The serve Bank of Atlanta - 1971

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Liability Management Banking: Its Growth and Impact

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Liability Management Banking Its Growth and Impact

A growing number of banks engage in liability management banking (LMB). This is the practice of buying reserves, chiefly for meeting lending commitments (lines of credit) and reserve requirements, through these means: borrowing Federal funds and Eurodollars, entering into repurchase agreements, and marketing negotiable certificates of deposit (CD's) and bank-related commercial paper.

Under the concept of LMB, an outflow of deposits or an increase in loan demand may signal a bank to raise offering rates on Fed funds loans, CD's, or other liabilities in order to purchase reserves. Conversely, a reduction in loan demand or inflow of deposits may cause a bank to reduce its offering rates on liabilities.

The concept of LMB differs from what is known as asset management banking—the practice of adjusting the volume and cost of bank credit in response to changes in reserves and deposits. Following this concept, a bank reacts to a decline in deposits and reserves by selling securities, raising lending rates, and rationing available loan funds by screening applicants more carefully. Banks practicing asset management banking tailor their loan commitments to anticipated lending capacity, which is determined by flows of demand and savings deposits—over which a bank has little control. Banks practicing LMB, on the other hand, base their loan terms and commitments not only on anticipated movements in demand and savings deposits but also on the anticipated availability and cost of reserves from discretionary sources.¹

The concept of LMB and asset management banking are not mutually exclusive. Banks are still interested in managing their assets—such as adjusting rates on and volumes of overnight loans to Government security dealers—in order to maximize earnings and maintain liquidity. Also, banks have always been interested in managing deposits and other liabilities to increase lending capacity and profit potential. What is new about LMB is (1) the type of liabilities used—namely, money market liabilities in negotiable and nondeposit forms; (2) competing for funds on a price basis; and (3) the

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¹Since money market funds are available at a price—interest rate regulations permitting—the purchase of these funds is at the discretion of banks. Hence, these sources of funds are sometimes labeled "discretionary sources."

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purchase of reserves by the sale of liabilities, rather than the sale of liquid assets, such as Treasury hills

This article describes the historical development and regulation of Federal funds loans, negotiable CD's, Eurodollar borrowings, repurchase agreements, and bank-related commercial paper. The effects of LMB transactions on the balance sheet of the banking system are described in the Appendix, while elsewhere in the article, special attention is given to the impact of LMB on credit availability.²

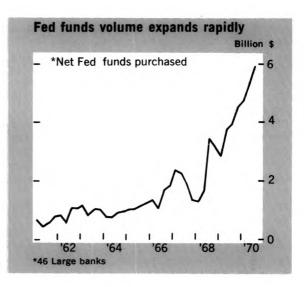
The Funds Market: LMB's Start

History. A description of the evolution of LMB must start with the rejuvenation of the Federal funds market (the Market) in the 1950's.

Federal funds are deposit balances at Federal Reserve Banks. These deposits, which constitute the major portion of member bank reserves, are borrowed and lent in the Market, usually for one day. Borrowing banks use the loan proceeds to meet reserve requirements or to expand loans while lending banks earn interest on the loan. In effect, the Market is a day-to-day conduit for transmitting reserves from reserve-surplus to reserve-deficit banks.³

The Market originated in the 1920's when New York bankers realized they could borrow the excess reserves of other banks more cheaply than they could borrow reserves at the discount window. Both lending and borrowing banks stood to profit by such loans.

Federal funds trading in the 1920's was confined to only 30 to 40 major banks. After being dormant in the 1930's and 1940's, the market revived in the 1950's when strong credit demands began to put pressures on bank reserve positions. As the Market mushroomed in size during the 1950's and 1960's, it became more than just



a means of last-minute reserve adjustment. Large banks tapped the Market as a regular source of funds. Many smaller banks—under the inducement of high rates—regularly invested in the Market as an alternative to investment in short-term Government securities and, in some cases, as a substitute for loans. The importance of Fed funds loans as revenue producers for small banks is brought out by Sixth District data, which show that interest on Federal funds loans accounted for over 5 percent of 1969's operating income at member banks with deposits of less than \$10 million.

Effects. A bank that has ready access to reserves in the Market does not require large amounts of excess and secondary reserves (mainly Treasury bills) to meet contingencies. In addition, the Market tends to reduce desired levels of excess and secondary reserves by providing a lucrative substitute for these assets. Thus, the Market contributed to the erosion of excess reserves and short-term Government securities in bank assets during the post-World War II period.⁴

When a bank decides to lend excess reserves

²LMB also has interest rate effects, but these are not discussed.

³A few brokers and one large bank, all located in New York City, make a market in Fed funds by matching banks wishing to buy and sell Fed funds. These marketmakers who receive compensation for this service, chiefly from commissions on security transactions of banks, have direct lines with large New York City banks and are in frequent telephone communication with large banks all over the country. These banks, in turn, buy and sell funds for numerous correspondents before clearing in the national market. After being informed by telephone, selling banks order reserves to be shifted to buying banks via Federal Reserve wires.

⁴From 1950 to mid-1970, average excess reserves declined from \$1 billion to less than \$.2 billion, and Government securities maturing within one year declined from about 12 percent to 5 percent of bank credit. Rising interest rates, the increase in average bank size, advances in communication, and the development of other discretionary sources also were partly responsible for the declines in excess and secondary reserves.

to another bank, these formerly idle reserves are normally used to expand bank credit and deposits at the bank borrowing the reserves. Since the borrower of Federal funds is usually a large bank, this transaction increases the amount of credit available to the customers of large banks. In effect, the Market gives borrowing banks—and indirectly their customers—access to the lending capacity of lenders of Federal funds. Conversely, the Market enables lenders of funds, usually smaller banks, to "participate" in loans made by larger banks. In this process, the Market tends to foster uniform credit conditions throughout the country by allocating lending capacity to geographical areas and classes of banks that bid the most for Federal funds.

From the standpoint of the banking system, any economizing of excess reserves that results from Federal funds trading increases the ratio of deposits and bank credit to reserves. In other words, this economizing increases the efficiency of reserves in supporting deposits and bank credit (for mechanics, see Appendix, Case A).

Many small banks sold Treasury bills in the 1960's and lent the proceeds, via the Market, to larger banks—who, in turn, used the proceeds to expand loans. These transactions did not affect the level of excess reserves or total bank credit, but they did alter the composition of bank credit; more specifically, loans increased and Treasury bills decreased. The increase in loan availability at large banks that results from these transactions does not reduce loan availability to borrowers at smaller banks; rather, it reduces bank demand for Treasury bills. However, when the money market tightened in 1969 and the Fed funds rate was often above 9 percent, some small banks undoubtedly diverted funds from lending to local borrowers to Federal funds loans to large banks. When this occurred, supplies of funds increased to customers of large banks at the expense of customers of smaller banks.

Insofar as Fed funds loans are considered less perfectly safe than excess reserves and Treasury bills, the substitution of Fed funds loans for excess reserves and short-term Treasury securities lowers, if only slightly, the quality of bank liquid assets. On the other hand, the Market actually tends to increase bank liquidity by affording a discretionary source of reserves and enabling current excess and secondary reserves to be used more efficiently.

Regulation. The Market has always been relatively free from regulation. However, as money markets grew progressively tighter in the late 1960's, banks began to make increasing use of borrowing on an overnight basis from individuals, corporations, and state and local governments. The Board of Governors ruled, effective February 12, 1970, that these transactions were a means through

which a bank "obtains funds for use in its banking business." Thus, liabilities incurred in such transactions were ruled as deposits, rather than Federal funds and were subject, therefore, to Regulations D (reserve requirements) and Q (interest rate ceilings). Federal funds transactions involving Government security dealers, mutual savings banks, savings and loan associations, and foreign banks remained exempt from regulations.

The CD: A Giant Leap

History. While the Market gave large banks discretionary access to the liquidity of the banking system, the negotiable CD gave these banks discretionary access to the liquidity of the nonbank sector of the money market (corporations, insurance companies, institutions, state and local governments, Federal agencies, etc.). The CD was an innovation of money market banks that were frustrated by the relatively slow growth of corporate demand deposits in the 1950's. Corporate demand deposits, which were the bulk of deposits at these banks, did not grow much in dollar volume because corporate treasurers kept trimming balances to take advantage of rising money market interest rates. Thus, lending capacity of large banks grew slowly at a time when credit demands were gaining momentum and interest rates were trending upward.

