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The Year Ahead

It is scarcely to be expected that the business man should find the going easy in a country fully engaged in total war. It would be strange if his difficulties, by and large, did not increase rather than diminish as the nation becomes more and more absorbed with the conduct of the war. No sensible American business man will, therefore, expect to escape annoyances, vexations, and troubles during the year ahead, or be disposed to complain of those hardships which this kind of war unavoidably imposes.

A Varied Outlook

The impact of total war is, moreover, characteristically highly varied in its effect upon the several groups and classes of enterprise. All groups must expect difficulties, but the problems of one group need not, and often will not, be the major concerns of many other groups. There is, of course, little prospect of lack of orders for concerns which are equipped to produce goods and services needed in quantity by the armed forces of the nation—tanks, guns, planes, ships, and all the rest, including the materials with which to make them, and the transportation, power and other services which are required in their manufacture and transportation to points where they are needed.

War Industries

Materials problems; harassment growing out of uncertainty as to what is wanted and changes in what is ordered; difficulties with a labor force which, while working for the most part better than many had feared, is plainly not yet as ready to give itself as unreservedly to the cause as the business man; probable scarcity of manpower, particularly in the more highly trained groups; time and energy consuming "renegotiation" of contracts to take from him profits which the tax collector would in any event sooner or later get; a gnawing doubt whether he is being permitted to retain profit sufficient to meet the as yet unascertainable cost of the goods or services he is rendering—all this the holder of war contracts must face during the year ahead as in the months now past. He, however, need not go out to look for business. Of that he has and will have plenty.

Civilian Industries

Not so, however, with those enterprises engaged in the production of civilian goods and services, even those which are without question essential to the maintenance of a vigorous working population. Here direct and indirect restrictions of an almost endless variety apply. Even where the product is admittedly "essential," the question is often raised as to the quantity that must be supplied. Raw materials are often restricted in such ways and in such degree as to render it difficult for many concerns without

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Monthly Range Of Prices on the New York Stock Exchange

THIS SECTION contains a tabulation showing the high and low prices, by months, for the year 1942 of every bond and stock in which dealings occurred on the New York Stock Exchange. See pages 401 to 419.

Opinions Of Leaders in Business And Finance

after the turn of the year start on second page of this Section.

Bank Promotion Of Sales Of Governments Held Urgent Necessity By Allan Sproul

Pointing out that "the President, in his recent budget message, set the tax goal for the next fiscal year," Allan Sproul, President of the Federal Reserve Bank of New York, last week noted that the President said that "in that year tax receipts under present law are estimated at \$35 billion and that we should strive to collect at least \$16 billion of additional funds by taxation, savings, or both. That would mean," Mr. Sproul continued, "that instead of financing about one-third of our total war expenditures through taxation, we would finance approximately one-half by taxation."

Digressing to take notice of the phrase "by taxation, savings or both," Mr. Sproul stated:

"There has been too much loose talk about compulsory savings, and there have been too many vicious rumors about confiscation of savings. What is referred to here, I think, is merely a refundable tax; not a tax which is money gone forever as far as the individual taxpayer is concerned, but a tax which will be refunded after the war. It would not mean that the Government is substituting compulsory for voluntary saving. The refundable tax or minimum savings requirement should provide an equitable base on which to build our voluntary savings; increased voluntary savings would still be an urgent necessity."

Mr. Sproul's remarks, under the caption "War Finance and the Banks," featured the annual Mid-Winter meeting of the New York State Bankers Association held at the Federal Reserve Bank of New York. In his discussion of the subject Mr. Sproul stated:

"Private spending can be curtailed by taxation and by Government borrowing from the individuals who have money to spend. The first line of defense is taxation, but it cannot do the whole

job. It is not just a question of the amount of the tax burden; it is equally a question of the rapidity with which taxes are increased. You could not jump from what, in retrospect, were the relatively light taxes of 1941, to the taxes which would be necessary to finance the war program of 1943, without breaking down public morale and disrupting the civilian economy.

"And at this point I would like to say that I think one of the biggest steps which could be taken toward a workable tax system would be the adoption of the Ruml Pay-As-You-Go plan. It is economically sound—it doesn't free anyone from paying taxes this year or in any other year, but it could free nearly everyone from tax debt. It is politically practicable if what the majority of the people want is politically practicable."

In part Mr. Sproul also had the following to say:

"But to return to the main line. If the goal of the President's mes-

sage is achieved as far as taxation is concerned, there would still be a big borrowing job to be done. The over-all dollar needs of the Government, including Government corporations and agencies, are estimated to be nearly \$109,000,000,000 for the fiscal year 1944. An income of slightly over \$50,000,000,000 would leave nearly \$60,000,000,000 to be borrowed.

"We have already taken the measure of that job, as far as the mere borrowing is concerned. In the last quarter of 1942 the interest bearing debt of the Government increased \$21,000,000,000 and in December alone, as you all know, nearly \$13,000,000,000 of Government securities were sold. These figures will probably not have to be exceeded. More and more our attention must now be riveted on the main objective of the borrowing program; that is, to direct the financing in so far as possible into non-banking channels, and thus to direct consumer purchasing power into the war effort, not to create it.

"Considerable progress has been and is being made toward this objective. The Victory Fund Drive of last month was a great success in terms of dollars, and a modern (Continued on page 425)

World Retailing Of American Goods Is Prediction For Post-War Era

A "shrinking" earth and broadening horizons of trade offer vast opportunities for world wide merchandising of American goods after this war is over, L. B. Sizer, advertising director of Marshall Field & Company of Chicago declared. Addressing members of the Cleveland Sales Managers Club at the Hollenden Hotel, on Monday, Mr. Sizer said, "Yankee merchandising and Yankee advertising can travel hand in hand to the far reaches of the earth when this war is won."

"New horizons are opening for every line of endeavor. New products are being born of wartime necessity with the help of American science. When this war is won, you salesmen need no longer be limited by geographical boundaries. Nor need you be limited by national prejudices and antiquated customs if the proper groundwork for world trade is considered in the winning of the peace," he said.

Air transport can become the greatest physical influence—with the possible exception of the weather—the world has ever known. The earth has shrunk and will shrink still further, he said.

"The transportation improvements—giant transoceanic cargo and passenger liners of the air—that have resulted from this war make it necessary for every sales and advertising manager to reconstruct his thinking in terms of world markets."

"World merchandising and world retailing will be a part of the postwar world," he declared, illustrating that purchases of linen handkerchiefs in Chungking, oriental rugs in Terchan and ski clothes in Switzerland on one buying trip were not inconceivable in the light of these new transportation developments.

"Similarly," he said, "the retail buyer from the great cities of South America, India, Europe and other countries will travel via air to the trade marts of America for their needs."

"Alert sales and advertising managers," he said, "should now be studying air maps of the world to help develop the concepts of widening merchandising horizons projected as the new air era becomes reality."

"We'll have breakfast in Cleveland and dinner in London. We will be able to trade in the markets of Bombay and on the Paris bourse and be home for the week-end in Shaker Heights. Within our vision is the bright new world—but a challenging world, too."

Citing the influence of American sales methods in all the principal markets of the world in years past, he declared that it would be possible to expand that influence to huge proportions "under intelligent planning."

Mainstay of that influence might well be the American advertising technique, keyed to new and broader sales technique.

These techniques, he concluded, can become a real factor in promoting world trade and commerce between the peoples of all nations—and wield as great a world wide influence as it is wielding in America today.

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BUSINESS AND FINANCE SPEAKS

After The Turn Of The Year

HERBERT ABRAHAM

President, The Ruberoid Co.

The situation in the building materials industry at the close of the country's first year of war is that of a continuing battle of production on three major fronts, according to a year-end statement by Herbert Abraham, president of The Ruberoid Co., manufacturers of asphalt and asbestos building products.

"The first and still the most urgent front," Mr. Abraham said, "is that of construction connected directly with the war effort—cannonments, airports, plants for the manufacture of munitions and other war supplies, storage depots, and housing for workers in war industries. The extent to which the industry has participated in this field is evidenced by the fact that, with production of building materials reaching unprecedented levels, conservatively three-quarters of the output is utilized for war purposes.

"The industry's second front is that of furnishing materials for essential civilian and farm use. Here, due to the need to give the right of way to war building and to conserve the nation's supply of critical materials, it has been necessary for the Government to place severe limitations on virtually every form of new construction. To protect health and safety in existing structures, however, no restrictions have as yet been placed on essential repairs and maintenance—a field which provides at all times a very substantial market for roofing and other building products. Emphasis has also been placed on the need for adequate farm buildings in connection with the effort to increase agricultural production and augment our supply of storage and food products.

"The third front, and one which promises far reaching results not only for immediate war-time purposes but for the post-war period as well, is that of developing new building products. Here, under pressure of the emergency, necessity is proving, in a very real sense, the mother of invention. Intensive engineering research is making notable advances in the development of new products to replace metal and other critical materials, streamlined manufacturing procedures such as pre-fabrication of building units, also other ways and means to increase output and reduce costs.

"In considering the industry's possibilities for the immediate future, it is important to note that, although building construction is still at a very high level, recent reports from authoritative sources indicate that there may be expected a substantial falling off during 1943 as a whole, as compared with 1942. The two principal reasons advanced for such a decline are the existing necessarily severe limitations on civilian construction and the fact that the peak of war construction has now been passed. It is pointed out, however, that 1942 marked an all-time high in construction volume and that, allowing for a drop of as much as 50%, the coming year should still exceed that of the average peacetime output.

"Permissible new construction, with the backlog required for essential civilian and farm use, plus the introduction of new products as substitutes for scarce and critical materials, should enable the building materials industry to operate at a satisfactory level during 1943."

H. R. AMOTT

President, Amott, Baker & Co., Incorporated

The nation's entry into the war in December, 1941, exerted a strong influence on the real estate and real estate bond markets in 1942. The securities of office buildings, transient hotels and apartment properties showed marked improvement.

To meet the huge needs of the war effort industrial production was increased on all fronts. This developed a shifting of population to war production centers and produced many instances of over-crowded housing facilities. Expansion of Federal agencies necessitated the movement of Washington bureaus to other cities. And the rapid expansion of our Armed Forces necessitated confiscation of many hotels and a considerable amount of office space. Government leases not only have removed surplus space from the market but in many instances created shortages for commercial and civilian needs.

In the hotel field the popular-priced transient hotels have experienced a veritable bonanza. Accommoda-



Herbert Abraham

tions in this group are being taxed beyond capacity. Not only has increased travel between New York and Washington and New York and other large commercial and industrial centers poured a steady stream of businessmen and government officials into the city during the business week, but week-ends as well find war workers and Army and Navy personnel on leave coming to town to enjoy its vast recreational activities. As a result, food and beverage sales have paralleled the increase in room sales. The sharp upswing in earnings of these properties has developed a steadily increased interest on the part of investors and investing syndicates in hotel securities. The market in hotel bonds has not been better in years and has risen more than 11% since the close of 1941.

Office building securities have not lagged far behind the hotel group in attracting investor interest. Security prices in this field show about a 10% rise over 1941 year-end values. In the financial district of New York large areas of space have been absorbed by the Army, Navy and other government agencies. In some instances entire buildings have been taken over. Surplus space in this district has been reduced almost to a sub-normal figure and is likely to attain a near saturation point in 1943. Tenants no longer are in an advantageous bargaining position. This condition is paralleled in many cities. Reorganized properties which were unable to reflect any return on invested capital for years have revived earnings to quite satisfactory levels.

Apartment buildings and apartment hotels, not in the high-priced luxury class, have fared equally well. Fuel rationing and transportation difficulties have brought many families into the cities and decreased the number which normally move into suburban communities. Moreover, building restrictions have prevented new construction and expansion of small home developments. Thus, despite higher operating costs, earnings have mounted due to increased renting and maintenance of a satisfactory rate structure. Securities of this type have found a broadening market and prices have advanced from 6% to 10% in recent months.

Theatre attendance has paralleled the remarkable upswing in transient hotel business. In fact, motion picture operators and producers of other forms of entertainment have not had so successful a year of operation in a decade. Bonds secured by theatre properties have been exceedingly strong. Earnings in several instances have been so great as to permit complete retirement of debt obligations or refinancing at lower interest rates.

The Amott-Baker Real Estate Bond Price Average covering 200 real estate issues, reflects an average price advance of 8% for the year. The average price per \$1,000 bond covered by this survey stands at its highest level since 1937.

Investors who formerly dealt only in other types of securities are now becoming attracted to the real estate field because of the many stable features of this form of investment and the generous income returns available in the present market.

1943 Outlook Is Promising

Looking ahead into 1943 there is increasing evidence that the real estate and real estate bond markets will continue to broaden. Further improvement in the prices for real estate securities can be expected. In sum, 1942 price gains should hold firm in most instances while the market as a whole strengthens its position.

MELVIN H. BAKER

President, National Gypsum Company

OUTLOOK IN GYPSUM

Prospects in the building field are not encouraging. During the past year private building has been shrinking rapidly until about 60% of our business now comes from government construction. Then, naturally when government building has later been completed producers in this industry must look elsewhere for business. We expect that building for 1943 will be 40% less than for 1942.

Fortunately gypsum was able to substitute for lumber and steel in meeting critical shortages in the construction of munition plants and housing for our military forces and munition workers. Under pressure of these critical needs engineers fashioned new products out of gypsum for use as roof-decks, weather-boarding and plank partitions, involving radical changes never thought of before. This special business is expected to use the larger part of our production for the year 1943.

And, the goodness of these new products should continue their use after the war. Along with these product developments, process-improvements have permitted



H. R. Amott



Melvin H. Baker

speed-up with more production per man, so necessary with the present shortage in manpower. The methods found for use in this speed-up will be permanent and under more normal conditions result in reduced costs.

This war-time experience will direct our planning for the post-war period. But until Victory has been won, maximum efforts of my company will be directed to sustain production on things for which the war will benefit. Not this alone, but all progressive companies, in this industry, will improve their peace-time operations, resulting in keener competition, lower cost, and better products. And, finally, a wider market for the industry's products. For example, here today is my company successfully making bombs, steel landing fields and equipment in which to test motors, along with new substitutes for lumber and structural steel.

This is well, because after the war there will be a job to rehouse America, with a potential demand sufficient to keep every wheel in the building industry turning for the next 10 years. That market is a challenge to the imagination and organization ability of every producer in the building field.

But, to supply that demand there must be better things with which to build better homes, modernly equipped and at low cost. The basic elements for this home might well be included under gypsum, lumber and plumbing. These three industries combined could sell 75% of the materials included in the cost of such a home. Then why not combine the energies of the best talent in gypsum, lumber and plumbing to design a "package" house that could be put together in sections on the job? Under such a combination the cost for research for each industry would be small per dollar sale.

But selfish interest and fear of organized labor's attitude has, in the past, prevented the pooling of such efforts for a common purpose. This however, cannot be allowed to deter our greatest post-war opportunity. If necessary some one company in the field will organize to produce and sell each of these three structure elements. And, that company may be National Gypsum Company.

A. EDWARD BARIT

President and General Manager Hudson Motor Car Co.

Press and public alike have been generous in their praise of the automobile industry, both for the magnitude of its 1942 war production, and for the uniformly fine performance of its products on fighting fronts around the world.

When the industry started work on this huge war program, two very important questions still remained unanswered:

Could companies which had devoted their entire attention to building vehicles turn successfully to the manufacture of a bewildering array of totally different products, calling for different machinery and equipment, different processes and different skills?

Could they produce these war materials in the quantity required—and at the standards of quality demanded?

Both questions, I believe, have now been answered in the affirmative, thanks to sound mass production techniques which originated with the automotive industry, and to the versatility of its personnel to say nothing of the fine engineering and workmanship which have always been prime requirements in motor car manufacture.

I doubt that people generally realize all that was involved in this transformation. It demanded, in many cases, the construction of huge new plants in remarkably short periods. It called for the difficult conversion of much automotive machinery to new purposes, and for the re-equipment of existing plants with many new tools and machines.

It required the re-training of an army of workers to new and unfamiliar tasks. Months before Pearl Harbor, Hudson, for example, started its own training schools, in which thousands of men and women, already skilled in automotive work, have been qualified for highly specialized war jobs.

At the same time, the automobile companies have kept faith with their millions of owners. Theirs has been the task of keeping America rolling. To this end, distributors and dealers have multiplied their service facilities, and their mechanics have helped themselves to a program of conserving cars, tires, gasoline and oil.

Certainly, credit for what has been accomplished belongs to no single group or class of workers; it belongs to all. And I am confident that there exists today, straight through the industry, a grim determination to carry on without let-up, until Victory.



A. Edward Barit

PHILIP A. BENSON

President, The Dime Savings Bank of Brooklyn

The year 1943 promises to be one of the most significant years in the history of our country. Throughout this year, with our allies of the United Nations, we will make total war on our enemies. We shall wage this war regardless of the cost in order to bring speedy and complete victory.

The task for the Nation in 1943 is to supply manpower for the armed forces, for war industries and for other essential industries. Our job will also be to supply the funds necessary to meet the budget of nearly \$110,000,000,000 as outlined by the President of the United States.

The duty of the savings banks is to help divert a large portion of the current income of the country into Government Bonds. It is imperative that as large a proportion as possible of the war bill be paid out of savings from current earnings. This is an important means of avoiding inflation. Of course, a large part of our current earnings will be taken by the government in the form of taxes which is anti-inflationary, but over and above the amount we pay for taxes must be the voluntary amounts saved and put into Government Bonds.

People are learning to do without many things because they can't get them. They will have to learn to do without others and in this way they will help win the war and assure an earlier victory.

The mutual savings banks of this country have been the exponents of thrift and savings for more than a hundred years. They are stressing now, more than ever before in the country's history, the necessity for savings. The savings banks are urging that people buy bonds directly, and they are furnishing the facilities for doing so. They are also investing all of their own available funds in Government Bonds. This then will be the program of the savings banks for 1943.

Much could be said about the post-war period which would be merely conjecture. It seems clear, however, that the big job will be to slow up the war machine and divert its manpower to peacetime production and distribution. The problem of repairing the war damage and the extent to which America can participate in this is not predictable. However, it is obvious that savings accounts will be useful for our people to have and these savings can be used to purchase the things which they are now denied. For that reason, we are making use of the slogan—"save now and spend later".

The triumph of the United Nations must lead to a better world—a world in which men of goodwill will find a way of preserving peace. It will be permanent peace if it comes in God's way rather than in man's way. Let us hope that after this war man will want the will of God to be done "on earth as it is in heaven," and in a peaceful world there will be opportunity for all to share some measure of prosperity. We are tending toward this point of view now and therefore our outlook for 1943 in my opinion can be optimistic.

EMERSON S. BOWERS

Secretary and Treasurer, Atlantic, Gulf and Pacific Co.

What most concerns us now is that our country is in a struggle for survival. Working for the Army and the Navy, our industry is almost fully engaged in this effort. In the construction of channels, anchorages, berths, and drydock excavations, our work stretches from Newfoundland to the Caribbean Sea, across the Gulf of Mexico, from San Diego to the tip of Alaska, and to distant islands of the Pacific. Regardless of its indispensability, few are properly informed with respect to the Federal waterway system. It makes possible our Navy; its construction and inshore mobility; commercial shipbuilding is dependent upon it; ocean shipments, upon which the fate of the democratic world depends, could not go forward without it. We are proud of the contribution that our industry has made, and is continuing to make, towards the survival of our country. But some day, the war will end.

The safe emergence from a war to a peacetime economy will depend in large measure upon public works. Every sign points in that direction: Money thus spent permeates and quickens our entire economic system more than any other expenditure; public improvements are a permanent national asset; they are the occupational field of hundreds of thousands now in war service who will expect reemployment there when demobilized.

Writing in late 1942 for the Twentieth Century Fund, Stuart Chase said in part, "We could put the unemployed on the dole, or at raking leaves, which would mean that we had won the war but lost the peace. Or, we can challenge our citizens with the greatest, most splendid, most uplifting series of public works which any civilization ever dreamed of."

We believe that it is certain that many of the proposals making for a great program of public works must be-



Philip A. Benson

come realities after the war. America is destined to have the greatest merchant marine in history. The vast increase in the number of ships and water-borne tonnage, in port works and water side plants, will mean improvement of existing waterways and the development of new ones. This is all perfectly logical. Our nation has grown and become great through the development and improvements of its unparalleled natural resources; it shall continue to grow and become greater through continued development. Through this continuing growth, we find encouragement for the future of our industry.

Owing to its nature, most of our work is done under water; few know about it; there is little fanfare with respect to it. Yet, it is indispensable. As the people become better informed with respect to the benefits through water-borne commerce and the defense value of waterways, the expansion of our intracoastal waterways, harbors, connecting channels and canals will go forward apace, along with the widening development of our major rivers. War use of waterways has helped tremendously to accentuate their value. Who can estimate what the value would be today to the Atlantic Seaboard, with its critical fuel oil and gasoline situation, of a complete Atlantic and Gulf Intracoastal waterway with sufficient depth and width, a complete Jersey and Florida Canal, with a great fleet of tank barges transporting the petroleum products so vitally needed by the most densely populated and industrialized region of the nation?

Nature has been lavish with us with respect to potential waterways. Their continued development is a national duty. The results will always be increased national assets. We believe that waterway development will keep pace with other national development and expansion. We look to the future with confidence.

ARTHUR M. BETTS

Chairman of the Board of Governors of The Chicago Stock Exchange

Our country has now been at war for more than a year. During this time American stock exchange markets have been orderly and have functioned efficiently. The markets, while steady, have been featured by a continued low volume due to the absence of public speculative and trading interest. Under adverse conditions as to volume, the Chicago Stock Exchange has fulfilled its obligations to the public and the nation by constantly improving our procedures and practices in cooperation with regulatory bodies.

We, of course, realize that the nation's greatest problem is to raise the stupendous sums needed by our government at war. We are cooperating by both purchasing Government bonds ourselves and urging our members to use their facilities to reach every possible prospective purchaser. Our other patriotic obligation seems to be to keep exchange markets broad, orderly and wholesomely active with absorptive powers to take the liquidation incident to the raising of funds for government financing and payment of taxes.

GEORGE H. BUCHER

President, Westinghouse Electric & Manufacturing Co.

America's electrical industry went to war in 1942 and achieved by far the greatest production victory in its history. I am confident that the industry will even better its record in 1943 and will continue to produce in increasing amounts the equipment essential to winning this war.

Westinghouse, for example, will have delivered in 1942 some \$500,000,000 worth of apparatus, practically all of it earmarked for war work; that is about 35% ahead of our output in 1941. Employment increased at the rate of approximately 1,500 people a month throughout the year.

These figures, however, do not begin to tell the story of this production achievement and what it may mean for the future. Because of the need for military secrecy about many of the activities of the Westinghouse Company, it is impossible to give exact statements as to the effect of our wartime production on civilian production in post-war days. But we know that we are learning many things in a wide variety of fields, and every assurance can be given that lessons learned in our wartime activities will have many applications later on.

In spite of all the extra engineering effort going into our work to meet war requirements today, some improvement is also necessarily continuing in such standard electrical equipment as transformers, generators, motors and lighting equipment as well as in household appliances.

The electrical industry is also providing so many new devices for war nowadays that one of our paramount responsibilities after the war will be to find new peacetime jobs to utilize the scientific principles which are being so effectively applied in our military effort.

In the field of electronics and communication, to give only one example, our engineers and those of other similar companies have developed startling new devices, circuits and techniques which will be able to accomplish industrial tasks which were previously impossible or at least impracticable.

We have a vast new store of know-how as a result of the swift strides made in the past two years of research and production. Industry's responsibility after the war will be to provide the breadth of vision needed to find ways to put this know-how to work to make a better civilization.



George H. Bucher

JOHN S. COLEMAN

President, Birmingham Trust and Savings Company

During 1942 the deposits of Birmingham banks increased approximately 31%. Loans have decreased and most of the new ones have been in connection with the war effort. The banks in the State have very materially increased their holdings of Government obligations.

The Bechtel - McCone - Parsons Corporation has recently begun work on a \$12,500,000,000 bomber modification plant. It is estimated that the company will employ 15,000 persons. Operations are expected to begin shortly. During the year Rheem Manufacturing Company acquired a plant in this city and is now engaged in important war work.

The companies producing steel, pig iron, cast-iron pipe and other metal products, and also coal, cement and lumber, report capacity operations under existing conditions.

Labor relations in the main appear to be going along smoothly. All available skilled labor is fully employed, but there appears to be an adequate supply in the unskilled field.

The Birmingham retail trade reports the greatest volume in 1942 in its history. Inventories are now reduced and it is expected they will go lower.

There seems to be an ample supply of power. The Alabama Power Co. is placing in operation this year two more units which will afford additional capacity of 100 kilowatts.

Cotton produced in Alabama last year is estimated at 925,000 bales as contrasted with 788,000 bales in 1941. There was a very substantial increase in the production of peanuts and also an increase in cattle, hogs, dairy products and vegetables for home consumption. The farmers have been greatly benefited as a result of larger production and increased prices for their commodities.

Considerable improvements and increased facilities have been added to the plants in this area to serve war-time needs. A number of these additions were made also with the thought that after the war the changes could be utilized in producing articles required in the postwar period. It is believed that when peace comes this section will be in a better position than ever before to take an increasingly important part in the schedule of production.

ROBERT H. COLLEY

President, The Atlantic Refining Company

The petroleum industry of the United States in the year 1943 will be called upon to supply, almost single-handed, the petroleum products necessary to carry on

one side of a global war. The possible future effect of this heavy responsibility is dramatically highlighted by the current African campaign and the resultant impact on civilians in the form of lessened oil and gasoline supplies because of the prior claim of the armed forces. During the past year the oil industry has supplied sufficient petroleum products for the vigorous prosecution of war on the battle front and on the home front. No essential war or civilian activity has been slowed down by lack of petroleum products.

The record of the petroleum industry in the past year and our confidence in its ability to meet its responsibility in the future are based on two factors. The first of these factors, the wartime substitution of cooperation for competition in order to save man power, mechanical power, critical supplies, fuel, transportation and other facilities, is easily recognized. The second factor is more subtle. The immediate benefits of the substitution of cooperation for competition are possible only because of the foundations laid by the units of the oil industry functioning in a free, competitive and uncontrolled economy. Were it not for the fact that the oil industry, under the spur of competition and fearless in the face of economic risk, searched for petroleum so successfully that the United States today has underground, proven reserves of nearly 20 billion barrels, no cooperation, no pooling of facilities, no government order or directive could make possible the supplying of petroleum in adequate quantities to meet the demand of the United Nations in 1943. In other words, it took the combined effort over many decades of thousands of independent individuals, seeking for oil in the hope of profit, to build up the reserves on which rests the success of the present cooperation forced by war.

Although pre-war competition for a larger share of the consumer's dollar has been replaced to a large extent by cooperation, because war demand plus consumer demand exceeds productive capacity, competition has not ceased. War forces upon the oil industry a new kind of competition, and that is competition against our own best performance. Success in self-competition brings the reward of increased efficiency and enlarged opportunities for service. Just as the goal of the present cooperation of industry, and its only reason for existence, is to save man power, mechanical power, fuel, materials,



John S. Coleman



Robert H. Colley

transportation and other facilities, so increased efficiency conserves them and makes possible the production of more of the things we need for war.

JOHN F. CONROY, JR.

President, National Magnesium Corporation

With many new uses for various minerals being developed constantly, products which heretofore have been considered devoid of substitutes will be supplemented by those now being produced wholly for the purpose of waging war, according to John F. Conroy, Jr., President of National Magnesium Corporation of Maryland, at Elkton.

"For example," states Mr. Conroy, "magnesium powder which, at present, is being produced for the destruction of our enemies, will find a useful place during the post-war era in the fields of inflammables and production of alloys by powder metallurgy. National Magnesium Corporation is not overlooking the opportunities inherent in magnesium powder as a helpful tool of mankind in the days ahead. Even now, although our plants are fully engaged in the production of magnesium powder for flares, tracer bullets and incendiary bombs, our research staff is devoting a portion of its time to exploring the possible future uses of the powder."

Mr. Conroy's organization was among the first fifty companies to win the Army and Navy "E" pennant, acquiring the award only six months after commencing operations.



John F. Conroy, Jr.

BROR DAHLBERG

President, The Celotex Corporation

The building industry has two goals to push toward vigorously in 1943. The first is to carry forward the construction and maintenance work essential to the prosecution of the war and to satisfy basic civilian needs. The second is to complete the blue prints and lay the foundation for the speedy resumption of civilian construction when peace comes.

A large share of the responsibility for the successful reconversion of our economy to a peacetime basis rests upon the building industry. All industrial and economic planning that I have seen lists the building industry as a major factor in the post-war transition period. As such, it must share in the burden of maintaining the high level of employment essential to a full-production economy.

The building industry can put itself back on a peacetime basis more quickly than most other industries. It need not wait for the reconversion of factory assembly lines. Construction workers will be quickly available, and the demand for homes will be heavy with individual family income and savings at a high level.

New types of building materials, which today make it possible to speed up war construction and effect important savings of materials and manpower, will sharply reduce the cost and improve the quality of the post-war American home. These products and the structural methods they make possible will help open up the building industry's great mass market—low-cost housing—a market that encompasses between one-third and one-half of the total population—a market which the building industry has never been able to reach with new construction.

The new materials which will contribute most to improving quality and reducing costs will be multiple-function products, each of which will perform the work of several traditional building materials. Celotex has developed several products of this type which are being used in the construction of thousands of homes for war-plant workers.

How these products reduce building costs is well illustrated by one of our new materials—Cemesto. Cemesto performs all of the functions of the eight or ten separately applied layers—such as siding, sheathing, building paper, insulation, lath, multiple coats of plaster, wallpaper and paint—employed in traditional wall construction. Cemesto creates a wall that is better insulated than that of the average dwelling. It requires no painting inside or out. Its sturdiness and weather protection far exceed that of an ordinary brick wall.

The appearance and dimensions of the house of the future will be varied to meet basic differences in the tastes and needs of individual families, communities and locations. The least costly homes will be colorful, well-proportioned and attractive not only to look at but to live in. Rooms will be compact yet comfortably arranged to fit the family's needs and to simplify the housewife's daily tasks. Groups of similar low-cost dwellings will avoid monotony of appearance by variations in the color of roofs and trim and the arrangement of individual homes at interesting angles to one another. Automatic heating units, modern refrigeration, cooking



Bror Dahlberg

and plumbing facilities will be included in all of the low-price group.

Homes of moderate price, well within reach of the average family, will also include such wonders as movable walls that change the size and shape of rooms at the owner's will or open a side of the house to the garden, doors that open automatically, kitchens where mechanical servants take over the housewife's harder tasks, and air conditioning that provides the clean, soft air of springtime the year around.

Many model communities will be developed in the post-war period, particularly in outlying areas brought within easy commuting distance by super-highways and improved airplane and rail facilities. The time is not distant when new communities will be built a hundred miles from metropolitan centers.

HENRY M. DAWES

President, The Pure Oil Company

When the term "oil industry" is used, it is understood as referring to a complete cycle of operations, running all the way from the discovery of the raw material to the consumer. It is a competitive industry involving a very great number of independent operators and yet it is highly integrated. It not only has the responsibility for the production of its own raw material, but it transports it, refines it into finished products and markets it through some 300,000 wholesale and retail outlets. It is unique in the extent to which it is self-contained, but in its production of a primary motive power and lubricants and a multitude of other products, it performs so important a service that both our whole economic and industrial structure and our daily lives would be changed without it.

During the past year, in addition to carrying on its normal functions, it has been called upon by the Government to supply most of the raw material for the rubber consumption of the Allied world and a very large proportion of the ingredients of explosives and a host of things essential to the winning of the war. At the same time a very material element in its transportation system has been eliminated through the interruption of ocean traffic.

The oil industry has risen superbly to this emergency, and it has even at times disregarded those considerations which ordinarily would be regarded as essential to its very survival. The demands made upon it by the Government have been colossal. The difficulties of synchronizing a highly competitive industry with the rigid procedure of government are obvious. The disposition, however, on the part of governmental representatives indicates the desire to be helpful, but it has been, to a certain extent, thwarted by division and confusion of authority and too great an interference with detailed operations.

The reports of operations of the various units of the industry in the past year demonstrate that it has a remarkable vitality. Technological developments that are taking place as a result of the war effort will result in uses for new products and the improvement of others at prices which will make them available to a constantly increasing degree.

It would be futile to attempt to predict a long-term outlook, but in thinking of it, the primary consideration must be that the oil industry is dealing with a basic commodity which is an absolute necessity, not only for the preservation of the economic structure of the country but which contributes so largely to the happiness of the people. It is unthinkable that those incentives which are responsible for the development of this great industry should be done away with after the war.



Henry M. Dawes

DR. CAMILLE DREYFUS

President, Celanese Corporation of America

Celanese Corporation of America takes patriotic pride in the knowledge that during 1942 it made numberless contributions of a scientific and experimental nature—in the chemical, textile and plastics fields—to the all-out war effort of the United States and her Allies. Our desire is that this contribution will be accentuated during 1943.

Either through company initiative or direct collaboration with the government Celanese yarns today are helping by both clothing and equipping the military forces and maintaining public morale at home by providing the most practical civilian apparel.

Fortisan, the strongest yarn in existence which was developed by Celanese and its entire output pledged to the government for the duration is being utilized in more specialized fields.

Insofar as the outlook for further contributions in the textile industry is concerned, the increasing importance of Celanese staple fiber assumes a dominant position. A constantly larger volume of this material is being blended with wool and other fibers for many purposes with exceedingly favorable results.



Dr. Camille Dreyfus

In the field of plastics the role of Celanese is equally imposing. Countless new uses for plastics in both the military and civilian spheres have been developed by the corporation, and have been of tremendous importance in the war effort.

The great versatility of Celanese—demonstrated in the last year in its war-time applications—will play an important part in the post-war development of the corporation and its products. However, at the moment the major thought is that of bending every effort to the winning of the war.

W. W. DUECKER

Texas Gulf Sulphur Company

SULPHUR IN 1942

The tremendous strides made by the sulphur industry and the manner in which it is geared to the National Defense Program are well illustrated by statistics recently released by the Bureau of Mines. When these are studied in comparison with data published for the period covering the previous World War, one gains an idea not only of the great industrial growth of this country during the intervening years, but also of the latent capacity of American industry. This is particularly true when it is recalled that the present records established by the American sulphur industry were made without putting any great strain on the facilities of that industry.

During the two previous war years, that is during 1917 and 1918, a total of 2,487,937 tons of sulphur was mined with a high record of 1,353,525 tons in 1918. In 1940, 2,732,088 tons was mined; this was nearly 10% more than in the combined previous two war years, and more than twice as much as in 1918. In 1941, the 1940 record was topped by a 15% increase when 3,139,253 tons of sulphur was produced. Data released by the Bureau of Mines indicate that in 1942 the record established in 1941 would again be broken. For, in the period January through November, 1942, production was 14% greater than during the first 11 months of 1941. Today, therefore, approximately 2½ times as much sulphur is mined to meet the demands of the present war effort as was mined in 1918.

Since 1939 not only has the sulphur industry been able to satisfy all demands, but it has also been able to maintain adequate stocks to guard against any calamity. Stocks of sulphur at the mines decreased from 4,200,000 tons at the beginning of 1941 to a year-end quantity of 3,900,000 tons which was still more than a year's supply at the current rate of consumption. At the end of November, 1941, producers' stocks at mines, in transit and in warehouses, were 4,646,428, whereas at the end of November, 1942, these stocks were 5,049,607, a gain of nearly 9%.

As to shipments, these were 4% less in the first eleven months of 1942 than in the same period of 1941. This is accounted for by the stock piling programs of consumers.

PRODUCTION AND MINE SHIPMENTS OF NATIVE SULPHUR IN THE UNITED STATES, IN LONG TONS

	Production		Mine Shipments	
	1941	1942	1941	1942
January	233,391	297,019	213,319	211,307
February	213,701	263,141	171,434	174,157
March	240,487	277,829	139,608	339,399
April	243,488	305,877	274,259	253,933
May	238,835	337,056	289,062	312,959
June	227,122	297,347	329,427	386,254
July	233,259	309,843	341,655	372,966
August	271,951	291,025	383,114	281,802
September	296,135	287,950	317,371	251,285
October	318,526	294,324	413,568	220,113
November	318,185	263,441	249,336	181,387
	2,835,080	3,224,852	3,122,153	2,985,562

PRODUCERS' STOCKS

Sulphur at mines, in transit and in warehouses	
November, 1941	4,646,428
November, 1942	5,049,607

The increased activity of all industries contributed to greater demand for sulphur. The fertilizer industry, a large consumer of sulphuric acid, was called on to produce greater quantities of fertilizer to augment not only our own food supplies, but also those of Great Britain and other Nations. The iron and steel, as well as the copper, brass, bronze, and non-ferrous metallurgical industries operating at record-breaking capacity all called for larger volumes of acid. Smokeless powder and high explosive plants and manufacturers of rayon used increasing quantities of sulphuric acid, the so-called pig iron of the chemical industry. Increasing quantities of acid were also used by petroleum refiners in the production of aviation gasoline, toluol for T.N.T., and various raw materials for the synthetic rubber program. This demand for acid was met by existing plants operating at higher than rated capacity, by new Government constructed plants or rehabilitated abandoned chamber plants.

Sulphur and sulphur compounds were also applied to a host of new uses. One of these, Thiokol, a rubber-like material containing about 70% sulphur, may help to relieve present rubber shortages. "Re-treads" of Thiokol are said to add at least 5,000 miles to the life of tires. It has even been suggested that box cars be fitted with cells of Thiokol for use in the transportation of oil and gasoline.

Notwithstanding the extended requirements for sulphur during the past three years resulting from the defense and war effort, the American sulphur industry continues to be in a splendid position to meet what apparently are the great demands of 1943.

EDWARD J. ENGEL

President, The Atchison, Topeka and Santa Fe Railway System

The year 1942 goes down in history as a year of bumper crops. This is due to generally abundant moisture and favorable weather, for the acreage of wheat, corn, and cotton was restricted by government edict and was substantially less than in some preceding years. Progressive improvement in seed, equipment, and technique plus the wartime demand which called for a maximum effort were contributing factors and more than offset some labor shortage. Corn and soybeans made the largest crops on record, while wheat made its greatest per-acre yield and its second greatest total crop. Other crops which did well were sugarbeets, grain sorghums, rice, citrus and deciduous fruits, and grapes. With good prices for all farm products, including livestock and poultry, farm income was the best in many years.



Edward J. Engel

In connection with war work, there has been intense activity especially in mining, shipbuilding, and manufacturing. This has laid upon the railroads a heavy demand for transportation and their output of ton-miles has greatly exceeded any prior year.

Looking to the future, the acreage sown to winter wheat for the 1943 crop has been somewhat further curtailed because of the large stocks on hand. However, seeding and growing conditions have been exceptionally favorable so far. Livestock is in good condition with an ample supply of feed to see it through the winter. The most serious problem confronting the farmers, the railroads, and industry generally, is an adequate supply of labor, for it looks as though the limit in this direction has about been reached.

JACK FRYE

President, Transcontinental & Western Air, Inc.

Uncle Sam's airlines went to war in 1942, joining his fighting forces in spreading the wings of the Air Transport Command around the world.

On the alert since Hitler invaded Poland, the airlines went into action immediately after Pearl Harbor and under the guiding hand of Lt. Gen. H. H. Arnold's Army Air Forces threw their might into the battle to keep supply lines moving toward theaters of action wherever they might be. By the end of 1942, they were flying men, munitions, medical supplies, food, and other materials over most of the globe; were maintaining regular commercial schedules for passengers, mail and express at home; and in addition were conducting vast training and modification programs for the A. A. F.



Jack Frye

On the domestic front, the industry had approximately 360 transport planes in operation when the Japanese struck at Hawaii. Within five months, this fleet had been reduced approximately 50% by Army cargo requirements. Yet despite the sharp decrease in operating units, the number of revenue plane miles flown between January and September declined only 12%—from 98,442,706 to 86,626,994—and the number of passengers carried decreased only 4.7%, or from 2,792,002 in 1941 to 2,659,189 in 1942.

