should be only about one-third of its peak level. The share of output from natural gas, however, should increase strongly and actually surpass its earlier peak.

Conclusion

Energy extraction has become a smaller part of the Southwest economy in recent years, and oil is not likely to regain much of its previous importance. Gains in the demand and price of natural gas, however, may lead energy extraction to a more significant role in the future. Although energy extraction's share of the Southwest economy may not be as large as it was in the early 1980s, it should increase from the depressed level of 1988.

While a growing energy industry will provide significant gains in jobs and output, it could also reverse much of the recent economic diversification in the Southwest. Because the energy industry is more volatile than other sectors, a growing energy sector could increase the volatility of the Southwest economy. As the energy industry grows, the Southwest must provide a favorable business climate to promote growth in all areas of the economy. Continuing growth in manufacturing and service industries that are not tied to energy will assure the Southwest of healthy, stable growth in the future.

—Keith R. Phillips

Chart 7
Energy Extraction as a Percent of Southwest Output

[Chart showing energy extraction as a percent of Southwest output from 1981 to 2000.]

6 Ibid.
Beef Prices Expected to Fall with Herd Rebuilding

After seven years of liquidation, Southwest cattle operators are slowly rebuilding their herds. Beef production is expected to increase by the end of 1990, pushing down beef prices. Southwest ranchers are concerned about how far beef prices will fall and that beef may have lost market share as a result of a decrease in demand for beef because of health concerns.

During the most recent cattle cycle, cattle producers have been particularly slow to increase their beef inventory in response to positive returns over cash costs. The cattle industry has experienced positive returns since 1986. Cattle producers, however, continued to liquidate their inventory, and only now are they slowly rebuilding their herds.

Cattle Producers Cautious About Rebuilding Herds

Several factors may contribute to the cattle operators’ cautious approach toward herd rebuilding: drought, debt service, reduced investment capital, and concerns about price declines in the future.

Drought decreased cattle producers’ returns in 1988 and 1989, which discouraged herd rebuilding. Insufficient moisture increased producers’ production cost by reducing water supplies and increasing the cost of feed. Moisture conditions have now improved throughout much of the Southwest.

Debt service may have prevented some cattle operators from rebuilding their herds. Although returns turned positive in 1986, producers had experienced negative margins for nine of the previous twelve years. Some producers had to reduce debt accumulated during the years of negative margins before they could begin herd rebuilding.

Tax law changes reduced the availability of investment capital to cattle producers and likely slowed herd rebuilding. Limited partnerships, a major source of cattle-based investment funds, were stimulated by favorable tax treatment in the early 1980s. The 1986 Tax Reform Act, however, eliminated this tax advantage and reduced the return on these investments.

Uncertainty about beef prices in the future may also explain why producers are slow to respond to positive returns. Increasing the cattle supply will place downward pressure on beef prices. Producers want to be sure that prices will remain high enough to cover the costs of their increased inventory. Producers are worried that concerns about cholesterol have encouraged consumers to shift their demand away from beef. This shift would reduce beef prices and the profitability of cattle production.

Declining Market Share: Prices or Health Concerns?

Beef has lost market share to pork and poultry over the last 15 years. (See the chart.) Since 1976, beef consumption declined 25 percent, while consumption of pork and chicken increased 17 percent and 58 percent, respectively. Though some of the reduction in market share may be the result of a shift in consumer demand away from beef because of health concerns, changes in beef prices strongly suggest that consumers have reduced beef demand because of the increasing relative price of beef.

Beef prices have increased 72 percent since 1976, compared with increases of 37 percent and 43 percent for pork and chicken, respectively. If consumers were reducing beef consumption for health reasons, then beef prices would have fallen relative to chicken prices and demand would have shifted away from pork, another red meat. Pork consumption, however, has risen while beef consumption has dropped.

Increases in the relative price of beef have contributed heavily to reduced beef consumption and have overwhelmed any reduction in consumption due to health concerns. Beef prices were most likely rising in response to the decreasing supply of beef associated with herd liquidation. Although health concerns affect some consumers’ demand for beef, beef’s market share appears to be determined by the relative price of beef.