A secondary market for CD's—which was organized by a Government security dealer and a New York City bank in February 1961—greatly increased the liquidity of CD's by permitting their sale before maturity. Money market experts at banks in financial centers learned to gauge the quantity of CD money available to them at various interest rates. By altering rates (interest ceilings permitting) a bank could influence the volume of CD's it sold. Money center banks began publishing CD offering rates for various maturities, but rates were often negotiated individually.⁵

Money market banks attracted sizeable volumes of CD's in the early 1960's, greatly increasing their share of intermediation and permanently breaking their orientation toward demand deposits. Subsequent declines of CD's in 1966 and 1969 were an important impetus to the development of other discretionary sources of funds.

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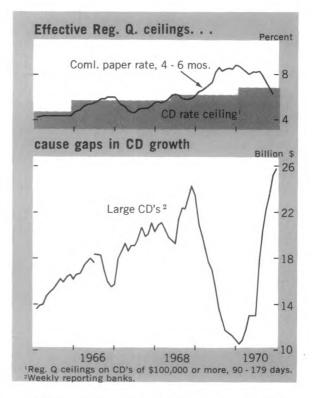
⁵Some large banks have a CD desk which analyzes CD's due to mature shortly, studies CD availability and rates paid by competitors, makes decisions about offering rates, and makes a secondary market in CD's. A supplier of CD funds will commonly call a few banks to ensure a competitive rate.

Effects. In trying to attract CD's, large banks compete with nonbank sectors of the money market—such as commercial paper dealers, Government security dealers, etc.—rather than with small banks. Therefore, the development of CD's shifted intermediation to large banks from the nonbank sector of the money market rather than from small banks. Since money market banks do give more emphasis to consumer loans and small business financing than the nonbank sector of the money market, a shift of money market funds in favor of banks must have made more credit available to consumers and small businesses.

From the standpoint of the banking system, the purchase of a CD transfers liabilities from demand deposits to time deposits. Since the time deposit reserve requirement is about one-third that of demand deposits, excess reserves are generated by the transfer. If these excess reserves are neither desired by banks nor absorbed by the Federal Reserve, they are the basis for an expansion of bank credit and deposits. (See Appendix, Case B.). The Federal Reserve can neutralize the bank-credit and deposit-increasing effects of a CD issue by absorbing reserves equal to the increase in excess reserves generated by the CD issue.⁶

Regulation. During the early 1960's, regulatory actions encouraged a rapid expansion of CD's. During much of this period, Federal Reserve policy was expansionary, and the growth of CD's and bank credit was considered to be consistent with this policy. Reserve requirements applicable to CD's were lowered from 5 percent to 4 percent in November 1962, and CD interest rate ceilings were raised on four occasions during the 1962-1965 period to permit banks to offer competitive rates on CD's.

As CD's continued to expand rapidly in the first half of 1966, in spite of a shift toward monetary restraint, the Federal Reserve moved to limit CD growth. Reserve requirements were raised to 5 percent and then 6 percent (on deposits of over \$5 million) in July and September of 1966. But



more importantly, as competing money market rates eclipsed CD rate ceilings in mid-1966, ceilings were not raised, and thus, precipitated a sharp runoff of CD's.

Then, when money market rates declined in

RESERVE REQUIREMENTS (percent of liabilities)

Effective	Date	CD's1	Eurodollars ²	Bank- Related Coml. Paper
1962-Oct.	25	4		
1966-Jul.	14	5		
Sept.	8	6		
1969-Oct.	16	6	10	
1970-Oct.	1	5	10	5
1971-Jan.	7	5	20	5

¹Applicable to time deposits when amounts are over \$5 million.

⁶The generation of excess reserves from shifts in deposits between categories with differing reserve requirements has long been recognized as a factor affecting the relationship between reserves and bank deposits. From the standpoint of controlling bank deposits or credit, the generation of excess reserves, resulting from a shift in funds from demand to time deposits, is not essentially different from the excess reserves generated when demand deposits are shifted from one class of member bank to another with lower reserve requirements.

²Since Oct. 16, 1969, member banks have been required to maintain reserves against balances above a specified base due from domestic offices to their foreign branches. Regulation D imposes a similar reserve requirement on borrowings above a specified base from foreign banks by domestic offices of a member bank.

early 1967, CD volumes once again began to climb. Interest rate ceilings were adjusted upward in April of 1968 when policy was still expansive.

With the return of monetary restraint in December 1968, ceilings were allowed to become effective as in 1966, causing a prolonged runoff in CD's. In January of 1970, ceilings were revised upward in conjunction with an easing of monetary restraint. Ceilings on CD's of 30- to 89-day maturity were suspended in June 1970, in order to allow banks to compete effectively for short-term funds and to allow a reintermediation of funds from the commercial paper

market to banks. In a move intended to increase the availability of financing for housing and state and local governments, reserve requirements on time deposits of over \$5 million—including CD's—were lowered from 6 percent to 5 percent, effective October 1, 1970.

Eurodollar Borrowing: LMB Comes of Age

History. The 1966 and 1969 CD runoffs tended to reduce the lending capacity of major banks at times when their customers were intensifying loan

Effects of LMB On Total Credit Availability

LMB can increase bank and nonbank credit availability combined if it: (1) induces bankers to expand loans and deposits by drawing down excess reserves; (2) encourages investors to draw down demand deposits in order to purchase CD's or other money market bank liabilities, thereby generating excess reserves that are used by bankers to expand loans and deposits; (3) reduces transaction costs of financial intermediation, thereby increasing funds available to borrowers; or (4) causes the Federal Reserve to supply more reserves to the banking system than it would otherwise.

In the case of (1) and (2), LMB has tended to increase credit availability, but probably not substantially. By providing banks both a lucrative substitute for excess reserves and an added means of adjusting for reserve deficits, the Federal funds market has been partly responsible for an erosion of excess reserves in the past two decades. However, the decline in excess reserves in the postwar period has not been large in absolute terms.

Secondly, vigorous bank competition for funds in the 1960's has encouraged some money market investors to trim their demand deposit balances, in order to purchase CD's, Eurodollar (E\$) balances, bank RP's, and bank-related commercial

paper. This, in turn, generated excess reserves (see Appendix) used by banks to make loans. However, money market investors are a sophisticated group that would have maintained slim demand deposit balances in the tight money market conditions of the 1960's, even without vigorous bank competition for money market funds. Therefore, the absolute effect of LMB on demand deposit balances and credit availability has probably been minor.

Thirdly, LMB has probably not substantially reduced transaction costs of intermediation. This is because money markets are characterized by a high degree of competition, with both bank and nonbank sectors of the money market being highly efficient intermediaries. Therefore, any shifting of fund flows between bank and nonbank channels that resulted from LMB probably had only a minor effect on transaction costs of intermediation and, therefore, on the supply of credit

Also LMB's influence on the reserve-supply actions of the Federal Reserve has probably had only a minor effect on credit availability. First, when monetary policy was in some phase of ease-namely the 1961-1965 and the 1967-1968 periods-most of the growth in LMB liabilities was in the form of CD's. These increases in CD's and attendant bank credit growth at large banks were viewed as consistent with a posture of monetary ease and were accommodated, rather than offset in any way, by Federal Reserve policy. This implies that the Federal Reserve supplied reserves to satisfy increases in reserve requirements on CD's. Under this accommodative policy, the increases in CD's caused a net increase in total credit only when CD's were purchased with funds that otherwise would have remained demand deposit balances. When CD's were purchased instead of nonbank liabilities, such as commercial paper (which was usually the case), bank credit rose instead of nonbank credit demands and interest rates were rising. These increased pressures and profit opportunities stimulated the ingenuity of money market bankers to develop alternative sources of bank funds. An example of this was the rapid development of Eurodollar (E\$) borrowing during the 1966 CD runoff.

E\$'s are dollar deposits in banks outside the U. S. Foreign branches of U. S. banks obtain deposit claims on U. S. banks in their normal customer relationships and by bidding for dollar balances. When these claims are deposited in the branch's account at its head office, the head

and the net supply of credit was unaffected.