Reflecting the urgency of high-speed cargo movements, air express shipments more than doubled despite the decrease in facilities. Air mail shipments increased 48% as telegraph and telephone facilities became overtaxed. In the carriage of both express and mail, the airlines had reached the saturation point with present equipment, industry leaders have pointed out. All planes are now working at capacity.

To quote one leader, Jack Frye, president of Transcontinental & Western Air, Inc., says that "each plane in TWA's fleet is now doing 89% more work than a year ago.

"We have done this by flying more hours per day, by making more frequent stops to permit smaller fuel loads and greater useful loads, and by careful scheduling to achieve maximum use of equipment," Mr. Frye said. "We have been able to keep each airplane in the air more hours per day than ever before while at the same time maintaining our high maintenance standards. In September of 1942, for instance, TWA's maintenance hours per plane totaled 3,167 as compared to 2,535 in September of 1941."

In the field of military cargo operations, the airlines extended routes across the Atlantic and Pacific as well as the western hemisphere under the expert guidance of Maj. Gen. Harold L. George, commanding general of the Air Transport Command. General George mobilized the air transport industry on an international basis when he told its leaders that they had been given the assignment "to speed delivery of supplies and personnel to the fighting fronts of the United Nations."

First assignment in this enlarged sphere of operations was handed TWA early in the war when its fleet of

36-passenger, 4-engine, Boeing Stratoliners was detached from domestic service and began paying regular calls at major military airfields on four continents.

The importance of the transport plane in the war to date has been demonstrated from the outset. Robert A. Lovett, Assistant Secretary of War for Air, summed up official opinion when he said that air transports "are vital members of the combat team of our Army."

"In this global war," he said, "the problem of supply and maintenance of weapons as fragile as high-performance aircraft would be quite impossible without the cargo plane and without the system developed by the Air Transport Command, which combines civilian contract carriers for the type of operation for which they are best suited, with military air transport squadrons in combat theaters."

In the field of training, the airlines established special schools for the training of co-pilots, mechanics, radio operators, navigators, meteorologists and other ground and flight specialists under the supervision of the Air Transport and Air Technical Training Commands.

Forerunner of these training projects was the TWA 4-engine transition school at Albuquerque, N. M., where pilots and other flight personnel of the Army Ferry Command were given instruction in the operation of Consolidated Liberator bombers. This school was functioning before the outbreak of war.

The airlines also have set up modification centers, where skilled maintenance personnel equip combat planes for operations in various war theaters.

The first year of the war saw women come into their own in the air transportation field. With many thousands of pilots, technicians, traffic men, and other male personnel going into the combat services or being assigned to special war projects, the airlines recruited a small army of women to fill the more non-technical jobs. The feminine horde even invaded such technical branches as meteorology, maintenance and radio, where young women with special qualifications are being trained as apprentices. The new year will see an even greater influx of women in the field of air transport.

B. C. GARDNER

General Manager, Bank of Montreal

Any survey of the business scene in Canada must take cognizance of two facts—first, that the record of business in Canada these days practically amounts to the history of the Government's efforts in the war; second, that as a consequence of those efforts Canada has risen in a single bound to the rank of a major industrial nation. So great has been the conversion of existing industries to war production, and so wide and varied have been the expansion of those industries and the establishment of new industries to meet the demand for the tools of war, that Canada today is not only equipping with all the most modern instruments of war a formidable fighting force of its own on land, sea and in the air, but in addition is supplying a vast amount of these same instruments of war to her Allies on all fighting fronts. Furthermore, the equipment she is providing is being proved in battle to be equal in quality to the best products of other nations. While this unparalleled expansion has taken place, income and excess profits taxes are such that no company today can retain large profits. Industry is working not for profit but for the furtherance of our war effort.



B. C. Gardner

Canada's output of war materials is now at the rate of \$2,500,000,000 per annum, while to date the value of war orders placed, excluding those for plant and plant extensions, exceeds \$6,000,000,000. Nearly \$3,000,000,000 worth of goods has already been delivered, and in addition expenditures have been made on plants, machinery and defense projects of about a billion dollars. Over and above the sums expended by the Department of Munitions & Supply there have been war shipments of foodstuffs, timber, metals and other supplies to Britain and other United Nations of an estimated value of about \$1,500,000,000. About 30% of Canada's war supplies is destined for this country's forces at home and abroad; about 50% for Great Britain, British combat areas and Russia—to which last-named country Canada's total shipments to date are valued at over \$100,000,000—and the remaining 20% goes to the United States, China, Australia and the Pacific theatres of war. Incidentally, United States' war orders placed in this country have reached a value of about a billion dollars.

Even with a great increase in the national income, Canada is spending today more than half the total on war; of this expenditure approximately one-half is being raised by taxes, which are probably as high here as anywhere in the world—if indeed they are not higher. The balance must come from loans, and the overwhelming success of the three Victory Loans to date is a tribute to our national spirit. The amount of financing which the Government has had to do through the chartered banks has been kept within reasonable and manageable proportions. That part of the increased expenditure not covered by taxation is being funded at much lower rates than in the First World War, and while the mounting debt is increasing the interest burden, the total interest charges are at present less than 10% of Dominion revenues. A favorable fact, both now and in the post-war outlook, is that the Government, by drastic regimentation of the national economy, and by the price and wage controls it instituted early in the war, has so far been

able to keep within reasonable bounds prices of necessities which go to make up the cost-of-living index.

The industrial revolution which has taken place in Canada has been effected under Government direction and control. It will necessarily have important effects on the post-war economic life of this Dominion. In this respect two points emphasized by the President of the Bank of Montreal in his address at the recent annual meeting of the Bank may be quoted. In commenting on the extent to which the Government has participated in providing money for industrial expansion, guaranteeing overhead and providing the market for the output, he said: "These conditions will not, and cannot, obtain after the war. Then we must look to the initiative and trained experience of private enterprise to reverse the process . . . and to convert our war factories to the production of peacetime goods. . . . Let us not forget that on the shoulders of free enterprise stand those other freedoms that make up democracy—freedom of conscience, freedom of speech, freedom of labor, and equality before the law."

L. M. GIANNINI

President, Bank of America National Trust and Savings Association

The future of aviation must be left to the imagination. Shipbuilding is now proceeding at an abnormally high rate. However, it will take many years after the war to replace sunken vessels.

Also, an entirely new concept of world trade relations may become established, increasing the international flow of goods beyond any known record and requiring shipping facilities far in excess of former peacetime tonnages.

War is a destructive force, exposing us to grievous personal losses and innumerable sacrifices. Our resources of mind and material will be severely taxed and conceivably there may still be setbacks and times which test our fortitude. Unpredictable turns and obstacles litter the course we must follow. Moral and physical qualities may be called upon to withstand the most severe attritions which the stresses of all-out war impose. Yet we all have faith in our cause and reason for highest confidence in our capacities to win final victory.

In that day we may expect to emerge from the war with permanent gains, particularly in the power to produce, strongly equipped to render a contribution to peace equal to our outstanding contribution to the struggle to win that peace.



L. M. Giannini

HALSEY, STUART & CO., INC.

Year-End Bond Review

New issues of state, municipal and corporation bonds declined in 1942 to the lowest level in the last decade, Halsey, Stuart & Co., Inc., points out in its annual Year-End Bond Review. The decline is accounted for by the enormous issue of government securities, high taxes and lack of investor demand.

The general price level of bonds was well maintained throughout the year, the Review states, reflecting in part the scarcity of new private offerings, in part tax uncertainties, and the continued unwillingness of the public to assume avoidable risks. Stabilization of interest rates was another factor that contributed to the maintenance of the price level.

Discussing the possible effect of present tax laws, the Review says, "Because the tax laws are so drawn as to bear most heavily on those who have heretofore constituted the primary investment market, their net effect, marketwise, is considerably out of proportion to the recent increases. The implications of such measures, along with arbitrary and doubtful legal limitations on salaries and other efforts to 'soak,' if not liquidate, the investing classes, are far-reaching and appear to strike at the very heart of progress and free enterprise in this country. If permanently established as our national policy they point toward retarded future growth or to a collectivized state or possibly both, since so large a part of all excess funds will be at the disposal of the government rather than, as heretofore, in the hands of their producers."

In its analysis of the industrial bond market, the Halsey, Stuart & Co., Inc., Year-End Bond Review points out that during 1942 most of industry's capital needs were financed either by the government or through government guaranteed bank loans. Gross earnings of industry generally reached peak levels, but the gains were not carried over to net earnings because of taxes and higher labor and material costs. A modest start toward enabling industry to set up reserves necessary for post-war conversions is seen in the provision for a 10% refund of excess profits taxes after the war, and the collateral provision, subject to limitations, permitting current deductions up to 10% from excess profits taxes because of debt payments.

The record of the railroads during 1942 is seen as amazing their friends and confounding their critics. The Review continues: "Our war-time dependence on the railroads as our primary means of transportation stresses anew the importance of dealing fairly with them in rates, taxes, wage disputes, needed equipment, etc., to the end that they may emerge from the war period reinvigorated, rather than weakened by the problems of peace."

Electricity production almost twice that of 1929 is cited to show the ability of the public utility industry to meet

war-time demands, despite pre-war forebodings from sources hostile to privately owned utilities. Net earnings of the utilities, however, reflect little benefit from greatly expanded operations. "Even so," the Review states, "the industry gives promise of emerging from the war period in excellent operating and financial condition because of the conservative policies instituted during the difficult depression period and adhered to subsequently."

The relatively small number of new issues of municipal bonds in 1942 and greatly increased federal taxes might have been expected to increase prices of state and municipal bonds because of their tax immunities, except, the Review states, for the efforts made during most of the year to remove the tax exemption privileges. "The refusal of the Senate," the Review continues, "to alter the tax status of state and municipal bonds and the gathering opposition from many quarters to any further effort to effect this change has given added weight to the convictions previously held by many astute observers that further attempts will meet with the same ending. Likewise, many who were at first concerned over the prospect of greatly diminished public revenues attending gas rationing have now come to regard this as a temporary situation which, even short of the termination of the war, is likely to be alleviated through production of rubber substitutes, and at least partly compensated for by tax gains in other directions."

The post-war bond situation, the Review states, depends, obviously, on the cost of victory in men, time and money, but concludes that: "assuming the worst in dollar costs, however, if we may also assume statesmanlike leadership, retention of the form of government to which we have been accustomed, and of the free enterprise system which has been an integral part of that form of government, we shall work out of our difficulties."

"The savings of the masses (in the form of government bonds) are accumulating at heightened levels—likewise their wants. With these to prime the engine and with new techniques, materials and inventions developed under war-time necessities, the transition from a war economy to a peace economy can be achieved."

MAJOR GENERAL JAMES G. HARBORD

Chairman of the Board, Radio Corporation of America

The United Nations should look forward to 1943 as a year bright with promise in the war against the Axis. Here in the United States, after long, hard months of preparation, we are getting results scarcely believed possible a year ago. Millions of men are being equipped and trained in modern warfare. Our industrial capacity has been geared to a speed that will eventually overwhelm the enemy with its weight and power. With all its implications for final victory, this power should come into full force during 1943.

Real fighting is ahead. Wherever the battle lines are drawn, radio will be in the thick of the fight, for it is the lifeline of war-time communications on land, sea and in the air.

The war map today reveals that American soldiers, sailors and marines are lined up at more than sixty places on the world-wide fighting front. To unify them in communications is a mighty task. Without radio it would be a slow, almost impossible task. Every outpost, whether in jungles or on glaciers, no matter how remote, is linked to headquarters. American fighting men, almost a million of them, are focused in action by radio—the global lifeline of communications.

In World War I, the center of action lay in France. From that battlefield radiated the communication lines. Wireless was being given its first wartime test, but at no time did the demands upon it remotely approach those of World War II. In the intervening years, the development of the electron tube, of short waves, and of many other devices and services of radio have tremendously increased the efficiency of communications. The result has been that in 1942, radio was ready to play the vital role assigned to it on the many far-flung fronts.

These long-distance fighting fronts are bulwarked by the home front. In this war the military front and the home front are parallel. The home front is the production front and it runs through every street in the nation. Munitions and food, airplanes and tanks, rifles and radio, all move up to the front lines from the home front. Today, eighteen Americans stand behind every American fighting man. His success and the winning of this war depend upon the workers at home, for only one American in every nineteen will have a job directly in the combat forces in this war.

The road ahead to winning this war is rough. Every mile toward victory must be fought for with an all-out effort. The rapidity of the march, the turn in the tide of battle, hinge upon science and production, as well as upon direct combat with the enemy.

Science, through development of the electron tube, put radio in the fight and made it indispensable to the modern mechanized army, to the air corps, to the fleet, and to the merchant marine. Without the radio tube so wonderfully developed since World War I, radio could not play the important role it now has in warfare. The electron tube made radio equipment compact, portable, mobile, efficient and extremely dependable. That was not so with the cumbersome wireless apparatus that used the spark transmitter and crystal detectors in the first World War. It was not until the final period of the



James G. Harbord

conflict that the radio tube began to find service in the Army and Navy. Radio now qualifies as the voice and ear of the Army Signal Corps, of Naval Communications and of the Air Corps. We have but to look at the global war map to realize the great importance of radio. Its definite assignments and achievements necessarily are military secrets. But when we compare the present demands upon communications with those of the first World War, it is easy to understand that radio's present role is a thousandfold more important. The airplane, the world-wide transport problem, and blitz warfare, all of which call for utmost speed and efficiency in communication, have multiplied the demands and responsibilities of radio.

Within the past year—a year of tireless effort in the manufacturing plants—the men and women on the production front have given the American armed forces the finest radio equipment in the world. As the war rages into 1943, every American finds himself and herself linked in some way with the battle. There must be no let-up on the home front. Every day in the New Year must find production rushing full speed ahead to the battlefronts. Then, and only then, will the last battle end in our victory.

CHARLES J. HARDY

President, American Car and Foundry Co.

The opening of the year 1943 finds our people united as they never before have been, with the one supreme object before them—the winning of the war. To the accomplishment of that all private interest must yield—individual rights, real or fancied, must be surrendered for the public good.

Inter arma, leges silent may not be an entirely correct statement with respect to present conditions, but it is measurably so. Possibly it would be more accurate to say that existing laws are disregarded and new ones made, by way of "directives," regulations and the like—most of them with a criminal penalty attached for their violation whether intentional or otherwise—in bewildering number and variety. The avowed design of these laws, so-called and so-made, is mainly so to control and regulate that really indefinable, because all-embracing, something called "industry" as to give to the national effort the full benefit of its momentum and productiveness. Undoubtedly in many fields this purpose has been accomplished—but the accomplishment has been due, largely if not mainly, to the willingness of industry to respond to the demands made upon it, its ability quickly to adapt itself to changed conditions and the fortitude with which it has borne, and will continue to bear, the truly enormous burdens imposed upon it in aid to the national need. And in no field has been the response more quickly and wholeheartedly (and, I venture to add, more intelligently) given than that made by those concerns whose peace-time activities have been the building of railroad equipment, both rolling stock and motive power. What those concerns have contributed to the national effort is already written large in the archives at Washington.

Speaking now with reference only to the activities of American Car and Foundry Company: In World War I our company was one of the largest producers of munitions and armament—shells, gun-mounts, artillery vehicles and other material in almost endless quantity and variety—both for our own Government and for its then associated Governments. That, however, was twenty odd years ago—which is a long time to expect the memory of work well done to last in the official mind. But we in our organization had not forgotten, and we knew what we did then we could do again—and we are doing it.

It was in the last quarter of 1939, two years before Pearl Harbor, that United States Ordnance asked us to consider the building of what was practically a new engine of warfare—the light combat military tank, an evolution from the crude beginnings of such an instrumentality first used in war in the Battle of Cambrai, in 1917. The tank so submitted to us, the result of much patient work and research by Ordnance, was a vastly different thing from its prototype of 1917, and its conception stands as a lasting monument to the pre-vision of the Ordnance Department of the United States Army.

With some misgivings, but with the determination to work it out successfully, our company took on the job. The problems were many and complex, not the least being the production of armorplate of the size and quality and in the quantities needed—but we solved the problems and finished the job. To date, our company has produced many thousands of these tanks, now generally known as the General Stuart, a name bestowed on them by our Allies, the British. As a builder of military tanks our company leads the field, and leads the world as a producer of carburized armorplate. Nor are its activities confined to those special fields alone for, additionally, we make shells, fuzes, lighters, mine-sweepers and a great variety of other things essential to the winning of a victorious peace.

Undoubtedly until the war's end, or at least until that end is more clearly in sight than it is at the moment, our energies will be given over largely to the production of munitions and armament—but this will not be done to the detriment of our ability to respond to the demands for the means of transportation, railroad rolling stock, without which mere production would be futile. The railroads, no less than the manufacturing plants, are essential to the successful prosecution of the war—and



Charles J. Hardy

what the railroads have done, and are doing, to that end almost passes belief. They have now in operation many thousand freight cars less than they had during the closing years of World War I, yet these fewer cars are carrying about 150% more merchandise. They are able to do this because they are kept in more constant operation, are more heavily loaded, and are operated at higher speeds. These factors naturally tend directly to a shortening of their useful life. Add to this the fact that only a very limited number of new cars are currently available, and it becomes apparent that a great many freight cars will be worn out, either completely or sufficiently so to make their continued operation impossible, by the time this war is over.

Of course the end of the war will see also the end of the transport of war materials and munitions. This being so, the question arises what, if any, business will take its place? Here we enter into the realm of conjecture and I would prefer to leave it to others better qualified than am I, to picture the situation they believe will then exist. The Chamber of Commerce of the United States recently sponsored a consumers' survey designed to find out what were the present post-war purchasing plans of the people of the country. Merely to mention a few of the leading categories in which the responses fell, such survey indicated that over two and one-half million new automobiles would be bought within six months after the war ends, that seventeen hundred and fifty thousand families reported that they will buy mechanical refrigerators and that twelve hundred and sixty thousand families planned to buy washing machines, and that six billion dollars will be expended for new homes. I give this resume for what it may be worth, if anything—but even after allowing for exaggerations it is evident that to assemble at the factories the materials and machines needed to build even a reduced number of these units, and to transport the completed units to their points of sale is surely going to keep a great many freight cars busy.

The war-time activities of the railroads have brought to many of them their best earnings in ten or more years. Many roads have been applying a part of these earnings to the retirement of their own securities and the reduction of their carrying charges. The widely improved financial condition of the roads now makes it possible for them to make many purchases which they had to forego in the past—and I believe that they may be expected to continue their present policy of keeping their rolling stock and equipment in the best possible condition through the purchases of substantially increased quantities of new rolling stock—which of course will be to the benefit of concerns such as American Car and Foundry Company.

JOHN A. HARTFORD

President, The Great Atlantic & Pacific Tea Co.

America's farmers and their distributors did the biggest food job in history during 1942. In the face of serious shortages of manpower, machinery and transportation facilities, they supplied record quantities of food to our armed forces, our allies and our civilian workers.

There can be no question that major credit for this vital contribution to the war effort goes to the nation's 7,000,000 farm families.

I wonder if the American public fully appreciates the difficulties under which the farmer labored. Rising prices of farm supplies increased his production costs. Gas and tire rationing and other transportation restrictions made it difficult for him to get his produce to market. Shortages of boxes and storage space and fertilizer were big problems that had to be overcome. Restrictions on canning deprived him of part of his normal market. And most serious of all, the departure of 2,500,000 employable farm workers to the armed forces and industrial plants since 1940 caused a drastic reduction of the normal labor supply.

In spite of all these obstacles, which might well have been considered insurmountable in normal times, America's farmers worked hard and long to exceed by 14% the 1941 crop and by 12% the previous record crop of 1937. And they have been called upon to do an even greater job in 1943.

Retailers, too, had serious problems to overcome, for while 13% of the food produced in 1942 went to our armed forces and our allies, the other 87% had to be distributed through normal trade channels to the civilian workers on the home-front.

The nation's 560,000 food retailers had to do this intensive wartime job with less than peacetime facilities. The government, lacking adequate facilities for policing price ceilings and rationing, relied upon food merchants to make these twin guards against inflation work. Grocers had to cope with buying rushes that created artificial shortages; with price ceilings that caught them in a squeeze between high wholesale and low retail prices; and with a shortage of labor as serious as that confronting the farmer. Almost 15,000 of our own employees, for example, are now in the nation's armed services.

Despite all these problems, the grocers of America moved food at less average cost than ever before. For example, our own company today is providing food for our customers at the lowest gross profit rate in the history of the retail grocery business. This means that more of the consumer's food dollar goes for food and less for overhead than ever before.



John A. Hartford

I know that none of these record-smashing accomplishments would have been possible if it were not for the American capacity for team-work. Nowhere has public recognition of the fact that our war effort is a cooperative enterprise been more evident than in the food field. In state after state, producers and distributors have been working out together more efficient, less costly means of moving food from farm to dinner table. Their task would have been much more difficult had it not been for the cooperation of the buying public. Consumers, bewildered at first by sudden food shortages, have now accepted rationing in good spirit as their contribution to victory.

The accomplishments of 1942 are particularly gratifying because they promise even greater accomplishment in 1943.

A year ago the food industry had no proven pattern to follow in doing its wartime job. Today conditions are considerably improved. Farmers and distributors have behind them a year's hard-won experience. There is better public understanding of the factors necessitating changes in our buying and eating habits. Machinery has been established for the equitable rationing of foods when shortages threaten. Governmental control of the food picture has been centralized under Mr. Wickard.

Of course, many problems remain and new hazards will undoubtedly be encountered. The solution of these problems calls for the utmost in ingenuity, efficiency, economy and good will. Neither food, nor time, nor manpower, nor transportation facilities can be wasted. Every unnecessary handling operation and cost between farm and dinner table must be eliminated.

Above all else, the farmer must be given the tools with which to do the great job confronting him. Farmers have been called on to maintain the same high acreage of crops in 1943 and to increase livestock production 10%. Of all the food produced during the coming year, it is estimated 25% will go to our armed forces and our allies. Additional government requirements may be expected as need arises to feed the people of conquered nations freed from the Axis yoke.

This does not mean that the American people will go hungry. We are assured that there will be adequate food to maintain the health and morale of our people, so necessary to the war effort. But it does mean that the variety of foods will be limited. Some foods of low-nutrient value will not be available. Others will be available in limited quantities and rationing will be necessary to insure their equitable distribution. New ways of processing or distributing foods hitherto canned will have to be devised.

But none of America's food problems are incapable of solution as long as our 132,000,000 people recognize that food is a vital weapon of modern war—that it must be used, like planes and guns and tanks, to speed final victory.

Cooperation is the keynote to success in the food phase of our war effort. Cooperation among growers to increase production; cooperation between growers and distributors to make these foods available to fighting men and civilian workers as quickly and economically as possible; and cooperation between government, retailers and consumers to see that available foods are distributed equitably at fair prices.

Through such cooperation the food resources of America can be developed and utilized to the fullest extent in the fight for freedom.

W. L. HEMINGWAY

President, American Bankers Association

While some peace-time aspects of banking service were curtailed during 1942, banking activity was stepped up substantially during the year as war production increased. Commercial banks provided huge outlays of credit both to producers of military goods and to the government itself. While there are no figures available on the number of loans made to manufacturers of war goods and dollar amounts thereof, the growth of such credit is indicated by statistics on the total volume of loans to war goods producers outstanding at the end of each quarter, which are reported regularly to the American Bankers Association by slightly more than 400 of the larger banks. At the end of September these 400 banks reported loans and commitments outstanding of slightly more than \$5 billion against \$3 billion on March 31.



W. L. Hemingway

That the banks have given similar support to the government's wartime food production program is indicated by the fact that on June 30 they had food production loans outstanding of more than \$1,000,000,000, which was three-quarters of the combined production credit extended to farmers by banks and competing government agencies.

Commercial bank holdings of government securities, which amounted to \$25,000,000,000 a year ago, are about \$50,000,000,000 now and may reach \$90,000,000,000 in another 12 months.

But financing of industry and government were not the only services performed by the banks. During the year they undertook to provide banking service at scores of military camps, sold 85% of all of the war savings bonds sold, continued to assist the government in maintaining effective credit controls as a guard against inflation, and expanded their general service in response to the wartime needs of the public.

All such activities may be expected to multiply in the year just begun. Banks will lend increased amounts to both agriculture and industry as production is stepped up, and they will sell more war savings bonds. But the largest single new task they will undertake will be the accounting, transfer and clearing work, and the safeguarding of the vast ration coupon system that is developing as the government rations more and more commodities.

But the greatest challenge to the interests of the banks will arise out of the fiscal program of the government. It is vitally important that the war be financed in a way that will put the least strain on the nation's economic structure and in a way that gives the greatest promise of controlling inflation. This means, first, that as much of the war revenue as can be raised by taxation must be obtained from that source, and second, that as much of the government's debt as can be placed outside the banking system must be so placed. Even when that has been done the Treasury will still have to look to the banks to absorb a substantial amount.

Recognizing this, the banks will push the sale of war savings bonds to the public more intensively than ever. And by participation in the work of the Victory Fund committees in their respective communities they will do their utmost to help the government place with private investors and institutional investors other than banks as much of the government debt as it is possible to so place.

The Victory Fund campaign closed just before Christmas was a great success. Yet, there is a question as to whether the securities sold were as widely distributed as they might have been. Too much reliance must not be placed on the few financial centers. People and institutions in the smaller places must also be brought into the picture. This is everybody's war and everybody must participate in the financing of it. To help bring about this kind of distribution will be one of the major tasks of the banks in the months ahead. To it they will devote their experience, their skill, and their facilities.

CHARLES A. HIGGINS

President, Hercules Powder Company

The post-war outlook for the chemical industry appears even more favorable than for business activity as a whole, which I believe will exceed pre-war levels.

There will be changes in the industrial picture, of course, but the chemical industry thrives on change. It is, in fact, engaged in bringing about change—transformations by chemical research, through rearranging molecules and atoms to make new products. The very word, "chemistry," connotes change.

Hercules and other members of the chemical industry were prepared to meet the problems that arose when the whole industrial scene was changed by the war. It will be equally equipped to handle post-war conditions.

Outsiders have often attributed the progress of the chemical industry to some sort of obscure influence—a combination of science and sheer magic—that is beyond the comprehension of the layman. However, the achievements of the chemical industry have a solid foundation and are a direct consequence of the policies that are followed. Reduced to basic terms, the industry has not been in the habit of using all of its seed corn.

It has, instead, retained substantial sums for research, improvement, and development. Over the years, research expenditures have borne fruit and provided the industry with capital outlets for its retained earnings and for reserves that it sets aside. This stood the chemical industry in good stead during the 30's when most other fields of business suffered from the lack of adequate outlets for capital.

Another important policy of the industry which has contributed to its strength is the fact that it sets aside adequate amounts out of earnings for obsolescence. Many industrial concerns outside the chemical field have not always appreciated the importance of obsolescence in determining depreciation policies. When a process or a product becomes obsolete, or partially so, the typical chemical firm, which makes a wide range of products, can continue its progress without great financial difficulty. The funds are either on hand for immediate investment in other plants and equipment, or—as is more often the case—the earnings that had been set aside for obsolescence have already been invested in other facilities.

There is, therefore, an effective combination of research that looks to future change, and of management that guards against the risks inherent in a dynamic industrial world. To my mind, this combination constitutes the greatest assurance of permanent contributions by the chemical industry to the country in peace and in war.

After this war, there will be competition for all materials. An extensive deferred demand for goods is accumulating, together with a backlog of above-normal savings that will be available for the purchase of goods and services after the war. Most progressive firms plan to go ahead with their backlogs of construction and development projects currently postponed because of the needs of the war program.

In this post-war world, the chemical industry will be ready to introduce its discoveries that now must be reserved for war uses.



Charles A. Higgins

With the accomplishments of our research laboratories backed up by alert management, the chemical industry is confident of its ability to serve manufacturers and the ultimate consumer in the great changes that will mark post-war living.

JOHN HOLMES

President, Swift & Company

During the past year, the meat packing industry has been called upon to furnish our armed forces and for lend-lease shipment large quantities of products in the form of boneless beef, sliced bacon, pork loins, butter, lard, dried eggs, canned meats, and many other specially processed and prepared items, including dehydrated meats. Demand for this latter item will probably be materially increased this coming year.

Our ever-increasing contribution to the war effort is made possible by years of experience, engineering and research knowledge, and by increased numbers of livestock.

Claude R. Wickard, Secretary of Agriculture and national food administrator, has called upon American farmers to produce the greatest crops in history for 1943. This includes an increase in cattle, calves, hogs, dairy and poultry products, and oil-producing seeds. The goal for hogs to be dressed in 1943 exceeds the largest number on record by 20,000,000 head or 25%.

The handling of these record-breaking volumes of meat and dairy and poultry products will challenge the ingenuity of our industry. We will cooperate wholeheartedly with Secretary Wickard in this program.

Even though there are a great many operating complexities brought about by the shortage of manpower, the difficulties in obtaining materials, and distribution problems brought about by price ceilings, limitation orders, etc., I feel that the Meat Packing Industry is such that we can cope with these problems.



John Holmes

HOLGAR J. JOHNSON

President, Institute of Life Insurance

As the American economy moves to an all-out war basis in 1943, both the impact of the war upon life insurance and the effective contribution of the business to the morale of the people and to the prosecution of the war may be expected to increase.

The necessity for thrift to assure the success of our government's war financing program and to the restraint of inflationary tendencies in our economy, should lead to further substantial purchases of life insurance. Buying life insurance has become not merely a matter of individual prudence, but of national advantage, giving effective support to the government's war program.

Workers' Insurance Gains

Continuing the trend of recent years, 1943 should see a great increase in the number of industrial workers enjoying the protection of life insurance. This will come about not only through the extension of group insurance, but as the higher income of workers enables them to buy more insurance. Women are increasing their life insurance purchases as more of them engage in work outside the home, while farmers are taking advantage of their enlarged purchasing power to add to the protection of their families.

Inevitably, the expanding participation of American armed forces on all fronts is going to bring a rise in war casualties and a resultant increase in claims upon the life insurance companies. Payments of death benefits in 1943 will probably turn upward not only for this reason, but because the strains and stresses of war are bound to have an effect on the people who make up the home front. The life insurance companies are prepared to meet any rise in deaths which war brings.

Effects of Peak Production

Use of emergency cash values in policies should continue downward. Both higher earnings per family and the decrease in opportunities for spending money as the nation shifts to an all-out war production basis will operate to keep existing insurance in force as well as to stimulate new policy purchases.

As in 1942, life insurance investment funds will go primarily into government securities, and, with the probability of expanding business, the amount of this direct aid to the war effort may well exceed the aggregate of the first war year. At the same time the constructive influence of life insurance investment funds in support of essential industries and in the home mortgage field should be fully maintained.

In the past year there has been increasing recognition of the essential part which the nation's 130,000 life insurance agents play on the home front, in maintaining family security and morale, with special credit for their record in selling war bonds. This year their responsibility will be even greater as the need becomes urgent to save more and spend less.



Holgar J. Johnson

K. T. KELLER

President, Chrysler Corporation

Chrysler Corporation has more than 30 major war contracts. Among the outstanding of these should be included General Sherman tanks; Tank Engines; 40-millimeter Anti-aircraft cannons, both for the Army and the Navy; Control and Bombardier, and Bomb bay sections of the Martin Medium Bomber; Ammunition of various sorts, which it is turning out daily by the tens of millions; a wide variety of Dodge Army Trucks, including command reconnaissance cars, command radio cars, troop transports, weapon carriers, carry-alls, and ambulances; Aircraft Engines (in connection with which it is building the Dodge Chicago Plant, which will be one of the largest industrial units in the world); Wings, for torpedo bombers; Airplane Landing Gears; Gyro-compasses; Marine Tractors; Air-raid sirens; auxiliary air-raid fire fighting equipment; Navy pontoons; and secret materiel.



K. T. Keller

The conversion of Chrysler Corporation's peace-time facilities to war work was completed in the middle of 1942 and in addition to many other units of floor space, equipment and man-power were added to make it possible to handle the wide variety of war contracts awarded. With the exception of the Dodge Chicago Plant, which is still being erected, and the new secret devices for the manufacture of which we are now tooling, Chrysler Corporation is prepared for full production in 1943.

Chrysler tank production broke all records in December, 1942, when the number produced in that month alone exceeded the total number of tanks manufactured by the company during the entire year of 1941. At the end of 1941 our tank production had been already seven months ahead of schedule and well into three figures.

On Dec. 28, 1942, the Corporation broke all daily production tank records by making almost twice as many on that day as on any other day. During the entire month of December it made several hundred more tanks than during its previous best month.

Chrysler Corporation also broke all its previous records during December for 40-millimeter Bofors anti-aircraft guns, small caliber ammunition, marine tractors, gyro-compasses, tank engines and fire fighting equipment.

Production of small arms ammunition in December was high in eight figures.

Bofors gun manufacturing exceeded the best previous month by more than 18%. Since February, 1942, when the first Bofors guns were delivered, the Corporation's production record has steadily increased.

Marine Tractor production began early this year and rose rapidly to set new records in December.

Intricate Sperry Gyro-Compasses began coming off assembly lines at the Chrysler Dodge Main Plant a few months ago and by December all schedules mounting even up to three figures had been broken and new ones were being set.

Tank engines made by the Corporation, which have been standard equipment on Chrysler-built "General Sherman" tanks, began to be produced in May of this year, with December production almost twice that of any previous month.

Fire fighting equipment which is already in operation in almost every part of the United States as well as Iceland, Alaska, Hawaii, Australia, and Africa, was first produced in the spring of this year well in three figures, and by now the total is well into five figures.

Dodge trucks for war purposes began to be delivered as early as the middle of 1939 and through December of this year totaled more than 200,000 units. A Dodge truck was the first to land in Africa at the beginning of the recent African campaign, and a Dodge truck was the first to traverse the entire Alcan Highway to Alaska. Dodge trucks are in use on practically every battle front throughout the world both with United States' and United Nations' Forces.

LOUIS S. LEBENTHAL

(Lebenthal & Co., New York)

Review and Forecast on Municipal Bonds

Despite the upheaval in the life of the country occasioned by the War, the Nation's cities have maintained the integrity of Municipal Bonds. During 1942 there was not a single default of any municipality with over 10,000 population. This safety record was particularly welcome to the investor in a year that was marked by a switch from risk-taking securities to a quest for security.

The yield of Municipal Bonds, as shown by the Bond Buyer's Index of 20 municipalities, was virtually the same at the close of the year as at the beginning—2.24%. The high yield of 2.51% was reached in March and the low of 2.13% in November. Prices and yields have been affected by the uncertainties of War and the long drawn out Treasury attack on tax exemption.

States and cities borrowed less in 1942 than in any year since 1918, the 1942 total being less than



Louis S. Lebenthal

half that of 1941. Total State debt during the year decreased by 6%. Reduction during the past five years amounts to over 10%.

State Revenue on the whole has been reduced. However, this decline has been compensated for by the curtailment of expenses; for instance, motor fuel taxes are down 25%, while at the same time highway upkeep and improvement have been cut sharply. Similarly the reduction in amount of State Sales Taxes has been offset by curtailment of relief and social welfare programs.

Payroll taxes have replaced motor fuel revenues as the prime source of state income. State Income Taxes hit a record high in 1942. At present all 48 states have gasoline, motor vehicle, unemployment compensation and payroll taxes. All except Nevada have inheritance taxes. Nine states tax aeroplane gasoline for the specific purpose of developing aeronautics.

Two interesting statistical facts emanated from Government circles. One was a Survey showing that half the outstanding municipals mature within the next ten years. The other came from the tax advisor to the Secretary of the Treasury, and was to the effect that the average spread between high grade corporate bonds and the "Bond Buyer's" index of 20 municipals was about one-half of one per cent.

On the legislative front two events took place—the extension of the Municipal Bankruptcy Act to June 30, 1946, and the SEC proposal that the disclosure rule include municipals.

During the year Cincinnati and other cities sold bonds from their sinking funds and invested proceeds in government issues. Some municipalities resorted to sale of refunding issues for bonds which do not mature for ten years and longer and invested cash in governments paying higher interest. Philadelphia, Knoxville, Chattanooga and Nassau County, N. Y., and other municipalities anticipated refundings and enabled both themselves and their bondholders to perform hedging operations.

Some of the many States with surplus cash besides paying debts have set aside funds for post-war projects. War Damage Insurance was secured by many municipalities to protect their bridges, public buildings and other property against bomb attack.

Shortages and rationing of gas and tires reduced automobile traffic and undermined value of Revenue Bonds dependent on automobile traffic and gasoline taxes.

A supply of high grade municipal bonds is indicated from insurance companies and other institutions. With their income from any source practically tax free, these institutions are apt to do some switching from highest grade municipals to higher yielding U. S. Government long term bonds.

New issues amounting to over Five Million Dollars were:

\$ 8,300,000—Consumers Public Power Dist., Nebraska (Western Neb. Division).
\$50,000,000—New York, N. Y.
\$ 7,200,000—Milwaukee, Wis.
\$ 8,440,000—Cooke Co., Ill.
\$17,500,000—Cleveland, Ohio, Transit Service
\$16,758,000—Detroit, Mich.
\$ 5,800,000—Allegheny Co., Pa.
\$17,143,000—Detroit, Mich.
\$ 8,286,000—Boston Metropolitan Dist., Mass.
\$33,950,000—San Antonio, Texas, El. & Gas.

CHARLES A. LIDDLE

President, Pullman-Standard Car Manufacturing Co.

One of the first to begin production of war materials, America's carbuilding industry at the start of 1943 is fully geared to supply quantities of essential weapons and munitions to every military front.

And on the home front the industry is ready to play another important part in the war effort by producing railroad freight cars in whatever quantities the carriers and the War Production Board determine upon.

The industry is in a position to make this double contribution to the needs of war by virtue of the fact that the car-building business has always been one of severe swings from one extreme of production to another, calling for great elasticity of manufacturing facilities.

While at present the bulk of productive capacity is busy on war orders, enough remains to build as many thousand new freight cars in 1943 as the railroads will need to cope with mounting traffic, providing, of course, that the necessary materials are made available.

The industry's participation in production for the armed forces is measured in terms of great numbers of tanks, anti-submarine patrol vessels, bombs, shells, major aircraft subassemblies, howitzer carriages and a long list of other war materiel.

Starting with an order for shells for the British in May, 1940, plants of Pullman-Standard month by month in the days of "national defense" stepped up the volume and diversity of their output, so that by the time the enemy struck at Pearl Harbor the company was all set to take on tremendously increased commitments. And in the first year of the war orders placed for various weapons with us by United Nations' armed forces increased from 2.5 to 12 times.

The company's aggressive policy in good years and bad, of pioneering new products such as the streamlined train and the lightweight freight car and of developing new methods and manufacturing crafts



C. A. Liddle

today is bearing fruit in wartime production achievements. For example, veterans carbuilders with their unusual welding training were able to turn their skills readily to the construction of patrol vessels for the Navy. These vessels are being built by a unique pre-fabrication system which eliminates the necessity for keel-laying, the keel being part of each of 14 factory built sections that are subsequently welded together in a swift final assembly. Construction of each one of these patrol vessels is equivalent, in man-hours, to the building of a 14-car streamlined train.

Benefitting by experience gained in handling aluminum alloy and light alloys of other metals when developing lightweight passenger and freight cars in peacetime, our engineers have also maintained a steady upswing in aircraft sub-assemblies during the year. Further enlargement of these aircraft facilities to meet military demand for vastly expanded production of wings and tail assemblies for the largest type of two-and-four-motor cargo planes is now underway.

In innumerable instances new cost-cutting, production-speeding techniques have been developed—many of them results of the ingenuity of employees—to turn out on schedule, and even ahead of schedule, vital armaments for our fighting forces. In one plant, for example, hundreds of urgently needed trench mortars were delivered months ahead of time because a veteran machinist reclaimed lathes from the scrap-heap and avoided a wait of 18 months for delivery of new lathes.