—Fiona Sigalla

References:


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The Regional Implications of a National Economic Slowdown

The trend toward slower rates of growth of the U.S. economy is likely to continue through the end of 1990. But Louisiana, New Mexico, Oklahoma, and Texas should see improvement relative to the nation.

National Economy Is Slowing

The slowdown of the national economy can be attributed partially to resource constraints. Capacity utilization is near its highest level since the early 1970s. The labor market has also tightened. Substantial increases in national economic activity would likely rekindle inflation. But while inflation remains a concern, slower economic growth coupled with monetary and fiscal policy restraint should alleviate inflationary pressures.

Indeed, preliminary signs indicate that the inflation rate is slowing while the economy expands at a moderate pace. Data released for the late summer period suggest slightly more economic growth nationally than is implied by the term "soft landing." In any case, a national recession seems unlikely in the near future.

Recovery Underway in the Southwest

An economic recovery is already underway in the Southwest, despite continued weakness in construction and energy. But the continued weakness in these two sectors draws attention away from the emerging health of the remainder of the Southwest economy. There is no doubt that the Southwest economy was hurt by downturns in these two sectors, but now construction declines have moderated and the energy industry appears to be mending. More importantly, the region's two largest sectors—services and manufacturing—are growing at rates close to that of the nation.

Shifting Economic Forces Favor the Southwest

Economic fortunes are shifting in favor of the Southwest. The national slowdown is likely to cut unevenly. Some states that experienced strong economies over the past five years are now showing signs of potential weakness. Far from seeing a soft landing, some Northeastern states could see a bumpy landing as the national economy slows. In contrast, the Southwest should see continued recovery.

Five factors that shaped regional performance in recent years—energy prices, the value of the dollar, defense spending, construction, and the financial health of the banking industry—are changing, affecting regional economic performance. Overall, the Southwest should benefit. Some other states should be affected adversely. Let's consider each factor in turn.

Energy prices. During much of the 1980s, lower energy prices stimulated economic growth in forty states of the United States while hurting the ten energy-exporting states. The effects of lower energy prices on economic growth are behind us, however, and energy prices can be expected to rise over the next five to ten years. Other parts of the country, particularly the oil-consuming states in the Northeast, will experience reduced economic growth while much of the Southwest benefits.

The dollar. The dollar depreciated some 30 percent from March 1985 to April 1988, stimulating growth in the manufacturing centers of the Northeast and the Midwest. But with their plants operating near capacity limits and the dollar's recent appreciation, further gains are unlikely. Any remaining expansion will occur where resources are available; excess capacity and abundant labor suggest the Southwest.

Defense spending. National defense spending is declining, which could mean problems for the defense-dependent states in New England. Growth in defense-dependent New Mexico is likely to be hurt as well. For states such as Texas that are not excessively dependent on defense, cuts in defense spending should impose a lighter economic burden. The Dallas-Fort Worth metropolitan area is the Dallas-Fort Worth metropolitan area. However, contains an abundance of defense-related manufacturing that will be adversely affected by the anticipated reductions in defense spending.

Construction. Much of the Southwest suffers from overbuilding. But it is largely a known and quantifiable problem in the Southwest, and declines in construction over the last few years have helped reduce the problem. Overbuilding is just now becoming evident in the Northeast and other parts of the country. A shrinking construction sector in these areas will reinforce other negative trends.

Banking. Recent events in the Southwest have revealed the difficulties that problems in the banking industry can cause for other sectors of the economy. Recapitalization of the banking and thrift industries with private and federal funds is beginning to resolve apparent capital shortages in Texas, Oklahoma, New Mexico, and Louisiana. However, the early signs of banking problems are now becoming evident in other parts of the country.

In summary, changes in five critical factors, together with excess capacity and abundant labor in the Southwest, suggest continued expansion and the possibility of stronger economic growth in the Southwest—even as the national economy slows. In fact, parts of the Southwest may lead the nation in overall economic performance during the next five years.