Secondly, when policy was restrictive-namely, during 1966 and 1969—an attempt was made to reduce credit extended by major banks by allowing Regulation Q interest rate ceilings on CD's to become effective. This deflected CD proceeds to other bank and nonbank liabilities. To the extent that CD proceeds were used to buy reserve-free E\$ deposits, bank RP's, and bankrelated commercial paper, excess reserves were generated. However, this had only a slight bearing on bank or total credit, since the excess reserves generation was slight and tended to be absorbed by open market operations. When CD proceeds were used to purchase nonbank commercial paper and other nonbank liabilities, there also was little net effect on credit availability, since declines in bank credit were offset by increases in nonbank credit.

However, to the extent that LMB was responsible for increases in bank loan commitments, it may have contributed to money market pressures in 1969 when large banks had to bid very aggressively for funds to meet their lending commitments. Because day-to-day open market operations are influenced by money market conditions, overly intensified money market pressures, resulting from banks scrambling for funds, may have caused the Federal Reserve in its day-today operations to make slightly greater reserve injections in 1969 than it would have otherwise. These actions by themselves increased credit availability. Without the access to discretionary sources of funds provided by LMB, banks would have presumably made less ambitious loan commitments, and the money market would have been under less stress in 1969.

In conclusion, LMB has probably increased credit availability, though not substantially, by encouraging declines in excess reserves and demand deposit balances and by contributing to money market pressures in 1969.

office increases its "liabilities to foreign branches" and collects reserves from other U. S. banks.

The bulk of E\$ borrowing has taken the form of increases in liabilities of domestic banks to their foreign branches, with about 75 percent of the borrowing coming from branches of major New York banks. Banks without foreign branches can borrow E\$'s from foreign banks or individuals, either directly or through brokers and dealers. Typically, a E\$ borrowing is initiated by a U. S. bank when it instructs its foreign branch to bid for E\$ balances. The branch offers competitive rates for E\$ balances, inducing a foreigner to transfer his deposits from a U. S. bank to the branch. The foreigner then instructs his U. S. bank to transfer deposits from his account to the branch's account (liabilities to foreign branches) at the branch's head office. In the process, reserves are transferred to the branch's head office from other U. S. banks.

Since E\$ deposits are exempt from interest rate ceilings and maturity minimums, head offices used their branches in 1966 and in 1969 to bid for funds that could not be attracted with domestic CD's. E\$ borrowing amounts to purchasing reserves, at a bank's discretion, through a foreign branch.

Effects. Thus, by borrowing E\$'s, the very banks that were suffering the sharpest declines in CD's in 1966 and in 1969—namely, large New York City banks and major banks in several other financial centers—were able to make up for losses to their lending capacity. Without E\$ borrowing, lending capacity of major banks would have been lost to the nonbank sector of the money market, to the detriment of those borrowers who only had access to banks.

To some extent during 1966 and 1969, CD proceeds were deposited in foreign branches of American banks, where they were, in turn, lent to head offices. A shift of funds from a CD to a liability to a foreign branch produced a slight increase in lending capacity at major banks, since the liability to a foreign branch is reserve-free compared with a 5- or 6-percent CD reserve requirement.

The effects of E\$ borrowing on the balance sheet of the banking system are similar to those of a CD issue (Appendix, Case C). Excess reserves are generated because funds are transferred from a demand deposit to a "liability to a foreign branch" that is subject to a lower reserve

⁷The number of domestic banks with foreign branches has been increasing rapidly, rising from 13 in 1965 to 53 in 1969.

requirement than demand deposits or is altogether reserve-free. Again, these excess reserves are the base for an expansion of loans and deposits, if they are neither held idle by banks nor absorbed by open market operations.⁸

Regulations. As was the case with CD's, E\$ borrowings were subjected to restrictive regulations during a period when monetary policy was restrictive. Concerned that E\$ borrowing was enabling large banks to circumvent Regulation Q and to partly offset monetary restraint, the Federal Reserve—in August 1969—subjected such borrowing above a specified base to a 10-percent reserve requirement. This increased the cost of additional loanable funds from this source, since 10 percent of the borrowing proceeds would be required reserves. This, in turn, stimulated bankers to develop new, less-costly sources of funds.

When loan demand ebbed and the cost of money from domestic sources plummeted after mid-1970, banks paid off their E\$ liabilities at a rapid rate—thus reducing their reserve-free E\$ borrowing bases. In an effort to stem the outflow of E\$'s, which was adversely affecting the U. S. balance of payments (official settlements basis), the Federal Reserve raised the marginal E\$ reserve requirement from 10 percent to 20 percent, effective January 7, 1971. This action was intended to discourage further reductions in reserve-free E\$ bases by increasing the marginal cost of future increases in E\$ borrowing.

The Repurchase Agreement: In the Tradition

Development and Effects. Intense loan demand during 1969, as well as regulatory restrictions on CD's and E\$ borrowing, spurred money market banks to develop still another instrument—the repurchase agreement (RP)—as a discretionary source of funds.

An RP is the sale of a financial asset with an agreement to buy it back on a specified date and

at a prearranged price or yield. RP's are most commonly associated with Government security dealers who arranged about 60 percent of their financing in the 1960's with RP's. The RP has become an important outlet for the overnight or temporarily idle funds of money market investors, since it can be tailored to meet individual maturity needs and is practically free of capitalloss risk. Maturities range from overnight to several months, with the bulk of maturities being very short.

When a bank sells an asset under an RP, it receives payment either (1) by debiting the purchaser's deposit account at the bank, which reduces the bank's required reserves, or (2) by receiving a check drawn on another bank, which gives the selling bank a claim on the reserves of that bank. Thus, the RP is useful in reserve adjustment because it either reduces a bank's required reserves or supplies it with reserves.

During 1969, RP's on both loans and securities enabled large banks to retrieve some of the funds being lost through CD redemptions. The volume of bank loan RP's rose sharply in 1969 and was at a level of \$1.3 billion in August. The volume of securities sold under RP rose rapidly throughout 1969 and the first half of 1970, reaching a level of \$4 billion in mid-1970 before declining.

The credit and reserve effects of an RP on the balance sheet of the banking system are similar to those of a E\$ borrowing (Appendix, Case D). Again, excess reserves are generated because liabilities are transferred from demand deposits to an RP that was reserve-free prior to August 1969.

Regulation. The rapid rise of loan RP's was reversed in August 1969 when the Federal Reserve ruled that these liabilities were deposits and, therefore, subject to Regulations Q and D. This rendered loan RP's noncompetitive and volumes of these RP's have declined steadily. The restrictive regulatory action on loan RP's again occurred during a period of monetary restraint, but the lag between the introduction of RP's and their regulation was shorter than in the case of CD's and E\$ borrowings.

RP's on securities, as distinguished from RP's on loans, have remained exempt from Regulations Q and D and, like the Market, have become a regular source of funds for about 60 money market banks.

Commercial Paper: A Typical Response

Development. Despite the ingenuity of money market bankers in exploiting sources of funds

(Continued on page 30)

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^{*}During periods of rapid increases in borrowing from the E\$ and other nondeposit markets, changes in total bank deposits will be a poor proxy for changes in total bank liabilities or bank credit. For example, in 1969, the total deposit aggregate diverged from a liability series including nondeposit sources of bank funds. Because E\$ borrowings are close substitutes for CD's and have bank credit effects similar to CD's, it is appropriate to include them, for analytical purposes, in aggregates of bank liabilities that include CD's. By similar reasoning, bank-related commercial paper and borrowing under repurchase agreements should also be included in these aggregates.

Bank Announcements

JANUARY 2, 1971 FIRST NATIONAL BANK Lucedale, Mississippi

Opened for business. Officers: Everette W. O'Neal, chairman; Jack D. Triggs, president and chief executive officer; and James R. Persons, vice president and cashier. Capital, \$250,000; surplus and other capital funds, \$375,000.

JANUARY 4, 1971 **BANK OF GONZALES**Gonzales, Louisiana

Began to remit at par.

JANUARY 4, 1971
CITIZENS BANK & TRUST COMPANY
Thibodaux, Louisiana

Began to remit at par.

JANUARY 4, 1971

UNITED BANK OF CHATTANOOGA

Chattanooga, Tennessee

Opened for business as a nonmember. Officers: George M. Stewart, president; Wilbert P. Rundles, vice president; John L. Riddle, cashier; and Madge M. Ransom, assistant cashier. Capital, \$1,000,000; surplus and other capital funds, \$1,500,000.