The application of these techniques of industrial "know how" to attain a total victory is today's primary aim, of course. Yet we are fully aware that this work exacted by "Mars," will give impetus and direction in the post-war era to a railroad modernization program on a scale never before witnessed.

Among other things I see a promising future for the modernized freight car, one of the most important features of which will be reduction in weight, enabling railroads to lower operating costs by reducing the number of cars and trains needed to haul the same tonnage of payload, and to increase car revenues and transportation capacity.

So many cars will be rendered obsolete or unfit for service by over-use during the war that real mass production of freight cars, and perhaps passenger cars, may be another post-war development. Our plants had attained a production rate of one finished freight car every 4½ minutes of the working day before America entered the war, and whenever necessary, they can exceed even that pace.

Finally in the post-war world, it is my conviction that streamlined trains will become a familiar sight over the countryside. More than 1,500 of these lightweight cars built by us before Pearl Harbor, are playing a big part in the passenger transportation phase of the overall war effort.

The railroads have gone a long way in this direction, and today are doing a magnificent job. In my opinion they will be the leading transportation medium for a long time to come.

S. H. LOGAN

President, The Canadian Bank of Commerce

Canada now has about 50% of all her productive forces converted to war purposes and is the Allies' third largest arsenal. About 1,750,000 people are directly engaged in war activities, including over 600,000 in the armed services and more than 900,000 in armament industries. Such are the general results of an armament program for which there was but little in the form of facilities or experience three years ago. Then, Canada could not equip even the few thousand men she had in her permanent services.

Canada's total war expenditures in 1942 were more than double those of the preceding year. But production of combat equipment—guns, airplanes, tanks, ships and munitions of all kinds—was trebled in the past year. Not more than one-third of this vast quantity of equipment was necessary for Canada's armed forces. This country undertook armament contracts for the United States amounting to nearly \$900,000,000, agreed to provide Britain, as an outright gift, with war materials and foodstuffs valued at about \$1,000,000,000 and sent large supplies to Russia, North Africa and other battle fronts.

As about half of Canadian productivity is now for war purposes, it naturally follows that an equal proportion is left to satisfy civilian requirements. It goes without saying of course that the present civilian supply of goods is well below normal. Yet the purchasing power of the public has continued to rise, for the national income has increased to an annual rate of approximately \$8,000,000,000. Over 30% of this income has to go for taxes to all governmental agencies, federal, provincial and municipal, those due the Dominion Government alone exceeding \$2,000,000,000 and covering nearly half of the war costs. But there remains a gap between purchasing power and taxes which cannot, with shortages of goods in ever-widening circles and continued control over prices and wages, be filled by spending. The logical assumption therefore is that the Canadian public will have a larger amount for investment than ever before and so be able to provide all the vast funds which the Dominion Government needs to finance its war program. A substantial public market for the Government's bonds has already been built up during this war, as is

Photo by Ashley & Cruppen
S. H. Logan

evident from the fact that over 2,000,000 people subscribed to the last Victory Loan a few months ago, but with a large surplus income available this market can be broadened considerably. It may be, however, that some of this surplus money will find its way into the stock market, which in recent months has revived. Thus, the total market value of shares quoted on the Toronto Stock Exchange at the close of 1942 was \$100,000,000 higher than a year previous, though still much below the peak in the last pre-war year.

The war economy of Canada has followed quite generally the British pattern, subject of course to singular Canadian conditions. This pattern is acknowledged by independent observers as the best and most effective yet devised and put into operation. No country, not even Germany, has enlisted in its war effort so large a proportion of its population, nor yet obtained such armament production per worker as Britain. Two out of every three British people, young children and aged persons excluded, are in the national service, either on whole or part time. More than two-thirds of all Britain's resources are used in war production, the workers averaging 56 hours per week. In certain vital industries the output per worker has increased as much as 40 per cent in the past year. British production of armament is now at about the same rate as that of Germany, which has nearly double the population of the United Kingdom. From her pool of fighting materials Britain has drawn for service abroad over one million men and more than three-quarters of her war production.

The problems of post-war reconstruction are receiving considerable attention in Canada. Committees on Reconstruction, set up by the Dominion Government, have been working for nearly two years on plans for full employment, conservation and utilization of natural resources, publicly-financed construction projects, relaxation of war-time controls and the revival of civilian foreign trade. But it is important to note that according to the planning board of these Committees, "we desire to preserve, as far as we may, compatibly with the attainment of full employment the basic tradition of free enterprise and personal initiative in both political and economic life. We are not envisaging the creation of a completely new society, nor are we writing a utopian program of what society might be if there were no traditions."

W. C. MacFARLANE

President, Minneapolis-Moline Power Implement Company

Our Company has completed a satisfactory year, taking everything into consideration. The greatest majority of our work has been on war contracts; and, in addition, we have manufactured a substantial quantity of agricultural machinery permitted under Government limitation orders. It has been stated that food is as essential in winning the war as guns and ammunition; therefore, our whole industry is engaged in a 100% all-out war effort of various and sundry kinds.

It is very gratifying to learn of increased production, and we likewise are striving to further increase our output, so that an early Victory may be ours.

The outlook for our Company, for the present year, is a substantial increase in volume at probably a lower net, because of additional taxes and profit limitations, but we are confidently looking forward to an era of several years' prosperity in the agricultural-machinery industry after termination of hostilities.

In our opinion, our country will have to feed most of the world after the war is over, until at least the harvesting of the second crop. This will mean a great demand for our peace-time products to take care of the increased food production and replacement of machinery now in the hands of farmers and rapidly wearing out from constant use.

M. LEE MARSHALL

Chairman of the Board, Continental Baking Company

The new year, 1943, finds the baking industry in the enviable position of producing the most important single food in America.

It is more than a mere truism to say that bread is as important as bullets, and to those on the home front, a most vital factor in our winning of the war—supplying needed nutrition for our civilian population and releasing other foods for our boys overseas and for our allies.

Today every baker is an active war-worker, producing the essential food that supplies as much as 25% of the human energy that goes into the production of guns, tanks, planes and other war materials.

Recent developments, such as the enrichment of bread with vitamins and minerals and the Earle Process which retains more of the natural vitamins and minerals of wheat, have made bread the keystone of the Food Administration program.



W. C. MacFarlane



M. Lee Marshall

Abundant supplies of wheat plus remarkable operating efficiencies in the industry assure the public good food at a low price and plenty of it.

The Food Administration, making rapid progress in a vital and most difficult job, is receiving the whole-hearted support of our industry.

Recent rulings by the Food Administration are aimed to help bakers further improve operating efficiency and permit maintaining the present low price for bread.

Nineteen-forty-three business in the making industry is good and promises to improve continuously as "The Staff of Life" is called upon to replace more of the protein, vitamin, and mineral foods going overseas.

I feel sure the leaders of our industry join me in saying that we consider our position most fortunate and we have no complaints.

A. T. MERCIER

President, Southern Pacific Company

Surmounting the greatest operating difficulties in its history, Southern Pacific carried its biggest transportation load in 1942 for the third year in succession, and although it faces even greater problems in 1943, the company is determined to overtop what it has done in the past.

In pledging Southern Pacific to the handling of still greater wartime traffic, President Mercier says: "We look to the continuation and extension of the excellent cooperation we have had from military and commercial shippers, from the Office of Defense Transportation, and from other railroads; the tolerance and understanding of travelers and the general public, and the first-rate teamwork and enthusiasm of the men and women of the Southern Pacific."

Southern Pacific's ton-mile freight volume in 1942 was 33% greater than in 1941; 72% greater than in 1940, 92% greater than in 1939, and 73% greater than the previous all-time high of 1929, Mercier reports. The company's passenger service, measured by number of passengers carried one mile, also reached a new all-time high in 1942, being 66% greater than the former peak year of 1920, he adds. Southern Pacific operated 6,150 special trains for all branches of the armed services in the past year, in addition to which a substantial number of military cars were handled in regular trains.

With more than 9,000 of its former employees in the armed forces at the end of 1942, Southern Pacific has labored under a serious shortage of manpower and at the present time is short approximately 10,000 men, Mercier says. The railroad has also lacked some equipment, particularly motive power, he points out. Although all but 63 locomotives of the 203 ordered by the company at a cost of \$64,000,000 in the last three years had been delivered by the end of December, it has been necessary for S. P. to lease about 20 engines from other railroads.

"Shortage of certain materials and facilities affected our operations also," Mercier continues. "However, we were enabled to continue certain improvements in our physical plant, notably by extending our installations of centralized traffic control, thus greatly increasing the capacity of important sections of single track. We also laid 429 miles of new rail, extended many side tracks and improved numerous yards and terminals. These were part of a three-year program that involved expenditures totaling \$104,000,000 for plant improvement.

"Our collection of scrap has been speeded up under national defense and war production programs, with the result that Southern Pacific made available to industry 174,824 tons in 1941 and 174,704 tons in 1942, a total of 349,528 tons, or 699,056,000 pounds, for the two-year period."

In spite of all difficulties, with fine spirit and effective cooperation all around, Southern Pacific was able to handle the record traffic without widespread congestion or prolonged delays, Mercier concludes.

THEODORE G. MONTAGUE

President, The Borden Company

The United States, largest dairying nation in the world, is confronted with unprecedentedly large demands on the output of that industry.

So great have become the requirements of war that there must be a curtailment of dairy products available for domestic consumption.

It has been indicated recently in Washington that the requirements for 1943 will necessitate considerable readjustment within the industry. By Government order, 50% of all butter in warehouses in 35 major markets on Nov. 6 or 20 (on whichever date holdings were larger) was "frozen," to be held in anticipation of Government needs.

Early this year, the Food Distribution Administration directed creameries to set aside at least 30% of their butter production, beginning Feb. 1, 1943, for the armed forces and for lend-lease. The effect on the supply for civilian tables in 1943 is obvious.

By Government order 90% of spray-dried skim milk produced during each calendar month must be set aside for the Government, with the stipulation that if no Government agency has contracted for it within 30 days after the end of the month in which it was put aside, the manufacturer may consider himself released from the order. Recently, WPB ordered curtailment of sales of ice cream for civilians to 50% of sales of October, 1942.



Theo. G. Montague

Dr. Tom G. Stitts, Chief of the dairy and poultry section of the Agricultural Marketing Administration, estimated on Sept. 28 that in 1943 the Government requirements would include 60% of the American cheese produced, and 40% of evaporated milk.

Thus, the dairy industry is confronted again with a huge war responsibility. And again it faces that responsibility with full determination to do its important part in the winning of the war.

The large nature of the industry in the Nation's economic structure is revealed by these facts: one in every 15 families in the United States is dependent on milk for livelihood; milk is the largest single source of farm income; there are 26,000,000 dairy cows on three-fourths of the 7,000,000 farms; in normal times, milk and dairy products constitute more than one-fourth of the 1,500 pounds of principal foods the average American consumes in a year; processing and delivery of dairy products requires 250,000 employees; of the dairy products about 45,000,000 quarts of milk a day are delivered to homes, stores and restaurants.

The breakdown of the use of milk produced on American farms is as follows—again, in normal times: 20% remains on the farms for consumption as milk and cream, for manufacture into farm butter and for feeding to calves; 30% is sent to cities and towns for the consumers; 33% goes to creameries to be made into butter; 7% becomes cheese; 5% is transformed into concentrated milk; 3.8% is made into ice cream; the balance is used for miscellaneous purposes.

The war, of course, has made great changes in these percentages and thereby great changes in the economy of the industry.

As has been indicated by the United States Department of Agriculture, there are more cows on the farms than a year ago. On that basis, it may be assumed, unless there are unfavorable weather conditions, that milk production in 1943 will be at least as much as the new high record of 120 billion pounds in 1942.

But, in 1943, quantities available to the domestic consumer will be reduced. In the first nine months of 1942, domestic consumption took 97.7% of the fluid milk and cream, 89.3% of the butter and 69.2% of the cheese. The rest went into military and lend-lease uses.

The Department of Agriculture has indicated that there will be a two-thirds increase in requirements for military and lend-lease purposes. It has stated, too: "Since consumers probably will have more money available to spend on food than in 1942 and price increases will be prevented by ceilings, some type of restrictions on civilian consumption of milk and dairy products will be necessary."

Since the Spring of 1941, when lend-lease was begun, the Government has shifted its emphasis on various food products. At first there was a very high requirement of cheese and evaporated milk and relatively lower production of dry skim milk. Later, the Government turned to dried milk, which takes a quarter of the space of evaporated.

Consideration of war-time influences on current food habits brings consideration, also, of possible post-war food habits. Many foods have been dehydrated successfully for years. Milk first was dried commercially in the closing years of the 19th Century by Merrell-Soule Company, of Syracuse, N. Y., now for many years a Borden unit. Production at first was small. Since 1920 it has increased many-fold.

Most dried milk (of which the great proportion is skim milk) is used commercially by bakers and confectioners because of its compactness, keeping qualities, uniformity and fine baking effect in their products.

All food companies have cooperated actively and effectively in the national nutrition program, which has as its object a better-fed nation and a more highly efficient people.

It is interesting to note that 1942 experienced an increased consumption of the principal dairy products. In the first ten months, domestic consumption of cheese, butter and evaporated milk, in terms of fluid milk equivalent, rose 6.3% over the corresponding period of 1941. It was estimated that consumption of fluid milk for the entire year was 2% above that of 1941.

ARTHUR J. MORRIS

President, Fulton Trust Company of New York

The year 1942 proved to be a year of tremendous accomplishment from the standpoint of putting the country on a war economy basis.

As the year opened the country had been at war with the Axis nations for a period of less than one month. The necessary production to supply not only our growing and required Army, but also our Allies, was viewed as a herculean task that defied accomplishment in the new year.

The money requirements for the period were placed at figures of astronomical proportions and the natural question that swept throughout the nation was, can it be done and not have the country struggling in the throes of a currency inflation.

The building up of an army of four million men it was felt would prove a tremendous handicap to industry because of the withdrawal of workers, and there was considerable conjecture as to the ability of providing supplies to an army that would develop in such great numbers in one year.

The submarine activity of the Axis in the Atlantic Ocean and in other oceans providing shipping lanes to our Allies called for increased production of shipping that appeared to challenge the most optimistic estimates of that industry.

Truly did the year 1942 open with demands that were a challenge to all American industry, and the record of the year is such that if there were decorations to be

conferred, each and every industry could boast as qualifying for the coveted "blue ribbon."

The complete conversion of the automobile industry from a peace basis to war production in a period shorter than was estimated to be necessary was one of the outstanding features of the year. It provided the means of increasing our airplane production to a number that appeared utterly impossible at the beginning of the year.

That accomplishment was only one of the many instances of the manner in which private industry unselfishly turned its whole organization toward the chief business in hand at the moment—the winning of World War II.

In the banking field we have witnessed the complete cooperation of banks in investing in Government Bonds and in exerting their every effort towards public buying of the new issues. The great success of the December financing, reaching total subscriptions of \$12,000,000,000 for the Government's \$9,000,000,000 offering, was the result of the earnest selling effort by all banking organizations.

We have witnessed a tremendous increase in currency in circulation during the year to an amount exceeding that outstanding at the end of 1941 by over \$4,000,000,000. That is the result of greater employment with increased payroll requirements and perhaps a certain amount of hoarding, which is not unusual in periods of this kind. Notwithstanding that increase in currency in circulation, there has not been an increase in the prices that one would ordinarily expect as a result of more people having ready money.

There have been substantial reductions in personal loans which originated through installment buying and the more severe terms required for purchases on a time basis have discouraged the thoughtless from undertaking these obligations.

From the individual standpoint, 1942 has brought many surprises in the form of rationing that we never considered would become necessary here. Everything that we wanted seemed to be available if one only had the wherewith to buy. But we learned that in a total war the necessities of the war come first, even if they include supplying provisions for the populations of foreign countries. However, the restrictions through rationing are beneficial as anti-inflationary measures and are necessary because without price regulation and rationing we would be experiencing a much higher cost of living than obtains today.

What would have been viewed during 1941 as utterly impossible of achievement has shown results beyond expectations in 1942.

For 1943 we will witness additional records in war production and also new restrictions upon the individual. There will be less for him to buy for his comfort, but that will be his personal contribution to the war effort in addition to the new income taxes and other taxes that will be required to bring the war to a victorious conclusion. It will call for another pulling in of the belt, but that is easy for us who will not be forced to crawl into a fox-hole to dodge a hand grenade or to take to a lifeboat in mid-ocean. The year 1943 will show greater accomplishments than 1942, and let us offer a fervent prayer that it will also bring a victorious peace.

IRVING S. OLDS

Chairman of the Board, United States Steel Corporation

United States Steel Corporation faces the new year with determination to do its part in expanding "the battle of production" to meet the growing requirements of materials and equipment needed for complete victory. While American industry can well be proud of the production miracle performed during the first year of our participation in the world conflict, there should be no feeling of complacency. As evidenced by their accomplishments during 1942, both management and workers realize that the magnificent courage of our armed forces must be matched on the home front by an even greater application to the job of full production. Our country's over-all war expenditures next year may reach a total of around \$90 billion, compared with approximately \$53 billion in 1942.

While producing the vital weapons for victory is presently the all-absorbing and essential objective, American businessmen should be aware that after victory will come another challenging test—the solution of the many problems and readjustments of the post-war era. To the extent that an intensified prosecution of the war will permit, careful thought should now be given to the transition from a war to a peacetime economy which will be in the public interest and not destructive of our established American system of free private enterprise.

United States Steel Corporation is justly proud of the notable production records of its subsidiary companies during 1942—accomplishments which have won for many of these companies official recognition by the War and Navy Departments and the Maritime Commission, and which we feel reflect great credit upon the zeal and patriotism of both workers and management.

Outstanding among more than one thousand new records was the production by United States Steel subsidiaries of approximately 30 million tons of steel ingots during 1942, as compared with a little less than 29



Irving S. Olds

million tons in 1941, and 23 million tons in 1940. Practically all of United States Steel's vast mountain of steel made in 1942 went into direct or indirect war effort.

United States Steel Corporation, either at the request of the Government or on its own initiative, is rapidly completing the largest expansion of plant facilities in its history, involving an aggregate expenditure of around \$740 million. The Corporation's share of this alone is \$305 million—the remainder being for the account of the Government. Most of the new plants are expected to be in operation by the middle of the new year. The facilities of the steel industry, including these units and numerous new plants which are being built by other steel companies, should insure the great flow of steel necessary for victory. May such victory be attained at the earliest possible date.

W. A. PATTERSON

President, United Air Lines Transport Corporation

The airlines of the nation in 1942 recorded the greatest single year of development in their history when they undertook global operations in speeding men and materials of war to distant fronts. Those operations, continuing at a steadily increasing pace during 1943, are expected to lay the basic pattern for postwar international air commerce.

It can be said, conservatively, that at least 15 years of air transportation advance were crowded into the 12 months of 1942. The airlines, called upon by the Air Transport Command to inject the vital element of air speed into the maintenance of long-distance supply lines, virtually flew everywhere and anywhere in their government cargo operations. At the same time, they achieved an unprecedented performance within this country by carrying record loads of essential civilian and military traffic on regular schedules with fleets of airplanes substantially smaller than those available in 1941.

Domestic airline fleets were reduced in size, starting early in the year, when a considerable number of airplanes were turned over to the Government for specific military missions. Air transport companies, handling a growing volume of traffic linked with the war program, immediately took steps to obtain the best utilization of the balance of their planes. Maintenance methods were improved, long non-stop flights were eliminated, certain sections of routes not regarded as essential to the war program were suspended temporarily and sleeper planes were discontinued. As a consequence, the airlines attained the highest utilization of airplanes and airplane space in all their history.

It is not possible to go into details about the many war-aid activities of the airlines. It can be said that, in addition to the continued operation of their regularly scheduled passenger, mail and express services, they are flying over vast distances on military missions within this country and beyond the continental borders of the United States—to the Arctic and across the oceans. Recognition of the job they are doing and have done in the past was paid recently when the Collier Trophy, emblematic of high achievement in aviation, was awarded to the Army Air Forces and the airlines of the United States.

The airlines also are accomplishing such other war jobs as the large-scale training of military flight and ground personnel, the modification of military planes, and the conduct of research and development projects under contract for the Government.

Today, the primary objective of every airline is that of helping to speed the war program to a successful conclusion. At the same time, however, the postwar picture of air transportation cannot be overlooked.

It is conceded generally that there will be a very large expansion of air transportation after the war. The general pattern is already laid and, day by day, experience is being gained on new routes to foreign lands. Day by day, too, the airplane is winning a new degree of acceptance, not only on the part of the thousands of young men connected with the air arm of our military services, but on the part of thousands of business men at home who have become acquainted with the value of air speed under the stress of all-out production. Great airplane factories, now engaged exclusively in military plane production, will be equipped and ready to turn out the fleets of commercial airliners which will be needed in the postwar period.

Those in the air transportation industry are confident that the airplane is going to be a decisive factor in winning a United Nations' victory. They are just as confident in their belief that, after the war, the airplane will fulfill its true mission as a constructive force for international commerce, international good-will, and international peace.



W. A. Patterson

MOSES PENDLETON

President, American Woolen Company

The Wool Textile Industry entered on the New Year confident of its ability to meet the requirements of the Armed Forces, in all branches, during the ensuing twelve months with the same dispatch and efficiency as marked its operations with the Government in the past two and a half years. Maximum schedules were maintained in practically all the Industry's weaving and knitting plants during the past year in order to meet the needs of the troops, and a substantial backlog of orders still remains unfilled, to keep the mills busily engaged for several months to come.

The supply of woolen blankets still presents a major problem, and the Industry's ability to solve it depends upon the quantity of blankets to be requisitioned for Lend-Lease or War-Aid.

Substantial wool supplies exist for Government purposes at the start of the New Year, largely of foreign origin. Additional wool arrivals from the Antipodes, South America and Africa are calculated to avert any shortage of wool for the Army and Navy. Wool consumption for civilian use is still drastically restricted.

The job of providing new uniform fabrics and replacements, as well as blankets, for the Armed Forces who are estimated to number upwards of nine million by the end of 1943, is engaging the ardent attention of the industry, with the result that the matter of meeting civilian demand has been relegated to a position of minor importance. The existence of apparel inventories, both at wholesale and at retail, has facilitated civilian supply to date. Restriction of style and texture selectivity in accord with WPB and OPA desires, while making fewer all-wool constructions available to the consumer, has made for greater concentration by the mills.

Demand from the women's and children's wear markets continues to expand, particularly in defense manufacturing areas. The marked growth in the population rate is also accelerating the demand for infants' apparel. A fabric shortage in the garment trades may develop for Fall 1943. However, the ability of the textile industry to provide blends will tend to ease the situation. In the men's wear trade, where resistance to blended fabrics still exists, a shortage of all-wool fabrics would soon be manifest were it not that the absorbing power of the men's clothing trade continues to decline with the expanded operations of the Selective Service Act.

As supplies of all-wool goods decline, it is probable that any appreciable rise in consumer demand would tend to break down resistance to blends until such time as all-wool fabrics are again available in quantity for public consumption.

Notwithstanding the industry's marked cooperation in the war effort last year, which provided amplified employment and higher payrolls, the profit yield to mill owners and stockholders continues relatively small because of keen competition for Government business plus the greatly increased tax burden.

The industry is deeply concerned with the need for maintaining capital structure and modernized equipment which will be essential to a post-war industrial renaissance; nevertheless, whatever the future may hold, the wool textile industry intends to continue to maintain its policy of giving unqualified cooperation to the Government until victory is assured.

LEWIS S. ROSENSTIEL

Chairman, Schenley Distillers Corporation

During 1942 the beverage distilling industry completed its program, begun before Pearl Harbor, of 100% conversion of its whiskey production facilities to the making of distilled materials for smokeless gunpowder, synthetic rubber, lend-lease and other war purposes, according to Lewis S. Rosenstiel, chairman of the Board of Schenley Distillers Corporation.

"Our whiskey distilling plants are working 24 hours a day, seven days a week, on direct war production," Mr. Rosenstiel said, "and the industry is aiming to meet the government's estimated needs of 240,000,000 wine gallons of alcohol during 1943. For instance, our own company, producing at full capacity, is turning out distilled materials at a rate of more than 60,000,000 proof gallons annually—equivalent to over 30,000,000 wine gallons of alcohol per year.

"Although beverage distilling plants were not built to operate continuously at full capacity," he pointed out, "we should be able to meet the quota set by the Government, barring unforeseen accidents. Certainly the United States would have been in a precarious position regarding the availability of alcohol for war, had not the people voted to reestablish the legal distilling industry in 1933."

According to Mr. Rosenstiel, the complete cessation of whiskey distilling found the distillers of the country with



Moses Pendleton



Lewis S. Rosenstiel

more than 500,000,000 gallons of whiskey in storage. Some of these stocks, he said, are fully matured and ready for sale, and some must be aged further before being ready for bottling.

"Because a good deal of whiskey is lost in the aging process through evaporation and soakage, this means that by the time the last barrel has fully aged, we will have been able to draw on a stock of only about 425,000,000 gallons," the Schenley chairman said. "Naturally, we are not going to try to guess the length of the war, but distillers are scheduling whiskey stocks to distributors even now, and in some states consumer allocation has already begun."

Mr. Rosenstiel predicted that 1943 will be marked by continuance of the industry's all-out war production program and by an increase in industry self-regulation to insure utmost cooperation with military and civil authorities in maintaining proper war-time conditions of sale.

LOUIS RUTHENBURG

President, Servel, Inc.

Soon after the disaster of Pearl Harbor I heard a distinguished, internationally-minded economist of German birth say to a group of businessmen, "History will record America's industrial achievement as the outstanding miracle of the war." Now that industry is almost completely converted to war work and "the arsenal of democracy is making good," the validity of that prophecy is universally accepted.



Louis Ruthenburg

In our own organization the hard work and versatility which our entire organization—men and women at their machines, benches, drawing boards and desks, supervisors and executives—have brought to bear upon our difficult problems of complete conversion have been very gratifying. The spirit and abilities which they have displayed are typical of what has happened in hundreds of American manufacturing plants.

America is tooled for war. Her productive efficiency will increase from month to month, and the volume of war materials that will move from our factories to the fighting fronts during coming months will, from the viewpoint of the Axis powers, be literally overwhelming.

However, most thoughtful Americans now realize that as a united nation we must solve three great problems:

1. We must win the war.
2. We must win the peace.
3. We must take a leading part in the reorganization of the world to insure lasting peace.

Those who contend that we must concentrate all of our energies and thinking toward winning the war to the exclusion of the two other problems are indeed short-sighted. Unless we definitely and successfully plan for the solution of the second and third problems, the winning of the war, with all its hideous costs of death, human misery and material wealth, may be without real meaning. In times of peace our country failed to prepare for war, as a result of which we were thrown into a weakly defensive and terribly dangerous position. Our failure in times of peace to prepare for war probably was the most costly mistake in the world's history.

It seems, therefore, vitally important that in time of war we must prepare for peace. We must prepare, not for a temporary peace to be ended another time by a war even more disastrous than this, but our country must this time assume its obligations to take the leading role in the constructive reorganization of the world. We must emerge from this war so strong in the united will of our people, so strong in terms of armament and trained manpower, that our planning for the peace of the world can never be challenged by another nation or coalition of nations, and these things will not happen unless we plan definitely in days of war for permanent peace. However, our planning for peace cannot be allowed to detract in the slightest degree from our concentration upon winning the war. We simply must achieve abilities and capacities that will allow us to do all three things effectively and simultaneously.

DAVID SARNOFF

President, Radio Corporation of America

No year in radio history has been so packed with activity in communication and scientific research as 1942. From research to manufacturing, from domestic broadcasting to world-wide communication, all radio has literally operated under one three-letter call W-A-R.



David Sarnoff

All the wonders and skills of yesterday and today in radio, are consolidated in the war effort for Victory tomorrow. The war situation is far brighter than a year ago, but we have a hard road ahead. In 1943, there must be no slackening in the all-out effort. We must guard against over-confidence until the war is won and peace is made secure.

New inventions and important developments which in normal times might require years to reach practical service, have been rushed to completion in months to meet the demands of war. The scientific achievements of radio

in 1942 remain military secrets. When the service that radio has performed for the fighting arms of this country is made known after the war, Americans will be proud of the radio research workers and engineers, and of the production men and women, who have equipped the Army, Navy and Air Corps with apparatus unsurpassed in efficiency. Radio communication men will have dramatic and historic reports to make on their part in the war. Radio broadcasting, too, will have interesting facts to tell when Peace opens the microphone for wartime revelations.

In every branch of its activity, the art is far surpassing its historic achievements in World War I. In modern warfare the tide of battle flows to the side on which science, engineering and production are most strongly allied. Radio in 1942 played an important part in turning the tide of victory to the United Nations.

The press has published photographs of great ships being launched, massive tanks rolling down the production lines, fighter and bomber planes roaring aloft to combat, destroyers and submarines protecting great convoys and Commandos attacking an enemy-entrenched beach. These pictures reveal that the warring monsters manoeuvre with remarkable precision. But the pictures give little or no clue that radio is an important segment in the brain of these engines of war. An antenna is usually the only evidence that radio is aboard. Yet, it is radio which gives these armored monsters their ears and eyes, and even their sense of direction. The equipment they contain, and how it is used, remains a war secret within their iron hulks and hulls.

Radio gives eyes and ears to the Flying Fortress, to the under-sea craft, to the warship and to the mechanized infantry. The bomber can fly blind by radio, it can hear afar. In recognition of the plane's radio directional "instincts," broadcasting stations in enemy territory go off the air, falling like nine pins as it approaches, lest they serve as guides. The submarine has radio ears just as a fish has gills. To the warship, radio is indispensable in battle, in manoeuvring, and in tracking down the enemy.

Ashore, the infantry operates radio as a lifeline of communication. Even the advance units supplement their portable radio stations with self-contained pack stations popularly called "walkie-talkies." The achievements of the AEF North African invasion demonstrated the efficiency of the U. S. Signal Corps and Navy Communications—both operating in perfect harmony were described as "immensely vital to such fast moving and spectacular offensive." Naval communications won high commendation for the efficiency and dispatch with which it handled American vessels in the armada of 850 warships and transports that reached the African shores.

Radio coordinates and speeds modern military action; it is the one factor which has made blitz possible in warfare, and then made possible an effective defense against that blitz. Radio in itself is speed. It travels at the speed of light. Its wavelengths cannot be cut, bombed or blasted. A "walkie-talkie" can project a message into the air from underbrush, from a forest, or a hill top. No power on earth can stop its winged flight.

These are only a few of the parts played by radio in this war, but they indicate the vital role of this great new art. Without it global warfare would have a "lost battalion," "lost fleet," and "lost battlefield." Radio coordinates the combined effort and brings the long and scattered battlefronts into focus. Admiral Halsey, in the southwest Pacific, is no further away in communication, from headquarters in Washington, than General Eisenhower, in Africa. Admiral Nimitz and General Emmons, at Hawaii are in the same quick contact with Washington as the Army men in the Aleutians, Iceland or Panama. Radio puts them all on a direct and practically instantaneous line. War correspondents have reported how the American army erected a powerful radio transmitter during the landing operations in Africa, first to calm the local population and enlist aid of the natives.

These illustrations of radio activity in the war may convey some idea of the scope of the work that has been in progress in the manufacturing plants and on the wavelengths during the past year. To equip every bomber, ship, motorized unit and field base with radio has been a herculean task. The American radio industry, which in peacetime produced millions of radio sets and hundreds of millions of radio tubes, has met the challenge superbly, as evidenced by the Army-Navy "E" flags flying over many radio factories.

Radio has been put on the many fighting fronts by the production workers. Throughout the year they have toiled day and night to equip the United Nations with the finest radio apparatus in the world. Radio manpower, working hours, production methods and communication were geared every day of 1942 to the winning of the war. Production of civilian radios ended in the Spring of '42. As early as 1939, following outbreak of the war in Europe, the RCA Manufacturing Company had begun conversion, from a commercial basis to war production.

The use of radio in the war and of radio-electronic devices in the war-effort of industry, to speed production and increase efficiency, has brought new recognition to the word electronics, which was born of radio.

For years, the radio industry has manufactured more than 100,000,000 electronic tubes annually. Radio tubes which produce electrons, control them and harness them to service in communication and industry, have become the heart of electronics. These tubes have paved the way for major advance in the radio art for the past two decades, including broadcasting, short-waves and television. It has opened the micro-wave spectrum which borders on the frontier of light. In the electron microscope, it has even passed beyond this frontier, to utilize the electrons as "light beams" infinitely smaller than the rays of light themselves.

Television, operated by NBC in New York, has played an important role in air raid instructions and civilian

defense. Its laboratory status is a war secret, but those confident of the success that marks wartime developments, expect television to emerge from this war in such form as to make possible a great post-war industry.

Television, however, is not radio's only post-war promise. The useful services of radio will be broadened far beyond the communication field, into such realms as the RCA Electron Microscope, radio frequency heating, supersonics and no end of applications made possible by the development of new radio tubes, especially those designed to send and receive micro-waves—tiny waves measured in centimeters.

The application of radio frequency heating to speed industrial processes and at the same time increase their efficiency, is rapidly coming to the fore. Radio waves may now be used to heat, dry, glue, stitch, anneal, weld, rivet and even to deactivate enzymes. This new field is known as thermal radio. It can laminate an airplane propeller in minutes compared to hours required by ordinary heat and pressure methods. Radio high frequency "furnaces" are a post-war prospect. In them railroad ties will be seasoned quickly and "cakes" of textiles dried uniformly. Even rubber may be "radio-cemented" to wood or plastic; cloth stitched and sealed by radio heat; metals hardened; plywood glued and fresh vegetables deactivated without loss of flavor or color. The possibilities in this new thermic realm of radio are unlimited as indicated by remarkable advances in RCA Laboratories during the year.

Radio broadcasting in 1942 distinguished itself in many fields of useful service. From hour to hour it carried to every listener, the running story of the war. It has kept America informed.

The long distance voices in London or Cairo, Moscow or Melbourne, Algiers or Calcutta, have been as clear as if uttered in Radio City, New York. Radio reporting is one of the outstanding contributions of science in keeping the American people in contact with their allies overseas.

At home, broadcasting in 1942 vastly increased its program services. Thousands of announcements were broadcast urging war bond purchases or telling the public about the special needs of the Army, Navy, Marines, Air Corps, Red Cross, USO, the WPB, OPA and similar agencies. In addition, hundreds of entertainment and news programs have been directed to the service men, while many other shows have originated in training camps.

Supplementing nation-wide broadcasting on an international scale, America has continued to develop short-wave stations which have proved their great worth during the past year. Through these stations news and information have been broadcast. Short waves have linked the United Nations; they have actually "poured" news into invaded countries. An outstanding example of the usefulness of short waves is found in President Roosevelt's broadcast in French to the French people, on Nov. 7, when he assured France in connection with the AEF invasion of French Africa, that the United States aimed to free it from the Nazi yoke.

Radiophotos are on the wing from more points on the map than were possible a year ago. RCA, New York, now receives and sends pictures from London, Stockholm, Cairo, Moscow and Buenos Aires, while the terminal at San Francisco plucks pictures from space from Melbourne and Honolulu.

Only the end of the war can reveal the great part the communications men have played, and how fortunate America is in having a world-wide radio system second to none in coverage and efficiency. It is a thrill to see messages from across the seas roll out of the automatic tape recorder at many times the rate before the war. In World War I, reception at 30 words a minute on an overseas circuit was considered fast.

The bulwark of all this achievement in radio communications is scientific research. An all-important center of this research is the new RCA Laboratories opened in 1942—dedicated to help win the war by giving America's fighting men the greatest resources of science, engineering and production. When peace returns, the same men of science will devote the results of their wartime research to develop new and useful products and services for the post-war era. Radio serves the nation in peace as well as in war.

HENRY H. SANGER

Chairman of Board, The Manufacturers National Bank of Detroit

The year 1942 witnessed a further marshalling of the nation's resources for the prosecution of the outstanding job before us—the winning of the war. Our forward movement in this direction was at a surprisingly accelerated rate and many goals which we thought impossible of attainment a year ago have been substantially reached. Like the Army answering the command "Forward March," business responded to the demands of the war effort all along the line. Reports show that war production for 1942 was about 55% of our total and this compared with 18% for 1941. The year ended with industry's plant and equipment facilities expanded to a point that will provide for further increases in the manufacture of the tools of war in 1943. The fight against inflation was launched in all seriousness. The 1942 tax program can be regarded as a start toward paying the war bill.



Photo by Bachrach
Henry H. Sanger

These changes brought about rationing and price con-

trol and the spirit of the year was to definitely place civilian business in the background for the duration. The impact of this further transition from a peace to a war economy has not as yet had its full effect upon our normal living and there is every indication that these changes will be more severely felt in 1943. This is borne out by such forecasts as are available regarding our war effort for the current year. In this direction it is estimated that civilian production for 1943 will be in the neighborhood of 33% of the total and the magnitude of this change is perhaps best evidenced by a comparison with 1941 when civilian production was reported at 82%. Therefore, it would appear that our war production for 1943 will be in the neighborhood of 67% of all of our production and contemplates this nation with very nearly its total resources and effort behind the job at hand.

Detroit indeed has made a major contribution to the manufacture of goods so sorely needed by our Armed Forces. The magnitude of the conversion of our automobile plants to our war effort is something which will not be fully appreciated until historians write of this period and the manner in which this has been accomplished is a high compliment to the ingenuity, resourcefulness, and ability of those men who pioneered and built one of America's greatest industries. While, for obvious reasons, production figures of the war goods produced in Detroit are not available, the Press has frequently referred to it as one of America's major arsenals—a well-earned title! This change-over has affected almost every phase of Detroit's business activities, resulting in substantial increases in retail trade, manufacturing activity, bank deposits, housing and transportation. The population of Detroit has increased about 340,000 since the 1940 census and this has resulted in housing and transportation facilities being utilized to their utmost capacity. The incomes of individuals have increased greatly and at this point it would appear that two of the major problems for local business will be the shortage of man power and merchandise. Detroit banks closed the year with deposits of approximately \$1,800,000,000, an increase of 50% when compared with total deposits at the end of 1941 approximating \$1,200,000,000. In spite of the obstacles attendant to such a tremendous change, Detroit has met the challenge in a creditable manner.

The nation's banks, while occupying a less spectacular position in the war effort, have nevertheless made their contribution. The year-end statements reflect that they have been heavy purchasers of government securities, and the loans and discounts support the increased activities in assisting in financing of war production. In addition, the banks have been most active in the sale of war bonds. These heavy responsibilities were assumed with a smaller trained personnel with which to do the work, which has not only been due to the loss of men to the Armed Forces but also to increased demands of industry for man power. The problems of the banks from a personnel point of view will increase in 1943 and in addition it is known that they will be asked to further assist the war effort in handling of ration coupons, to be known as "Ration Banking." It is of great interest to observe, from a study of the banks' year-end statements, that notwithstanding drastic changes and heavier responsibilities under new conditions, bankers are not forgetting their major responsibility as trustee of the nation's funds.

It is encouraging to note the considerable thought that is being given to the postwar period and its problems which because of the magnitude of our present participation in the world struggle will undoubtedly call for all the ingenuity and resourcefulness of this nation in order that they may be met intelligently and a most serious situation avoided.

Any forecast which one would make at this time would depend upon the answer to one big question: When will the present conflict end? One hesitates to even attempt to prophesy the answer to this question but upon this depends the answer to future production, income, and continuation of the American way of life.

EMIL SCHRAM

President New York Stock Exchange

As we review 1942 and examine the outlook for 1943, the country is to be congratulated, it seems to me, upon the fact that after one of the most turbulent years in history, our financial markets are functioning freely and are performing, quietly and inconspicuously, the essentially useful services to which we have long been accustomed.

From the vantage point of the New York Stock Exchange, we have an exceptional opportunity to appraise the value of free and open markets in critical periods such as we are now passing through. It is an indisputable fact that because corporate securities enjoy a high degree of marketability and are subjected to a minimum of restraint, the financing of this war is being made easier. The success of the Government's bond program, the magnitude of which we are just beginning to appreciate, depends largely upon the free flow of capital, as is evidenced by the shifting of large amounts of capital in the recent past from corporate securities into Government securities. Moreover, the interplay of supply and demand in the market for corporate securities, with full publicity given to price fluctuations, supplies a powerful basis for public confidence. Thus, as a facility indispensable to the Government's huge borrowing operations, as the blood stream of private investment and as an economic



Emil Schram

thermometer, our market is now making the most vital contribution in its history.