JANUARY 5, 1971 **BAYSHORE STATE BANK** *Bradenton, Florida*

Opened for business as a nonmember. Officers: Al Schmacker, president; Thomas C. Howard, executive vice president; and Arthur E. Campbell, vice president and cashier. Capital \$480,000; surplus and other capital funds, \$324,000.

JANUARY 5, 1971 THE SEBASTIAN RIVER BANK Sebastian, Florida

Opened for business as a nonmember. Officers: Merrill P. Barber, chairman; L. S. Tiller, vice chairman and executive vice president; John K. Moore, president; Larry T. Hall, vice president and cashier; Warren D. Haffield and A. J. Sanchez, vice presidents; R. Don Deeson and Dorothy Judah, assistant cashiers; and Grady Phillips, auditor. Capital, \$300,000; surplus and other capital funds, \$105,000.

JANUARY 6, 1971 **THE CARRABELLE BANK**Carrabelle, Florida

Opened for business as a nonmember. Officers: W. A. Paxton, president; Joe W. Butler, vice president and cashier; and A. Bivin Simmons, vice president. Capital, \$140,000; surplus and other capital funds, \$106,950.

JANUARY 6, 1971
THE SUNCOAST CITY BANK
OF ST. PETERSBURG
St. Petersburg, Florida

Opened for business as a nonmember. Officers: T. G. Mixson, chairman and president; Jack W. Hayward, vice president; Donald R. Mosher, cashier; and Ralph W. Haskell, Jr., and Julian B. Mathews, assistant vice presidents. Capital, \$500,000; surplus and other capital funds, \$475,000.

JANUARY 8, 1971

FIRST BANK OF TREASURE ISLAND

Treasure Island, Florida

Opened for business as a nonmember. Officers: J. Lee Ballard, chairman; R. V. Eckert, president; W. Howard Hoover, vice president and cashier; and Roy K. Graesser, executive vice president. Capital: \$305,000; surplus and other capital funds, \$305,000.

JANUARY 11, 1971
SECURITY NATIONAL BANK
Fort Myers Villas, Florida

Opened for business. Officers: A. W. D. Harris, president; Joe L. Norris, executive vice president; Henry A. Caldwell, vice president and cashier; and Dr. Stuart Bean and Heard M. Edwards, vice presidents. Capital, \$500,000 surplus and other capital funds, \$250,000.

JANUARY 28, 1971 **BARNETT BANK OF DAYTONA BEACH**Daytona Beach, Florida

Opened for business as a nonmember. Officers: W. Ernest Allen, Jr., chairman; Randolph S. Merrill, Jr., president; and J. Graham Harris, vice president and cashier. Capital, \$500,000; surplus and other capital funds, \$200,000.

JANUARY 29, 1971 THE PEOPLES BANK Gainesville, Florida

Opened for business as a nonmember. Officers: Jerry Thomas, chairman; John G. Adicks, president; and Daniel S. Goodrum, cashier. Capital, \$500,000; surplus and other capital funds, \$250,000.

during 1969, large banks were unable to keep up with intense loan demand. The imposition of marginal reserve requirements on E\$ borrowing and the subjection of loan RP's to Regulations Q and D increased pressure on large banks. As we might expect, innovative bankers responded by developing a new instrument to compete freely for money market funds. The instrument was commercial paper (CP) issued by bank holding companies, affiliates, and subsidiaries.

CP is a short-term promise to pay, signed by the borrower—a nonfinancial corporation, finance company, or affiliate of a bank—and sold at a discount, either to a dealer or directly to money market investors. Most of the proceeds from the sale of bank-related CP were used to purchase loans from the related bank.

Effects. If bank affiliates are consolidated into the banking system, the issue of bank-related CP has effects on the balance sheet of the banking system that are similar to a E\$ borrowing (Appendix, Case E). When the affiliate sells CP, it receives a check (and claim on reserves) and deposits it in a related bank. When the affiliate purchases loans from the related bank, payment is made by debiting the affiliate's account. From the standpoint of the banking system, funds have been shifted from a deposit to a reserve-free CP category, and thus, generate excess reserves. Bank credit (including loans sold to affiliates) increases unless open market sales compensate for the increase in excess reserves.

CP proved to be a productive source of funds to more than 60 major banks that issued CP, the volume rising from a negligible amount in mid-1969 to nearly \$8 billion by July 1970. Many banks that were suffering CD redemptions were able to recoup losses of funds by issuing CP to holders of maturing CD's. In addition to being reserve-free, CP had an advantage over CD's in that it could be issued in maturities of less than 30 days.⁹

Regulation. Restrictive regulatory actions against bank-related CP were proposed by the Board of Governors on October 29, 1969, shortly after banks

began to issue CP on a large scale. However, it was not until September 1970 that the definition of deposits was expanded to include bank-related CP if the proceeds of the CP were used to purchase assets from the related bank. CP, classified as deposits, was subjected to reserve requirements equal to those on deposits of the same maturity. Therefore, CP issued with a maturity of less than 30 days was subjected to demand deposit reserve requirements.

This action was inconsistent with the earlier Federal Reserve pattern that brought other liabilities under restrictive regulations only during periods of monetary restraint. The Federal Reserve was pursuing a moderately expansionary policy when CP was subjected to reserve requirements in October of 1970. However, restrictive regulatory action against bank-related CP was first proposed a year earlier. This action was accompanied by the aforementioned reduction in reserve requirements on time deposits with the result that CD's and CP were put on an equal footing regarding reserve requirements. The net effect of these actions was a reduction in required reserves of about \$350 million for all member banks. Shortly before reserve requirements took effect, the volume of bank-related CP began to drop like a lead balloon and continued shrinking in the late months of 1970.

Summary

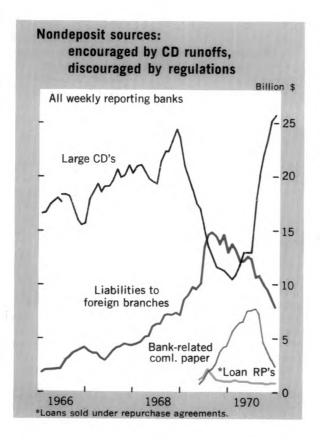
What major conclusions can we draw from the growth and development of LMB? First, LMB has given large commercial banks access to surplus lending capacity at small banks—via the Fed funds Market—and access to temporarily idle funds of corporations, governments, other financial intermediaries, etc.—via CD's, E\$ borrowings, RP's, and bank-related CP. Money market banks by adjusting offering rates on Federal funds loans and other LMB liabilities, have succeeded in affecting the volume of their liabilities marketed. This ability has increased their options for meeting loan commitments and for offsetting reserve deficiencies.

Secondly, the aggressive competition for bank funds on the basis of price (a result of the development of LMB) has led to some shifting of funds from nonbank to bank channels of the money market. Insofar as consumers and small businesses rely on large banks for part of their financing, these borrowers must have benefited from the shift in money market funds in favor of banks. With few exceptions, only the largest, well-known borrowers have access to the nonbank money market.

By inducing bankers to draw down excess reserves in order to expand loans and by encouraging investors to draw down demand

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⁹Loan sales to affiliates rose in tandem with the expansion of bank-related commercial paper in 1969 and in 1970. Since loan sales are not included in the narrow definition of bank loans or bank credit, a divergence developed between the narrowly defined series on bank loans or bank credit and those series adjusted for loan sales. Thus, analysts could derive different conclusions about the behavior of bank lending, depending on the series studied.



of these sources of funds and to develop new ones in the future. The latter development would occur should money market pressures mount and if banks conclude that Regulation Q will be used to sever them from CD's and existing nondeposit liabilities. On the other hand, if bankers conclude that quick Federal Reserve detection and regulation will limit the profitability of liability innovation, the incentive to innovate will be reduced—but it probably could not be eliminated entirely.

ARNOLD DILL

Reprints of this article are available upon request to the Research Department, Federal Reserve Bank of Atlanta, Atlanta, Georgia 30303.

deposits in order to purchase CD's and other money market liabilities, LMB produced an increase in total credit availability. This increase, however, was not substantial because LMB-induced declines in excess reserves and in demand deposits were small in absolute terms.

During the 1960's, LMB became increasingly regulated by the Federal Reserve, which acted to influence LMB in a more or less contracyclical fashion. In periods of restraint, the Federal Reserve subjected CD's to higher reserve requirements and, by not lifting interest rate ceilings when market interest rates were rising rapidly, cut off CD's as a source of bank funds. This added to the pressure on money market banks and, consequently, led to or encouraged the development of E\$ borrowing, bank-related CP, and RP's. The Federal Reserve later subjected these sources of funds to reserve requirements that put them on a more equal footing with CD's. Conversely, during periods when monetary policy was expansionary, the Federal Reserve encouraged the expansion of CD's and did not interfere with the development of other liabilities.

As the money market eased in 1970, CD's surged and banks cut back their outstanding CP, RP's, and their expensive E\$ debts. However, bankers can be expected to keep on hand every one

THE EFFECTS OF LIABILITY MANAGEMENT BANKING ON THE BALANCE SHEET OF THE BANKING SYSTEM

The balance sheet effects of transactions involving Fed funds, CD's, E\$'s, RP's, and CP are illustrated here. Demand deposits are assumed to be subject to a reserve requirement of $17^{1}/2$ percent, and negotiable CD's to a requirement of 5 percent (currently in effect at member banks for amounts over \$5 million). For simplicity, it is assumed that total reserves are constant and that excess reserves generated by transactions are used for loan- and demand-deposit expansion. Demand deposits will eventually expand by a multiple of (1 or 5.714) of any $17^{1}/2$

excess reserve increase. This is, of course, a naive assumption. In fact, a part of any generation of excess reserves would be lost to leakages—such as currency drains—during the loan- and deposit-expansion process.

In Case A, Step 1, excess reserves are transferred between banks as a result of a Fed funds loan. In Step 2, the borrowing bank uses the excess reserves to expand its loans and deposits. In reality, of course, an increase in loan demand may have caused the borrowing bank to step up its Fed funds borrowing. In either case, if the transactions eventually result in a \$100 reduction in excess reserves, these reserves would then be in a position to support demand deposits of \$571 (5.714 x \$100), according to the assumptions made above. As a result of the transaction, the ratio of loans and deposits to reserves increases.

In Case B, Step 1, excess reserves of \$12.50 are generated when a \$100 CD (5-percent reserve requirement) is purchased with a \$100 demand deposit (17¹/₂-percent reserve requirement). According to our assumptions, the \$12.50 of excess reserves would eventually be used to support an increase of \$71.47 (5.714 x 12.50) in demand deposits and loans. The ratio of loans and deposits to reserves increases as a result of the purchase, but loans and deposits each increase by less than the CD purchase.

Deposit composition is altered, with demand deposits contracting and CD's increasing. To neutralize the bank-credit and deposit-increasing effects of the CD issue, the Federal Reserve would have to absorb reserves equal to the initial \$12.50 increase in excess reserves.

In a E\$ borrowing (Case C), dollars are transferred from a demand deposit account at a U. S. bank to a foreign branch's account (due to branch) at its head office. If the "due to branch" is reserve-free, excess reserves of \$17.50 are generated and would eventually support \$100 (5.714 x \$17.50) of loans and demand deposits. Again, the ratio of loans and liabilities to reserves increases. If the "due to branch" is subject to a 10-percent marginal reserve requirement, in effect after August 1969, excess reserves of only \$7.50 are generated and loans and deposits would increase by about \$43 (5.714 x \$7.50).

Because of accounting peculiarities, RP's can have two effects on the balance sheet of the banking system (Case D). When a non-mortgage loan or security is "sold" under an RP, deposits are debited in payment for the RP and an RP liability is incurred (Step 1). If the RP is reserve-free, excess reserves of \$17.50 are generated, and the effects are the same as in Cases A or C. If the RP is subject to reserve requirements, which is the case for loan RP's effective August 1969, excess reserve generation would be less, of course. When a mortgage loan is sold under an RP, the loan is transferred to the purchaser (Step 1a). Excess reserves of \$17.50 are generated when demand deposits are debited \$100 in payment for the loan.

When an affiliate of a bank sells CP (Case E), it receives a check, which it deposits in its related bank. When the affiliate purchases loans from the related bank, payment is made by debiting the affiliate's account. From the standpoint of the banking system, \$100 has been shifted from a demand deposit to the reserve-free CP category, generating excess reserves of \$17.50. Since October 1, 1970, bank-related CP has been subjected to a 5-percent reserve requirement and the balance sheets effects of an issue are identical to those of a CD issue (Case B).

BALANCE SHEET

Case A: Loaning Excess Reserves in the Fed Funds Market

	Assets (\$)	ank		Borrowing	g Bank		
	Assets (\$) Liab	Liabilities (\$)	Assets (\$)		Liabilities (\$)		
Step 1	reserves Fed funds lent	-100 +100		reserves	+100	Fed funds borrowed	+100
Step 2				loans	+100	demand deposits	+100

		Banking System		
Step 1	Assets		Liabilities	
	Fed funds lent	+100	Fed funds borrowed	+100
Steps 2, , n	loans	+571	demand deposits	+571

671

32

671

Case B: Purchasing a CD with Demand Deposits

Banking System

Steps 2,, n	Assets (\$)	Liabilities	(\$)
	(excess reserves	+12.50)	demand deposits CD's	-100.00 +100.00
	loans	+71.47	demand deposits	+ 71.47
	loans	+71.47	CD's demand deposits	+100.00 - 28.53

Case C: A Head Office Borrowing Eurodollars from its Foreign Branch

Banking System	
----------------	--

	Assets (S	5)	Liabilities (\$)				
Step 1	(excess reserves	+17.50)	demand deposits due to branch	-100 +100			
Steps 2,, n	loans	+100	demand deposits	+100			
		+100		+100			

Case D: Buying an RP with Demand Deposits

Banking System

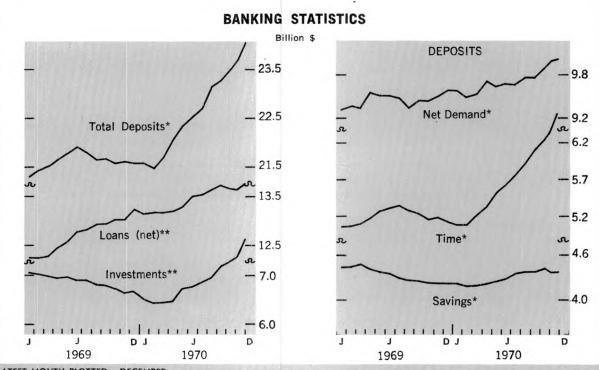
Steps 2,, n	Assets (\$)	Liabilities (\$)			
	(excess reserves	+17.50) demand deposits RP's		-100 +100		
	loans	+100	demand deposits	+100		
	loans	+100	RP's	+100		
Step 1a	mortgages (excess reserves	-100 + 17.50)	demand deposits			
Steps 2a,, n	loans	+100	demand deposits	+100		
		0		0		

Case E: Purchasing Bank-Related Commercial Paper with Demand Deposits

Banking System

(including bank affiliates)

Step 1	Assets (\$)		Liabilities (\$)				
	loans at banks	-100	demand deposits	-100			
	loans at affiliates (excess reserves	+100 + 17.50)	СР	+100			
Steps 2, , n	loans	+100	demand deposits	+100			
	loans	+100	СР	+100			

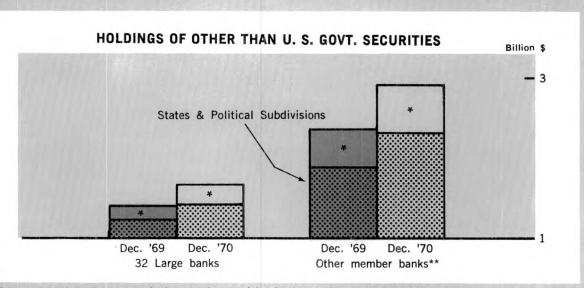


LATEST MONTH PLOTTED: DECEMBER

Note: All figures are seasonally adjusted and cover all Sixth District member banks.

*Daily average figures **Figures are for the last Wednesday of each month.

BANKING NOTES



^{*}Includes participation certificates in Federal agency loans and bonds of U. S. Government corporations **Breakdown of Dec. 1970 figures is estimated.

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Federal Reserve Bank of St. Louis

DISTRICT BANKS: HEAVY BUYERS OF MUNICIPALS

District bankers expanded their holdings of securities by more than \$1 billion in 1970. Roughly three-fourths of this expansion went into securities that were other than U. S. Government obligations (usually grouped under the classification of "other securities"). Country banks accounted for over 70 percent of these purchases of "other securities".