To mention one significant development of the past year, the increasing usefulness of the market is ascribable, in part I believe, to the improved method of treating capital gains and losses, as recently adopted by Congress. This change is already being reflected in an enlarged public interest, in greater marketability and breadth in the market. The wisdom of Congress with respect to the capital gains and losses provisions of the revenue act is being amply demonstrated, in my judgment.

Aside from the highly valuable services which the market is performing as a routine function, we are proud of the fact that the extensive and well-trained personnel comprising our national securities distributing organization is playing a conspicuous part in the sale of War Bonds. Our entire establishment has enlisted in this undertaking with results that frequently have brought high praise from Secretary of the Treasury Henry Morgenthau, notably as the success of the enormous December financing became apparent. That the securities industry will have an even greater opportunity to assist the Government in this respect in 1943 seems assured on the basis of its 1942 performance.

Viewing the outlook for 1943 broadly, our greatest source of encouragement is to be found, first, in the successes of our armed forces resulting in the wresting of the initiative from our enemies; secondly, in the miracles of production which are being achieved by our industrial organization and which, in my opinion, insure the preservation of our system of individual enterprise; and, thirdly, in the resolute adherence of our people to the principles upon which our way of life depends.

EDWARD G. SEUBERT

President, Standard Oil Company (Indiana)

To provide the "sea of oil" on which the allies will again ride to victory will be the dominant task of the petroleum industry in 1943. Fuel for planes, trucks, and tanks—bunker oil for the ships—lubricants for the turning wheels—toluol for explosives—butadiene for synthetic rubber—the task of supplying them even for military uses alone is great. But it will be handled, and in addition industry, agriculture and transportation at home will receive their supplies in as near normal quantities as unusual conditions will permit.

I believe the industry will continue to justify the reputation it has already gained for doing one of the best war jobs seen on the supply lines.

Many changes have taken place; more are to come. New pipe lines, substitution of trucking for rail hauls in local distribution, and substitution of tank cars for ocean tankers in supplying the East have revolutionized the whole vast system of transporting petroleum products. Manufacturing has been greatly altered to provide war products and larger quantities of fuel oil. Salesmen have become educators, teaching their customers how to make machines, tractors, cars, and trucks last longer and do more with less. Service stations have become focal points in the effort to keep the nation on wheels despite the handicaps. Petroleum technology is making rapid and brilliant advances under the spur of war. Great things seem to be in the making which may importantly affect our way of life when victory and peace have been won.

ALFRED P. SLOAN, JR.

Chairman, General Motors Corporation

Ordinarily, looking forward into another year involves uncertainty and the exercise of some imagination, because the trend of industrial activity is constantly changing, at times very sharply. The contrary is true as to existing circumstances. It would appear certain as to next year, as well as for the duration, that the industrial pattern as a whole is very definitely crystallized.

Industry must accelerate production of war materials to the maximum in support of a continually increasing war effort. More and better instruments of warfare are demanded to insure victory, as well as to shorten the war. But to accomplish this will become increasingly difficult as shortages of the essential raw materials and limitations in manpower become more and more acute. This really injects into the picture another necessity. Industry must use all available economic resources to the maximum possible advantage. The changes necessitated in the evolution of the war program will require constant readjustment of production schedules to insure the most effective result.

Thus, the industrial pattern of the new year may be expected to follow closely the trend of this past year, but in far more intensive form. It may well be said that in the year 1943 the war section of the economy will reach its peak, with a minimum so far as produc-



Edward G. Seubert



Alfred P. Sloan, Jr.

tion for civilian purposes is concerned. The maximum sacrifices of the duration for individuals, industry and the armed forces in all probability, will characterize the year 1943.

I might add a second objective—not second in ultimate importance, but definitely so so far as the immediate consideration is concerned. As circumstances make it possible, industry should give thought to the readjustments that it must face in the post-war era. Industry at that time must take a vital part toward winning the peace, just as it has assumed such a great responsibility toward winning the war. The better the understanding of the facts and circumstances that must be faced at that time and the more planning that can be done—where planning is possible without prejudicing the war effort—the better will industry be prepared to make its contribution to the real objective, the end purpose for which the war is being fought.

P. L. SMITH

Chairman of the Board, Middle West Service Company

Differences of opinion continue with respect to probable demand upon the electric generating facilities in this country during the war years ahead of us. Private industry opinion is believed to be that practically all the demands will be met with existing generating facilities and those permissible ones to be completed in 1943 and 1944, with only occasional staggering of demand hours or rationing. Certain governmental opinion is reported to be that there will be a distinct shortage in generating and transmission facilities; perhaps some effects not previously foreseen or allowed for account for this difference—as to which there is not at present unanimity in the government departments.

The situation as to delivery of natural and manufactured gas may be much more acute, depending in part upon comparatively low temperatures prevailing in areas to which natural gas must be transmitted from very distant sources of supply. Whether or not this will be true throughout the war period is, of course, unpredictable.

Greater increases in delivery of kilowatt hours of electricity and cubic feet of gas will be made throughout the war period with much higher quantities to war industries and military establishments. Deliveries to commercial and small industrial customers have recently shown a decrease which will undoubtedly be accentuated by the effects of rationing of raw materials for the manufacture of durable goods in practically all lines and the rationing of consumers goods in others. In the latter case the distribution facilities of these products will occasion a substantial decline in the use of utility services by such distributors. Most utility companies will probably have larger operating revenues in 1943 than in 1942 but the expected results in net income will vary, even though no change is made in Federal taxation. A number of factors will occasion such variations, depending upon operating characteristics of individual companies or systems.

Guessing the post-war future might be said to be making a choice from about five possible alternatives—no one of which would fit the entire industry. Nor can it be expected that the developments of post-war will be uniform throughout the country with respect to shifts of population back to peacetime activities, readjustments and relocations of centers of production and demand for all types of products, spending power of customers, the development and treatment of inflation, and political turns and their resulting governmental policies in both the United States and abroad. Hazarding a guess, however, I would anticipate that a substantial majority of utilities will show comparatively favorable results in the net income category unless violent economic upheavals take place which are not quickly adjusted to be relatively in line with pre-war experience.

ROBERT C. STANLEY

Chairman and President, The International Nickel Company of Canada, Limited

Increased capacity for the production of primary nickel coupled with salvage of nickel-bearing scrap and conservation efforts now provide sources of nickel which should be adequate for vital war needs, according to Robert C. Stanley, Chairman and President of The International Nickel Company of Canada, Limited, in a review of the nickel industry for the past year.

In connection with the Company's \$35,000,000 expansion program, announced a year ago, Mr. Stanley said that it had progressed to a point where it makes possible an increase in productive capacity of 50,000,000 pounds annually over the 1940 rate of production. This was the increase in capacity rate promised when the expansion program was announced.

Despite this increased supply Mr. Stanley warned that efforts to recover alloy scrap must be intensified if the war needs of the



Photo by Underwood & Underwood P. L. Smith



Robert C. Stanley

United Nations are to be met promptly. He also commended measures taken by industry to conserve alloys.

"The importance of scrap metal salvage can not be overemphasized. The heaviest demand for nickel today is for use in alloy steels. Nickel in alloy steel scrap, if delivered to the mills in suitable form, can supplement primary nickel. Thus scrap can relieve much of the burden from our mines and refineries.

"While much more alloy scrap is being used today than was used a year ago, there are indications that a great quantity of nickel-bearing scrap is still available for steel furnaces. Efforts of the Company's personnel and facilities are being used in cooperation with the Canadian and United States Governments to return more of this available metal to war industries.

"Members of the Company's technical staff and field office personnel have been mobilized to aid nickel-consuming industries reduce nickel requirements where practicable, to advise on the most economical use of nickel, and to help the conservation of nickel by changing specifications. Such measures initiated by government and industry have played an important and constructive role in lessening the demand upon primary alloy production.

"A most important conservation measure in the United States was the development of the National Emergency steels. These steels represent a joint development by the U. S. War Production Board and the American Iron and Steel Institute. National Emergency steels, as their name indicates, have been brought into being to serve a definite purpose—the spreading of available alloys as widely as possible. The receipt of alloy scrap to date has been sufficient to supply almost the entire need of the National Emergency steels. Available information indicates that almost no primary nickel is required now for these steels.

"It is possible that, as in the last war, many materials now used as a stop-gap because standard materials are not available, may become important contributions to peace-time industry when the war is over.

"The services which the nickel industry is called on to perform in the present war are far more extensive than those in World War I. Since 1918, a quarter of a century of development and research has made nickel essential for hundreds of peace-time uses. In these uses are included automotive, transportation, shipbuilding, chemical and other applications of importance throughout the range of industries. The breadth of these uses measures the size of the servicing work which must be performed by the Company during World War II.

"The importance of industrial production in modern warfare has been recognized by the United States Army and Navy. The Huntington, West Virginia, Works of The International Nickel Company was among the first fourteen plants throughout the United States to be awarded a Navy Ordnance "E" pennant. This plant has been given two further awards, the All-Navy "E" and the Army-Navy "E" with two stars, for its production of nickel, Monel, Inconel and other high nickel alloys for the Army and Navy. These materials were also widely used for war production in Canada and Great Britain."

GERARD SWOPE

President, General Electric Co.

Wartime research, and wartime experience, in the electrical manufacturing industry will certainly result in improved products, but to name them specifically now seems both unwise and premature. Many ideas and devices proceed directly from wartime research, but it is significant that in the past many important electrical developments have begun, almost accidentally, either as a by-product of another investigation or as a fruit of pure research. Considering the greatly accelerated pace of this conflict, compared with World War I, and the multiplied opportunities for testing new developments in actual service, it is reasonable to expect electrical by-products of even greater worth and in greater numbers than last time.



Gerard Swope

Certain broad electrical developments stemming from wartime experience cast light on the future. Standardization of design and repetitive manufacture of large electrical apparatus have immeasurably speeded war production. Previously large turbines were custom-built, almost without exception. By adopting a standardized design for ship propulsion turbines, however, it becomes possible to complete units ahead of schedule and at reduced cost to the government. After the war these benefits can accrue to utility companies, substantially lowering first costs, reducing the investment in replacement parts, and thereby making it easier to meet demands for added electrical capacity and reducing the ultimate cost of power. Our engineers have also designed, under the stimulus of war, packaged power plants for all kinds of uses. Portable packaged power, available in standard compact units, holds interesting possibilities for the industrial, utility and transportation fields.

Developments in finished and semifinished materials are bound to alter the post-war scene. Plastics have won their opportunity to serve on a large scale, and the facilities to mold, shape, and fabricate them have come into being. Manufacturers and designers are not likely to let them stand idle. As a by-product of ship and armament programs, electric welding has surged ahead, and thousands have been trained as welding operators.

Incidentally, the new and popular light metals often represent a considerably greater use of electric power in their processing than did their predecessors. The new materials often do a job that could not be done before.

War has prompted an amazing advance, both in application and improved manufacturing methods, of incandescent and fluorescent light sources. Fluorescent lighting had barely made its high relative efficiency and special applicability felt in the commercial field, and still awaited proper accessory and fixture equipment for the home, when tremendous demands for new plant construction were placed on the industry. Already increased volume has been reflected in decreased lamp costs, and the experience gained will be of high value in normal times. The need for special sizes and types of incandescent lamps, in vast quantities, for military purposes, has also accelerated normal progress. Many of the miniature lamps needed for field surgery and for aircraft equipment have been developed within the year, and whereas they formerly posed problems of painstakingly slow hand manufacture, the quantities needed for war forced mass production with newly designed automatic machinery. Peacetime should bring more light, at less cost, in applications never before possible.

Even such traditionally custom-built products as radio transmitters, which required laboratory-ground quartz crystals, have been mass-produced, with decreased costs, and this foreshadows greater use of radio as a service or control device, apart from its entertainment or communication function.

While secrecy has cloaked the various electrical contribution to aeronautics, ranging from the application of electric heat to personnel and equipment on the one hand, to turbo-superchargers and ingenious devices for communication, control, and navigation on the other, it is plain to all that "electrical aviation" has seen its major development in this war, and one that is brimming with possibilities for peacetime air transport.

These are among the more tangible war benefits. Converting them into business activity is another matter. In serving either families or large industries, the electrical industry's progress and prosperity is tied directly to high living standards and good business. We have always distinguished between emergency and normal effort, and we are particularly conscious now of the problems of demobilization. Modern statistical methods, enlarged and improved, are more trustworthy. For many months the General Electric Company has been actively trying to draw a workable blueprint for the post-war period, implementing it with careful studies of physical plant, employee capabilities, product, and market development. This has been the task of a few, and now we are approaching the stage of acting on as many planning suggestions as may be feasible, meanwhile keeping full-strength at the war program. Obviously the end result of planning will depend on how widely it is done, here and broad.

Full employment, a major peacetime objective, contemplates the voluntary retirement of "emergency employees" and working fewer shifts and shorter hours. It will depend, in large measure, on prompt and complete utilization of facilities as the result of good planning. In the electrical industry, new products require considerable exploitation-time before they account for much added employment. What is more important is better distribution of the things we already have. Reservoirs of consumer wants will undoubtedly exist at war's end—but they will not automatically become sound and prosperous markets without aggressive cultivation by all of us.

PHILIP D. WAGONER

President, Underwood Elliott Fisher Company

In many respects, the year Nineteen Hundred and Forty-Two was the most eventful year in Underwood Elliott Fisher history. Early in the year, the first of the General Limitation Orders of the War Production Board, affecting the manufacture and distribution of our regular products, was issued. From that time on, the conversion of our plants to the manufacture of war materials was progressively rapid.



Philip D. Wagoner

Typewriters have gone to war; and the sum total of the skill of our organization has been transferred very largely to the production of war equipment for our fighting forces. Like most other manufacturers in this country, we have always attempted to produce products of the finest quality. This objective, of course, carries over into the activities associated with the production of war materials. No one can take any exception to the statement that the men who are fighting for us deserve the best equipment and ordnance that we can send them.

We are proud of the fact that we are helping to speed the Nation's victory. Carbines and other items are now in mass production by Underwood Elliott Fisher Company. However, we are not losing sight of the fact that when the war is won, we shall resume the manufacture of typewriters, adding machines and accounting machines. And in the meantime, although our Research Laboratories are doing their utmost to contribute to the war effort, our engineers are continually thinking and planning for improved office equipment when we can again resume our peace-time activities.

We realize that particularly for the duration, it is our duty and obligation to keep our typewriters and accounting machines and adding machines functioning in a

satisfactory manner. Accordingly, we are maintaining our Branches and Service Departments all over the country and are continuing to make repair parts with approval of the War Production Board.

We are now actively engaged in preparing for the post-war period. Post-war planning is, we believe, a patriotic duty. The primary objective of all of us today is, of course, to contribute to the winning of the war; and, from our Company's point of view, to make war materials just as rapidly and efficiently as we can. At the same time, if we are to be strong in peace, and if we are to find places for former employees who are at present in the armed services when they return, we must plan now for the time after the war when we will be confronted with the task of converting our business back from war production to peace production.

We view the future with confidence, secure in our knowledge that in the better days to come, Underwood Elliott Fisher Company will take full advantage of the tremendous opportunities for growth and development that will be offered.

LOUIS WARE

President, International Minerals & Chemical Corporation

The year 1942 may well be called "The Year of Construction." 1943 may likewise be called "The Year of Production." In 1942 the United States' greatest construction program was undertaken, and this caused many adjustments in our industrial structure. Nineteen hundred and forty-three will bring further adjustments in transferring our activities from construction of production facilities to production itself. American industry has met the demands imposed upon it by the big construction program, and we feel confident that American industry will likewise meet the production demands imposed upon it during the coming year.



Louis Ware

Many changes have taken place affecting every phase of our domestic economy. Agriculture, now facing the largest demand for farm products, must meet this demand with less available farm labor than ever before. This will require the greatest productivity of the soil combined with the least manpower, in other words—intensive farming.

Our active participation in the war has accelerated trends which were making themselves felt in the food industries. The necessity of shipping large quantities of food with inadequate refrigeration or storage facilities to our troops abroad has laid increased emphasis on the production of dehydrated foods. Dehydrating food products reduces weight and bulk, both of which are essential when shipping space is limited and when food must be transported to fast-moving armies by airplane. This trend toward dehydrated foods has been accelerated by the necessity of conserving tin and steel, which formerly were used in the manufacture of tin cans. Dehydrated foods may be shipped in moisture-proof paper bags or paper containers, and this may change our food-packaging habits.

The demand for dehydrated foods is bringing a shift in food-making practice; for example, liquid soups shipped in cans or glass could be made from meat stock, but when these same soups are dehydrated, the presence of meat substance in the dried soup renders the product subject to bacterial contamination. This condition has created a demand for flavoring materials derived from vegetable proteins which are not subject to spoilage. Mono sodium glutamate, one of these products, is filling this demand.

This in turn will give stimulus to the chemical processing of vegetable proteins and bring about the permanent establishment of a new field of chemical enterprise.

In the chemical field United States has become substantially self-supporting and, in fact, the chemical industry has been called upon to produce material heretofore made by nature—synthetic rubber. The analogy between the silk and rubber industries is very close. The natural silk has been almost entirely displaced by the synthetic fibers. It is quite likely that the natural rubber will be displaced by the synthetic product because synthetic production under controlled conditions is uniform, whereas natural production will vary.

In other ways, too, our chemical industry has become self-supporting. Potash, which during the last war was so scarce that the prices soared to astronomical figures, has been supplied by our domestic production and all essential needs have been met without an increase in price. Potash derivatives, such as potassium chlorate and perchlorate, are being produced in increasing quantities on a permanent basis.

The war has likewise stimulated the demand for and production of silica gel. This material is now being used in the packaging of essential military metal goods to prevent corrosion, but which in the post-war days will be used for the export packing of all goods made of corrodible metal.

During 1942 several large magnesium plants were under construction. This metal is now being made in heretofore undreamed of quantities as a result of which we are entering the "Age of Light Metals." Magnesium alloys are now being fabricated into very high-strength products. These are all going into essential military uses, but the transition from the production of military goods to peace-time commodities is but a short step;

and in the post-war world magnesium and its alloys are likely to be fabricated into anything which is lifted or moved. In the post-war period the need for high speed, long-distance transportation will be even more essential than it is now; and the aircraft industry with its consequent use of magnesium alloys will participate in this.

American industry today has more productive capacity than at any previous time. The conversion from a peace basis to a war basis has been completed. While producing for war, our industries are considering post-war plans; and it is believed that the conversion back to peace-time operations will be made far less difficult by the advent of new products and new materials which have been required for war but which can be used in peace.

H. S. WHERRETT

Vice-Chairman, Pittsburgh Plate Glass Company

The first year of the war has seen the Pittsburgh Plate Glass Company become a large supplier of paint, glass, and chemicals to the armed forces; expend considerable sums of money for increased facilities incidental to war demands; continue to maintain research work; and, at the same time, meet without serious difficulty the restricted civilian demand for its goods.



H. S. Wherrett

This change from normal peace-time to war-time business has been accomplished with a minimum disturbance to operating schedules despite uncertainties, shortages in raw materials, and the induction of almost 2,000 of its employes into the Services.

The company's products are not normally concerned with war or war making. Ordinarily most people would look upon glass, for example, as a product far too fragile to go to war; its place would apparently be in the home,

in buildings of art and culture—wherever peace and light abounds. And yet, with adaptations and changes in process of manufacture, it has gone off to do important work for Uncle Sam in many ways: As bullet-resistant glass for military aircraft; flat and curved safety glass for airplanes, trucks, and jeeps; precision glasses for scientific military installations and instruments; port, bridge and deck lights on Naval vessels; cover plates for Naval and military searchlights; window glass and mirrors for cantonments and barracks; and heat-absorbing glasses for air control towers, and munition and armament plants.

Paint products in hundreds of varieties in seven company factories, are essential for every type of war production. Paint is used chiefly for protection, but often also for camouflage, of every type of war implement including aircraft, tanks, and trucks, every ordnance, and munition, besides Naval vessels and ships of the Merchant Marine. Other war demands for paint include tents, cantonments, and supply buildings, as well as the maintenance requirements of all types of factory buildings in many essential industries. In addition, the company supplies essential civilian requirements for paint to protect public buildings, private homes, farm buildings and equipment, transportation equipment—all of which are necessary to support the direct war effort. At the same time the company furnishes many thousands of brushes in all types necessary for the proper application of various paint products.

The products of the chemical division: soda ash, caustic soda, liquid chlorine, etc., supply basic raw materials to a variety of industries such as glass, soap, glass containers, textiles, rayon, reclaimed rubber, aluminum, and other non-ferrous metals; pulp and paper, chemicals and a host of others. Many of these industries are now engaged in the all-out war effort. Such war industries as ordnance plants, producing the powder and T. N. T. for bombs and shells, consume some basic alkalis. Liquid chlorine and calcium hypochlorite are under complete allocation by the WPB in serving war needs.

Throughout this period, when all operating facilities are being used to the full, wherever possible, for making war materials, the company has not forgotten the peace to follow. It is just as essential for a company to make ready industrially and commercially for the peace as it is for a nation, during the prosecution of a war, to have plans for a just peace and future social and political stability.

Towards this end the Pittsburgh Plate Glass Company has encouraged and enlarged its research activities. Already results are evident, particularly in plastics and in the improvement of oils for paint and varnish vehicles. As soon as such work can leave the laboratory, the knowledge is made available for the common good, whether for the immediate purposes of war or for the even broader demands of the peace to come.

JAY N. WHIPPLE

Of Bacon, Whipple & Co., Chicago

President, Investment Bankers Association of America

The first responsibility of the investment banking business in 1943 will continue to be financing victory. While contributing everything possible to this job, it will also be concerned with its own survival as an important element of a free enterprise system which must survive the war if we are to have a really victorious peace. Without free capital markets there can be no free enterprise system, since industry would then be obliged to obtain its capital from the government and that would inevitably lead to government ownership.



Jay N. Whipple

The post-war capital market must be capable of supplying all of the capital that will be needed to rehabilitate industrial properties and to convert some of the war plants to the production of goods for civilian use.

Capital must be provided through free private markets to clear converted properties of obligations to the government and its agencies which have furnished wartime emergency capital for the construction of plants regardless of their economic usefulness after the war.

New capital will be needed to develop commercially the innumerable new products which cannot be supplied the general public until the more urgent business of war is finished.

Consequently investment banking has a definite responsibility to see that the machinery of the private capital market is in position to function efficiently notwithstanding the heavy depletion of its personnel through loss of men to the military services and war work.

One concrete means of doing this is to eliminate everything that needlessly hampers its smooth operation. In this the business is now getting the active cooperation of numerous regulatory authorities under which it operates.

Within the last year there were two outstanding instances of cooperation among the State Securities Commissioners to relieve dealers in securities of useless duplication of efforts in qualifying under the laws of the various states and in registering new securities issues under the state laws.

As the year ended the SEC announced a series of new rulings which distinctly simplify the procedure it has previously required in the registration with it of new issues of securities, and made compliance with its regulations easier in other respects. This will mean a considerable economy in legal and accounting fees and other expenses of the business without in any way lessening the protection of the investing public.

It is anticipated that an even more important step in this direction will come early in the new session of Congress, when it is expected that a bill of amendments to simplify the laws under which the SEC operates will be introduced. The Commission and representatives of the business devoted more than a year to conferences and hearings before the Interstate and Foreign Commerce Committee of the House on these amendments which are now in the hands of a sub-committee.

Despite the fact that Congress has been occupied with war measures, it should be possible for it to devote the necessary attention to this bill, highly essential as it is to helping private financing of war industries, and to getting the machinery of private finance prepared to meet the demands of post-war reconstruction.

DAVID E. WILLIAMS

President, Corn Exchange National Bank and Trust Company, Philadelphia, Pa.

In January of 1943, according to the Baruch report, "about 75% of the War construction program is to be finished, and all of it about July 1, 1943." The approximated cost is set at seventeen billion dollars. This brings America to the next phase of its war effort—intensive production on the assembly lines. In the execution of this program all of us should have a full realization of the many serious shortages that are evolving—shortages of material, of transportation, and of labor.



David E. Williams

Although we have considered in the past that we were a self-sufficient people, we realize now that we have depended on many other countries for the supplying of basic materials substitutes for which we are encountering difficulties in developing.

The restricted use of automobiles is a great hindrance in the field of transportation. While the railroads are supplying much more freight and passenger service than ever before, they will have reached the peak of their carrying capacity before many months.

Our most serious problem is probably the shortage in civilian manpower. The shipbuilding industry of such major importance to us now appears to be particularly affected. It is declared that the increasing loss of skilled manpower to the armed services coupled with material

shortages are threatening the attainment of the national shipbuilding objectives. One recent effort to meet this situation was the organization of a labor requirements committee in the War Production Board to outline to the War Manpower Commission the relative importance of various types of labor in production centers throughout the country. It is estimated that the average work week is about 42½ hours, and if this work week were increased to 48 hours it would represent the equivalent of five million additional workers to our labor force. If this move were made it would be a vital contribution towards the solution of the labor problem.

The test is a test primarily of American industry. Great as the challenge is American industry will meet it. But in meeting it the American public will forego business as usual, will gain smaller net profits, will buy more War bonds, will ride less and walk more, will demand and obtain fewer comforts and conveniences. It will not go hungry and it will not lack for clothing or shelter. Nevertheless, for a space of time, perhaps for years, the American public will face realities it has not known for more than two generations. No matter what the sacrifices will be we will win this war. We will win it through the unity and devotion of civilians matching the strategy and heroism of the armed forces.

LANGBOURNE M. WILLIAMS, JR.

President, Freeport Sulphur Company

Sulphur, one of the few raw materials that can be described as vital but not critical, will play a highly important role in America's all-out war production of the coming months.

In addition to supplying such essential industries as petroleum refining, steel, fertilizer, paper, paint, rayon and chemicals, it is helping produce such wartime indispensables as synthetic rubber, aviation fuel and explosives.

In synthetic rubber, sulphur's age-old versatility as a chemical agent is again being demonstrated. Sulphur in crude form is an essential ingredient, of course, in vulcanizing natural rubber, about 1½% of sulphur being added in the vulcanization process to impart the necessary qualities of wear resistance and strength. With the supply of natural rubber in the Far East cut off, America must turn now to synthetic rubber, and sulphur has been disclosed to be essential in the production of the principal synthetic in the Government program.

The program calls for plant capacity of this synthetic, Buna S, of 400,000 tons in 1943, and of 700,000 tons out of a total contemplated synthetic rubber capacity of 887,000 tons, in 1944. The sulphur is used in vulcanizing Buna S, about 2% being added. Sulphur compounds are employed as accelerators and sulphur helps produce the raw materials from which Buna is made. Sulphur is used, too, in far greater amounts to make another of the synthetic rubbers, Thiokol, about one pound of sulphur going to each 1¼ pounds of Thiokol.

In the growing production of aviation fuel, sulphur participates in the form of sulphuric acid in the alkylation process. During 1942, additional uses in other petroleum refining operations for the spent acid from this process were developed. While production figures no longer are made public, it is apparent that one of the anticipated difficulties, disposal of dilute acid, has been met in part, thus further strengthening sulphur's position in this field.

In the explosives expansion, a significant feature has been the remarkable degree to which sulphuric acid use has been organized so that the acid is used not once but several times. The used acid from the original operation is reconcentrated and fortified, the strong acid going back into explosives manufacture and the weaker acid being diverted to steel pickling and fertilizer manufacture. This accomplishment has been made possible by the splendid cooperation of sulphuric acid manufacturers and consumers with Government officials.

While these new roles being played by sulphur are all part of the war effort, a consideration of the inevitable nature of the post war problems indicates that sulphur will be highly important in the rehabilitation period. As one example, the emphasis will turn to even greater growing of foods to feed starving millions of people now inaccessible to our ships. To expand the output of farms and ranches, great quantities of fertilizer, which for years has required more sulphur than any other product, and of sulphur-containing insecticides and fungicides will be needed. Sulphur is equally fundamental in industry and it is certain to play a very essential part in the post war industrial developments.

Fortunately, the nation's sulphur productive facilities and supplies stand it in good stead to meet the full demands involved in winning the war and then the requirements of the post war period. In the year just ended, sulphur production more than matched demand. Stocks of mined sulphur, despite unprecedented domestic consumption in 1942, are larger than ever. Today's needs are being met fully and promptly—at no increase above pre-war base prices.

EDWARD FOSS WILSON

President, Wilson & Co., Inc.

Live stock slaughter and meat production last year exceeded greatly all previous records. However, Government meat requirements were so large and the buying power of consumers was increased to such a degree that there was not as much meat available during the last part of the year as our civilian population wanted at ceiling prices. Nevertheless, the domestic civilian consumption of meat per capita in 1942 was about 10% above the last 10-year average and probably was a little above 1941.

In 1942 our Government purchased about one-sixth of the total meat production in the United States for shipment to our Allies and for our Armed Forces. Meat is the center of every menu for our fighting men. They like meat and it gives them vitamins, minerals and proteins needed for strength and vitality. Meat is purchased for our soldiers and



Edward F. Wilson

sailors on the basis of a pound-a-day per man, or over twice as much as the average per capita consumption in the United States. The meat industry, in full cooperation with the Government, has solved many difficult problems in the processing and distribution of meat for our Armed Forces in order that they may have high quality meats at all times and in all places.

Meat shortages in various sections of the country, particularly in defense areas where population has increased rapidly, have received wide attention recently. However, recent refinements and revisions in Government price ceiling and other regulations affecting the meat-packing industry, together with a vigorous enforcement program, should result in considerable improvement in the distribution of meat geographically and help to alleviate the continuing unfavorable margin between the cost of livestock and ceiling prices on meats.

Although meat production this year is expected to be even larger than in 1942, Government requirements and the demands of our civilian population probably will

increase more than the supply. Government agencies are now developing plans for consumer meat rationing. In view of the extremely complex nature of meat processing and distribution, it is to be hoped that plans for any program of meat rationing will be fully and carefully developed before being instituted.

Meat packing ranks high among the essential industries in these war times. Fortunately, meat processing facilities were adequate to handle without serious difficulty the large number of livestock marketed last year. Shortages of critical materials for maintenance and repair of plants, however, have made it difficult to maintain these facilities and achieve maximum operating efficiency. Due to the vital role that meat is playing in the war effort and the unprecedented volume that is being produced, it is highly important that critical materials and supplies be made promptly available in 1943 in reasonable amounts for repairs and maintenance and for some additional equipment to balance facilities for the handling of further increases in volume that are expected.

THE COURSE OF TRADE AND SPECULATION And Bank Clearings In 1942

From blast furnace and lathe, shipyard and farm, loom and mine, arsenal and counting room, the American people flung their challenge at the Axis last year. The plans and plants that had been taking shape since the German war machine thrust westward into the Low Countries and France in 1940 began in 1942 to approach fruition. As 1942 ended the peak in productive effort of the United States was still some months away. But what had already been accomplished was sufficient to establish the claim of the United States to the foremost place among the industrial nations of the world.

What had been before Pearl Harbor a precautionary preparing against unmaterialized dangers became after Pearl Harbor a war for survival. The incentive to put forth the maximum possible effort was supplied by the Japanese sneak attack on Pearl Harbor on Dec. 7, 1941. Cost became a secondary consideration. American producers were directed to produce the maximum goods of war in the minimum time. The enthusiasm, patriotism and skill with which American producers applied themselves to their assignment combined to smash one record after another in a country whose name is synonymous with industrial genius. First American producers broke the Axis' records for production. Then they set out to break their own. In two years American enterprise, ingenuity and singleness of productive purpose nullified the several years' head start which the Axis powers had enjoyed. The air, the land and the distant seas were bristling with the engines of war that evidenced the mighty and expanding productive power of the United States. The story of American production in 1942 is long and full of many facets. It is not soon told.

In his message to Congress on Jan. 7 President Roosevelt gave a succinct summary of this record of accomplishment. Said he:

"We produced (in 1942) about 48,000 military planes—more than the airplane production of Germany, Italy and Japan put together. Last month, December, we produced 5,500 military planes, and the rate is rapidly rising.

"Here are some other production figures:

"In 1942 we produced 56,000 combat vehicles, such as tanks and self-propelled artillery.

"In 1942 we produced 670,000 machine guns, six times greater than our production in 1941 and three times greater than our total production during the year and a half of our participation in the first World War.

"We produced 21,000 anti-tank guns, six times greater than our 1941 production.

"We produced ten and a quarter billion rounds of small-arms ammunition, five times greater than our 1941 production and three times greater than our total production in the First World War.

"We produced 181,000,000 rounds of artillery ammunition, 12 times greater than our 1941 production and 10 times greater than our total production in the First World War.

"The arsenal of democracy is making good."

Donald M. Nelson, Chairman of the War Production Board, said at the December meeting of the National Association of Manufacturers: "At this moment the United States is producing combat armaments in as great a volume as all the Axis powers combined. A year from now it will be producing twice as much; and the United Nations as a whole will be out-producing their adversaries by a margin of three-to-one."

The solid accomplishments of 1942 in the production of weapons were not achieved without disturbances and dislocations in the nation's economy. Unmatched though the United States is in productive might, it still is not powerful enough to superimpose a vast war production on an undiminished volume of civilian production. The ability to produce steadily and increasingly outdistanced the supply of raw materials, with the result that civilian consumption of metals, fuels, various foods and some

textiles were on a progressively descending scale. The national income rose to record heights, and with the civilian goods on the market in shortening supply resort to rationing was had on a widening front. With the gap between spendable income and the quantity of goods available continuing to increase, the threat of inflation was ever present. The irresistible trend toward higher living costs was countered in various ways by the Government, chiefly through the activities of the Office of Price Administration, without signal success.

It would appear convenient to sketch the outlines of this teeming and complex scene by larger groupings of subject matter, namely, production, price control and finance.

Production—The stage was set in 1940 and 1941 for the tremendous productive effort of 1942. In the eighteen months between the fall of France and Pearl Harbor the more prosaic task was undertaken of converting plants from production for peace to production for war and of erecting new plants. The key to the success of this phase of the production program lay in the machine tool industry. No industry in the defense and war period had more of a mushroom growth. Once the main bottleneck in the armament program, the machine tool industry finally got ahead of the game in 1942. In September the deliveries of machine tools exceeded the volume of new orders placed with the industry. The machine tool business, after much sweating and straining and brilliant performance, was over the hump. The average dollar value of this industry's output in the 1930's was \$100,200,000. In 1940 the production of machines to make machines was stepped up to \$450,000,000 and in 1941 the value of its product was raised to \$771,400,000. Steadily expanding throughout 1942, the machine tool industry turned out \$1,400,000,000 worth of its product—14 times the average of the 1930's achieved in three years. In the late months of the year the approximately 300 machine tool manufacturers were producing at the rate of \$130,000,000 a month. They were finally beginning to eat into their backlogs of unfilled orders, of which they had about \$1,000,000,000 at the year end. But the industry had won its fight and was getting ahead of the game.

How were the machine tools being used? It is hard to choose among the records which various industries such as shipbuilding, steel, aircraft and the automobile companies ran up. The showing made by shipbuilding was surely one of the most praiseworthy, for without the bottoms to transport the growing output of war goods to the fronts where they were needed in Europe, Africa and the Far East the production battle which the United States was waging would necessarily be a losing one. In 1939 the shipyards of the United States had only 50 merchant vessels on order and were at work on no more than 100 naval craft. About 20,000 workers were employed in American shipyards. Twenty-eight merchant ships—three passenger vessels, 14 cargo ships and 11 tankers—were completed. The number of merchant ships on order increased to about 200 by the end of 1940, and during the year 53 seagoing vessels were completed.

The shipbuilding program then began to come along fast. At the close of 1941 the Maritime Commission had on order 550 seagoing vessels, and including the emergency ships and smaller vessels the program then envisaged 968 ships of 6,640,777 gross tons, propelled by 6,185,040 horsepower, compared with 28 vessels of 459,762 horsepower in 1939. At the time of Pearl Harbor, so swift was the progress made in shipbuilding, the keel had been laid for the 308th ship in the program. President Roosevelt expanded the program in January, 1942, to a total of 1,800 ships of about 18,000,000 deadweight tons in 1942 and 1943. Shortly afterward the goal was raised to 23,000,000 tons, and by April contracts for the whole program had been awarded. That was not the end. Subsequently the sights were raised to 24,000,000

deadweight tons of ships for the two years, of which one-third was to be completed in the first year and 16,000,000 tons in the second.

The heavily multiplied yards and shipways had by the end of 1942 brought to realization the hopes held out for the program in that year. Launchings of merchant ships and tankers rose from 16 in January, 1942, to 84 in November. In all of 1941 the output of these types of vessels in United States yards was 103 with deadweight tonnage of 1,088,497. In 1942 the yards produced 8,090,800 tons of ships. Instead of the projected 16,000,000 tons this year, Admiral Emory S. Land, Chairman of the Maritime Commission, said that as much as 24,000,000 tons of cargo and tanker vessels might be built in 1943 if manpower and material shortages did not interfere. At the rate of 16,000,000 tons of merchant shipping a year, the shipyards of this country could in four years produce as large a merchant marine as was afloat on the seven seas at the outbreak of the war. And the peak in the presently projected shipbuilding capacity in this country will not be attained until about the middle of this year. From 20,000 workers only a short span of years ago, the shipyards were employing directly more than 1,000,000 workers at the end of 1942 and in the next few months the figure is expected to rise to at least 1,250,000. Not only is plant expansion responsible for the increased in ship construction; improvement in building techniques is also playing an important role. About a year ago the time required to build a standard Liberty ship was 180 days. This time had been cut nearly one-third, or to 56 days, by November. In contrast to this performance, the best mark recorded in the World War for similar ship construction was 212 days.

Shipbuilding was the biggest customer of another industry—steel—which likewise earned new distinction for productivity in 1942. The annual output of ingots and steel for castings in recent years shows the following upswinging curve: 1939, 52,798,714 tons; 1940, 66,982,686 tons; 1941, 82,839,259 tons, and 1942, 86,200,000 tons. No industry better typifies American industrial prowess and development than steel. Actual production of steel by all of the Axis powers, according to Donald M. Nelson, is about 50 to 55 million tons a year. He predicted that by the middle of this year steel production in the United States would be twice the combined Axis rate. More than anything else, steel is the very stuff and fiber of war. America's steel producing capacity is one of the strongest reasons why General Brehon Somervell could say: "When Hitler put his war on wheels, he ran it straight down our alley."

Each Liberty ship requires about 4,500 tons of steel, every medium tank, about 38 tons; a four-engined bomber, 15 tons; a medium tank, 38 tons, a 16-inch naval gun, 576 tons, fighter planes, 3½ tons, and so on. Steel has kept pace with the huge and mounting demands of the United States and its lend-lease customers. In April, 1940, before the invasion of the Low Countries and France, the steel mills of this country produced 4,100,000 tons of steel. By the time the United States got its defense program going in October, 1940, steel production had risen to 6,600,000 tons. Last October the output of steel had risen to 7,600,000 tons. At the end of 1942 the nation's steel producing capacity stood at about 91,000,000 tons a year, as against 89,200,000 tons annually on last July 1. This year the industry's capacity is expected to expand about 15,000,000 tons to 95,000,000 tons a year.

The steel industry has had to overcome obstacles to keep its production going at capacity clip. It was necessary to shift the emphasis in production from the so-called light steels, for which the automobile industry is the principal customer, to heavy steels. From a 50-50 division of production between light and heavy steels in time of peace the industry has come now to turn out one-third light steels and two-thirds heavy steels. From

one out of 20 tons of alloy steels produced before the war, the industry is now turning out one ton of alloy steel for every six tons of steel produced. The number of electric furnaces increased in the three and a half years to July 1, 1942, by 145%, or from 1,725,000 tons capacity to 4,225,890 tons. Shortages of scrap have not cut down steel production as much as they would have done in time of peace, for the industry, in spite of the higher costs involved, increased the amount of pig iron it used. From April, 1940, to September, 1942, the industry's monthly pay roll almost doubled, rising from \$68,000,000 to \$125,000,000. Employment has increased from 503,000 in April, 1940, to more than 660,000.