Two important factors in the heavy buying of securities were the strength of deposit inflows and the sluggishness of loan demand at both large and small banks. To illustrate: Reserve city banks increased their holdings of total time and savings deposits by \$500 million, and country banks gained over \$1 billion. The overall slack in loan demand—especially during the second half of 1970—was reflected in the loan-to-deposit ratio of District banks. This ratio dropped from 72.9 percent in July 1970 to 68.2 percent in December 1970.

Clarification of the legislative question regarding the tax-free status of interest earned on municipal securities strongly influenced the placement of investment funds in these issues. An early version of the Tax Reform Act of 1969 indicated that Congress was considering the removal of the Federal tax-exempt status of municipals. However, the final form of the bill that emerged at the end of 1969 did not remove the tax-exempt status and thus, maintained the attractiveness of municipal obligations.

In expanding their municipals during 1970, banks took advantage of a plentiful supply of new municipal issues. Concern over the tax issue discouraged many investors from buying municipals, thereby keeping some government units from issuing securities in 1969. Removal of the tax-exempt status would have forced issuers to raise yields, thus increasing their financing costs. When the tax reform legislation did not change the tax-

Member Bank Holdings of "Other Securities" (Millions of \$) End of Year								
	1969	1970	% chg.					
Ala.	546	697	+ 28					
Fla.	1,632	2,017	+ 25					
Ga.	579	65 3	+ 13					
La.*	440	509	+ 16					
Miss.*	172	184	+ 7					
Tenn.*	426	534	+ 25					
Sixth District	3,795	4,594	+ 21					
*Represents or	nly District	portion						

exempt status these uncertainties disappeared, and units that had postponed borrowing in 1969 because of interest cost began again to offer securities. By the end of 1970's third quarter, new District issues totaled \$1.9 billion and exceeded the total amount issued in 1969 by more than \$100 million.

With the drop in interest rates in the third and fourth quarters of 1970, most state and local governments were again able to offer securities with competitive yields. Prior to this, a combination of record high yields and legal interest rate ceilings had kept some governmental units from issuing competitive long-term securities in 1969 and the early months of 1970.

Many bankers traditionally purchase municipal securities because they feel a responsibility toward their local communities. During the last ten years, country banks increased their holdings of municipals even in periods of peak loan demand.

In early 1971, the average banker's appetite for municipals showed no let-up. However, any future strengthening in loan demand will probably cause bankers to expand their holdings of state and local securities at a slower rate. Banks tend to favor loans over investments because of their greater profitability.

JOSEPH E. ROSSMAN, JR.

¹The classification "other securities" includes obligations of state and local governments (municipal securities), participation certificates in Federal agency loans, bonds of U. S. Government corporations, and any corporation stock held. Municipal securities accounted for over 80 percent of District bank holdings of "other securities" at the end of 1970.

Board of Directors

Federal Reserve Bank of Atlanta and Branches

Effective January 1,1971

BIRMINGHAM BRANCH

Appointed by Board of Governors

William C. Bauer (Chairman)—1971 President, South Central Bell Telephone Company Birmingham, Ala.

E. Stanley Robbins-1972

President, National Floor Products Company, Inc. Florence, Ala.

+ David Mathews-1973

President, University of Alabama University, Ala.

Appointed by Federal Reserve Bank

K. M. Varner, Jr.—1971
President The First Nation

President, The First National Bank Auburn, Ala.

Harvey Terrell—1972

Chairman, The First National Bank Birmingham, Ala.

+W. D. Malone, Jr.-1973

President and Chairman, The First National Bank Dothan, Ala.

+C. Logan Taylor—1973

Chairman, The First State Bank Oxford, Ala.

ATLANTA

Class C1

Edwin I. Hatch (Chairman)—1971 President, Georgia Power Company Atlanta, Ga.

F. Evans Farwell—1972

President, Milliken and Farwell, Inc. New Orleans, La.

**John C. Wilson (Deputy Chairman)—1973 President, Horne-Wilson, Inc. Atlanta, Ga.

IACKSONVILLE BRANCH

Appointed by Board of Governors

Castle W. Jordan (Chairman)—1971 President, AO Industries, Inc. Coral Gables, Fla.

Henry King Stanford—1972 President, University of Miami Coral Gables, Fla.

**Henry Cragg—1973

Vice President
The Coca-Cola Company Foods Division
Orlando, Fla.

Appointed by Federal Reserve Bank

Edward W. Lane, Jr.—1971

President, The Atlantic National Bank Jacksonville, Fla.

James G. Richardson-1972

Chairman and President The Commercial Bank & Trust Company Ocala, Fla.

+Malcolm C. Brown-1973

President and Chairman Florida First National Bank at Brent Pensacola, Fla.

+A. Clewis Howell—1973

President, Marine Bank & Trust Company Tampa, Fla.

NOTE: Expiration dates of terms occur on December 31 of the year beside each name.

*Re-elected for three-year term

¹Nonbankers appointed by Board of Governors, Federal Reserve System

Class B²

Owen Cooper—1971

President, Mississippi Chem. Corp. and Coastal Chem. Corp. Yazoo City, Miss

Philip J. Lee-1972

Vice President, Tropicana Products, Inc. Tampa, Fla.

*Hoskins A. Shadow—1973

President, Tennessee Valley Nursery, Inc. Winchester, Tenn.

NASHVILLE BRANCH

Appointed by Board of Governors

Edward J. Boling (Chairman)—1971 President, University of Tennessee Knoxville, Tenn.

Roy J. Fisher-1972

Manager, Tennessee Operations Aluminum Company of America Alcoa, Tenn.

+James W. Long-1973

Farmer Springfield, Tenn.

Appointed by Federal Reserve Bank

Hugh M. Willson—1971 President, Citizens National Bank Athens, Tenn.

Edward C. Huffman—1972 Chairman and President First National Bank Shelbyville, Tenn.

+Dan B. Andrews—1973
President, First National Bank
Dickson, Tenn.

+ Kenneth L. Roberts—1973 Executive Vice President Commerce Union Bank Nashville, Tenn.

Class A³

John W. Gay-1971

President, First National Bank Scottsboro, Ala.

William B. Mills—1972

President, Florida National Bank Jacksonville, Fla.

*A. L. Ellis-1973

Chairman, First National Bank Tarpon Springs, Fla.

NEW ORLEANS BRANCH

Appointed by Board of Governors

Frank G. Smith, Jr.—1971 Vice President Mississippi Power and Light Company Jackson, Miss.

D. Ben Kleinpeter (Chairman)—1972

Wholesale Manager Kleinpeter Farms Dairy, Inc. Baton Rouge, La.

+ Broadus N. Butler—1973 President, Dillard University New Orleans, La.

Appointed by Federal Reserve Bank

E. W. Haining—1971 President, First National Bank Vicksburg, Miss.

H. P. Heidelberg, Jr.—1972

President

Pascagoula-Moss Point Bank Pascagoula, Miss.

+Tom A. Flanagan, Jr.—1973 President, Lakeside National Bank Lake Charles, La.

+Lawrence A. Merrigan—1973

President

The Bank of New Orleans and Trust Company New Orleans, La.

MEMBER, FEDERAL ADVISORY COUNCIL Harry Hood Bassett

Chairman, The First National Bank Miami, Fla.

³Member bank representatives elected by member banks + New member

²Nonbankers elected by member banks

^{**}Reappointed for three-year term

Sixth District Statistics

Seasonally Adjusted

(All data are indexes, 1957-59 = 100, unless indicated otherwise.)

	Latest Mor	One oth Month Ago	Two Months Ago	One Year Ago			Month 970	One Month Ago	Two Months Age	One Year Ago
SIXTH DISTRICT					Unemployment Rate (Percent of Work Force)† Avg. Weekly Hrs. in Mfg. (Hrs.)		5.6 39.7	5.3r 40.2r	5.1 40.4	3.9
INCOME AND SPENDING						. Dec.	33.7	40.21	40.4	40.0
Manufacturing Payrolls	. Dec. 21	51 261r 9 167	260 142	262 156	FINANCE AND BANKING					
Crops	. Nov. 12		102	133	Member Bank Loans		336	332	327	306
Livestock	. Nov. 16	4 175	179	193	Member Bank Deposits Bank Debits**	Dec.	240 257	233 258	230 246	218 238
New Loans	. Dec. 34	8 323	338	338						
Repayments	Dec. 34	7 327	329	29 6	FLORIDA					
EMPLOYMENT AND PRODUCTION					INCOME					
Nonfarm Employment	. Dec. 1	52 152r	152	152	Manufacturing Payrolls	Dec.	337	347r	349	343
Manufacturing	Dec. 1	45 144r 36 136r		149 138	Farm Cash Receipts	. Nov.	124	286	1 9 8	198
Food	. Dec. 1:	20 120		117	EMPLOYMENT					
Textiles	. Dec. 1	10 110r		116	Nonfarm Employment†		181	180r	181	177
Apparel	. Dec. 1	75 175r 27 126r		176 131	Manufacturing . ,		173 181	174r 181r	173 182	177 176
Printing and Publishing	. Dec. 1:	57 156r		154	Construction	. Dec.	126	128r	130	134
Chemicals	. Dec. 1	41 141r 59 158r		144 168	Farm Employment	. Dec.	90	90	93	8 5
Lbr., Wood prods., Furn. & Fix.	Dec. 1	06 106r	106	108	(Percent of Work Force)†		4.2	4.21	3.9	2.5
Stone, Clay, and Glass Primary Metals	Dec. 1:	30 129r 30 130r		133 135	Avg. Weekly Hrs. in Mfg. (Hrs.)	. Dec.	40.7	41. 3r	41.2	41.4
Fabricated Metals	Dec. 1	73 174r	174	180	FINANCE AND BANKING					
Machinery, Elec. & Nonelec. Transportation Equipment		56 258r 36 179r		265 212	Member Bank Loans		420	408	402	379
Nonmanufacturing		54 154r		152	Member Bank Deposits	. Dec.	294 308	292 312	286 309	278 284
Construction	. Dec. 1	32 131r 35 134r		141 132	Dalik Debits	. Dec.	300	312	303	204
Transp., Comm., & Pub. Utilitie Trade				145	GEORGIA					
Fin., ins., and real est	. Dec. 16	55 165r 74 174r	165 178	161 174	INCOME					
Services		26 125r		123	Manufacturing Payrolls	Dec	258	258r	251	278
State and Local Government	, Dec. 1	39 188r		181	Farm Cash Receipts	. Nov.	93	129	172	160
Farm Employment	, Dec. 5	6 54	53	57	EMPLOYMENT					
(Percent of Work Force)†	, Dec. 5	.0 4.8	4.8	3.5	Nonfarm Employment†	. Dec.	152	152r	152	154
Insured Unemployment (Percent of Cov. Emp.)	, Dec. 2.	9 3.0	3.1	1.9	Manufacturing	. Dec.	136	135r	136	145
Avg. Weekly Hrs. in Mfg. (Hrs.)	. Dec. 40	4 40.3	40.1	40.8	Nonmanufacturing	, Dec.	160 148	160r 145r	160 141	157 151
Construction Contracts*	, Dec. 29 , Dec. 38		201 233	292 332	Farm Employment	. Dec.	50	48	48	54
All Other	Dec. 21	4 207	174	258	Unemployment Rate (Percent of Work Force)†	Dec	4.2	4.0r	4.1	3.1
Electric Power Production** Cotton Consumption**	. Oct. 16		165 102	164 98	Avg. Weekly Hrs. in Mfg. (Hrs.)		39.4	39.4	39.0	40.5
Petrol. Prod. in Coastal La. and Miss.	*Dec. 30	9 311	311	272	FINANCE AND BANKING					
Manufacturing Production	Nov. 24		245 207	241 205	Mernber Bank Loans	. Dec.	369	357	358	347
Food	, NGV. 17	0 169	167	161	Member Bank Deposits	. Dec.	252	252	246	242
Textiles	, Nov. 23		234 260	229 257	Bank Debits**	. Dec.	339	340	331	307
Apparel	. Nov. 19		195	201	LOUISIANA					
Printing and Publishing Chemicals	. Nov. 16		165 268	171 265	INCOME					
Durable Goods	. Nov. 28		290	284	Manufacturing Payrolls	. Dec	229	229r	222	213
Lumber and Wood	. Nov. 17		168 184	167 190	Farm Cash Receipts		167	187	116	158
Stone, Clay and Glass	, Nov. 16	8 169r	169	167	EMPLOYMENT					
Primary Metals	. Nov. 19		202 241	200 244	Nonfarm Employment	. Dec.	132	132r	132	133
Fabricated Metals	, Nov. 34	2 358r	370	371	Manufacturing	. Dec.	120 134	119r	119	122
Electrical Machinery	Nov. 62		615 378	571 370	Nonmanufacturing	 Dec. 	122	134r 118r	135 116	135 133
Transportation Equipment	, 1404. 34	1 360	3/6	370	Farm Employment	Dec.	49	49	43	51
FINANCE AND BANKING					Unemployment Rate (Percent of Work Force)†	Dec.	6.6	6.8r	6.6	5.2
Loans* All Member Banks	. Dec. 37	2 362	360	338	Avg. Weekly Hrs. in Mfg. (Hrs.)	Dec.	43.4	43.2r	41.9	40.8
Large Banks	. Dec. 31		300	286	FINANCE AND BANKING					
Deposits* All Member Banks	. Dec. 25	4 252	247	238	Member Bank Loans*	. Dec	295	295	295	281
Large Banks	. Dec. 21	0 204	203	199	Member Bank Deposits*	. Dec.	201	198	195	186
Bank Debits*/**	. Dec. 28	9 292r	286r	268	Bank Debits*/**	. Dec.	210	221	213	204
ALABAMA					MISSISSIPPI					
INCOME										
Manufacturing Payrolls	. Dec. 22	4 228r	232	225	INCOME Manufacturing Payrolls	Dec	295	297r	291	274
Farm Cash Receipts	Nov. 11		133	131	Farm Cash Receipts	Nov.	146	131	78	126
EMPLOYMENT					EMPLOYMENT					
Nonfarm Employmentt	. Dec. 13		132	134	Nonfarm Employment†	. Dec.	152	152r	152	150
Manufacturing	. Dec. 13		133	137	Manufacturing	. Dec.	160	160r	159	160
Nonmanufacturing	.Dec. 9		131 100	132 125	Nonmanufacturing	. Dec.	149 160	149r 159r	149 160	147 169
		7 53	49	60	Farm Employment		47	46	43	45

	Latest Mont 1970	One n Month Ago	Two Months Ago	One Year Ago	L	atest Month 1970	One Month Ago	Two Months Ago	One Year Ago
Unemployment Rate					EMPLOYMENT				
(Percent of Work Force)†		5.1r	5.2	3.7	Nonfarm Employment	Dec. 149	149r	148	149
Avg. Weekly Hrs. in Mfg. (Hrs.)	Dec. 40.4	40.0r	40.0	40.6	Manufacturing		152r	153	157
FINANCE AND BANKING					Nonmanufacturing	Dec. 147	147r	146	145
					Construction	Dec. 163	157r	154	165
Member Bank Loans*		460	449	408	Farm Employment	Dec. 55	53	57	58
Member Bank Deposits*	Dec. 305	301	298	279	Unemployment Rate				
Bank Debits*/** ,	Dec. 296	298r	283r	264	(Percent of Work Force)† D	ec. N.A.	4.9	5.2	3.6
					Avg. Weekly Hours in Mfg. (Hrs.) D	Dec. 40.0	39.6r	39.7	40.4
TENNESSEE					- · · · · ·				
					FINANCE AND BANKING				
INCOME									
					Member Bank Loans* D		347	35 5	319
Manufacturing Payrolls		247 r	249	250	Member Bank Deposits* D		230	226	213
Farm Cash Receipts	Nov. 156	122	116	147	Bank Debits*/**	ec. 283	277	284	273

^{*}For Sixth District area only; other totals for entire six states

†Preliminary data

r.Revised

N.A. Not available

Sources: Manufacturing production estimated by this Bank; nonfarm, mfg. and nonmig. emp., mfg. payrolls and hours, and unemp., U.S. Dept. of Labor and cooperating state agencies: cotton consumption, U.S. Bureau of Census; construction contracts, F. W. Dodge Div., McGraw-Hill Information Systems Co.; petrol. prod., U.S. Bureau of Mines; industrial use of elec. power, Fed. Power Comm.; farm cash receipts and farm emp., U.S.D.A. Other indexes based on data collected by this Bank. All indexes calculated by this Bank.