American industrial management has no more outstanding accomplishment to its credit than the conversion of the aircraft manufacturing industry almost overnight into a mass producer. By now the aircraft industry has become "big business," with its output exceeding in dollar volume that of the steel and automobile industries in their big producing years. In 1938 the sales volume of the airplane manufacturers was \$125,000,000. In 1939 it was \$225,000,000; in 1940, \$1,650,000,000. Last year their sales total expanded more than two and a half times to \$4,250,000,000. The industry produced 3,000 planes in 1939. In December, 1942, alone it produced 5,500 military planes, and for the full year 48,000 military planes came off the assembly lines. The year's total was below the goal of 60,000 planes announced by President Roosevelt in his message to Congress on Jan. 7, 1942. But at least two reasons can be advanced for this showing. First, production was held back by raw material shortages and occasional bottlenecks in the flow of subcontracted parts. The aircraft companies could have produced from 25% to 40% more planes than they actually delivered. Second, emphasis came to be placed more and more on large multiple-engined bombers and less and less on the lighter craft. In tonnage of planes produced, the year's output measured up. The changing production emphasis in favor of the heavier planes suggests that from now on the tonnage figures will have more significance than the number of planes produced.

The prospect is that plane production will more than double the 1942 total, at least in tonnage. The industry has enough orders from the Government to operate without a pause. Up to the end of 1942 the Government's aircraft commitments amounted to approximately \$50,000,000,000. The industry displayed considerable resourcefulness during the year in the development of new materials to replace scarce or strategic supplies. Increasing use was made of plywood, sheet steel and plastics to lighten the demand for aluminum. Innumerable improvements were made in production methods, including especially the introduction of moving assembly lines and the breaking down of complex assemblies into numerous simple jobs within the skill of workers trained for only brief periods. The manpower problem for the industry, still in the rapidly growing stage, was becoming more difficult. In the months since Pearl Harbor the number of women workers in aircraft plants has increased from 5,000 to 120,000. The total number of employees has increased 130%, and factory space during the year increased 75%.

The established plane makers—such as Douglas, Curtiss-Wright, Lockheed, North America, Glenn Martin—accounted for the bulk of the industry's output last year. But the automobile business was steadily assuming a more important role in aircraft production. It is estimated that the automotive industry was responsible for about one-fourth of the total value of planes, engines and parts produced all last year. The Automotive Council for War Production estimated the industry's output of aircraft, tanks and other ordnance last year totaled \$4,665,000,000 or 10% more than the industry's production of civilian goods in 1941. In December the automotive companies produced war materials to the value of \$575,000,000 or at an annual rate of nearly \$7,000,000,000. This latter figure has a dollar volume equivalent to producing 10,000,000 cars and trucks in a year, compared with the largest number of car units ever produced in one year of 5,358,421 in 1929.

It is estimated that the automobile industry will produce \$10,000,000,000 of war materials in 1943, out of a backlog at the start of the current year of more than \$14,000,000,000 of orders. About 50% of these orders was in aircraft classifications, 20% representing complete planes, airframes and airframe subassemblies; nearly 25% aircraft engines and parts and 5% for propellers and miscellaneous parts. Orders for military vehicles accounted for 20% of the total; tanks and parts, 15%; ammunition and artillery and small arms, 9%, and all other classifications, 7%.

The record of General Motors Corp., largest of the automotive companies, can perhaps be considered typical of the industry. In the fourth quarter of 1941 the company was employing 73,000 persons on defense work. At the end of 1942 the company was employing 372,000 persons on defense work and producing war goods at a rate in excess of \$250,000,000—the actual figure for November was \$247,685,749.

"Today General Motors is employing more men and women than ever before in its history," said the company at the year end. "Today General Motors is producing more goods, measured in dollar value, than ever before in its history. Today General Motors' capacity to produce is limited only by its ability to obtain the necessary materials and manpower."

"Of GM's 32 manufacturing divisions two-thirds are engaged in aircraft work. More than half of the corporation's current output goes to 'keep 'em flying.' Major items include air-frame sections and subassemblies for B25 bombers, complete planes of two types for the U. S. Navy, Allison liquid-cooled aircraft engines, Pratt & Whitney air-cooled engines, propellers, landing gear, radiators, electrical equipment and instruments.

Another important category of General Motors war production is tanks. In addition to complete vehicles, various plants are making transmissions, engines, tracks, gun mounts and a large variety of miscellaneous equipment for these machines.

"Guns and cannons of a wide range of sizes as well as gun carriages, gun mounts and fire control apparatus are being shipped from General Motors plants. Shells and shots and various ammunition components, including the new steel cartridge cases, are manufactured by the corporation in sizes from 20 to 105-mm."

Data on the production of most of the metals come under the head of military secrets now. Every nerve was being strained to stimulate production of virtually every non-ferrous metal, and especially aluminum, which provides the sheathing for most of the planes in the air. Production of aluminum may be conservatively said, however, to have exceeded 1,000,000,000 pounds, half as much again as the 615,000,000 pounds produced in 1941 and two and a half times the 412,560,000 pound output in 1940. Plants now being constructed by Defense Plant Corp. will raise the annual aluminum productive capacity of the United States to 2,100,000,000 pounds, and another 400,000,000 pounds of the metal will be obtained from Canadian sources annually. Statistics on copper production are no longer published, but the best estimates are that the supplies of copper available approximated 3,000,000 tons in 1942. The War Production Board says that the Government is spending \$180,000,000 and private industry more than \$40,000,000 to develop new copper-producing facilities.

The electric power and light industry encountered the greatest demand on record for its product in 1942. Electric power output by the industry aggregated 183,500,000,000 kilowatt hours, an increase of 12% over the 168,000,000,000 kilowatt hours produced in 1941. Heavy industry used 56% of last year's total output of electricity, while about 20% was consumed by commercial customers, 17% in the home and the balance for miscellaneous operations, such as street lighting and traction. During the year the industry put into operation nearly 3,000,000 kilowatts of new generating capacity, constituting the largest new construction and installation program in the last 17 years. The private electric utilities spent about \$482,000,000 for new construction and expansion of facilities as against \$592,000,000 in 1941.

The railroads, handmaidens of production, loaded 42,816,739 freight cars in 1942, an increase of 528,975 cars, or 1.3% over the 1941 total, according to the Association of American Railroads. The association added, however, that actual traffic was nearly 33% greater than in 1941 because cars were loaded more heavily and hauled longer distances. Every class of carloads increased, except for merchandise and less-than-carload lots, which showed a combined decrease of 30.6% from the 1941 figure. However, the average load in each car was virtually double that of a year ago in this class of freight. For 1942 the number of merchandise cars loaded was 5,584,736, against 3,041,503 in 1941; grain and grain products, 2,180,348 cars, up 7.8%; livestock, 744,400 cars, up 14.4%; coal, 8,361,393 cars, up 10.2%; coke, 731,299 cars, up 7.9%; forest products, 2,450,204 cars, up 12.0%; ore, 3,011,784 cars, up 12.3%, and miscellaneous, 19,754,575 cars, up 7.1%.

"The railroads in 1942 have transported the greatest volume of freight in their history," said Joseph B. Eastman, Director of the Office of Defense Transportation, at the year-end, "while passenger traffic has exceeded that of the previous record year of 1920, when motor buses, airplanes and private automobiles were not yet important competitors, and when the railroads had much more passenger equipment than they have today."

"Expansion of war production, the closing down of intercoastal shipping, drastic reduction of coastwise shipping and other factors have combined to give the railroads a freight movement for 1942 estimated at 630,000,000,000 ton-miles, which is nearly 33% higher than the record freight traffic of 1941. Railroad passenger traffic for 1942 is estimated at 53,000,000,000 passenger-miles, which constitutes a phenomenal increase of almost 83% over the previous year. In some regions the increase has been well over 100%. Troop movements, now requiring the transport of about 2,000,000 men a month, travel by servicemen on furlough, business travel connected with the war program and increased pleasure travel have accounted for this rise.

"The capacity of the railroads to carry the increased traffic expected in 1943," added Mr. Eastman, "will continue to depend largely on the intensity with which their facilities can be utilized. New equipment presently authorized amounts to only 40,000 freight cars, a number equivalent to but 2.4% of the number now owned, and 629 locomotives, or 1.5% of present ownership. No new railroad passenger cars are being constructed."

War was the building industry's chief customer in 1942. A series of limitation orders during the year virtually eliminated all nonwar construction of any consequence. Nevertheless, war construction more than took up the slack and the year's total of building and engineering work was the largest on record. F. W. Dodge Corp. figures place total construction contracts awarded in the 37 Eastern States from Jan. 1 through Dec. 15, 1942, at \$7,695,000,000, a volume which was already 26% ahead of the full year 1941 and 16% ahead of the full year 1928, the previous record year.

"The peak of the big war construction program has been passed," said Thomas S. Holden, President of F. W. Dodge Corp. "A controlled, curtailed program is in prospect for 1943. On the basis of presently anticipated war construction, it appears likely that contracts for non-residential building will decline about 53% in dollar volume as compared with 1942; residential building contracts will decline about 44%; heavy engineering construction is expected to decline about 47%. If these estimates are realized, the construction contract total for

1943 will just about equal that of the year 1940 and will exceed somewhat the average annual total for the 20-year period 1920-1939. Very large projects (running into the tens of millions of dollars) will be fewer in number than in 1942; many projects will consist of supplementary units added to existing large plants, cantonments, bases and supply depots."

What does all of this production activity of last year add up to? As regards production of munitions, the index of the War Production Board has the following to say:

	1940	1941	1942
January	41	163	178
February	52	201	238
March	60	269	300
April	57	331	357
May	59	370	385
June	23	83	431
July	22	100	133
August	22	100	133
September	22	100	133
October	27	100	133
November	34	100	133
December	50	133	133

The Federal Reserve Board's index of industrial production, after averaging 123 in 1940 and 156 in 1941, stood at 194 in December, 1942. Over this period the production of durable goods increased 150%.

It was but natural that even so large and populous a nation as the United States should find its supply of manpower presenting something of a problem as 1942 closed. The year saw theoretical full employment in this country for the first time since 1929. As against the normal peacetime employment reservoir, estimated by the National Industrial Conference Board at 54,784,000, the number employed in November was 58,950,000, indicating that about 4,000,000 persons were drawn into the pool of employment from the ranks of those not normally employed or employable. The War Manpower Commission, headed by Paul V. McNutt, has estimated that the country will need 65,000,000 persons in the armed services and in industry by the end of 1943. Thus it will be necessary to add to the working force another 6,000,000 persons by the close of this year. From 500,000 persons engaged in war industries two years ago the number has now risen to about 15,000,000, and it is calculated that the total in this employment may rise to 20,000,000 persons or more by the year-end. Labor shortages developed in nearly two score war production centers in the last quarter of the year, with agriculture, metal mining and lumber particularly feeling the shortages. President Roosevelt vested Mr. McNutt as the manpower "czar," with authority over the whole labor supply, including the armed services, and as the year closed steps were being taken to enforce "work or fight" orders in certain areas where the labor supply is shortest and turnover most troublesome. A large vocational training program was under way, and the United States Employment Service was playing an increasingly important part in keeping workers on essential jobs and shunting workers to districts where the demand was greatest.

"Under these grants of authority (by the President to Mr. McNutt)," said Louis Stark in The New York "Times," "the manpower chief may go into any area or industry he deems 'critical' and order all employers to take their labor through the Federal employment service organization. He may transfer workers from one plant to another whether their skill may be more efficiently utilized for war purposes. He may deprive plants of workers where he deems those men, essential elsewhere, are not being used at their top skills or are being hoarded. He may denude a luxury industry of skilled men if they are required in a war plant."

As for production in 1942, a joint statement by the Army, Navy and War Production Board, issued on Jan. 2 of this year, said that the aim this year would be for war output double that of 1942, with the goal for aircraft, merchant shipping and naval vessels greatly increased and the ratio of production for tanks, artillery and other war items reduced.

The features of the 1943 war production as set forth in the statement were:

"About twice the number and about four times the weight of planes built in 1942, with emphasis continued on bombers designed to carry the maximum destruction to the enemy fighting forces and industrial centers.

"More than twice the merchant shipping tonnage of 1942 in order to assure delivery of critically needed supplies to our ground and air forces and those of our allies.

"A considerable increase in the Naval Escort program in order to afford protection for merchant shipping operating on supply lines to all corners of the globe.

"More naval combat vessels so that our sea power will be able to carry the fight to enemy fleets and operating bases."

Price Control—The net result achieved by the Office of Price Administration in its effort to stave off an extreme rise in the price level was put in these words at the year-end by Leon Henderson, retiring Administrator: "Looking at the cost of living generally, we find that it has been held within reasonable bounds up to the present, particularly when compared with the same period during the last war. On this sector the consumer, the American family budget, has been saved more than \$8,000,000,000 to date. Another place where price control has been extremely important is in the cost to the Government of munitions and war construction. Right there our records show a saving of something more than \$25,000,000,000."

The story of price control is in two parts. One part covers the period from the end of 1941 until May. The OPA on April 28 announced the General Maximum Price

(Continued on page 419)

Monthly Range of Prices on the NEW YORK STOCK EXCHANGE

The tables which follow show the high and low prices, by months, for the year 1942 of every bond and every stock in which any dealings occurred on the New York Stock Exchange. The prices in all cases are based on actual sales.

COURSE OF PRICES OF RAILROAD AND MISCELLANEOUS STOCKS AND BONDS FOR 1942

Table with columns for months (January to December) and rows for various stocks and bonds, showing low and high prices per share.

For Footnotes, see page 410

NEW YORK STOCK RECORD

Table with columns for STOCKS, January, February, March, April, May, June, July, August, September, October, November, December. Each column contains Low and High prices per share for various stocks.

For Footnotes, see page 410

NEW YORK STOCK RECORD

Table with columns for STOCKS, January, February, March, April, May, June, July, August, September, October, November, December. Each column contains Low and High values per share for various stocks.

For Footnotes, see page 410

NEW YORK STOCK RECORD

Table with columns for months (January to December) and stock names. Each cell contains price and volume data for various companies like Diamond Match, Du Pont, and General Electric.

For Footnotes, see page 410

NEW YORK STOCK RECORD

Table with columns for months (January to December) and rows for various stocks (e.g., Goodrich, Goodyear, Granite City Steel, etc.), showing low and high prices per share.

For Footnotes, see page 410

NEW YORK STOCK RECORD

Table with columns for months (January to December) and rows for various stocks (e.g., Kresge Department Stores, Kress (S H) & Co., Kroger Grocery & Baking, etc.). Each cell contains numerical data representing stock prices and percentages.

NEW YORK STOCK RECORD

Table with columns for STOCKS, January, February, March, April, May, June, July, August, September, October, November, December. Each column contains 'Low' and 'High' prices per share. Rows list various companies like National Lead Co., Newberry Co., etc.

For Footnotes, see page 410

NEW YORK STOCK RECORD

Table with columns for months (January to December) and rows for various stocks (e.g., Pittsburgh Steel Co., Public Service Corp of New Jersey, etc.) showing price ranges and percentages.

For Footnotes, see page 410

NEW YORK STOCK RECORD

Table with columns for months (January to December) and rows for various stock companies (e.g., Standard Oil, Sun Oil, etc.) showing price ranges and shares.

NEW YORK STOCK RECORD

Table with columns for STOCKS, January, February, March, April, May, June, July, August, September, October, November, December. Rows include various companies like Virginia Ry Co, Wabash RR Co, etc.

* No Par Value a Deferred Delivery Sale x Ex-Dividend. r Cash Sale y Ex-Rights † Companies reported in receivership ‡ Name changed from American Commercial Alcohol

NEW YORK BOND RECORD

Table with columns for BONDS, January, February, March, April, May, June, July, August, September, October, November, December. Rows include New York City Bonds, Foreign Government Securities, etc.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for months (January to December) and rows for various bond types (e.g., Canada, Chile, Denmark, etc.) with sub-columns for Low and High values.

For Footnotes, see page 410

NEW YORK BOND RECORD

Table with columns for months (January to December) and rows for various bond categories including Serbs, Croats & Slovenes, Uruguay, Warsaw (City), Railroad and Industrial Companies, Allegheny, American Tobacco, Baltimore & Ohio RR, and Buffalo General Elec.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for months (January to December) and rows for various bond types (e.g., California-Oregon Power, Canadian Southern, etc.) with numerical values for each month.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for Bond Name, January, February, March, April, May, June, July, August, September, October, November, December. Rows include various bond types like 'Bonds', 'Consolidated Edison', 'Columbia Gas & Elec', etc.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for months (January to December) and rows for various bond types and issuers, including Illinois Central, James Frankl & Clear, and others. Each entry shows a range of values for each month.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for months (January to December) and rows for various bond types (e.g., Bonds, Missouri RR, New Jersey RR, New York Central RR, etc.). Each entry includes a bond description and its corresponding price for each month.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for months (January to December) and rows for various bond types and issuers, including North American Co, Debuture, Northern Ohio Ry, etc.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for months (January to December) and bond types (BONDS, Revere Copper & Brass, etc.). Each entry includes a bond name and its corresponding price or yield for each month.

For Footnotes, see page 419

NEW YORK BOND RECORD

Table with columns for months (January to December) and rows for various bond types (United States Steel Corp, Virginia Elec & Power, etc.).

The Course of Trade and Speculation and Bank Clearings in 1942

(Continued from page 400)

Regulation. Taking March price levels as ceilings, this regulation became effective for wholesalers on May 11 and for retailers on May 18. From the year-end until mid-May the price level was climbing at the rate of about 1% a month. After mid-May the rise slowed down to 1/2% every two months. The Bureau of Labor Statistics index of wholesale prices rose to 101.2 of the 1926 level, an increase of 7.9% during the year and 35% since the outbreak of the war.

The price control bill, introduced in Congress in August, 1941, was passed and signed by President Roosevelt on Jan. 30. The bill as passed had two obvious deficiencies. It took no account of the rise in wages. Under it no ceiling might be imposed on agricultural commodities below the highest of four points, namely, 100% of parity; Oct. 1, 1941, prices; Dec. 15, 1941, prices, or the 1919-1920 average of prices.

President Roosevelt made the next move in the assault on inflation by sending a message to Congress on April 27 setting forth a seven-point program against inflation. The program called for higher taxes; price ceilings; wage stabilization; farm price stabilization; increased savings,

especially as evidenced by purchases of war bonds; rationing of scarce commodities and consumer credit control and encouragement of debt repayment. On the following day—April 28—the OPA came forth with its price ceiling regulation, which marked a break with previous policy in that it shelved the method of placing ceilings on a limited number of commodities in favor of a blanket ceiling applicable to wholesale and retail prices alike.

The next move came from President Roosevelt on Labor Day when he, in another inflation message to Congress, asked for power to stabilize the cost of living. With the message, he sent to Congress a threat to act independently unless Congress dealt with the inflation problem by Oct. 1. He received from Congress on Oct. 2 essentially what he sought, including the imposition of farm price ceilings at parity and broad powers to stabilize all prices, wages and salaries.

Also in October an approach was made to the problem of inflation from another direction through the enactment of a new \$9,000,000,000 tax bill, the largest in the nation's history. The Treasury estimated that the measure would boost to \$25,000,000,000 to \$26,000,000,000 the Federal tax bill. Personal exemptions were lowered to \$500 for single persons and \$1,200 for married persons and the credit for dependents was reduced to \$350. Combined normal and surtax rates for individuals start at

19%. In addition, a 5% Victory Tax was made applicable to all incomes over \$12 a week.

Finance—In 1939, the year of the outbreak of war in Europe, the national income of the United States amounted to \$71,000,000,000. The income rose to \$76,000,000,000 in 1940, to \$90,000,000,000 in 1941, and to \$117,000,000,000 in 1942, and it is estimated that the total will climb to \$135,000,000,000 this year, or just \$7,000,000,000 short of doubling the figure in the first year of the war. The percentage of defense output to the total national income increased from a mere 1.8% in 1939 to no less than 47% in 1942.

President Roosevelt, in his budget message of Jan. 11, 1943, set forth the magnitude of the financial undertaking devolving on the United States from the war effort. "Monthly expenditures for war purposes amounted to \$2,000,000,000 just after Pearl Harbor," said the President; "they now exceed \$6,000,000,000, and they will average more than \$8,000,000,000 a month during the fiscal year 1944. For the whole of the current fiscal year total war expenditures are now estimated at \$77,000,000,000; for the next fiscal year, at \$100,000,000,000; these estimates include the net outlays of Government corporations for war purposes and assume only a small rise in prices."

Mr. Roosevelt estimated that in the fiscal year 1944 total general and special receipts under the present law would be \$35,000,000,000, or almost six times those of the (Continued on page 421)

COURSE OF PRICES OF GOVERNMENT SECURITIES FOR THE YEAR 1942

(Compiled from sales made at the New York Stock Exchange. Quotations after decimal point represent one or more 32nds of a point)

	Treasury 4 1/4s 1947-52	Treasury 4s 1944-54	Treasury 3 3/4s 1946-56	Treasury 3 3/8s 1943-47	Treasury 3 1/2s 1943-45	Treasury 3 1/4s 1944-46	Treasury 3 1/8s 1946-49	Treasury 3 1/2s 1949-52	Treasury 3s 1946-48	Treasury 3s 1951-55	Treasury 2 7/8s 1955-60	Treasury 2 3/4s 1945-47	Treasury 2 3/4s 1948-51	Treasury 2 3/4s 1951-54	Treasury 2 3/4s 1956-59	Treasury 2 3/4s 1958-63	Treasury 2 1/2s 1950-65	Treasury 2 1/2s 1945	Treasury 2 1/2s 1948	Treasury 2 1/2s 1949-53	Treasury 2 1/2s 1950-52
January—																					
Opening	115.28	108.25	110.3	103.29	104.6	105.9	108.10	110.22	107.26	110.15	109.21	106.7	108.6	107.8	107.9	110.11	105.25	106.31	106	106.18	
High	116.2	108.27	110.3	104	104.20	105.20	108.14	110.22	108	110.22	110.4	106.9	108.17	109.15	109.9	110.11	105.25	106.31	106.16	106.18	
Low	115.16	108.25	110.3	103.22	104.6	105.9	108.4	110.16	107.20	110	109.21	106.6	107.24	108.26	109.9	109.18	105.19	106.31	105	106.18	
Close	115.19	108.26	110.3	103.30	104.12	105.14	108.4	110.22	107.20	110	109.24	106.7	107.24	108.26	109.9	109.20	105.19	106.31	105.5	106.18	
February—																					
Opening	115	108.20	109.26	103.27	104.15	105.16	108.8	109.18	107.30	109.8	105.28	107.28	108.18	107.28	108.18	108.27	105.19	106.20	105.24	106	
High	115	108.22	109.26	103.27	104.15	105.16	108.8	109.18	107.30	109.8	105.28	107.28	108.18	107.28	108.18	108.27	105.19	106.20	105.24	106	
Low	114.14	108.9	109.26	103.26	104.8	105.7	108.3	109.14	107.15	109.5	107.29	105.28	107.2	108.18	108.16	108.16	105.20	106.17	105.24	106	
Close	114.23	108.9	109.26	103.26	104.9	105.7	108.3	109.14	107.15	109.5	108.21	105.28	107.4	108.18	108.16	108.16	105.20	106.17	105.24	106	
March—																					
Opening	115	108.6	110.8	104.3	105.8	107.28	110.14	107.18	109.9	108.18	105.28	107.16	108.10	108.15	108.16	109.3	105.25	106.17	106.10	106.16	
High	115.23	108.12	110.8	104.3	105.8	108.7	110.21	107.29	110.26	110.15	106.2	107.16	108.24	109.11	109.27	109.22	105.25	106.17	106.23	107.2	
Low	115	108.6	110.8	104.3	105.3	107.28	110.14	107.18	109.9	108.17	105.28	107.16	108.7	108.15	108.16	109.3	105.25	106.17	106.5	106.13	
Close	115.23	108.10	110.8	104.3	105.5	108.7	110.21	107.29	110.26	110.10	106.1	107.16	108.24	109.9	109.27	109.22	105.25	106.17	106.20	107.2	
April—																					
Opening	115.21	108.8	110.4	105	108.11	107.30	110.19	110.9	106.4	107.30	108.28	109.16	109.21	110.9	109.9	110.9	107.7	106.16	106.29	106.29	
High	115.23	108.11	110.4	105	108.11	107.30	110.25	110.13	106.4	107.30	108.28	109.18	109.21	110.12	110.12	110.9	107.7	106.19	106.23	106.23	
Low	115.12	108.5	110.3	104.21	108.11	107.28	110.19	109.24	106.3	107.30	108.16	109.18	109.12	109.30	109.30	110.9	107.7	106.13	106.21	106.23	
Close	115.15	108.5	110.3	104.21	108.11	107.28	110.25	109.24	106.3	107.30	108.16	109.18	109.12	109.30	109.30	110.9	107.7	106.13	106.23	106.23	
May—																					
Opening	115.6	107.30	109.22	103	103.15	104.18	107.23	107.11	110.15	109.25	105.25	107.20	108.12	109.12	109.17	109.23	105.15	106.22	107.1	107.1	
High	115.10	107.30	109.22	103	103.15	104.18	107.27	107.11	110.25	110.17	105.25	107.20	108.31	109.20	109.31	110.5	105.15	106.22	107.1	107.1	
Low	115.6	107.21	109.17	103	103.12	104.13	107.23	107.4	110.15	109.25	105.16	107.19	108.12	109.12	109.16	109.23	105.15	106.22	107.1	107.1	
Close	115.10	107.21	109.17	103	103.15	104.13	107.23	107.4	110.19	110.15	105.16	107.19	108.30	109.20	109.31	110.5	105.15	106.22	107.1	107.1	
June—																					
Opening	107.22	107.22	102.21	103.14	104.14	107.18	110.29	107.5	110.28	110.14	105.16	107.20	108.28	109.25	110.14	105.3	107.1	106.17	106.22	107.1	
High	107.22	107.22	102.24	103.14	104.14	107.18	110.29	107.5	110.28	110.17	105.16	107.20	108.28	109.25	110.16	105.3	107.1	106.17	106.22	107.1	
Low	107.14	107.14	102.21	103.7	104.7	107.18	110.24	107.5	110.21	110.13	105.13	107.20	108.28	109.25	110.16	105.3	106.28	106.13	106.22	107.1	
Close	107.14	107.14	102.24	103.7	104.7	107.18	110.24	107.5	110.21	110.13	105.13	107.20	108.28	109.25	110.16	105.3	106.28	106.13	106.22	107.1	
July—																					
Opening	115.2	107.7	103.1	104.6	103.1	104.8	110.18	110.13	105.9	110.18	110.14	105.9	109.29	110.10	104.31	106.29	105.16	106.29	106.29	106.29	
High	115.2	107.7	103.1	104.8	103.1	104.8	110.18	110.14	105.9	110.18	110.14	105.9	109.29	110.18	104.31	106.29	105.16	106.29	106.29	106.29	
Low	115.2	107.7	103.1	104.4	103.1	104.4	110.18	110.14	105.9	110.18	110.14	105.9	109.29	110.10	104.31	106.29	105.16	106.29	106.29	106.29	
Close	115.2	107.7	103.1	104.7	103.1	104.7	110.18	110.14	105.9	110.18	110.14	105.9	109.29	110.15	104.31	106.29	105.16	106.29	106.29	106.29	
August—																					
Opening	114.20	106.29	102.23	103.25	107.7	110.15	110.13	110.9	109.8	103.16	103.16	109.8	103.16	109.8	103.16	109.8	103.16	109.8	103.16	106.23	
High	114.20	107	102.23	103.25	107.7	110.15	110.13	110.9	109.8	103.16	103.16	109.8	103.16	109.8	103.16	109.8	103.16	109.8	103.16	106.23	
Low	114.20	106.26	102.23	103.25	107.7	110.15	110.13	110.9	109.8	103.16	103.16	109.8	103.16	109.8	103.16	109.8	103.16	109.8	103.16	106.23	
Close	114.20	106.26	102.26	103.26	107.7	110.15	110.13	110.1	109.8	103.16	103.16	109.8	103.16	109.8	103.16	109.8	103.16	109.8	103.16	106.23	
September—																					
Opening	114.24	108.30	*102.5	102.26	103.25	110.21	110.15	110.1	108.6	109	109.13	103.30	108.6	109	109.13	103.30	108.6	109	109.13	106.19	
High	114.24	108.30	*102.5	102.26	103.25	110.21	110.15	110.1	108.6	109	109.13	103.30	108.6	109	109.13	103.30	108.6	109	109.13	106.19	
Low	114.24	108.30	*102.5	102.21	103.20	110.21	110.15	109.22	108.6	109	109.12	103.30	108.6	109	109.12	103.30	108.6	109	109.12	106.19	
Close	114.24	108.30	*102.5	102.21	103.24	110.21	110.15	109.22	108.6	109	109.12	103.30	108.6	109	109.12	103.30	108.6	109	109.12	106.19	
October—																					
Opening	114.18	103.17	*101.29	*102.18	103.18	103.22	*104.29	107.11	108.3	108.25	103.19	104.21	106.1	106.1	106.1	106.1	106.1	106.1	106.1	106.1	
High	114.18	103.17	*101.30	*102.18	103.18	103.22	*104.29	107.11	108.3	108.27	103.19	104.21	106.1	106.1	106.1	106.1	106.1	106.1	106.1	106.1	
Low	114.17	*106.13	101.29	*102.13	103.18	103.18	109.15	*104.29	107.11	108.2	103.25	104.21	106.1	106.1	106.1	106.1	106.1	106.1	106.1	106.1	
Close	114.17	*106.13	101.23	*102.13	103.18	103.18	109.16	*104.29	107.11	108.3	108.27	103.19	104.21	106.1	106.1	106.1	106.1	106.1	106.1	106.1	
November—																					
Opening	105.12	106.14	*102.13	103.17	107.3	110.21	110.7	103.17	104.27	108.3	103.3	104.25	108.10	108.10	108.10	108.10	108.10	108.10	108.10	108.10	
High	105.12	106.14	*102.13	103.19	107.3	110.21	110.7	103.17	104.27	108.3	103.3	104.25	108.10	108.10	108.10	108.10	108.10	108.10	108.10	108.10	
Low	105.10	106.10	*102.13	103.12	107.3	110.21	110.3	103.17	104.26	108.2	103.3	104.25	108.10	108.10	108.10	108.10	108.10	108.10	108.10	108.10	
Close	105.10	106.10	*102.13	103.12	107.3	110.21	110.3	103.17	104.26	108.2	103.3	104.25	108.10	108.10	108.10	108.10	108.10	108.10	108.10	108.10	
December—																					
Opening	105.8	106.8	102.6	103.12	*106.30	110.11	106.17	110.2	109	104.25	108.10	108.10	108.10	108.10	108.10	108.10	108.10	108.10	108.10	108.10	
High	105.8	106.8	102.6	103.12	*106.30	110.11	106.17	110.2	109.3	104.25	108.10	108.10	108.10	108.10	108.						

The Course of Trade and Speculation and Bank Clearings in 1942

(Continued from page 419)

fiscal year 1940. "I believe," he said, "that we should strive to collect no less than \$16,000,000,000 of additional funds by taxation, savings, or both, during the fiscal year 1944. On the basis of present legislation, we expect to meet 34% of total estimated Federal expenditures by current receipts during the fiscal year 1944. If the objective proposed in this message is adopted we shall meet approximately 50% of expenditures during the fiscal year 1944."

The President said in his budget message that by the end of the current fiscal year the public debt would total \$135,000,000,000 and that under existing revenue legislation it would be about \$210,000,000,000 by June 30, 1944. He said the present debt limit of \$125,000,000,000 would have to be raised. The President said that total expenditures had shown and would show the following upward trend: 1939, \$8,707,091,580; 1940, \$8,998,189,706; 1941, \$12,774,890,323; 1942, \$32,491,307,397; 1943, \$80,437,327,915, and 1944, \$104,128,924,923. The course of Federal revenue follows: 1939, \$5,667,823,625; 1940, \$5,924,836,402; 1941, \$7,607,211,852; 1942, \$12,799,061,621; 1943, \$22,976,075,000, and 1944, \$33,081,245,000 (exclusive of the proposed tax increase of \$16,000,000,000). From \$3,542,267,954 in 1939 and the deficit for 1942 increased to \$19,692,245,776, and for 1943 and 1944 the deficit was estimated at \$57,461,252,915 and \$71,047,679,923, respectively.

Mr. Roosevelt broke down the expenditures by objects as follows: munitions, \$43,000,000,000 in 1943 and \$66,000,000,000 in 1944; military and civilian pay, subsistence and travel, \$15,000,000,000 in 1943 and \$21,000,000,000 in 1944; industrial construction, \$6,000,000,000 in 1943 and \$2,000,000,000 in 1944; other construction, \$8,000,000,000 in 1943 and \$5,000,000,000 in 1944, and other, including agricultural lend-lease, \$5,000,000,000 in 1943 and \$6,000,000,000 in 1944, making a total of \$77,000,000,000 in the current fiscal year and \$100,000,000,000 next year.

A significant change was made toward the year-end in the handling of the Treasury's money raising through sale of securities. On Nov. 30, the Treasury launched a so-called Victory Loan drive, in which a "basket" of securities of various kinds was put on offer and the most energetic sales campaign conducted since World War days. Victory Fund Committees established in the 12 Federal Reserve districts took charge of sales work. Great success attended their efforts. Secretary of the Treasury Henry Morgenthau, Jr., announced on Jan. 2 that the December Victory Loan drive, originally intended to raise \$9,000,000,000, had actually brought in subscriptions totaling \$12,906,000,000.

The sales total included \$897,000,000 net of Treasury bills, \$3,795,000,000 of 7% certificates of indebtedness, \$3,061,000,000 of 1 1/2% Treasury bonds, \$2,827,000,000 of 2 1/2% Treasury bonds, \$1,312,000,000 of tax notes and \$1,014,000,000 of war savings bonds. An important feature of the campaign was that \$7,834,000,000 of the funds were raised from nonbanking sources and only \$5,072,000,000 from banking sources. The experience with the December drive persuaded the Treasury to rely on the policy of a few big sales efforts during the year rather than a number of relatively small offerings.

In the securities markets 1942 was a year of declining business. For the full year dealings in stocks on the New York Stock Exchange totaled 125,685,298 shares as against 170,603,671 in 1941, and transactions in bonds were \$2,311,479,250 as against \$2,111,805,000 par value. Prices and activity, however, were both better in the latter part of the year. The average of 50 stocks compiled by the New York "Times" closed 4.18 points higher for the year at 82.30, with the year's low falling on April 29 at 64.13 and the high coming on Dec. 28 at 83.11. Railroad shares were the particular speculative favorites in 1942. There were four railroad issues—New York Central, Erie, Southern Pacific and Atchison—among the 15 most active stocks. Steel and aircraft stocks were somewhat wanting in favor, United States Steel losing 6 1/2 points in the year.

The dollar amount of the checks that were cleared through banks in the principal cities of the country last year rose 10.8% to \$413,413,000,000, a new high since the clearings of \$542,159,489,904 in 1930. The greater number of people employed, the higher rates of pay, not only because of increased hourly wages but also because of more overtime; the greater volume of retail business transacted and the increase in wholesale and retail prices combined to bring about the considerable rise in clearings, especially outside of New York City. The upturn in clearings, moreover, was achieved in spite of the fact that the contribution made by stock market transactions was the lowest in many years.

Outside of New York City bank clearings amounted to \$220,473,000,000 as against \$189,885,000,000, an increase of 17%, whereas in New York City the volume of clearings was \$192,939,000,000, compared with \$183,263,000,000, a rise of only 5 1/4%. As most of the industry in New York City was small, the percentage of war orders assigned not only to the metropolis but also to New York State as well was relatively less than the proportion of peacetime industrial production accounted for by New York City and New York State.

In 1942, for the second year in succession, bank clearings outside of New York City were greater than in New York City, and the margin was widening. Where the rest of the country's clearings in 1941 exceeded those of the nation's largest city by \$6,902,000,000, the difference was \$27,534,000,000 in 1942. The drying up of the market for new private capital issues and the shrinkage in activity on the New York Stock Exchange were sufficient to place New York City at a still greater disadvantage vis-a-vis the rest of the country. The Federal

Reserve Bank of New York estimated that the value of war orders assigned to New York State amounted to only about 3 1/2% of the total for the country, as against peacetime industrial production in the State of 7% of the nation's total.

The 1942 clearings by months show that January had the greatest margin of superiority over the corresponding month of 1941, and similarly the increase in the first quarter was the greatest of the year. As usual, the monthly high came in December and the low in February.

Clearings in New York City made their poorest showing in the second quarter, when in two months out of three a decline in the year was shown.

When Federal Reserve districts are considered, the greatest gains of the year were recorded in the Kansas City and San Francisco districts where increases of 24.5% and 22.2%, respectively, were shown. The smallest increases of all, of 5.4% and 7.4%, were in the New York and Philadelphia districts.

Our comprehensive detailed tabulations of bank clearings for 188 cities in the United States and 32 cities in Canada was presented in an issue of Jan. 18, on pages 250, 251 and 252. It will be seen that almost every city in both the United States and Canada had a larger volume of checks cleared in 1942 than in 1941.

For the stock market community 1942 was a poor year in point of volume, with turnover on the New York Stock Exchange decreasing to 125,685,298 shares from 170,603,671 shares in 1941; but the year ended with activity on the increase. Transactions in the fourth quarter were greater than in the second and third quarters combined.

The trading volume in stocks on the New York Stock Exchange in 1942, at 125,685,298 shares, was the smallest for any year since 1914, when the outbreak of the World War led to a closing of the Exchange from July until December. The stock volume by years follows:

Cal. Year	Stocks, Shares	Cal. Year	Stocks, Shares	Cal. Year	Stocks, Shares
1942	125,685,298	1921	172,712,716	1900	138,380,184
1941	170,603,671	1920	226,640,400	1899	176,421,135
1940	207,600,249	1919	316,787,725	1898	112,699,957
1939	262,029,599	1918	144,118,469	1897	77,324,172
1938	297,466,722	1917	185,628,948	1896	54,654,096
1937	409,464,570	1916	233,311,993	1895	66,583,232
1936	496,048,869	1915	173,145,203	1894	49,075,032
1935	381,635,752	1914	47,900,568	1893	80,977,839
1934	323,836,634	1913	83,470,693	1892	85,875,092
1933	654,816,452	1912	131,128,425	1891	69,031,639
1932	425,228,894	1911	127,208,258	1890	71,282,885
1931	576,818,337	1910	164,051,064	1889	72,014,000
1930	810,038,164	1909	214,632,194	1888	65,179,106
1929	1,124,991,490	1908	197,206,346	1887	84,914,616
1928	919,661,825	1907	196,438,824	1886	100,802,050
1927	576,563,218	1906	284,298,010	1885	92,538,947
1926	450,845,256	1905	263,081,156	1884	96,154,971
1925	454,404,803	1904	187,312,065	1883	97,049,909
1924	281,931,507	1903	161,102,101	1882	116,307,271
1923	236,115,320	1902	188,503,403	1881	114,511,248
1922	258,652,519	1901	265,944,659	1880	97,919,099

Trading volume in the bond department of the New York Stock Exchange increased in 1942 to \$2,311,479,250 par value from \$2,111,805,000 in 1941. Dealings in foreign government and U. S. Government obligations decreased, but volume in railroad and miscellaneous improved, as shown in the table which follows:

Description	1942	1941	1940
Stocks—Number of shares	125,685,298	170,603,671	207,600,249
Railroad and misc. bonds	\$2,181,064,200	\$1,929,001,000	\$1,414,418,000
Foreign government bonds	123,881,200	163,095,000	216,171,000
United States Govt. bonds	6,533,850	19,709,000	38,849,000

Total par value of bonds \$2,311,479,250 \$2,111,805,000 \$1,669,438,000

New York Curb Exchange and bond trading data follow:

Year	Stocks, Shares	Bonds, \$	Year	Stocks, Shares	Bonds, \$
1942	22,315,690	176,704,500	1931	110,349,385	979,895,000
1941	34,656,354	249,725,000	1930	222,286,725	863,568,000
1940	42,928,377	309,902,000	1929	477,278,229	554,874,500
1939	45,729,888	444,497,000	1928	221,171,781	833,056,000
1938	49,640,238	366,984,000	1927	125,116,566	575,472,000
1937	104,176,804	442,361,000	1926	115,531,800	525,810,000
1936	134,843,049	823,050,000	1925	38,406,350	500,533,000
1935	75,783,794	1,172,064,000	1924	72,243,900	200,315,000
1934	60,027,441	1,013,909,000	1923	50,968,680	90,793,000
1933	100,920,771	947,385,000	1922	21,741,230	55,212,000
1932	56,975,777	952,630,100	1921	15,522,415	25,510,000

Transactions on the leading exchanges outside of New York City are given in the following table:

City	Stocks, Shares	Bonds, \$	City	Stocks, Shares	Bonds, \$
Chicago	5,161,000	12,200	Boston	2,954,958	964,900
1941	7,059,000	70,600	1941	4,266,889	1,412,800
1940	6,850,000	514,000	1940	4,396,270	1,603,350
1939	8,386,000	1,776,000	1939	5,356,219	567,500
1938	10,947,000	221,600	1938	5,378,492	220,300
1937	14,239,000	45,000	1937	6,606,434	483,350
1936	19,456,000	194,000	1936	6,747,981	602,950
1935	12,483,000	429,000	1935	5,736,490	989,350
1934	10,178,000	847,000	1934	8,048,051	1,454,450
1933	18,289,000	1,433,000	1933	13,672,390	1,243,800
1932	15,642,000	10,597,000	1932	10,299,500	1,870,000
1931	34,404,200	12,480,500	1931	12,419,793	3,370,800
1930	69,747,500	27,462,000	1930	15,251,177	5,599,376
1929	82,216,000	4,975,500	1929	24,652,115	11,147,245
1928	38,941,589	7,534,600	1928	18,240,330	8,726,199
1927	10,712,850	14,827,500	1927	8,807,874	7,742,313
1926	10,253,664	7,941,300	1926	9,562,931	7,153,447
1925	14,102,892	8,748,300	1925	9,912,352	8,141,030

Baltimore			Detroit		
1942	281,168	2,353,400	1942	1,999,256	-----
1941	344,316	1,962,600	1941	2,712,203	-----
1940	412,776	2,414,750	1940	3,087,213	-----
1939	563,150	2,619,350	1939	3,569,002	-----
1938	594,502	1,694,700	1938	4,057,484	-----
1937	858,504	1,961,150	1937	4,948,902	-----
1936	899,543	2,877,550	1936	7,094,262	-----
1935	656,102	2,312,100	1935	5,777,061	-----
1934	445,979	1,929,550	1934	3,402,972	-----
1933	635,743	2,137,500	1933	4,089,671	-----
1932	350,285	2,033,700	1932	2,775,956	-----
1931	504,880	3,034,300	1931	3,843,225	-----
1930	712,780	6,436,900	1930	5,065,720	-----
1929	1,300,707	7,947,300	1929	11,434,665	-----
1928	1,019,056	9,004,106	1928	10,227,019	-----
1927	919,365	12,032,800	1927	2,786,915	-----
1926	590,730	7,882,500	1926	1,852,451	-----
1925	951,426	9,623,000	1925	3,264,164	-----

St. Louis			Los Angeles		
1942	196,281	371,500	1942	2,458,538	-----
1941	221,296	747,800	1941	3,532,933	-----
1940	280,599	1,088,000	1940	4,514,178	-----
1939	304,486	2,107,500	1939	4,686,066	-----
1938	304,399	734,500	1938	6,833,944	-----
1937	467,186	1,654,000	1937	13,724,472	5,500
1936	424,455	1,533,100	1936	12,662,164	1,200
1935	149,630	161,000	1935	8,156,706	36,400
1934	127,359	64,578	1934	2,608,852	3,000
1933	145,399	161,000	1933	3,228,819	151,000
1932	165,041	194,500	1932	3,068,749	148,000
1931	380,354	590,212	1931	5,450,543	623,500
1930	548,800	1,730,224	1930	9,171,442	2,800,500
1929	1,304,229	1,838,556	1929	15,406,993	779,500
1928	1,077,984	2,368,928	1928	49,403,086	11,351,500
1927	500,601	3,840,360	1927	27,082,349	10,707,000
1926	382,839	2,325,000	1926	44,067,288	18,392,900
1925	591,667	2,355,200	1925	36,230,111	33,243,300

Cleveland			San Francisco		
1942	421,773	30,000	1942	3,389,503	1,663,500
1941	565,975	-----	1941	4,828,655	293,500
1940	551,192	-----	1940	6,009,597	164,000
1939	593,450	-----	1939	6,316,006	85,500
1938	408,371	-----	1938	6,529,965	46,500
1937	612,399	-----	1937	6,921,668	121,000
1936	788,418	-----	1936	8,943,720	593,500
1935	529,069	2,075	1935	7,723,780	865,119
1934	321,032	-----	1934	4,635,352	507,500
1933	488,281	-----	1933	8,129,555	854,500
1932	407,463	-----	1932	7,058,715	1,530,000
1931	519,460	-----	1931	9,875,057	2,381,000
1930	779,056	-----	1930	15,262,932	2,457,500
1929	2,007,110	-----	1929	19,188,822	3,384,500
1928	2,117,549	-----	*1928	31,530,016	2,857,000
1927	1,263,708	-----	*1927	11,332,159	6,791,000
1926	1,0				

Non-Residential Fuel Oil Rations Cut 25%— 'Pleasure Driving' Banned In The East

The Office of Price Administration on Jan. 6 announced a 25% reduction in non-residential fuel oil rations and outlawed all "pleasure driving" by holders of A, B and C gasoline ration cards in the 17 Eastern States and the District of Columbia. The cancellation of the gasoline ration cards was prescribed as the penalty for failure to comply with the "pleasure driving" ban. Both orders went into effect at noon on Jan. 7.

The fuel oil cut as ordered reduces consumption to about 45% of normal, as the original ration provided only 66% of normal consumption, and this ration was subsequently cut 10%. This added reduction of 25% will be applied for the rest of the winter, and will save 1,500,000 gallons a day for residential heating, according to Leon Henderson, then Price Administrator. The order affects office buildings, factories, theatres and other places of amusement, and all other non-residential buildings or stores. Schools, colleges, churches and all Government buildings are affected; but asylums, prisons, homes for the aged and similar places are classified as residential.

All persons who hold fuel oil rations for a building other than a private dwelling were directed to return ration books to their local boards during the week of Jan. 18 if more than 30% of the floor area is used for non-residential purposes. This would include hotels and apartment houses if one-third of their rooms were used for restaurants, dancing or other entertainment, stores, or other purposes beside simple residence. The ration boards will then remove enough coupons from the ration books for each of the three remaining periods (3, 4 and 5) to bring consumption within the limits prescribed.

The gasoline order, it was stated, will affect approximately an estimated 8,400,000 motorists. Specific purposes for which A, B, or C ration books may, and may not be used during the Eastern emergency are officially defined as follows:

"No person to whom a Basic ration has been issued may use or permit the use of such ration for any driving in the gasoline shortage area other than family or personal necessity driving for which no adequate alternative means of transportation are available, or occupational driving, or driving by naval or military personnel on leave or furlough for the purpose of visiting relatives or making social calls: Provided, That such leave or furlough is evidenced by leave provisions in travel or transfer orders, or by liberty cards, leave papers, furlough certificates, letters, or special orders signed by the commanding officer.

"Family or personal necessity driving shall be deemed to include (but shall not be limited to): Driving for the purpose of essential shopping, procuring medical attention, attending religious services, attending wakes or funerals, attending meetings directly related to the occupation or profession of the owner or person using the vehicle or necessary to the public welfare or to the war effort, or driving for the purpose of meeting an emergency involving a threat to life, health or property.

"No Basic ration may be used for pleasure driving, which shall include (but shall not be limited to): Driving for the purpose of attending places of amusement, recreation or entertainment (such as theaters, amusement parks, concerts, dances, golf courses, skating rinks, bowling alleys or night clubs) or sporting or athletic events (such as races or games) or for sightseeing, touring or vacation travel, or for making social calls, except that naval or military personnel on leave or furlough evidenced as specified above may use such a ration for the purpose of visiting relatives or making social calls."

OPA emphasized that the lists of permitted and prohibited purposes is not all-inclusive and that War Price and Rationing Boards will have discretion in determining the essentiality of driving in individual cases, basing their decision on local conditions. The availability of alternate means of transportation will be an important factor in all local board decisions covering trips in the "family or personal necessity" category.

In cases of flagrant violation, OPA inspectors can request the surrender of ration books on the spot. Books so impounded will be turned over to the local board which will conduct a hearing to decide if the suspended ration should be restored.

The power to impound ration books has not been delegated to local law enforcement officers. They are being asked to report all cases of indicated violation to the nearest local board or to OPA State or district offices for appropriate action.

No new regulation is necessary in connection with enforcement of the ban. Local boards and OPA inspectors have complete authority to carry out the program under existing regulations. Participation of local law officers is in the hands of the public officials having jurisdiction.

War Dept. Appeals Group For Wage Cases

The National War Labor Board announced on Jan. 7 the appointment of the War Department Appeals Committee, which will handle appeals on wage and salary adjustment cases for employees of government-owned, privately-operated plants of the War Department.

The Committee, established under the Board's General Order No. 14 of Nov. 25, will consist of:

For the War Department—Col. W. F. Volandt, Assistant Chief of Staff, Army Air Force, and Col. Ralph L. Hart, Executive Assistant to the Chief of Field Services, Ordnance Department.

For Labor—John Brophy, Director of Industrial Union Councils of the CIO, and Fred Hewett, Editor of the International Association of Machinists (AFL) Journal.

For Industry—Clarence Skinner, Washington manager of the Automotive Parts and Equipment Manufacturers Association, and Henry S. Woodbridge, Assistant to the President of the American Optical Co.

Rulings of the appeals committee will be final, subject to the War Labor Board's power of final review and the right of any party to petition the Board for leave to appeal to the WLB within ten days of the ruling.

U S, Britain Give Up Extraterritorial Rights

Representatives of the United States and China signed a treaty in Washington on Jan. 11 providing for the relinquishment of this country's extraterritorial and related rights and privileges in China. A similar treaty between Great Britain and China was signed on the same day (Jan. 11) in Chungking.

The American-Chinese treaty, to become effective when ratified by the Senate and the Chinese Government, was signed by Secretary of State Hull and Dr. Wei

Tao-ming, the Chinese Ambassador.

The State Department said that, in addition to abolishing extraterritorial jurisdiction, the United States relinquishes special rights acquired under the Boxer Protocol of 1901, including the right to station troops in China, and special rights related to the system of treaty ports, the diplomatic quarter at Peiping, and the international settlements at Shanghai and Amoy, including the special courts at Shanghai.

Existing rights or titles of American nationals with regard to real property in China are assured, but henceforth, such property is to be subject to Chinese laws concerning taxation, national defense and eminent domain.

Under the treaty, the two governments also agree that they will, at a suitable time, begin negotiations for the conclusion of a comprehensive modern treaty of friendship, commerce, navigation and consular rights.

The Anglo-Chinese treaty, signed by Sir Horace James Seymour, the British Ambassador to China, and Dr. T. V. Soong, the Chinese Foreign Minister, does not, it is stated, affect the status of Hongkong, British crown colony now occupied by the Japanese, as the Hongkong question was not raised by China. According to Associated Press Chungking advices of Jan. 12, Dr. Soong is indicated as saying that China raised the question of the Kowloon leased territory, which is part of the Hongkong area, but that the British Government was not prepared to discuss that issue at present, and that China, consequently, reserved the right to review the matter later.

Predicting that other countries would follow the example of the United States and Great Britain, Dr. Soong paid tribute to Secretary Hull and British Foreign Minister Anthony Eden, asserting that both men had "proved warm in their sympathies and deep in their understanding of China's aspirations."

Upon the signing of the treaty, Secretary Hull made the following statement:

"It gives every official of this government and every citizen of the United States much satisfaction, I am sure, to have this treaty concluded with our great friend and associate in arms, China. All of us have looked forward to this day and it is especially gratifying to me personally that it falls to my lot to sign this significant treaty on behalf of the American government."

The Chinese Ambassador had the following to say:

"The signing at Washington today of the new treaty between China and the United States—both democratic nations on the Pacific and now engaged in the common battle for freedom—is indeed an event of great significance and will further strengthen the friendly relations long subsisting between our two peoples. I feel it a great honor and privilege to sign this treaty on behalf of the national government of the Republic of China."

The intention of the United States and Britain to end the system of extraterritorial rights by treaty was announced last Oct. 9, and was referred to in our issue of Oct. 22, page 1444; the submission of a draft treaty for the consideration of the Chinese Government took place on Oct. 24 as mentioned in these columns Nov. 5, page 1637.

Department Store Credit Steady In November

Both instalment and charge accounts outstanding at department stores showed little change in November and continued substantially below the year ago levels, the Board of Governors of the Federal Reserve System announced on Jan. 9. Collections on

instalment accounts declined 3% in November but the ratio of collections to receivables at the beginning of the month remained unchanged at 29 as compared with 19 in the corresponding month last year. Collections on charge accounts rose 6% in November, resulting in a collection ratio of 63, 14 points above that for a year ago.

Eastern Secretaries' Conference Organized

Organization of the State Bankers' Associations Secretaries of the 11 northeastern states and the District of Columbia into the Eastern Secretaries' Conference was effected at a two-day meeting of the officers of these State Bankers Associations held in New York, Jan. 7 and 8.

Harold J. Marshall, Secretary of the New York State Bankers Association, was elected President. G. Harold Welch, Secretary of the Connecticut Bankers Association was elected Vice President, and Gilbert B. Moyer, Secretary-Treasurer of the Delaware Bankers Association, was named Secretary-Treasurer.

The 11 states included in the conference are: Maryland, Pennsylvania, Delaware, New Jersey, New York, Connecticut, Rhode Island, Massachusetts, New Hampshire, Maine, Vermont, and the District of Columbia. All but three of these were represented at the meeting, these three being: Rhode Island, Pennsylvania, and the District of Columbia. Those in attendance were:

G. Harold Welch, Secretary, Connecticut Bankers Association; William J. Lum, Secretary, Savings Banks Association of Connecticut;

Gilbert B. Moyer, Secretary, Delaware Bankers Association; George C. Fernald, Secretary-Treasurer, Maine Bankers Association;

Harry M. Nelson, Executive Manager, Savings Banks Association of Maine;

Matthias F. Reese, Secretary, Maryland Bankers Association;

Laurence R. Connor, President, and John S. Gwinn, Secretary, Massachusetts Bankers Association;

Harrison G. Taylor, President, and Kenneth McDougall, Executive Manager, Savings Banks Association of Massachusetts;

Charles N. Batchelder, President, and Harry L. Additon, Secretary, New Hampshire Bankers Association;

Nute B. Flanders, Executive Secretary, Savings Banks Association of New Hampshire;

F. Palmer Armstrong, President, and Armit H. Coate, Secretary, New Jersey Bankers Association;

Percy B. Menagh, Secretary, New Jersey Savings Banks Association;

John P. Myers, President, Harold J. Marshall, Secretary, and Albert L. Muench, Assistant Secretary, The New York State Bankers Association;

Paul W. Albright, General Secretary, Savings Banks Association of the State of New York;

E. B. McGinn, Secretary, Vermont Bankers Association; and

Fred M. Bowman, Secretary of the Kansas Bankers Association, who is President of the State Secretaries' section of the American Bankers Association.

NY Chamber Backs Pay-As-You-Go Tax

Frederick E. Hasler, President of the Chamber of Commerce of the State of New York, which has been making a nation-wide campaign in behalf of the Ruml Plan to place income taxes on a current basis, on Jan. 8 voiced the gratification of the Chamber over the report that President Roose-

velt favored putting taxation on a pay-as-you-go basis. Mr. Hasler said:

"The report from Washington indicating that President Roosevelt is in favor of getting taxes on a pay-as-you-go basis will be a tonic and a stimulant to the upwards of 50,000,000 persons who will have to pay income taxes this year. There is a strong sentiment for a pay-as-you-go plan in the new Congress and if the Administration will give the 'green light,' there is every reason to believe that legislation will be enacted to give this relief to the taxpayer.

"The forgiving of one year's taxes in a pay-as-you-go plan would not materially affect the Treasury's revenues in the long run, as any loss entailed would be spread over a generation of present taxpayers. Eventually such temporary loss would be made up in large part by the payment of increased inheritance taxes at the time of death of the taxpayer.

"With the heavy 1942 taxes to be paid from 1943 income, many taxpayers have been looking forward with dread to March 15. If their 1942 debt to the Government were cancelled and they knew that the tax payments they make this year would be applied to current income, it would remove a great responsibility from their minds and would be a splendid morale-builder on the home front while the nation is at war.

"The New York Chamber of Commerce earnestly hopes that one of the first legislative acts of the new Congress will be the adoption of the Ruml plan or some other equally desirable pay-as-you-go plan which will relieve taxpayers of the worry of always being a year in debt to the Government."

Gold And Silver Output Declined In November

November gold production in the United States was placed at 213,458 ounces, the lowest monthly output for 1942, according to the American Bureau of Metal Statistics. This figure, reflecting the curtailment of gold mining operations, compares with October production of 333,020 ounces and the high for the year of 428,063 ounces reported for January. The total gold output for the first 11 months of 1942 was reported at 3,451,306 ounces, as against 5,980,746 ounces for the full year of 1941.

Silver production in November also was at the low point for 1942, amounting to 3,292,000 ounces, compared with 3,819,000 ounces in October. The total received from foreign sources in the month totaled 5,472,000, as against 5,497,000 ounces received in October. The total supply for the 11 months of 1942 was 105,790,000 ounces, consisting of 50,813,000 ounces of domestic and 54,977,000 ounces of foreign.

Will Buy Cotton For Lend-Lease Nations

The Department of Agriculture announced on Dec. 26 that it would purchase 200,000 bales of cotton on the open market for lend-lease shipment to Allied Nations.

The Department, according to the Associated Press, asked merchants to submit offers for the sale of cotton of middling and strict middling grade and of 1-inch, 1 1/32 inches and 1 1/16 inches staple length. Offers must be filed by Jan. 9, the advices added.

Purchases will be made on the basis of the lowest figures for the closing range of prices of March future contracts on either the New Orleans Cotton Exchange or the New York Cotton Exchange on the day preceding the date of acceptance of offers, or at prices quoted by the offerer."

Non-Essential Users To Get 40% Less Fuel Oil

Harold L. Ickes, Petroleum Administrator, and John Hamm, Acting Price Administrator, on Jan. 18 ordered a 40% reduction in fuel oil rations used for non-heating purposes by commercial, industrial and Government consumers in the 17 Eastern States and the District of Columbia. The order will be effective for the first three months of the current year. Home owners and other consumers who use fuel oil for space heating, hot water, domestic cooking and lighting purposes were not affected by the orders. Oil users affected are directed to surrender their ration books to the OPA before Feb. 2 in order to have the proper number of coupons torn out. The board will remove 40% of the coupons, providing the remaining ration is not less than 9,000 gallons.

Classified as essential operations and therefore exempted from the order were, among others:

Public communications services, including newspapers, radio, telephone and telegraph systems; hospitals; transportation services; water supply and sanitation systems; food preservation and packing plants; and industrial plants engaged in the manufacture of various essential materials, which were set out in detail in a schedule accompanying the order.

The order will expire automatically on April 1, and Mr. Ickes and Mr. Hamm said that whether it would be extended after that date and the allotments readjusted would depend on conditions prevailing at that time.

The effect of the order was illustrated by these examples:

"If a consumer, in his current three-month ration period, uses more than 9,000 gallons of fuel oil for other than space heating and hot water purposes and uses such fuel oil exclusively in operations listed in Schedule A (listing essential users) of the order, then the consumer must file Form P.A.W.-1 (to be furnished by the Petroleum Administrator for War) for confirmation of his assertion that his operations are among those listed in that schedule.

"He must also give his supplier a certification to the effect that this form has been filed. Until the consumer receives a certification or denial of his classification from P.A.W., he may continue to receive fuel oil from his supplier.

"If a consumer uses more than 9,000 gallons of fuel oil in his current three-month ration period for purposes other than space heating and hot water, but does not use such fuel oil exclusively for operations listed in Schedule A, the consumer cannot receive any fuel oil, except for space heating and hot water, until he has returned his coupon sheet to the OPA for redetermination."

The order further affected asphalt suppliers by forbidding delivery of asphalt from any point outside the 17 eastern states to consumers on the Atlantic Seaboard unless delivery is made in transportation facilities other than tankers, barges, tank cars, tank trucks or tank truck trailers. The object of this provision was to make more carriers available for hauling fuel oil and other petroleum products.

Refiners in the East Coast area were prohibited by the order from producing asphalt for the rest of the first quarter of 1943. It was explained this was intended to increase production of fuel oil.

Most Pa. Papers Up Price

The Pennsylvania Newspaper Publishers Association reported on Jan. 4 that 70 of the Commonwealth's 133 daily newspapers raised their subscription rates in 1942 because of shrinking revenues and increased operating costs. It predicted that still more papers would increase rates. From United Press advices from Harrisburg (Jan. 4) we also quote:

"Reduced advertising, caused by rationing and restrictions on consumer goods, also was a factor in

causing newspapers to increase subscription rates," the Association stated, emphasizing that there were "no lasting losses of circulation sustained by any of the papers."

"Contributing to the increased operating costs for the publishers," the association said, "are mounting expenses of gathering war news all over the world, high cable and telegraph rates, increased taxes, higher payrolls and new expenses caused by rigid restrictions having to do with ordinary business operations, particularly the delivery of newspapers."

Both of Miami's newspapers, "The Herald" and "The Daily News," on Jan. 4 increased their subscription rate by 5 cents a week. Single copy prices were unchanged.

Under date of Jan. 5 Associated Press accounts from Geneva, N. Y. said:

"The Geneva Daily Times" which several months ago increased its weekly carrier-delivered rate from 18 to 20 cents, henceforth will charge 24 cents. The paper said the change, effective yesterday, is necessary "to meet the ever-mounting cost of publication." Single copies are advanced from four to five cents.

Other recent price increases for papers were noted in our Dec. 31 issue, pages 2327 and 2332, and Jan. 7, page 69.

December Business Failures Again Smaller

December business failures are along the same lines that have been in evidence during most of the year, and are lower than in November as well as being smaller than in December, 1941, but the amount of liabilities involved was larger than in November. Business insolvencies in December, according to Dunn & Bradstreet, Inc., totaled 506 and involved \$6,950,000 liabilities as compared with 585 involving \$5,245,000 liabilities in November and 898 involving \$13,469,000 in December, 1941.

The decline in the number of failures in December from the number in November took place in all the divisions of trade that the report is divided into. When the amount of the liabilities is taken into consideration the reverse is true, all divisions recording an increase over the previous month.

Manufacturing failures last month numbered 86, involving \$1,997,000 liabilities, compared with 98 in November with \$1,823,000 liabilities. Wholesale failures decreased to 44 with \$846,000 liabilities from 45, with \$429,000 liabilities in November. In the retail trade section insolvencies declined to 307 from 352 in November, but liabilities rose to \$2,392,000 from \$2,009,000 a month ago. Construction insolvencies numbered 47 with \$1,189,000 liabilities, which compares with 63 \$717,000 liabilities in November. Commercial service failures numbered 22 with \$526,000 liabilities, as against 27 with \$267,000 liabilities in November, 1942.

When the country is divided into Federal Reserve districts it is seen that seven districts had fewer insolvencies in December than in November, while the Dallas Reserve district had the same number and the Boston, Richmond, Atlanta and Minneapolis Reserve districts had more. When the amount of liabilities is considered the Boston, New York, Philadelphia, St. Louis, Kansas City and Dallas Reserve districts had smaller liabilities than in November and the Cleveland,

Agriculture Dept. May OK Wage Changes

As another step in its decentralization program, the National War Labor Board has delegated to the Secretary of Agriculture authority to approve wage and salary adjustments for approximately 240,000 employees of the Department of Agriculture and its agencies whose salaries are not fixed by statute. The WLB states:

"The Board's action was taken through the issuance of General Order No. 24. Similar delegation of the WLB's authority under the wage stabilization program was given previously to the Army, Navy, Federal Reserve System, U. S. Employment Service and Interior Department.

"Covered by the present order in addition to the Agriculture Department employees, are employees and members of Agricultural Conservation Committees, employees under cooperative agreements, employees of agencies under supervision of the Farm Credit Administration and persons engaged in the administration of marketing agreements, orders and licenses.

"The authority will be exercised on behalf of the Secretary by the Director of Personnel of the Department. He will make his rulings conform to Executive Order 9250 and to all General Orders and policies of the WLB.

The WLB retains the right of review."

China Govt. Recalls Military Mission

Lieut.-Gen. Hsiung Shih-fei, of a Chinese military mission in Washington, conferred with President Roosevelt at the White House on Dec. 31 preparatory, it was understood, to going to China to report to Generalissimo Chiang Kai-shek. Reports that Gen. Hsiung had been recalled were denied on Jan. 5 by Minister of Information Chang Tao-fan, according to United Press advices on that date from Chungking, China, which stated:

"Mr. Chang said that General Hsiung would visit London and that it would then be decided whether he was to proceed to Chungking. He added that, even if the general returned to Chungking, it would be for a normal visit to report to the generalissimo, and that he would return to the United States."

It was indicated on Dec. 31 that a few members of the mission under Col. W. T. Tsei are remaining in Washington.

Pay On Norway 6s

The Kingdom of Norway is notifying holders of its 20-year 6% sinking fund external loan gold bonds, due Aug. 15, 1943, that \$891,000 principal amount of the bonds of this issue have been drawn by lot for redemption on Feb. 15, 1943 at 100% of their principal amount. The drawn bonds should be surrendered for redemption on that date at the head office of the National City Bank of New York. Incident to the call, it is noted that on Jan. 5, 1943, \$1,069,000 aggregate principal amount of the bonds of this issue, called for redemption previous to the present call, had not been presented for payment and interest thereon had ceased. Upon inquiry at the head office of the National City Bank of New York the holders of bonds of this issue may ascertain whether or not their bonds have previously been called for redemption.

Richmond, Atlanta, Chicago, Minneapolis and San Francisco Reserve districts had larger liabilities involved in December than in November.

FDR Asks \$4 Billion More For Cargo Ships

President Roosevelt asked Congress on Jan. 12 to provide a supplemental appropriation of \$4,000,000,000 for the Maritime Commission "to accelerate the expanded merchant ship program."

The President's request, submitted to the House through the Budget Bureau, included also a contract authorization to the Commission of \$5,250,000,000, with the explanation that \$3,076,280,000 of that sum is represented in the \$4,000,000,000 cash request.

Mr. Roosevelt, according to the Associated Press also submitted to Congress these requests for appropriations for the fiscal year 1943:

State Department—\$7,433,405 for emergencies that have come up in the diplomatic and consular service because of the war. Secretary Hull listed \$3,000,000 as needed for maintenance of foreign officials in this country pending their evacuation. Another \$2,100,000 was requested for the contingent fund, the purposes not described. In addition, \$300,000 was sought for repairing flood damage on the Rio Grande Mexican border rectification and canalization projects.

Federal Works Agency—\$40,000,000 to expand the construction of access roads—the highways linking military establishments Congress provided \$74,000,000 for this purpose in December, 1941.

President Hopes War Will End Before 1947

President Roosevelt told his press conference on Jan. 8 that in his annual message to Congress he was not predicting the end of the war in 1944 but warily expressing the hope that it would then be terminated.

The President made this reply when asked to clarify his statement in his message of Jan. 7 that "it is within the realm of possibility that this 78th Congress may have the historic privilege of helping greatly to save the world from future fear." He added that he could not further define the word "possibility."

The life of the 78th Congress expires Jan. 3, 1945.

Federal Reserve Banks Earned Over 52 Million

The Board of Governors of the Federal Reserve System announced on Jan. 12 that preliminary figures received from the Federal Reserve Banks indicate that during the year 1942 their current earnings amounted to \$52,663,000, which was \$11,283,000 more than in 1941. Current expenses and other deductions, net amounted to \$40,193,000, leaving net earnings for the year of \$12,470,000. Net earnings in 1941 amounted to \$9,137,000. The Board's announcement further said:

"Distribution of 1942 net earnings of the Federal Reserve Banks was as follows: Dividends to member banks, \$8,669,000; payments to the United States Treasury under provisions of Section 13b of the Federal Reserve Act relating to industrial advances, \$198,000; net additions to surplus accounts, \$3,603,000."

Retail Instalment Credit Down In November

The Board of Governors of the Federal Reserve System announced on Jan. 9 that instalment accounts outstanding at furniture, household appliance and jewelry stores declined further in November, but at a less rapid rate than in the two preceding months. Household appliance store accounts receivable were 56% below November, 1941, as compared

with declines of 37% for jewelry stores and 36% for furniture stores. The advices further state: "The November collection ratios on instalment accounts of jewelry and household appliance stores remained at the high October levels of 30 and 15, respectively. At furniture stores, collections during the month were 17% of instalment accounts receivable at the beginning of the month as compared with 18 in October and 16 in the two preceding months."

Loan and Purchase For American-Egyptian Cotton Seed

The Department of Agriculture announced on Jan. 7 a Commodity Credit Corporation loan of \$72 a ton on 1942 crop registered and certified American-Egyptian cotton planting seed. Loans will be obtainable by eligible producers during one month—May 1, 1943 to June 1, 1943—after the 1943 planting season. Only one loan will be made to each individual borrower. No loan will be made upon less than one ton of seed. Loans will be at 3% interest and will mature Feb. 1, 1944. The loans will carry an offer to purchase the seed on Feb. 1, 1944 at \$74 a ton.

The Agriculture Department's announcement added:

"CCC officials stated that the purpose of the loan and purchase program is to assure an adequate supply of certified seed for the production of American-Egyptian cotton needed especially in the manufacture of military goods. Production of certified seed in Arizona, New Mexico, and Texas totaled about 4,000 tons in 1942 or enough for the planting of approximately 200,000 acres to American-Egyptian cotton in 1943. Acreage planted in 1943 will probably be about 20% less than this figure. The Government loan and purchase prices take into consideration heavy production and handling costs. Registered or certified seed ordinarily sells for \$90 to \$100 per ton.

"Loans will be available only on registered or certified seed bearing the certification of crop improvement agencies. Loan documents must be approved by county committees of the Agricultural Adjustment Agency. Seed under loan will be stored in warehouses approved by the county committees."

Chicago Home Loan Bank Div. \$148,030

The Federal Home Loan Bank of Chicago paid on Jan. 11, a semi-annual dividend at the rate of 1½% per annum on capital stock of record Dec. 31, it is announced by C. E. Broughton, Chairman of the Board of Directors. The distribution amounted to \$148,030, \$106,305 of it being paid to the Reconstruction Finance Corporation and \$41,725 to the 451 member savings, building and loan associations in Illinois and Wisconsin.

This was the fourth consecutive six-months period for which the regional bank has paid a dividend at this rate, it is said, and the tenth consecutive year for which it has distributed earnings on its stock.

The January payment brings the total distributed since the first dividend in 1933, a year after the bank was organized, to \$2,843,332. Of this amount \$2,228,639 has been paid to the government for original capital subscribed during the first four years of operations. The balance, \$614,693 has been taken into the earnings of member savings, building and loan associations which now list among their assets 28% of the capital stock of the Chicago Bank.

Ch'go Home Loan Bank Advances High In '42

Total advances during 1942 by the Federal Home Loan Bank of Chicago were \$13,435,624, making last year the third busiest in the history of the institution in spite of the war economy's restricting effect on loan demand. A. R. Gardner, President, said that this sum lent to the savings, building and loan associations in Illinois and Wisconsin was less than in either 1940 or 1941, but was practically twice the disbursement in 1938 and 1939. From the announcement of the Home Loan Bank, dated Jan. 13, we also quote:

"December loans were two and a half times the volume advanced the previous month, a seasonal rise which brought the balance of loans outstanding to its highest point in two months. The disbursement last month was \$2,097,407 to Illinois associations and \$427,910 to Wisconsin members. At the close of the year 216 institutions in the two States were borrowing from the bank as compared with 304 a year ago.

"The Chicago Bank's holdings of Government securities rose to \$10,742,228 as of Dec. 31, an increase of 59% in this asset item over a year ago. Governments now constitute 29% of total assets and loans to member institutions 54%. A one point increase in the cash position over last year was indicated by the 17% of assets now in cash."

U S-Canada Agree On Maximum Food Output

Maximum production of food in the United States and Canada was emphasized in a conference concluded on Jan. 7 between delegations headed by J. G. Gardner, Canadian Minister of Agriculture, and Secretary of Agriculture Claude R. Wickard, according to advices made public by the Department of Agriculture Jan. 7. The advices state that the Canadians came to Washington for this conference at the invitation of Secretary Wickard in the interest of further coordinating agricultural production and food distribution in the two countries. Regarding the conclusions reached, the Department's announcement had the following to say:

"It was agreed that the agricultural production goals now under consideration in the two countries are in the right direction in that they contemplate for 1943 the largest practicable production of the foods in greatest need from the standpoint of the requirements of the United Nations. It was also agreed that still further increases and adjustments in production after 1943 will be undertaken as far as practicable in order to meet prospective requirements.

"Special emphasis was placed on the importance of expanding livestock numbers in both countries. This is expected to reduce greatly the present large North American feed supply and necessitate a corresponding increase in feed production for use especially in 1944. It was agreed to take steps toward establishing adequate reserve supplies of feed with a view to a possible interchange of such supplies between the two countries as the need arises.

"Consideration was also given to the subject of seed production especially the production of grass and clover seed in Canada. It was noted that Canada was expecting to expand greatly the production of alfalfa, alsike and red clover seed. It was agreed that such a move was highly desirable particularly in view of the growing need for such seed in the United States.

"The conferees also considered

the present situation in respect to the movement of food products from the United States and Canada to points outside of the continent. It was agreed in this connection that it would be desirable to make some shifts in production for export to the United Kingdom with a view to supplying larger quantities from Canada and smaller quantities from the United States. It was accordingly understood that Canada and the United States should come to an agreement as to the desirable extent of this shift from the standpoint of agricultural production policy and food supplies in both countries.

"The question of food supplies in relation to consumption requirements in the two countries was also discussed. It was agreed as a matter of principle that such restriction of consumption or rationing of similar food products as might be necessary shall impose substantially equal sacrifice on the people in the two countries.

"The conferees agreed that a standing committee, consisting of officials from both countries, should be set up to keep agricultural and food production and distribution in both countries under continuing review and to report to their respective governments with regard to further developments that may seem desirable in the common war effort."

N. Y. Chamber Urging State Tax Law Reform

Endorsement of a general reform of the State tax laws as advocated by Gov. Thomas E. Dewey was given in a report made public by the Chamber of Commerce of the State of New York on Jan. 3. The report, which was drawn by the Committee on Taxation, specifically approved five of the income tax recommendations made by the Governor before taking office. They were:

(1) Reasonable deductions for unusual medical or hospitalization costs; (2) a deductible allowance for life insurance premiums; (3) credits for dependents in school or college over 18 years of age; (4) study of a pay-as-you-go plan of tax payments; (5) payments of income tax in quarterly instalments.

"In the opinion of the Committee, certain deductions should be made from the State income tax for unusual medical or hospitalization costs, and also credit for dependents in school or college, even though they are above the age of 18 years," the report said. "This credit should end when the student is over 21 or 22 years." The report likewise said:

"The same reasons which make the pay-as-you-go system desirable for Federal individual income taxes apply with equal force to State taxes. Such a system will help the taxpayer to meet his obligations to the Government when due; will keep him out of debt; increase his ability to balance his monthly expense budget, and will bring more money into the Federal and State treasuries with less hardship to all concerned.

"Owing to the extraordinary Federal taxes, which are a heavy burden on both small and large incomes, steps should be taken to assist State taxpayers, so far as practical, in meeting the costs of medical care, the costs of their children's education and the costs of insurance premiums."

The report was unanimously adopted at the monthly meeting of the Chamber on Jan. 7. It was presented by Charles B. Couchman, Chairman of the Committee

Hull Sees Hope For Maintenance of Peace

Secretary of State Hull on Jan. 2 expressed "confident hope for the future," provided the people of the United States and the United Nations "hold fast to the eternal principles of law, justice, fair dealing and morality."

In a statement, announcing publication of a book concerning American foreign relations between 1931-1941, Secretary Hull asserted that "unity of purpose and common effort" will be needed in the future to achieve a peace that will endure.

The Secretary's statement follows:

"We are issuing today a publication entitled 'Peace and War,' prepared in the Department of State. It is an introduction to a collection of documents concerning the foreign relations of the United States during the fateful decade 1931-1941.

"This book and the collection of documents which is in the process of publication present a record of policies and acts by which the United States sought to promote conditions of peace and world order to meet the world-wide danger resulting from Japanese, German and Italian aggression as those dangers arose.

"That record shows, I think, that throughout this period our government consistently advocated, practiced and urged upon other countries principles of international conduct on the basis of which the nations of the world could attain security, confidence and progress. Much was accomplished in the face of immense difficulties.

"It is for the establishment of those principles that we and our associates are fighting today.

"I am convinced that, had those principles been adopted and applied by the nations of the world, all legitimate grievances and controversies between nations could have been satisfactorily adjusted by peaceful processes and without resort to force. We and all mankind would have been spared the horrors of this world-enveloping war thrust upon us by the criminal ambitions of the leaders of Japan, Germany and Italy, who—intent upon conquest—rejected all principles of law, justice, fair dealing and peaceful negotiation and resorted to the sword.

"In making this information more fully available to the people of the United States we earnestly hope that a study of it will help our citizens to a clearer understanding of the problems and tasks which have confronted us, of those which confront us now and of those which will confront us in the crucial days ahead.

"There will be confident hope for the future provided our people and other peoples hold fast to the eternal principles of law, justice, fair dealing and morality which we have constantly proclaimed and sought to apply and which must underlie any practicable program of peaceful international collaboration for the good of all.

"Our people and the peoples of the United Nations will need to have in the future, as they have today, a unity of purpose and a willingness to make appropriate and indispensable contributions toward the achievement of military victory and toward the establishment and maintenance of a peace that will endure.

"With unity of purpose and common effort there can be achieved a peace that will open to all mankind greater opportunity than has ever before existed for welfare and progress in every avenue of human endeavor."

Williams Heads Phila. War Chest Appeal

David E. Williams, President of the Corn Exchange National Bank & Trust Co., of Philadelphia, has been called upon to assume the task of seeking to raise the sum of \$7,300,000 from citizens of Philadelphia for the 1943 United War Chest. Drafted for the task, Mr. Williams accepted; having as Captain Williams, of World War number One, led his men in action overseas, he looked around in his new post to recruit an army for home defense that would equal that of men on the firing line. Seeking 44,000 workers to put the United War Chest over the top he called on the community to help him. In his own field of finance, in the realms of industry and government, and in the ranks of labor he found ready support. No section of the city has been overlooked, no able worker missed; all possible workers are being eagerly sought and enrolled in the immense citizen mobilization. Mr. Williams now carries the title of General Chairman of the United War Chest.

Mr. Williams will do what is necessary. Under his generalship Philadelphians will not fail to do their three great jobs in one: support for the all-time social, health and welfare organizations; support for the national and local services to our men and women in service; and aid to the stricken peoples of our fighting Allies.

Hiring Not Restricted To US Employment Service

The War Manpower Commission does not intend to restrict all hiring and recruiting activities to the U. S. Employment Service, Chairman Paul V. McNutt announced on Jan. 4.