Debits to Demand Deposit Accounts

Insured Commercial Banks in the Sixth District

(In Thousands of Dollars)

			Perc	ent Ch	ange					Perce	ent Ch	ange
			:	Dec. 1970 From	Year to date 12 mos. 1970					19 Fre	om	Year to date 12 mos 1970
Dec. 1970	Nov. 1970	Dec. 1969		Dec. 1969	from	De 19		Nov. 1970	Dec. 1969		Dec. 1969	from 1969
STANDARD METROPOLITAN STATISTICAL AREAST						Lakeland 219	2,031 0,125 0,358	118,940 157,778 44,918	121,746 167,546 44,787	+19 +39 +34	+17 +31 +35	+11 +10 +12
Birmingham 2,301,729 Gadsden 78,170 Huntsville 247,584	2,074,560 70,488 216,401	2,026,191 75,572 232,575	+11 +11 +14	+14 + 3 + 6	+ 8 + 6 + 8	Ocala 106 St. Augustine 27	5,6 8 1 5,576 5,813	94,965 20,959 513,586	99,014 27,236 490,593	+12 +32 +17	+ 8 + 1 +22	+18 - 7 +15
Mobile	592,923 407,256 130,176	642,848 414,754 130,569	+16 +14 + 8	+ 7 +12 + 8		Sarasota 199 Tampa 1,324	,376	165,502 1,148,556 80,427	211,410 1,361,756 93,374	+20 +15 +23	- 6 - 3 + 6	
Ft. Lauderdale — Hollywood 1,219,240	1,096,614	1,188,891	+11	+ 3	+ 8	Athens 165	,884	129,334	118,188	+28 +22	+40 +15	+24
Jacksonville 2,256,347 Miami 4,708,264 Orlando 1,015,083	2,068,112 3,665,857 803,671	2,117,522 4,077,135 865,205	+ 9 +28 +26		+ 6 +10 +15	Dalton	,985 8,529 9,078	54,951 124,357 17,743	58,159 128,685 17,216	+15 +13	+12 +17	- 2 +10
Pensacola	264,498 221,555 2,177,820					Griffin	2,292 3,693 5,358	89,082 39,840 23,276	92,984 45,917 25,155	+15 +35 + 9	+10 +17 + 1	+15 +14 - 4
W. Palm Beach 778,517	651,673 126,903	714,643	+19	† 9 † 12	+10	Rome 109	5,248 9,461 5,6 9 3	32,086 90,370 67,722	30,066 103,497 67,783	+13 +21 +12	+21 + 6 +12	
Albany 139,921 Atlanta 8,860,144 Augusta 349,627 Columbus 334,155	7,589,829 292,417 279,894	8,044,201 344,707 294,697	+17 +20 +19	+10 + 1 +13	+14 + 3		7,332 3,611	12,358 157,589	15,635 181,058	+40 +13	+11 - 1	+ 1 - 5
Macon	338,757 358,261	376,178 382,427	+19	+ 7	+ 5	Hammond 52),471 2,117),461	11,046 46,200 42,135	9,012 45,087 47,849	5 +13 +20	+16 +16 + 6	- 1 + 8 + 5
Baton Rouge 821,797 Lafayette 183,502 Lake Charles 181,423	797,328 176,105 166,939	793,071 166,585 180,997	+ 3 + 4 + 9	+ 4 +10 + 0	+18 + 7 - 1		,469 3,251	13,452 26,638	14,730 32,103	+30 +25	+19 + 4	- 1 + 2
New Orleans 3,263,373 Biloxi-Gulfport 175,372	2,668,292 172,052r	3,015,465 173.542	+ 22	+ 9 + 1	+ 5	Laurel 55	,821 5,208 2,676	76,226 48,063 74,170	60,282 52,430 84,156	+ 7 +15 +16	+36 + 5 - 2	
Jackson 1,002,898 Chattanooga 967,578	864,163 876,231	854,612 881.706	+16	+17	+ 8	Natchez 48 Pascagoula—	3,739 5,473	41,961 86,825	52,767 94.010	+16	- 8 + 3	
Knoxville 675,991 Nashville 2,089,748	607,687 1,788,069	630,543 2,110,042	+11	+ 7	+ 4 + 4	Vicksburg 64	,457 3,601	57,883 30,943	49,547 27,487	+11	+30 +40	+16
OTHER CENTERS						Johnson City 115	3,427 5,135	100,158 93,335	103,996 107,797	+13 +23	+ 9 + 7	+ 7
Anniston	79,134 91,390 53,072	83,594 89,153 59,501	+ 6 + 7 +14	+10	+12	Kingsport 200 SIXTH DISTRICT, Total . 48,573),414 1.904	172,588 41.811.049r	189,825 45,075,662	+16	+ 6	
Bartow	36,399 88,574	46,067 107,654	+23 +27	· 3		Alabama‡ 5,679 Florida‡ 16,410	,876	5,127,966 13,632,199	5,253,868 15,153,705	+11 +20	+ 8 + 8	+ 7
Brevard County 260,735 Daytona Beach 117,367 Ft. Myers—	206,232 92,231	272,604 106,312	+26 +27	+ 10	2	Georgia‡ . 13,153 Louisiana†* . 5,407 Mississippi†* . 2,153	,350 1 ,682	11,232,053 4,817,095 1,914,937r	11,938,671 5,243,153 1,921,707	+17 +12 +12	+10 + 3 +12	+11 + 6
N. Ft. Myers 168.481	129,966	142,282	+ 30	+18	+ 6	Tennessee†* 5,766		5,086,799	5,564,558			

*Includes only banks in the Sixth District portion of the state

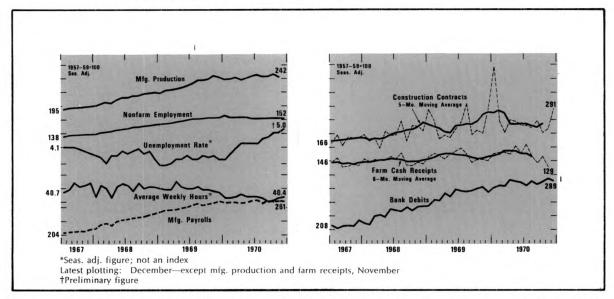
†Partially estimated

‡Estimated

r-Revised

^{**}Daily average basis

District Business Conditions



As in women's fashions, the Southeastern economy continues to experience its ups and downs. Latest available data indicate that the unemployment rate increased; manufacturing production declined; and nonfarm employment edged up. The dollar volume of residential construction contract awards reached a record high for December. Consumers continued to make moderate use of instalment credit. With deposit inflows strengthening further, commercial banks became more active in the sale of Federal funds. Freezing weather damaged citrus and vegetable crops, but farm prices continued to decline.

In December, nonfarm employment rose only slightly; average weekly factory hours increased; and the unemployment rate climbed to 5.0 percent. The return of auto workers at an Atlanta area plant added to the job totals, but declines in other durable goods industries offset this gain. Construction employment went up; and January figures will probably show further increases because of the settlement of Birmingham's 135-day construction strike. In the fourth quarter, public announcements of new and expanded plants declined from third quarter levels.

Sieges of severe winter weather battered the District in January. Florida vegetables and citrus were damaged by freezing temperatures. Because of the bumper crop, however, the freeze damage probably will not result in general price increases for the citrus industry. The December citrus price level was more than 50 percent below that recorded for December 1969. Broilers and cotton also registered significant price declines that were partially offset by advances for eggs and corn. Cash farm income for the District remains higher than it was a year ago.

In December, the dollar volume of instalment loans made by commercial banks to consumers increased somewhat; the amount of repayments also went up. Consequently, total consumer credit outstanding increased only slightly.

At many District banks outside the larger metropolitan areas, strong deposit inflows and slack loan demand have encouraged increased sales of excess reserves through the Federal funds market. Because of slow lending activity and lower borrowing costs, further downward adjustments in lending rates took place during January. Discount activity has remained weak since late fall. The discount rate of this Bank was lowered from 5½ percent to 5¼ percent, effective January 11 and from 5¼ percent to 5 percent, effective January 19.

The dollar volume of residential construction contract awards recorded a new December high. For 1970 as a whole, the gain in total construction awards was just over 9 percent; this was substantially below the previous year's increase. A surge of new apartment contract awards reflects the recent easing in cost and availability of mortgage money.

NOTE: Data on which statements are based have been adjusted whenever possible to eliminate seasonal influences.