"From time to time reports have become current in some localities that the U. S. Employment Service is to be made the exclusive channel for all hiring," Mr. McNutt said. "Authority to make it an exclusive channel was granted by the President's Executive Order No. 9279 of Dec. 7. However, we are not contemplating such a step at this time." Mr. McNutt added.

"It is important to note that the President's order also permits hiring, solicitation and recruitment to be conducted in accordance with such arrangements as the Chairman of the War Manpower Commission may approve.

"We intend to make use of all sound and proved facilities that will put the right workers in the right jobs at the right time. Union hiring halls and company personnel offices that are functioning on a sound basis should continue in operation. It is obviously essential, however, that their operation must serve total overall manpower objectives, following the policies of the War Manpower Commission and contributing to the establishment of an orderly labor market.

"Wherever the requirements of sound manpower policy are violated it may be necessary to limit hiring, solicitation and recruitment to the U. S. Employment Service. Such violations would include pirating workers, labor hoarding, discrimination in hiring, and similar practices which prevent using local labor supply for maximum effectiveness in war production. Ordinarily, however, we do not expect that it will be necessary to invoke exclusive hiring—and these few instances will be confined to a relatively small number of labor shortage areas."

Mr. McNutt said that the Commission's National Management-Labor Policy Committee, which has expressed its belief that the U. S. Employment Service offices can and should be made the primary clearance agency for the recruitment and employment of workers, and the Commission staff are now working on a program for integrating the operation of

various types of hiring agencies. This program, said the announcement on Jan. 4 will include the requirements which must be met by non-Governmental hiring agencies in order to obtain approval for continued operation.

CCC To Sell Wheat

The Department of Agriculture announced on Jan. 13 that Secretary Wickard has authorized the Commodity Credit Corporation to sell Government-owned soft red wheat and soft white wheat at parity prices, or 23 cents per bushel above the 1942 loan value. The Department's announcement added:

"The CCC has been authorized also to move soft white wheat from the Pacific Northwest, for sale to eastern mills at parity of soft red winter basis Kansas City, St. Louis, and Chicago, the mills to bear the cost of transportation beyond these terminals. Soft wheat will be offered at \$1.50 per bushel for No. 1 soft white wheat at Kansas City, and \$1.55 per bushel for soft white at St. Louis and Chicago. Officials reported that the movement of soft wheat from the West Coast for this purpose has already started.

"The CCC was authorized also—in the event that sufficient wheat is not otherwise made available to mills by producers or the Corporation—to call all loans on soft red winter wheat and soft white wheat in Missouri and east of the Mississippi River. This type of wheat is at or slightly above parity at the present time.

"Officials stated, however, that the calling of loans will not be necessary if farmers continue to redeem and market their wheat freely. Redemptions of soft red winter wheat under loan have increased during the last few days. There are approximately 11,000,000 bushels of soft red wheat under loan east of the Mississippi River, and approximately 30,000,000 bushels of soft white wheat under loan in the Pacific Northwest."

Non-Farm Foreclosures

Contrary to the usual seasonal trend, non-farm real estate foreclosures in November fell 1% below those for October and set a new low record for the 16 years for which foreclosure statistics are available, the Federal Home Loan Bank Administration reported on Jan. 9.

The announcement further said: "There were 3112 foreclosures in November, 3151 in October, the previous low month. All but seven scattered States shared in the November improvement.

"The seasonally adjusted index for November was 23.6 as compared with a base figure of 100 for the average month of 1935-1939. November foreclosures were 26% fewer than in November, 1941.

"In the first eleven months of the past year, 39,327 non-farm foreclosures were recorded, 27% below figures for the same period in 1941."

NYSE Borrowings Higher

The New York Stock Exchange announced on Jan. 6 that the total of money borrowed, as reported by Stock Exchange member firms as of the close of business Dec. 31, was \$449,276,379, an increase of \$107,403,171 over the Nov. 30 total of \$341,873,208.

The following is the Stock Exchange announcement:

The total of money borrowed from banks, trust companies and other lenders in the United States, excluding borrowing from other members of national securities exchanges reported by New York Stock Exchange member firms as of the close of business Dec. 31, 1942, aggregated \$449,276,379.

The total of money borrowed, compiled on the same basis, as of the close of business Nov. 30, 1942, was \$341,873,208.

The Year Ahead

(Continued from first page)

war contracts to remain in business. Whether what has become known as "concentration" of production is to be extensively applied in this country during the coming year is a matter about which there appears to be considerable difference of opinion. "Concentration" is, however, but a method designed to provide for a situation which already exists or is expected to develop. It is this underlying situation responsible for its adoption which is the real root of difficulty, which "concentration" may or may not make more tolerable. There can be no doubt that some of the factors out of which "concentration" developed in Great Britain are present in this country in one degree or another, or that they are likely to become more pronounced as the year progresses.

"Unessential"

Least promising is the outlook confronting those industries and those enterprises which are regarded as "unessential," wholly or in large part. Many of them are surviving, so far as they remain alive, only by the utmost in ingenuity and enterprise. There is nothing to be gained by blinking the fact that their situation is relatively certain to grow worse as time passes—assuming of course that the war continues in full force. It often happens that this type of enterprise is largely centered in certain cities or localities with the result that the entire business system of those localities is adversely affected, sometimes drastically. Such situations are without doubt in one degree or another unavoidable. It may be doubted whether such measures as are available for their alleviation are being fully and intelligently applied. Whether they are developed and applied in the months to come will in considerable measure determine the fate of these industries and these localities.

Unnecessary Hardships

What business in all categories can legitimately complain of, and can quite warrantably demand relief from, are those hardships and those difficulties which are not necessary to the war effort, which indeed limit rather than increase the effectiveness of that effort, and which could with proper care and understanding in governmental circles be largely eliminated from the situation. These are many and grievous. Some of them have of late become so obvious and so serious that the Government has found it necessary to take drastic steps to remedy them. It remains to be seen whether what has been done or what will be done in this direction will be as effective as it is drastic. The materials crisis that developed during the later months of last year appears to be passing and should be as nearly relieved by the middle of the year as it is likely ever to be. The President himself has frankly admitted the existence of inquiry or questionnaire abuses, which have grown to really serious dimensions. Whether he is really doing anything effective to remedy the situation is not clear at this time.

As to price and wage control, it must be said that it has been a plain failure to date, and that such definite steps as have of late been taken to improve the situation appear to have made a bad situation worse, if anything. They have, for one thing, added a list of new regulations the meaning of which in many specific situations is utterly unascertainable, and have left many employers in a position where it is virtually impossible for them to maintain their working force intact. Meanwhile wage increases continue day by day with the blessings of the "stabilizers." The farmer meanwhile finds himself under urgent command to produce much more abundantly at precisely the time that he has been and is being further robbed of his help by demand for labor in quarters where wages are unprecedentedly high and hours of work still abnormally short.

Injurious Restrictions

Time is furthermore proving that price regulation more complex than the most intricate of the war mechanisms is succeeding chiefly in clogging the channels of distribution, bringing large numbers of essential distributors face to face with ruin. The net result of these often absurd restrictions, together with other influences also stemming from faulty Government systems of control and the like, has in addition been to give rise to serious difficulties and unnecessary hardships among the rank and file of the people. It is this latter result probably, rather than injury inflicted on business, which has bestirred the Administration to action. It is this latter also which has brought the new Congress, none too friendly in any event to the New Deal way of doing things, to a point where it must be reckoned with. It could be a great help in straightening out the mess into which the affairs of the country have been plunged, or conflicts between it and the Administra-

Bank Promotion Of Sales Of Govts. Held Urgent Necessity By Sproul

(Continued from first page)

ate success in terms of sales to non-bank investors. You bankers were largely responsible for this result; but you know well that a great deal more needs to be done if future drives are to achieve an equal or greater measure of success in selling Government securities to others than banks of deposit. We need first a campaign of publicity and education which will create a National awareness of what these Victory Fund Drives are about. And then we need an organization which can reach every prospective bond buyer in every city, town and village of the country—not only the upper-bracket investors and the institutional buyers who are on all the prospect lists, and not only the groups which are reached through payroll deduction plans, but the great number of individuals who fall in neither of these classifications and who have to be sought out and told and sold. That includes, of course, a lot of bank depositors. We need too, therefore, less squeamishness about having your depositors solicited to buy Government securities and less squeamishness about who solicits them.

"How much of the job can be done outside the banking system, we do not yet know. In December the Treasury raised the largest amount of funds ever raised by any Treasury in one month, and over 60% of this amount came from non-bank investors. If it were only a question of organization and experience, we should be able to better that showing next time and in succeeding drives. But we were drawing upon accumulated savings as well as current income in December, and you cannot keep skimming cream off the same pan of milk indefinitely. All we can say, therefore, is that the less the banks have to buy, the better, but that the amount will probably continue to be large.

"And that brings me to my final point which is that every bank must now carry its fair share of the load.

"In your approach to the problem of buying Government securi-

ties, you ought to go on a total war basis. . . . It will do no good to the banking profession if any number of you continues to look on the Government security market as merely another market in which you trade for profit. Nor is the question of buying Government securities any longer solely a question of your own special requirements. The time has come for each bank to do its share in each issue of Government securities offered for bank subscription. . . .

"My own view is that the banks would now be well advised, perhaps through their associations, to work out a formula or a quota system which would serve as a guide to individual banks in subscribing to successive issues of Government securities. There is no formula which will fit every case, but you can adapt a formula to your own individual situations. And if you had a formula, you would be deprived of the easy excuse that you didn't know at least the minimum that was expected of you. I don't think you really want that excuse any more. You have given your pledge to help in any way you can in the war effort, and you have implemented that pledge time and time again. You have demonstrated and you will demonstrate the right of the banks to live and to serve their country.

"To summarize briefly what I have said about war finance and the banks. The amount of Government securities the banks will have to buy during the year cannot be determined. It will depend on how much of the needed revenues are raised by taxes. It will depend upon how much of its expanding income the public will invest in Government securities. But we know that in the last quarter of 1942 we took the measure of the problem, big as it is, and that we have the means of solving it; and of solving it in the right way, the least inflationary way, if we have the will. The banks have an important part to play—first in promoting the sale of as large an amount of Government securities as possible to the public in their communities and

tion may develop in such a way as to make a bad situation worse. What will actually happen must wait for the future to disclose.

Yet upon the course of Government policy and upon vastly improved administrative management, the fate of business during the coming year in no small measure depends. Without wiser policies and more effective administrative procedures the problems of many business enterprises will be grave indeed during the next 12 months. With them the road could be smoother than now appears likely.

Henderson vs. Hoover

Difficult as have been the problems of economic stabilization during the first year of the war they will be dwarfed by those of the second year. The output of war goods will be doubled and supplies available for civilian consumption savagely reduced. Peak mobilization for war will be attained, with inevitable strain and pressure throughout the economy.
* * * *There must be firmness and toughness in the control of prices and incomes. There must be a broadening of the rationing program until all essential foods which are in short supply are equitably distributed.*—Leon Henderson.

Obviously price control of short commodities is necessary.
* * * *We have margins of consumption which can and must be reduced—and it means rationing.* * * * *But the first and imperative necessity is to get more production.*—Herbert Hoover.

It is unfortunate that the exigencies of politics preclude full employment of Mr. Hoover's experience in these matters.

among their customers; second, in subscribing for at least their minimum share of each issue of securities offered for bank subscription. There is no question of availability of reserve funds to enable the banks to do their part. The Federal Reserve System has made that abundantly clear. It has lowered reserve requirements where necessary; it has made large purchases of Government securities in the open market; it has established rates of discount which make borrowing a practical possibility, and has done so with the expressed purpose of encouraging banks to make temporary adjustments of their reserve positions through borrowing. The smaller the part which the banks are called upon to play, of course, the more successful we shall have been. Our objectives remain the same, the largest possible sales of Government securities outside the banking system and an equitable distribution of the sales which must be made within the system. We are making progress toward both of those objectives."

W. J. Murphy Named Editor Of Chemical Publications

Walter J. Murphy of New York, Editor and General Manager of "Chemical Industries," has been chosen Editor of "Industrial and Engineering Chemistry" and "Chemical and Engineering News," publications of the American Chemical Society, to succeed the late Harrison E. Howe, it was announced. The appointment was made by the board of directors, unanimously concurring in the recommendation of the Executive Committee of the society. Mr. Murphy also becomes director of the society's news service. He will assume his new posts on Feb. 1. Mr. Murphy joined the staff of "Chemical Industries" in 1930 as Managing Editor, following a decade of experience in research, plant operation, equipment design and technical sales service as well as marketing and merchandising of industrial chemicals and chemical specialties. For the past three years he has been Editor and General Manager.

Resigns From WPB

Lessing J. Rosenwald resigned on Jan. 5 as Director of the War Production Board's Conservation Division because he was "not completely in accord" with a recent reorganization which placed his bureau in the new WPB Resources Agency.

Mr. Rosenwald asked WPB Chairman Donald M. Nelson to be relieved of his duties not later than Feb. 1. He also said that he wished to give Mr. Nelson a free hand in setting up the new Resources Agency. In accepting the resignation Mr. Nelson issued the following statement:

"In my opinion Mr. Rosenwald has done a fine job. The results of the scrap campaigns speak for themselves. He has done effective work and I regret very much he has decided to leave."

Mr. Rosenwald was for many years actively connected with Sears Roebuck & Co., resigning in 1939 as Chairman of the Board.

Harrison Re-elected To Fed. Advisory Council

Allan Sproul, President of the Federal Reserve Bank of New York announces that at the meeting on Jan. 7, of the Bank's Board of Directors, George L. Harrison, President of the New York Life Insurance Co., was selected to serve during the year 1943 as the member of the Federal Advisory Council from the Second (New York) Federal Reserve District. Mr. Harrison, a former President of the New York Reserve Bank, also held the post during 1941 and 1942.

No Other President Successful As FDR In Getting Congress To Share War Responsibility

In an address under the caption "War and the Constitution," Gilbert H. Montague, of the New York Bar observed that "no American war President has been so successful as President Roosevelt in so often inducing Congress to share with him joint responsibility for the powers exercised by his war agencies, and in having so seldom been obliged to assert against Congress his Constitutional powers as President and Commander in Chief. Mr. Montague went on to say:

"Relying solely on his Constitutional powers as President and Commander in Chief, and without waiting for action by Congress, President Lincoln in 1861 called out 75,000 volunteers, incurred national indebtedness aggregating \$250 millions, proclaimed a blockade of the coastline of the entire Confederacy, suspended the writ of habeas corpus, and ordered the arrest and military detention of hundreds of citizens in the Northern states.

"President Lincoln's Emancipation Proclamation of Sept. 22, 1862, and his Proclamation of Sept. 24, 1862 which again suspended the writ of habeas corpus and ordered certain offenses to be tried by courts martial and military commissions, were rested by President Lincoln in his Constitutional powers as President and Commander in Chief.

"In issuing and carrying out these proclamations President Lincoln pointedly ignored the provisions of statutes dealing with the same subjects which Congress had adopted on July 17, 1862.

"After President Lincoln's blockade proclamation was upheld by the Supreme Court in the Prize Cases in 1863, President Lincoln continued until the end of the War to act upon the principle that his Constitutional powers as President and Commander in Chief entitled him to do acts that were beyond the Constitutional war powers of Congress.

"President Wilson having failed to obtain from Congress power to arm merchant vessels exercised that power in March, 1917 by Executive Order based on his Constitutional powers as President and Commander in Chief.

"Relying on those same Constitutional powers, and without waiting for action by Congress, President Wilson by Executive Order established the War Industries Board 'coordinating' private industry, and established the Committee on Public Information to administer 'voluntary censorship.'

"Like President Lincoln and President Wilson, President Roosevelt seems willing to rely solely on his Constitutional powers as President and Commander in Chief when Congress appears unwilling to confer on him or on a war agency a power that he deems necessary for the prosecution of the War.

"It is doubtful if the House of Representatives as constituted since 1938 could ever have been induced to pass an Act conferring upon the President or the War Labor Board any such powers and jurisdiction as the Board asserts and exercises under the Executive Order of the President.

"But it is also doubtful if anyone challenging the constitutionality of the War Labor Board could ever in war time convince the Supreme Court of the United States or any other Federal Court that any court has any right to substitute its own judgment for that of the President as to what are proper means for procuring the uninterrupted production that seems to be essential to national survival in a modern total war.

"For deciding all disputes regarding proper means for prosecuting a war the best and quickest tribunal has always been the ballot box.

"This is the lesson of the political reverses suffered by President Lincoln's administration in the 1862 elections, and by President Wilson's administration in

the 1918 elections, and by President Roosevelt's administration in the 1942 elections."

Mr. Montague, whose address was delivered at the annual meeting in New York City of the New York State Bar Association, stated in conclusion:

"Never has the Supreme Court been more disposed than now to rely wherever possible upon normal political processes to check and correct any extravagances or deficiencies or aberrations of Presidential and Congressional action or inaction.

"Never has the Supreme Court been more determined than now to exert all its judicial power to check and correct any restraint on free speech, free press, due process and civil rights that can possibly tend to impede the free operation of any of these normal political processes."

Sugar Chart For 1942 Issued By H. H. Pike Son

What happened to sugar during 1942 is charted in a heavily annotated graph which is being distributed to members of Congress and Government officials as well as to the trade by H. H. Pike & Son, sugar brokers, of 120 Wall Street, New York.

The 16th in an annual series, his sugar chart for 1942 shows how sugar fared under national rationing, the U-boat menace off our Atlantic seaboard, the progressive crises in shipping and manpower and other developments both at home and among the United Nations. Copies of the chart are being distributed in Washington with a special letter of transmittal which reads in part:

"Because of the complete control of sugar by the Government, made necessary by the crises in transportation and manpower, interest in this essential food on the part of the public and its elected representatives in Congress is greater than ever before.

"Sugar was the first commodity to be rationed for consumption, and its status as the principal crop in Cuba, Puerto Rico and other islands vital to the defense of the Caribbean makes its distribution of vital concern to the well-being and morale of these producing areas."

Rural Electrification Praised By President

On Jan. 19, President Roosevelt said he looked upon the electrification of the country's farms under the Rural Electrification Administration as "one of the lasting achievements of my administration." The President paid this tribute to the REA and to the hundreds of rural cooperatives which it serves in a special message read before the first annual convention in St. Louis of the National Rural Electric Cooperative Association, headed by former Representative Clyde T. Ellis of Arkansas. The following is according to Associated Press advices:

"Year by year, through REA reports," the Chief Executive stated, "I have followed the advance of the rural pole lines, like a peaceful army, to the conquest of a better life for those who produce the nation's basic agricultural products.

"It has been a victorious march," the President continued, "bringing to over a million farms in 45 States the means to better farming and the comforts of American civilization."

Emphasizing that "scores of electric devices, performing essential farm operations, are also potent implements for winning the war," the President declared: "Production and preservation of food have become of critical importance to the defense of democracy.

"Thus the extension of electric service to a million farms was an important step in preparedness for ultimate victory. It represents an extension of what is perhaps the most democratic form of business enterprise, one in which the individual finds his greatest gain through cooperation with his neighbors."

He added that as the wartime strain on manpower grew, "the nation will realize ever more clearly how much the rural electric cooperatives have added to its strength."

Walker Elected Chairman Of Democratic Nat'l Com.

Postmaster General Frank C. Walker was unanimously elected Chairman of the Democratic National Committee at a special meeting of the group in Chicago on Jan. 18. Mr. Walker, who was the personal choice of President Roosevelt, succeeds Edward J. Flynn who resigned following his nomination as Minister to Australia. Mr. Walker, who will continue as Postmaster, accepted the Chairmanship in a brief talk in which he stated the party must not retreat from its stand for human security and must fight to establish the laws of human decency in the post-war world.

The Democratic National Committee also adopted a resolution expressing "complete confidence and faith in the probity, honor and capacity" of Mr. Flynn as Minister to Australia and declaring that criticism of the appointment constituted "a treasonable plot to hamper the Commander-in-Chief."

Knowlson Quits WPB

The resignation of James S. Knowlson as Vice-Chairman of the War Production Board was announced on Jan. 5 but Chairman Donald M. Nelson said he would be kept on the books as a WPB consultant. Mr. Knowlson indicated that he felt it necessary to return to private life as President and Chairman of Stewart-Warner Corporation, Chicago, explaining that he had stayed in the Government position longer than he had planned.

Mr. Knowlson served as head of the WPB Division of Industry Operations from January a year ago until recent months when the WPB was reorganized. Since last June he had represented Chairman Nelson on the Anglo-American combined Production and Resources Board.

Cotton Spinning In Dec. '42

The Bureau of the Census announced on Jan. 20 that according to preliminary figures 23,845,746 cotton spinning spindles were in place in the United States on Dec. 31, 1942, of which 22,887,072 were operated at some time during the month, compared with 22,948,248 for November, 23,012,046 for October, 22,956,224 for September, 22,973,572 for August, 23,109,576 for July, and 23,062,264 for December, 1941. The aggregate number of active spindle hours reported for the month was 10,733,658,128. Based on an activity of 80 hours per week, the cotton spindles in the United States were operated during December, 1942, at 127.9 percent capacity. The percentage compares, on the same basis, with 133.4 for November, 136.9 for October, 134.9 for September, 136.4 for August, 130.2 for July, and 125.4 for December, 1941. The average number of active spindle hours per spindle in place for the month was 450.

Urges Maintenance Of Strong Merchant Marine In Post-War Years To Prevent Shipping Chaos

Speaking at the 174th annual dinner of the Marine Society of New York, held in New York City at the Hotel New Yorker on Jan. 11, Frederick E. Hasler, President of the Chamber of Commerce of the State of New York, made a plea for the maintenance by the United States after the war of "the greatest merchant marine which any nation has ever had." He warned that the chaos in shipping which followed the termination of World War I must not be permitted when the present conflict ends.

"With the great tonnage of merchant shipping we have already built and plan to build this year, I know that the members of the Marine Society are concerned about the future of the American Merchant Marine after the war ends," Mr. Hasler said, "just as they were a quarter of a century ago when the first World War ended." He went on to say:

"At that time the whole aspect of American shipping had undergone a great change. Peace found world tonnage tremendously increased. New steamship lines sprang up almost overnight. Old trade routes were abandoned and replaced by new ones. Many masters changed commands, while others found themselves without ships as vessels were laid up due to the surplus of tonnage.

"The chaos in shipping which followed the advent of Government ownership in the first World War must not be repeated when this war ends. Not a single ton of merchant shipping must be left to rust or rot in the marine graveyards to eventually find its way to the scrap pile. There must be a cargo for every seaworthy vessel. If this nation can afford to build and operate 10 or 20 million tons of shipping to help to carry on war, it can equally well effort to maintain the greatest merchant marine in peace times that any nation has ever possessed."

Mr. Hasler, who is also President and Chairman of The Continental Bank & Trust Co. of New York, and President of the Pan American Society, said that the United States lost one of its greatest commercial assets when it permitted its merchant marine to fall into decline. "We will emerge from the war with the greatest merchant fleet in history," he said. "Let us keep it the greatest for all time."

The dinner was attended by upwards of 300 shipping men, including a large number of captains of merchant vessels who comprise the principal membership of the Marine Society.

Sugar Control Transferred

Secretary of Agriculture Claude R. Wickard has issued an order transferring administration of raw sugar conservation and distribution from the War Production Board to the Food Distribution Administration of the Department of Agriculture.

The announcement, issued Jan. 17, states that Food Distribution Order No. 7, the Secretary's directive, supersedes the sugar General Preference Order M-98, issued by WPB on Oct. 30, 1942. It will be enforced by the Food Distribution Administration, to which the sugar section of WPB has now been transferred. In the main, the only changes made in WPB Order M-98 are those necessary to transfer its administration to FDA, says the announcement, which adds:

Under the Secretary's order, as heretofore provided, no person other than a refiner or manufacturer, or his agent, may purchase, import or accept delivery of raw sugar unless he has been specifically authorized to do so by the Director of Food Distribution. Also, refiners are prohibited from purchasing, importing or accepting delivery of raw sugar in excess of allotments which may be established for them by the Director from time to time.

Lehman Appointments To Foreign Relief Posts

Herbert H. Lehman, Director of the Office of Foreign Relief and Rehabilitation, announced on Jan. 16 the appointment of Lieut. General William N. Haskell as Director of field operations of the organization. General Haskell, who recently resigned as New York State Director of Civilian Protection, has a background of experience in this work, having served from 1918 to 1923 under Herbert Hoover, then Director of relief operations in Europe. He also was United States Relief Director in Russia in 1921.

Mr. Lehman also announced that Francis B. Sayre, former High Commissioner to the Philippines and former Assistant Secretary of State, who has been serving as Deputy Director of the relief organization, will continue in that post.

Other appointments announced by the former New York Governor were:

Hugh R. Jackson as special assistant to the Director; Dewey Anderson to deal with problems of supply and transportation; Kenneth Dayton to deal with financial and budgetary matters; Luther Gulick to be in charge of development of relief programs and requirements; Thomas F. Reynolds to be in charge of public information; Myres S. McDougal as general counsel, and Charles F. Darlington as executive officer of the relief and rehabilitation organization.

General Haskell's resignation from the State post was reported in our issue of Jan. 14, p. 195.

Kanzler Quits WPB Post; Calder Named Successor

The resignation of Ernest Kanzler as Director General for Operations of the War Production Board because of ill health was accepted with regret on Jan. 18 by WPB Chairman Donald M. Nelson. Mr. Nelson asked Mr. Kanzler to continue on his personal staff as an adviser and expressed the hope that he would soon be able to return to the organization.

The appointment of Curtis E. Calder, Deputy Director General for Operations, in charge of industry divisions, to succeed Mr. Kanzler as Director General was announced on Jan. 19 by Mr. Nelson. Mr. Calder, who became associated with the WPB last November, is President of the American and Foreign Power Co.

Mr. Kanzler had served as Director General for Operations since last September (as noted in our issue of Sept. 10, page 894), and prior to that time was Deputy Chairman on Program Progress. He held two other positions with the WPB—as chief of the Automotive Branch, the first major appointment made by Mr. Nelson after the creation of the WPB in January, 1942, and as regional director in Detroit, where he had direct charge of conversion of the automobile industry to war production. Mr. Kanzler served as President of the Universal Credit Corp. from 1928 until he became identified with the WPB. Previously he was Vice-President in charge of production for the Ford Motor Co.

"Ration Coupon Banking" Begins —Announcement By ABA Head

"Ration Coupon Banking" began in the commercial banks of the country on Jan. 27, when there came into being an entirely new use of banking technique and facilities. As described by the American Bankers Association it is a non-profit war service which the government has asked the banks to perform so that order and control may be assured to the wartime process of rationing goods, that the necessary flow of rationed commodities be maintained, and that every one shall be able to get his fair share of the scarce commodities. Completion of the plans for the inauguration of the new system was announced to the country's 15,000 commercial banks by W. L. Hemingway, President of the American Bankers Association, in a letter to the banks dated Jan. 5. Mr. Hemingway is President of the Mercantile-Commerce Bank & Trust Co., St. Louis. In his letter Mr. Hemingway stated that "the United States Government through one of its agencies, the Office of Price Administration, has again called upon the banks to perform a vital war service. It asked the cooperation of the banks in performing the accounting duties necessary to the effective operation of a ration system that will assure to the fighting men of America's armed forces an adequate supply of food," adding that "this rationing system is also designed to provide for the equitable distribution of scarce commodities at home and thereby erect a formidable barrier against the destructive forces of inflation." In his advice, Mr. Hemingway points out:

"The ration coupon banking system is only for the use of distributors of rationed commodities. These distributors, such as dealers and wholesalers will be required by the OPA to open 'ration bank accounts' in the banks with which they customarily do business. It will not affect other bank depositors or the general consuming public in any way except to help secure for every one a fair share of the scarce commodities. Banks will not make ration allotments or issue ration coupons. Housewives, motorists and all other individual consumers will continue to obtain their ration allotments and coupons from their local ration boards and 'spend' their coupons in the stores as they have been doing."

It is further noted by Mr. Hemingway that retailers and wholesalers of rationed commodities will deposit in their "ration bank accounts" the coupons they receive from their customers. But these "ration bank accounts" will have nothing to do with their regular money or check accounts in the banks. These regular money and check accounts will continue to operate exactly as before. It is added that:

"By depositing their coupons in their 'ration bank accounts' retailers and wholesalers will build up credits of pounds, gallons, and points in rationed commodities. Against these credits or balances they will draw special 'ration checks' payable to their suppliers when they order new stocks or supplies to sell to the public."

In his letter, Mr. Hemingway states that a Manual of Operating Procedure prepared by the Office of Price Administration in collaboration with the Ration Banking Committee of the American Bankers Association will be mailed to the banks in a few days. In asking the cooperation of the banks, he said: "Your participation in this program will emphasize the important part chartered banking plays in the economic life of America and will be another substantial contribution to our nation's war effort."

Reference is made in Mr. Hemingway's letter to the action of the Office of Price Administration in conducting "an experiment in the Albany-Troy-Schenectady area of New York where

the banks patriotically made available their facilities for this purpose." Mr. Hemingway adds: "At the outset of this experiment it invited the American Bankers Association to assist in the formulation of a plan that would be practical for nation-wide use. Accordingly, a nationally representative committee was appointed to study the test and to cooperate with the representatives of the Office of Price Administration, bankers in the trial area, and representatives of supervisory agencies in the study and development of such a program."

Members of the ABA Ration Banking Committee referred to by Mr. Hemingway are Rowland R. Hughes, Comptroller, the National City Bank of New York; Chairman; William Duncan, Jr., Secretary, Minnesota Bankers Association, Minneapolis, Minn.; T. Allen Glenn, Jr., President, Peoples National Bank, Norristown, Pa.; A. J. Gock, Vice-Chairman of the Board, Bank of America, N. T. & S. A., Los Angeles, Cal.; Frank L. King, Comptroller, Continental Illinois National Bank & Trust Co., Chicago, Ill.; Wilbur F. Lawson, Vice-President, First National Bank, Boston, Mass.; William A. McDonnell, Executive Vice-President, Commercial National Bank, Little Rock, Ark. An item regarding the ration banking plan appeared in these columns Dec. 17, page 2166.

U.S. War Prisoners Get Red Cross Food

The Office of War Information announced on Jan. 6 that American fighting men taken prisoner by Germany or Italy and interned American civilians receive regular American Red Cross standard food parcels and necessary clothing as soon as the International Red Cross Committee in Geneva is notified of their capture and camp location. A total of 5,931 food parcels were reported dispatched to camps in Europe during November to United States prisoners of war and internees. Prisoners receive a package a week and internees one every two weeks. The advices made available by the OWI also state in part:

"In addition to the standard Red Cross parcels, which have been carefully prepared by nutrition experts to counteract any vitamin deficiencies in the regular prison diet, a prisoner may also receive one supplementary parcel every 60 days from his family or friends as soon as they have been officially notified by the Provost Marshal General's Office of his capture and whereabouts. Full directions for sending these parcels are sent to the next of kin at the time of notification. Information may also be obtained from any post office on what may be included in these parcels to prisoners of war, for which, under regulations recently issued by the Board of Economic Warfare, no individual export license is now required."

"The American Red Cross food parcels contain evaporated milk, biscuit, cheese, cocoa, sardines, pork, beef, chocolate bars, sugar, coffee, powdered orange concentrate, prunes, cigarettes and smoking tobacco. The contents of each package weigh 8 1/4 lbs. The shipping weight is 11 lbs."

"In addition to the distribution of material aid, all information about prisoners of war is cleared through the International Red

Cross Committee's Central Agency for Prisoners of War at Geneva, to which the belligerent nations acting under the terms of the Geneva Convention of 1929, send lists of those captured, and the location of their prison camps, for transmission to the country interested."

St. Louis Reserve Bank Designations

The Federal Reserve Bank of St. Louis announces that William T. Nardin, St. Louis, has been re-appointed a Class C Director and redesignated as Chairman of the Board and Federal Reserve Agent, and Oscar G. Johnston, Scott, Miss., has been redesignated as Deputy Chairman for 1943. The following were recently elected directors of the parent bank: Max B. Nahm, Bowling Green, Ky., Class A Director, and A. Wessel Shapleigh, St. Louis, Class B Director.

The following have been appointed directors of the branches of the Federal Reserve Bank:

Little Rock Branch—Charles A. Gordon, Pine Bluff, Ark.; R. E. Short, Brinkley, Ark., and A. F. Bailey, Little Rock.

Louisville Branch—Lee L. Perisse, Salem, Ind.; George O. Boomer, Louisville, and Charles A. Schacht, Louisville.

Memphis Branch—V. J. Alexander, Memphis; J. P. Norfleet, Memphis, and W. H. Glasgow, Memphis.

Special Penalty Envelope For War Bond Agents

The Federal Reserve Bank of New York recently informed authorized issuing agents for War Savings Bonds in the Second (New York) Federal Reserve District that the Postmaster-General has authorized the dispatch of inscribed bonds to owners or their agents as ordinary first-class mail without payment of postage, under special penalty envelopes with distinctive markings to indicate the character of the contents. The special penalty envelopes will be furnished by the Reserve Bank directly to issuing agents and their use for dispatching Series E War Savings Bonds is to commence as soon as possible after receipt by the agents of a supply of envelopes. The Reserve Bank points out that issuing agents will not be reimbursed for postage or registry fees expended by them in delivering bonds to purchasers on or after the date on which envelopes are available for use. However, reimbursement for postage and registry fees incurred in returning stubs and spoiled bonds to the bank will be continued as heretofore.

Mexican General Cited

Award of the Legion of Merit to Gen. Cristobal Guzman Cardenas of the Mexican Army by President Roosevelt was announced at the White House on Jan. 6. The citation, according to Associated Press advices from Washington, said:

"For extraordinary fidelity and exceptionally meritorious conduct in the performance of outstanding service while in a position of high responsibility as military attache in Washington and delegate to the Inter-American Defense Board. His services contributed greatly to the present close cooperation between Mexico and the United States and his untiring efforts assisted in the cause of the democracies and the defense of the American republics."

General Cardenas, it is noted, was the third foreigner and first Mexican to receive the award, which President Roosevelt authorized in an executive order on Oct. 29, last, for members of the armed forces of the United States or of friendly foreign nations.

Victory Tax Withholding Method Called Most Equitable By Treasury

Treasury officials said on Jan. 12 that the methods developed for administering the withholding provisions of the new Victory Tax were determined upon as the most equitable for all taxpayers affected, under the terms of the statute imposing the tax. The Bureau of Internal Revenue has ruled that withholding from wages for the tax is required if the established payroll period ended on or after Jan. 1, 1943. It is noted by the Treasury Department that inaccurate and misleading statements as to the Bureau's procedure have been given circulation by a few writers who have asserted that the law does not cover any money earned late in 1942; as to the ruling the Department says:

"The Internal Revenue ruling was based upon the following considerations:

"1. Withholding under the Victory Tax is a collection device rather than a tax in itself. It is merely an advance collection for which the taxpayer gets full credit in March, 1944, when he files his income and Victory Tax return. If the amounts withheld by employers exceed the combined income and Victory Tax liability, the employee will receive a refund from the Collector of Internal Revenue. The withholding feature was designed to help the taxpayer pay his 1943 Victory Tax when it falls due in March, 1944.

"2. The Revenue Act of 1942 specifically directs that withholding shall be effective on Jan. 1, 1943, and shall apply 'to all wages . . . paid on or after such date.' Thus, the directive supplied by Congress refers not to the period during which the wages were earned but to the time when they were paid.

"3. The Commissioner of Internal Revenue has interpreted 'paid' liberally to give employees the fairest possible treatment. He ruled that all wages 'constructively paid' before Jan. 1, 1943, would be exempt from withholding. That is, wages for payroll periods ending on or before Dec. 31, 1942, even if actually delivered in 1943, were held to be available in 1942 and therefore not subject to Victory Tax withholding.

"4. Where payroll periods overlapped 1942 and 1943 so that the first wage payment in 1943 covered some income earned at the end of 1942, withholding was required on the whole amount, under the terms of the Revenue Act of 1942."

A previous clarification of the Victory Tax deductions appeared in these columns Jan. 14, page 195.

Harvard Business School Expands War Training

At the request of war industries the Harvard Business School has agreed to expand the scope of its recently announced War Production Retraining Program, the University announced on Jan. 3. The announcement further said:

"As a result, the Business School stated in a published explanation of the plans, training of an unprecedented character will be given to men already employed in war production. After a 15-week course, starting Feb. 1, men of demonstrated executive ability will be ready to shoulder more responsible positions with the companies by whom they have been sent. The fact that some of the busiest corporations in the country are proposing to spare these men for 'upgrading,' the Business School statement said, is clear recognition of the widespread need for more executives.

"This new type of executive training will be given in conjunction with the retraining of men aged 35 to 60 from professions and non-essential industries. As announced before, the course is tuition free, and is part of the Engineering Science and Management War Training Program of

the United States Office of Education."

As a further step in a complete conversion to the war effort, the Harvard Graduate School of Business Administration will admit no new candidates for degrees in the term beginning Feb. 1, the University announced on Jan. 8. This policy will probably be continued, it was indicated, for the duration of the war. The School, hereafter, will concentrate on training units of officers, or officer candidates, on active duty assigned by the armed services for instruction by the School faculty, it was officially disclosed. It is indicated by the University that the recently announced War Production Retraining Course of the School opening Feb. 1 is not affected by this decision. Enlarged in scope to include training of war industry executives so that they can carry broader responsibilities, this course is still open for applications.

Ration Banking Booklet

In a circular addressed to the banking institutions in the New York Federal Reserve District, Allan Sproul, President of the New York Reserve Bank, called attention to the action of the Office of Price Administration in mailing on Jan. 6 to all banking institutions in the United States a letter announcing that the Ration Banking Plan would be put into nationwide operation beginning Jan. 27, and stating that a booklet containing complete operating instructions and including a schedule for the reimbursement of costs would be mailed to banks shortly. "There was enclosed with the letter samples of a ration check, ration deposit slips, signature card and transmittal letter which are to be used, and the specifications for each form appear on the back of the letter," said Mr. Sproul, who added:

"The booklet which you will receive from the Office of Price Administration will advise banks, in part, that all ration checks received for deposit must be forwarded to the Federal Reserve Bank or Branch in whose district or territory the receiving bank is located, except in cases where such checks can be exchanged through local clearing arrangements or where such checks are drawn on account with a correspondent bank. In order to facilitate the clearance of ration checks through the Federal Reserve System, each Federal Reserve Bank and Branch has been assigned a routing number and this routing number, preceded by the letters FR (as shown on the sample ration check and as explained in the specifications of ration checks), must appear to the left under the drawee bank's name. Accordingly, all banks located in the territory assigned to the head office of the bank will use the Federal Reserve ration symbol FR-2 and all banks located in the territory assigned to the Buffalo Branch (i.e., the counties of Allegany, Cattaraugus, Chautauqua, Erie, Genesee, Livingston, Monroe, Niagara, Orleans and Wyoming, in the State of New York) will use the Federal Reserve routing symbol FR-21.

"The name, location, Federal Reserve routing symbol and A.B.A. transit number of each bank in the territory assigned to the head office or in the territory assigned to the Buffalo Branch will appear in the lower left-hand corner of the ration check."

Workings of New V-Tax Explained By Treasury

An address, embodying an explanation of the new Victory Tax, imposed by Congress last October in what he termed "our first wartime tax measure," was broadcast by Assistant Secretary of the Treasury John L. Sullivan on Jan. 2. The tax measure, known as the Revenue Act of 1942, likewise established higher rates for income and other taxes. Mr. Sullivan in his address pointed out that "for millions of Americans who are already buying War Bonds, the Victory tax and the income tax to be paid this year supply the first opportunity to contribute by direct taxation to meeting the rising costs of war." Noting that "the Victory tax became effective Jan. 1," he called attention to the fact that "every one who has income over \$624 a year other than interest from tax-free securities or capital gains must pay the Victory tax. The tax is at the rate of 5% on income over this amount," said Mr. Sullivan, who added:

"The Victory tax is an additional tax on personal income, entirely separate from the individual income tax. You cannot deduct personal expenses such as interest payments, other taxes and charitable contributions. However, if you are a farmer or in a profession or business you are permitted to deduct ordinary business expenses.

"You will be glad to know that there are certain credits which reduce this Victory tax below 5%. The amount of this credit depends upon your personal status. If you are single, you are entitled to a credit of 25% of the Victory tax. If you are married, you are entitled to a 40% credit with 2% for each additional dependent. This credit constitutes a refund of part of your Victory tax and will be paid back to you after the war. However, if you have purchased certain Government bonds or made payment on your life insurance policies or have reduced old debts in an amount equal to your credit, you are entitled to immediate Victory tax credits, which may be used to help pay your income tax in March, 1944. If you don't owe any income tax, you may get a cash refund immediately after March 15, 1944.

"The Victory tax applies to 1943 income, and you will be required to file a Victory tax return on or before March 15, 1944.

"Thanks to a new withholding device, the payment of the Victory tax will present for wage and salary earners no sudden problem or great burden, because the money to pay that tax will already have been collected and will be standing to your credit at the United States Treasury. Your employer will deduct from every wage envelope and paycheck during the year 5% of the amount in excess of \$12 per week, and turn that money over quarterly to the Collector of Internal Revenue as prepayment of your Victory tax. Your employer is required to give you a written statement showing how much he has withheld from your wages or salary in 1943. Save that statement. It is your Victory tax receipt.

"This special withholding feature applies to practically all wage and salaried people with certain exceptions, such as members of the armed forces, agricultural labor, domestic help, and casual labor. It applies to all civil employees of the United States, including the President, and to all employees of States, counties and cities.

"We believe that the additional work which withholding will impose upon employers, and upon the Government, will be more than offset by the convenience to the taxpayer and by the fact that at least to this extent the taxpayer has been placed upon a pay-as-you-go basis.

Daily Average Crude Oil Production For Week Ended Jan. 16, 1943 Increased 28,400 Barrels

The American Petroleum Institute estimates that the daily average gross crude oil production for the week ended Jan. 16, 1943 was 3,849,500 barrels, an increase of 28,400 barrels over the preceding week. It was, however, 196,100 barrels per day less than during the corresponding period last year, and was also 274,700 barrels below the daily average figure for the month of January, 1943 as recommended by the Office of Petroleum Administration for War. Daily production for the four weeks ended Jan. 16, 1943 averaged 3,856,500 barrels. Further details as reported by the Institute follow:

Reports received from refining companies indicate that the industry as a whole ran to stills on a Bureau of Mines basis approximately 3,640,000 barrels of crude oil daily and produced 10,726,000 barrels of gasoline; 4,178,000 barrels of distillate fuel oil, and 7,496,000 barrels of residual fuel oil during the week ended Jan. 16, 1943; and had in storage at the end of that week 84,955,000 barrels of gasoline; 39,841,000 barrels of distillate fuels and 71,798,000 barrels of residual fuel oils.

	*P.A.W. Recommendations January	*State Allowables Beginning Jan. 1	Actual Production Week Ended Jan. 16 1943	Change From Previous Week	4 Weeks Ended Jan. 16 1943	Week Ended Jan. 17 1942
Oklahoma	400,600	400,600	1,347,400	- 2,400	351,500	406,450
Kansas	310,000	310,000	1,300,650	+ 35,250	287,550	254,850
Nebraska	3,400		12,650	- 150	2,850	5,100
Panhandle Texas			88,300		90,050	87,850
North Texas			136,200		137,750	145,300
West Texas			200,300		204,150	294,500
East Central Texas			101,600		101,500	88,150
East Texas			327,600		341,100	368,900
Southwest Texas			166,300		171,000	219,050
Coastal Texas			308,500		310,450	298,050
Total Texas	1,426,800	1,426,843	1,328,800		1,356,000	1,501,800
North Louisiana			92,800	+ 150	92,800	81,800
Coastal Louisiana			247,100		235,050	279,700
Total Louisiana	347,500	359,500	339,900	+ 150	327,850	361,500
Arkansas	78,300	74,826	75,150	- 50	74,700	73,350
Mississippi	50,000		158,550	- 5,800	59,100	72,900
Illinois	272,600		228,300	- 29,550	243,900	339,450
Indiana	17,200		14,550	- 2,900	15,650	21,200
Eastern (Not incl. Ill. & Ind.)	107,600		90,500	+ 3,700	89,400	93,150
Michigan	63,700		62,400	+ 5,700	59,550	50,600
Wyoming	94,500		88,400	+ 4,350	87,000	84,600
Montana	24,700		22,550		22,550	20,850
Colorado	7,000		6,700	+ 450	6,600	5,400
New Mexico	105,300	105,300	98,000	+ 4,650	94,500	118,800
Total East of Calif.	3,309,200		3,064,500	+13,400	3,078,700	3,410,000
California	815,000	\$815,000	785,000	+15,000	776,800	635,600
Total United States	4,124,200		3,849,500	+28,400	3,855,500	4,045,600

*P.A.W. recommendations and state allowables represent the production of all petroleum liquids, including crude oil, condensate and natural gas derivatives recovered from oil, condensate and gas fields. Past records of production indicate, however, that certain wells may be incapable of producing the allowables granted, or may be limited by pipeline prorations. Actual state production would, under such conditions, prove to be less than the allowables. The Bureau of Mines reported the daily average production of natural gasoline and allied products in October, 1942, as follows: Oklahoma, 30,000; Kansas, 5,200; Texas, 103,700; Louisiana, 20,500; Arkansas, 3,000; Illinois, 10,300; Eastern (not including Illinois and Indiana), 10,400; Michigan, 100; Wyoming, 2,600; Montana, 300; New Mexico, 5,700; California, 42,200.

†Oklahoma, Kansas, Nebraska, Mississippi, Indiana figures are for week ended 7 a.m. Jan. 13.

‡This is the net basis allowable as of Jan. 1 calculated on a 31-day basis and includes shutdowns and exemptions for the entire month. With the exception of several fields which were exempted entirely and of certain other fields for which shutdowns were ordered for from 4 to 15 days, the entire state was ordered shut down for 11 days, no definite dates during the month being specified; operators only being required to shut down as best suits their operating schedules or labor needed to operate leases, a total equivalent to 11 days shut-down time during the calendar month. §Recommendation of Conservation Committee of California Oil Producers.

CRUDE RUNS TO STILL; PRODUCTION OF GASOLINE; STOCKS OF FINISHED AND UNFINISHED GASOLINE, GAS OIL AND DISTILLATE FUEL AND RESIDUAL FUEL OIL, WEEK ENDED JAN. 16, 1943

(Figures in Thousands of barrels of 42 Gallons Each)

Figures in this section include reported totals plus an estimate of unreported amounts and are therefore on a Bureau of Mines basis—

District	Daily Refining Capacity	Crude Runs to Still	Production			Stocks of Gas Oil and Distillate Fuels	Stocks of Residual Fuel Oil	
			at Re-	Stocks	Stocks			
	Poten-	Crude	at Re-	Stocks	Stocks			
	tial % Re-	Runs to Still	fineries	Finished	of Gas	of Res-		
	Rate	Average	Includ-	and Un-	Oil and	idual		
	porting	Daily % Op-	Natural	finished	Distillate	Fuel		
		erated	Gasoline	Gasoline	Fuels	Oil		
Combin'd: East Coast, Texas Gulf, Louisiana Gulf, North Louisiana - Arkansas and Inland Texas	2,438	88.2	1,633	67.0	4,684	37,203	19,821	11,635
Appalachian	177	84.8	160	90.4	372	2,829	708	485
Ind., Ill., Ky.	811	85.0	728	89.8	2,381	17,150	5,220	2,480
Okla., Kansas, Mo.	416	80.1	318	76.4	1,130	7,051	1,619	1,377
Rocky Mountain	147	48.0	101	68.7	311	1,707	359	554
California	817	89.9	700	85.7	1,848	19,015	12,114	55,267
Tot. U. S. B. of M. basis Jan. 16, 1943	4,806	85.9	3,640	75.7	10,726	184,955	39,841	71,798
Tot. U. S. B. of M. basis Jan. 9, 1943	4,806	85.9	3,674	76.4	10,810	84,245	41,367	72,559
U. S. Bur. of Mines basis Jan. 17, 1942			3,722		12,929	98,511	44,534	91,441

At the request of the Petroleum Administration for War. †Finished, 75,199,000 barrels; unfinished, 9,756,000 barrels. ‡At refineries, at bulk terminals, in transit and in pipe lines. §Not including 4,178,000 barrels of gas oil and distillate fuel and 7,496,000 barrels of residual fuel oil produced during the week ended Jan. 16, 1943, which compares with 4,267,000 barrels and 7,101,000 barrels, respectively, in the preceding week, and 3,817,000 barrels and 6,640,000 barrels, respectively in the week ended Jan. 17, 1942.

"We hope that this is the beginning of a system which will enable people to pay a substantial part of all their taxes out of their current income—an arrangement which will be far more satisfactory to the taxpayers and to the Treasury, and which should constitute a formidable weapon with which to combat inflation.

"Remember that all income from sources other than wages and salary is also subject to the Victory tax, payable in four quarterly installments starting March 15, 1944, or in one lump sum—like the regular income tax. "We are well aware that every new tax presents new questions, and you may have questions that I have not answered. The Bureau of Internal Revenue is anxious to help every taxpayer and every employer to a complete understanding of the Victory tax, and will welcome inquiries addressed to the Collector of Internal Revenue in your district, or to the Commissioner of Internal Revenue at Washington, D. C."

Dec. Department Store Sales In New York Federal Reserve District 7% Above Year Ago

The Federal Reserve Bank of New York announced on Jan. 20 that December sales of department stores in the Second (New York) Federal Reserve District increased 7% above a year ago. The combined sales for January through December also were 7% higher than in the same period of 1941. Stocks of merchandise on hand in department stores at the end of December were 12% above December, 1941.

The apparel stores in the New York Reserve District reported a gain of 12% in net sales in December and their stocks on hand at the close of the month were 6% above the close of 1941.

The following is the bank's tabulation:

Department Stores—	Percentage Changes from a Year Ago —Net Sales—		
	December	January through December	Stock on Hand End of Month
New York City	+ 7	+ 6	+ 14
Northern New Jersey	+ 3	+ 3	+ 9
Newark	+ 5	+ 5	+ 8
Westchester and Fairfield Counties	+ 11	+ 12	+ 10
Bridgeport	+ 9	+ 13	+ 9
Lower Hudson River Valley	+ 3	+ 4	- 5
Poughkeepsie	+ 4	+ 7	-
Upper Hudson River Valley	- 1	- 1	+ 7
Albany	- 6	- 8	-
Central New York State	+ 10	+ 11	+ 6
Mohawk River Valley	+ 19	+ 23	+ 24
Syracuse	+ 6	+ 8	- 0
*Northern New York State	+ 2	- 3	-
*Southern New York State	+ 11	+ 9	+ 27
Binghamton	+ 8	+ 7	-
Elmira	+ 5	+ 11	-
*Western New York State	+ 10	+ 12	+ 7
Buffalo	+ 10	+ 14	+ 9
*Niagara Falls	+ 26	+ 35	0
*Rochester	+ 10	+ 9	+ 5
*All department stores	+ 7	+ 7	+ 12
*Apparel stores	+ 12	+ 7	+ 6

*Subject to possible revision. For most stores, there was one less shopping day in December, 1942, than in December, 1941.

	1941		1942	
	Dec.	Oct.	Nov.	Dec.
Sales (average daily), unadjusted	194	130	144	216
Sales (average daily), seasonally adjusted	107	115	121	119
Stocks, unadjusted	105	158	151	118
Stocks, seasonally adjusted	r107	145	134	120

Weekly Statistics Of Paperboard Industry

STATISTICAL REPORTS—ORDERS, PRODUCTION, MILL ACTIVITY

Period	Orders Received Tons	Production Tons	Unfilled Orders Remaining Tons	Percent of Activity	
				Current	Cumulative
1942—Week Ended—					
Oct. 3	144,506	133,513	236,208	80	86
Oct. 10	147,437	131,961	248,026	80	86
Oct. 17	152,644	134,197	261,871	79	85
Oct. 24	150,133	136,249	275,139	81	85
Oct. 31	138,423	138,262	272,006	84	85
Nov. 7	157,919	138,492	291,780	84	85
Nov. 14	147,815	137,355	301,088	83	85
Nov. 21	146,335	133,188	310,439	83	85
Nov. 28	136,655	124,461	321,885	77	83
Dec. 5	150,132	130,761	340,203	82	85
Dec. 12	151,085	137,856	350,011	84	85
Dec. 19	136,363	134,383	350,012	85	85
Dec. 26	118,063	113,600	352,854	72	84
1943—Week Ended—					
Jan. 2	126,844	97,386	379,573	62	84
Jan. 9	134,982	129,365	381,713	82	82
Jan. 16	157,251	137,055	397,437	88	85

Note—Unfilled orders of the prior week plus orders received, less production, do not necessarily equal the unfilled orders at the close. Compensation for delinquent reports, orders made for or filled from stock, and other items made necessary adjustments of unfilled orders.

N. Y. Chamber Urges Congress To Determine Excessive Use Of Power By Federal Boards

Determination by a joint Congressional Committee of any excessive use of the authority granted to Federal boards and commissions is urged in a report made public by the Chamber of Commerce of the State of New York on Jan. 4. Drawn by the Special Committee on Industrial Problems and Relations of which Lewis R. Gwyn is Chairman, the report states:

"There are those who seek to centralize permanently all power in the Federal Government, and would use alleged war necessity to this end. But when it comes to pass that a Federal board can control wages, salaries and working conditions of some 3,770,000 employees of state, county and city governments, democracy and the American way of life will soon be succeeded by a dictatorship.

"It will be recalled the right of employees to strike against the Government received national attention when Calvin Coolidge was Governor of Massachusetts. On Sept. 9, 1919, about three-fourths of the policemen in Boston went on strike because of a refusal of the Police Commissioner to permit affiliation with the AFL. The Governor's actions quickly ended the strike. In clarifying the issue the Governor said: 'There is no right to strike against the public safety by anybody, anywhere at any time.'

"This Chamber has gone on record many times against efforts by the Federal Government to take away from the states and local governments their sovereignty as intended by the framers of the Constitution of the United States." The report was favorably acted upon at the monthly meeting of the Chamber on Jan. 7.

Wholesale Commodity Prices Advanced 0.2% During Jan. 16 Week, Labor Bureau Reports

The U. S. Department of Labor, Bureau of Labor Statistics, announced on Jan. 21 that continued gains in primary market prices for agricultural commodities together with higher prices for anthracite brought the Bureau's comprehensive index of nearly 900 series up 0.2% during the week ended Jan. 16. At 101.6% of the 1926 average the index is approximately 1% higher than at this time last month.

The Bureau's announcement further stated:

Farm Products and Foods—Average prices for both farm products and foods rose 0.4% during the week. Higher loan rates and announcement of greater livestock goals brought prices of corn to the highest level since 1937. Barley and oats advanced fractionally. Wheat and rye declined. Weakening prices for hogs brought the index for livestock and poultry down slightly although ewes were up over 1%. Quotations were also higher for cotton, and for apples, oranges, potatoes, tobacco, and flaxseed. Since mid-December farm product prices have risen nearly 3% to the highest level since late in 1920.

"The advance in the foods group was led by increases of 1% for cereal products and for fruits and vegetables. Higher prices were reported for flour and oatmeal, for most fresh fruits and vegetables, and for butter, and olive oil.

"Lower prices for bran and middlings brought the index for cattle feed down 1% during the week.

Industrial Commodities—Prices for industrial commodities remained relatively firm. Office of Price Administration action in raising ceiling prices on anthracite by about 50 cents a ton to compensate for increased production costs accounted for a minor increase in the fuel and lighting materials group index.

"Higher prices were reported for linseed oil, rosin, turpentine, and for boxboard.

"Prices of phenol were reduced 2 cents a pound because of savings effected through heavy production."

The Bureau makes the following notation:

"During the period of rapid changes caused by price controls, materials allocation, and rationing, the Bureau of Labor Statistics will attempt promptly to report changing prices. Indexes marked (*) however, must be considered as preliminary and subject to such adjustment and revision as required by later and more complete reports."

The following table shows index numbers for the principal groups of commodities for the past 3 weeks, for Dec. 19, 1942 and Jan. 17, 1943 and the percentage changes from a week ago, a month ago, and a year ago:

Commodity groups	(1926=100)			Percentage changes to Jan. 16, 1943, from—		
	1-16 1943	1-9 1943	1-2 1943	1-16 1942	1-9 1942	1-17 1942
All commodities	101.6	101.4	101.2	100.7	95.6	+0.2
Farm products	116.6	116.1	115.4	113.3	100.8	+0.4
Foods	104.8	104.4	104.2	104.2	94.1	+0.4
Hides and leather products	118.4	118.4	118.4	118.4	115.6	0
Textile products	96.7	96.7	96.7	96.6	92.6	+0.1
Fuel and lighting materials	80.1	80.0	79.9	79.9	78.9	+0.1
Metals and metal products	103.9	103.9	103.9	103.9	103.5	0
Building materials	110.0	110.0	110.0	110.0	109.1	0
Chemicals and allied products	99.5	99.5	99.5	99.5	95.6	0
Housefurnishing goods	104.1	104.1	104.1	104.1	102.7	0
Miscellaneous commodities	90.5	90.4	90.4	90.4	87.9	+0.1
Raw materials	107.6	107.2	106.7	105.4	95.6	+0.4
Semimanufactured articles	92.5	92.5	92.5	92.5	91.4	0
Manufactured products	100.3	100.2	100.1	99.8	96.5	+0.1
All commodities other than farm products	98.3	98.2	98.2	98.0	94.5	+0.1
All commodities other than farm products and foods	96.3	96.2	96.2	96.2	94.4	+0.1

Engineering Construction Up 28% Compared With Week Ago

Engineering construction volume for the week, \$67,930,000, is 28% higher than in the preceding week, but 47% below the total for the week ending Jan. 22, 1942 as reported by "Engineering News-Record" on Jan. 21. Public and private top their respective totals of a week ago, the former gaining 28%, and the latter 22%. Both, however, are lower than a year ago, public declining 47%, and private 45%. Federal construction tops last week by 23%, but drops 44% below last year. The report added:

The current week's total brings 1943 construction to \$184,971,000, an average of \$61,657,000 for each of the three weeks. On the weekly average basis, the 1943 volume is 39% below that for the four-week period in 1942. Private work is 55% lower, and public construction is down 38% from a year ago when adjusted for the difference in the number of weeks.

Construction volumes for the 1942 week, last week and the current week are:

	Jan. 22, 1942	Jan. 14, 1943	Jan. 21, 1943
Total Construction	\$127,640,000	\$53,113,000	\$67,930,000
Private Construction	6,324,000	2,866,000	3,497,000
Public Construction	121,316,000	50,247,000	64,433,000
State and Municipal	11,599,000	420,000	3,426,000
Federal	109,717,000	49,827,000	61,007,000

In the classified construction groups, gains over last week are in industrial, commercial and public buildings, and streets and roads. Unclassified construction is the only class of work to report an increase over the 1942 week. Subtotals for the week in each class of construction are: waterworks, \$527,000; sewerage, \$369,000; bridges, \$50,000; industrial buildings, \$1,162,000; commercial building and large-scale private housing, \$2,282,000; public buildings, \$48,078,000; earthwork and drainage, \$257,000; streets and roads, \$4,241,000; and unclassified construction, \$10,964,000.

New capital for construction purposes for the week totals \$2,388,000. This compares with \$25,741,000 for the week last year. The current week's new financing is made up of \$888,000 in state and municipal bond sales, and \$1,500,000 in government loans for industrial expansion.

New construction financing for the year to date totals \$3,066,000.

Cotton Ginned From Crop Of '42 Prior To Jan. 16

The Census report issued on Jan. 23, compiled from the individual returns of the ginners is shown below:

Number of bales of cotton ginned from the growth of 1942 prior to Jan. 16, 1943, and comparative statistics to the corresponding date in 1941 and 1940 (running bales, counting round as half bales and excluding linters):

State	1942	1941	1940
United States	12,100,262	10,225,179	11,930,932
Alabama	860,884	773,316	762,575
Arizona	121,852	147,291	139,126
Arkansas	1,398,681	1,375,222	1,426,145
California	307,854	308,295	508,762
Florida	14,497	14,869	17,901
Georgia	850,547	635,558	938,762
Illinois	4,048	5,474	3,515
Kentucky	14,902	17,039	10,905
Louisiana	571,998	310,073	447,238
Mississippi	1,880,743	1,385,990	1,208,362
Missouri	401,675	469,192	372,642
New Mexico	98,884	87,720	109,763
North Carolina	711,533	567,084	739,944
Oklahoma	666,716	660,659	717,933
South Carolina	691,462	405,999	940,062
Tennessee	591,822	572,895	490,822
Texas	2,856,049	2,464,678	3,015,576
Virginia	26,115	23,825	20,899

*Includes 48,626 bales of the crop of 1942 ginned prior to Aug. 1 which was counted in the supply for the season of 1941-42, compared with 1,969 and 32,187 bales of the crops of 1941 and 1940.

The statistics in this report include no round bales for 1942; 871 for 1941 and 3,457 for 1940. Included in the above are 57,364 bales of American-Egyptian for 1942; 50,111 for 1941 and 25,960 for 1940; also 766 bales Sea-Island for 1942; 3,388 for 1941 and 4,714 for 1940.

The statistics for 1942 in this report are subject to revision when checked against the individual returns of the ginners being transmitted by mail. The revised total of cotton ginned this season prior to Dec. 13 is 11,747,850 bales.

Consumption, Stocks, Imports, and Exports—United States

Cotton consumed during the month of December, 1942, amounted to 935,511 bales. Cotton on hand in consuming establishments on Dec. 31, was 2,567,188 bales, and in public storages and at compresses 13,576,030 bales. The number of active consuming cotton spindles for the month was 22,887,072.

In the interest of national defense, the Department of Commerce has discontinued until further notice the publication of statistics concerning imports and exports.

World Statistics

Because of war conditions and the difficulties in obtaining dependable world statistics such data are being omitted from this report for the time being.

National Fertilizer Association Commodity Price Index Advances Fractionally

The general level of commodity prices was slightly higher last week, according to the wholesale price index compiled by The National Fertilizer Association and made public on Jan. 25. In the week ended Jan. 23, 1943, this index advanced fractionally to 133.9 from 133.7 in the preceding week. A month ago it was 131.7 and a year ago, 121.5, based on the 1935-1939 average as 100. The Association's report continued as follows:

With few exceptions most price changes occurred in the food and farm products groups. Advancing prices for eggs, fluid milk, and corn meal more than offset a decrease in potatoes, resulting in a moderate rise in the food price index. This index is now 2.3% higher than a month ago, and 18.7% higher than a year ago. The fuel price average was higher, due to an increase in the price of anthracite coal. The textile index advanced fractionally to a new high point. An increase also occurred in the index representing the price of miscellaneous commodities. In the farm products group price increases for livestock and cotton were fractionally offset by a marked decline in grain quotations, which followed the issuance of a temporary OPA ceiling price on corn.

During the week prices of 14 commodities advanced and 4 declined; in the preceding week there were 10 advances and 8 declines; in the second preceding week there were 12 advances and 3 declines.

WEEKLY WHOLESALE COMMODITY PRICE INDEX
Compiled by The National Fertilizer Association
[*1935-1939=100]

% Each Group Bears to the Total Index	Group	Latest Week	Preceding Week	Month Ago	Year Ago
		Jan. 23, 1943	Jan. 16, 1943	Dec. 19, 1942	Jan. 24, 1942
25.3	Foods	138.0	137.3	134.9	116.3
	Fats and Oils	148.5	148.5	148.8	122.8
	Cottonseed Oil	159.0	159.0	164.7	144.5
23.0	Farm Products	150.7	150.8	145.6	126.2
	Cotton	195.2	193.9	187.0	168.8
	Grains	133.2	138.7	128.3	116.2
	Livestock	147.7	147.2	142.7	120.2
17.3	Fuels	120.0	119.3	119.3	113.0
10.8	Miscellaneous commodities	129.3	129.3	129.5	126.6
8.2	Textiles	150.5	150.3	149.0	142.7
7.1	Metals	104.4	104.4	104.4	104.0
6.1	Building materials	151.4	151.4	151.3	131.5
1.3	Chemicals and drugs	127.6	127.6	127.6	120.1
.3	Fertilizer materials	117.6	117.6	117.5	116.4
.3	Fertilizers	115.3	115.3	115.3	112.7
.3	Farm machinery	104.1	104.1	104.1	103.4
100.0	All groups combined	133.9	133.7	131.7	121.5

*Indexes on 1926-1928 base were Jan. 23, 1943, 104.3; Jan. 16, 1943, 104.2; Jan. 24, 1942, 94.6.

Appley Heads WMC Placement Department

The appointment of Lawrence A. Appley, Vice-President of Vick Chemical Co. of New York, as chief of the War Manpower Commission's Bureau of Placement was announced on Dec. 29 by Paul V. McNutt, Chairman of the Commission. Mr. Appley, who has been acting as an expert consultant on personnel to the Secretary of War, will have authority over

the functions of the United States Employment Service, Mr. McNutt said, and will be in charge of industrial, agricultural, professional and Government employment. The transfers of workers will come under him. Before he went with the Vick Chemical Co. Mr. Appley was for 11 years Educational Director for Socony-Vacuum. He is now Vice-President of the American Management Association.

Cut Non-War Spending New Congress Urged

Urging further curtailment of non-war spending in the administration of the Federal Government, members of the 78th Congress are called upon to support the efforts of the Joint Committee on Reduction of Non-Essential Federal Expenditures, in a report adopted by the Chamber of Commerce of the State of New York, on Jan. 7. The report drawn by the Executive Committee, of which H. Boardman Spalding is Chairman, stated:

"During the year just past, the Joint Committee on Reduction of Non-Essential Federal Expenditures, of which Senator Harry F. Byrd of Virginia is Chairman, was instrumental in effecting large savings for the nation's taxpayers by having Congress reduce appropriations and loan authorizations for a number of the Federal bureaus for the fiscal year beginning July 1. The reductions totaled \$1,313,983,208. Despite this large saving, the committee said 'the possibilities for economies in the Federal Government have only been scratched.'

"At no time in the history of the nation has the necessity for the most drastic economy in non-war, unessential expenditures in all branches of the Federal Government been more urgent. The people realize the necessity for the burdensome taxes they are compelled to pay. They are glad to buy Victory bonds to the limit of their means. They are willingly sharing their bread and their meat that our armed forces may have plenty and the people of other countries may have some. They are ready for greater sacrifices, if necessary. In the same spirit they have a right to demand of Government at this time that not one dollar be wasted in the continued maintenance of bureaus and agencies for unessential economic and social experiments, in the undertaking of projects which will contribute nothing to the war effort and in the payment of salaries for unnecessary jobs in any department of the Government."

NYSE Odd-Lot Trading

The Securities and Exchange Commission made public on Jan. 22 a summary for the week ended Jan. 16, 1943, of complete figures showing the daily volume of stock transactions for the odd-lot account of all odd-lot dealers and specialists who handle odd lots on the New York Stock Exchange, continuing a series of current figures being published by the Commission. The figures, which are based upon reports filed with the Commission by the odd-lot dealers and specialists, are given below:

STOCK TRANSACTIONS FOR THE ODD-LOT ACCOUNT OF ODD-LOT DEALERS AND SPECIALISTS ON THE NEW YORK STOCK EXCHANGE

Week Ended Jan. 16, 1943		Total
Odd-lot Sales by Dealers: (Customers' Purchases)		for Week
Number of Orders	15,563	
Number of Shares	431,710	
Dollar Value	14,158,821	
Odd-lot Purchases by Dealers: (Customers' Sales)		Total
Number of Orders	155	
Customers' short sales	13,813	
Customers' other sales	13,968	
Customers' total sales	13,968	
Number of Shares	5,136	
Customers' short sales	358,647	
Customers' other sales	363,783	
Customers' total sales	363,783	
Dollar Value	10,943,075	
Round-lot Sales by Dealers:		Total
Number of Shares	220	
Short sales	73,280	
Other sales	73,280	
Total sales	73,500	
Round-lot Purchases by Dealers:		Total
Number of Shares	142,060	
*Sales marked "short exempt" are reported with "other sales." †Sales to offset customers' odd-lot orders, and sales to liquidate a long position which is less than a round lot are reported with "other sales."		

Changes In Holdings Of Reacquired Stock Of N. Y. Stock & Curb Listed Firms

The monthly compilation of companies listed on the New York Stock Exchange reporting changes in their holdings of reacquired stock was made available on Jan. 18. Following is the tabulation issued by the Stock Exchange:

Company and Class of Stock—	Shares Previously Reported	Shares Per Latest Report
Allied Kid Co., common.....	28,845	40,045
Allied Mills, Inc., common.....	304,464	304,466
Allied Stores Corp., 5% preferred.....	4,317	7,317
American Ice Co., 6% preferred.....	31,777	33,377
Armour & Co., 7% preferred.....	6,521	7,024
Associates Investment Co., common.....	25,888	27,390
Associates Investment Co., 5% cum. pfd.....	6,295	7,310
Atlantic Gulf & West Indies Steamship Lines, 5% pfd.....	22,700	23,700
Atlas Corp., common.....	56,923	61,449
5% preferred.....	1,070	(1)
Atlas Powder Co., common.....	9,114	10,552
Barker Bros., 5 1/2% cum. pfd.....	512	(2)
Carriers & General Corp., common.....	500	(3)
Case (J. I.) Co., common.....	1,521	1,403
Preferred.....	5,500	(4)
Century Ribbon Mills, Inc., 7% cumulative preferred.....	255	(3)
Champion Paper & Fibre Co., The, common.....	1,600	1,000
Chicago Yellow Cab Co., capital.....	36,388	37,268
Consolidated Laundries Corp., common.....	29,600	37,800
Consolidated Oil Corp., common.....	238,400	276,800
Continental Baking Co., 8% cumulative preferred.....	1,400	(25)
Copperwell Steel Co., cum. cv. pfd. 5% ser.....	4,999	5,699
Cruicell Steel Co., 5% cumulative preferred.....	7,300	7 (3)
Cuban-American Sugar Co., The, 5 1/2% cv. pfd.....	20,788	35,564
7% cumulative preferred.....	10,890	(6)
Davega Stores Corp., common.....	11,950	12,350
5% cumulative convertible preferred.....	200	(7)
Detroit Edison Co., The, common.....	5,345	4,735
Distillers Paper & Fibre Co., Ltd., cum. pfd. 5% ser.....	13,815	23,447
du Pont (E. I.) de Nemours & Co., common.....	319,194	319,204
Firestone Tire & Rubber Co., common.....	1,333	1,348
Fruehauf Trailer Co., common.....	2,555	2,355
5% convertible preferred.....	3,213	3,023
General Printing Ink Corp., \$6 preferred.....	3,040	3,063
General Shoe Corp., common.....	11,949	13,349
Gillette Safety Razor Co., \$5 convertible preference.....	(9)	(9)
Gotham Hosiery Co., Inc., 7% cumulative preferred.....	160	160
Hat Corp. of America, 6 1/2% preferred.....	32,191	32,891
Howe Sound Co., common.....	5,436	5,606
Interstate Department Stores, Inc., 7% preferred.....	12	12
Jones & Laughlin Steel Corp., common.....	5	5
5% cumulative preferred "A".....	5	5
5% cumulative preferred "B".....	109,621	113,021
Kayser (Julius) & Co., common.....	2,500	8,500
Lehman Corp., The, common.....	(10)	(10)
Libbey-Owens-Ford Glass Co., common.....	1,400	(11)
McCall Corp., common.....	2,200	(3)
Maytag Co., The, \$3 cumulative preference.....	2,139	2,639
Mead Corp., The, \$5.50 cumulative preferred.....	2,000	30,800
National Aviation Corp., capital.....	14,805	2,240
National Cylinder Gas Co., common.....	90,786	91,388
National Department Stores Corp., 6% preferred.....	1,050	(13)
Newport Industries, Inc., capital.....	5,400	6,700
Newport News Shipbuilding & Dry Dock Co., \$5 cum. cv. pfd.....	5,408	5,428
Norfolk & Western Railway Co., Adj. 4% non cum. pfd.....	23,101	(14)
Pacific Finance Corp. of California, common.....	184	1,184
Plymouth Oil Co., common.....	5,384	5,634
Real Silk Hosiery Mills, Inc., 7% cum. pfd.....	49,459	51,860
Reliable Stores Corp., common.....	163,654	164,359
Republic Steel Corp., common.....	158	158
6% cumulative convertible prior preference.....	122	(15)
6% convertible preferred.....	488	488
Revere Copper & Brass, Inc., 5 1/4% cum. pfd.....	300	300
7% cumulative preferred.....	340	340
Rustless Iron & Steel Corp., common.....	3,251	3,255
Safeway Stores, 5% cumulative preferred.....	5,120	5,420
Schenley Distillers Corp., 5 1/2% cumulative preferred.....	4,615	4,408
Sheaffer Pen Co., W. A., common.....	(16)	(16)
Square D Co., 5% cumulative convertible preferred.....	100,050	118,250
Superheater Co., The, common.....	77,726	77,724
Swift & Co., capital.....	510,453	510,627
Texas Co., The, capital.....	(17)	(17)
Thermoid Co., common.....	(18)	(18)
Convertible preferred.....	1,105,416	1,110,000
Transamerica Corp., capital.....	(19)	(19)
Tri-Continental Corp., 6% preferred.....	36,380	37,963
Twentieth Century-Fox Film Corp., \$1.50 preferred.....	12,200	15,400
Union Bag & Paper Corp., common.....	2,400	(3)
United Aircraft Corp., 5% cumulative preferred.....	55,448	55,049
United States Gypsum Co., common.....	246	252
United States Rubber Co., common.....	4,794	4,848
Universal Pictures Co., Inc., 8% preferred.....	(21)	(21)
Vadco Sales Corp., 7% preferred.....	152	1,722
Virginia Iron Coal & Coke Co., 5% preferred.....	(22)	(22)
Vultee Aircraft, Inc., cumulative convertible preferred.....	1,500	1,522
White (S. S.) Dental Manufacturing Co., capital.....	48,355	59,155
Willys-Overland Motors, Inc., 6% cumulative cv. pfd.....	(23)	(23)
Worthington Pump & Machinery Corp., class A pfd.....	510	(24)
Class B preferred.....		

NOTES

- 7,551 shares acquired; all shares retired.
- 10,000 shares acquired as a result of request for tenders.
- Retirement.
- Due to exercise of options.
- 114 shares acquired; 5,500 shares retired.
- Increase resulting from request for tenders.
- 500 shares acquired and retired.
- 13,860 shares purchased since June 30, 1942; 4,228 shares distributed during same period.
- 944 shares acquired and retired.
- 5,815 shares acquired and retired.
- 3,600 shares acquired; 5,000 shares retired.
- 7,100 shares purchased; 700 shares sold; 9,965 shares issued to employees; 9,000 shares transferred in connection with acquisition of an investment in another company.
- Distributed to employees.
- 3 shares acquired, 23,104 shares retired.
- 200 shares acquired; 78 shares retired.
- 15 shares acquired and retired.
- 388 shares acquired and retired.
- 494 shares acquired and retired.
- 1,360 shares acquired and retired.
- 399 shares issued to employees under options; 3,942 shares of Treasury stock remain under options.
- 100 shares acquired and retired.
- 8,436 shares acquired and retired.
- 20 shares acquired and retired.
- 100 shares acquired; 610 shares retired.
- 400 shares acquired; all retired.

The New York Curb Exchange made public on Jan. 14 the fol-

lowing list of issuers of fully listed securities which have reported changes in their holdings of reacquired stock:

Name—	Shares Previously Reported	Shares Per Latest Report
Air-Way Electric Appliance Corp., common.....	1,000	1,748
American General Corp., common.....	358,728	358,762
American Writing Paper Corp., common.....	25,662	33,062
Blue Ridge Corp., \$3 convertible preferred.....	8,785	9,600
Carman & Co., Inc., class A.....	1,949	2,049
Charis Corp., common.....	7,950	8,210
Cooper-Bessemer Corp., \$3 prior preferred.....	2,343	---
Crown Central Petroleum Corp., common.....	582	583
Dejay Stores, Inc., common.....	11,151	11,966
Equity Corp. (The), \$3 convertible preferred.....	49,898	51,673
Interstate Hosiery Mills, Inc., capital.....	9,145	9,345
Ken-Rad Tube & Lamp Corp., A common.....	9,050	9,350
Lane Bryant, Inc., 7% preferred.....	88	188
Mangel Stores Corp., \$5 convertible preferred.....	1,630	1,740
New York Merchandise Co., Inc., common.....	102,846	121,937
Niagara Share Corp. of Maryland, A preferred.....	4,956	5,306
B common.....	154,081	207,681
North Central Texas Oil Co., Inc., common.....	32,600	32,800
Oilstocks, Ltd., capital.....	1,704	2,168
Selected Industries, Inc., \$5.50 div. prior stock.....	3,450	---
Starrett Corp., v. t. c. common.....	24	25
Sterling, Inc., common.....	61,800	70,100
Tilo Roofing Co., Inc., common.....	2,084	2,074
Tobacco & Allied Stocks, Inc., capital.....	---	100
Trans-Lux Corp., common.....	86,057	95,657
Trunz, Inc., common.....	16,884	16,909
United Cigar-Whelan Stores Corp., common.....	12,143	12,146

Weekly Coal And Coke Production Statistics

The Bituminous Coal Division, U. S. Department of the Interior, in its latest report states that the total production of soft coal in the week ended Jan. 16, 1943, is estimated at 11,500,000 net tons, an increase of 400,000 tons, or 3.6% over the preceding week. Production in the week of Jan. 17, 1942, was estimated at 11,495,000 tons.

According to the U. S. Bureau of Mines, production of Pennsylvania anthracite for the week ended Jan. 16, 1943, was estimated at 1,007,000 tons, an increase of 119,000 tons, or 13.4% over the preceding week. When compared with the output in the corresponding week of 1942 there was a decrease of 225,000 tons, or 18.3%.

The U. S. Bureau of Mines also reported that the estimated production of by-product coke in the United States for the week ended Jan. 16, 1943, showed an increase of 7,800 tons when compared with the output for the week ended Jan. 9, 1943. The quantity of coke from beehive ovens increased 2,700 tons during the same period.

ESTIMATED UNITED STATES PRODUCTION OF COAL WITH COMPARABLE DATA ON PRODUCTION OF CRUDE PETROLEUM

	Week Ended			
	Jan. 16, 1943	Jan. 9, 1943	Jan. 17, 1942	Jan. 16, 1942
Total, including mine fuel.....	11,500,000	11,100,000	11,495,000	10,600,000
Daily average.....	1,917,000	1,850,000	1,916,000	1,767,000
*Crude Petroleum.....	6,166,000	6,121,000	6,480,000	5,101,000
Coal equivalent of weekly output.....	6,166,000	6,121,000	6,480,000	5,101,000

*Total barrels produced during the week converted into equivalent coal assuming 6,000,000 B. t. u. per barrel of oil and 13,100 B. t. u. per pound of coal. Note that most of the supply of petroleum products is not directly competitive with coal (Minerals Yearbook, Review of 1940, page 775). †Revised.

ESTIMATED PRODUCTION OF PENNSYLVANIA ANTHRACITE AND COKE (In Net Tons)

	Week Ended			Calendar Year to Date		
	Jan. 16, 1943	Jan. 9, 1943	Jan. 17, 1942	Jan. 16, 1943	Jan. 17, 1942	Jan. 19, 1929
Penn. anthracite.....	1,007,000	888,000	1,232,000	1,945,000	2,171,000	4,325,000
*Total, incl. colliery fuel.....	967,000	852,000	1,183,000	1,867,000	2,084,000	4,014,000
†Commercial production.....	153,600	150,900	139,100	339,300	345,900	322,400
Beehive coke.....	---	---	---	---	---	---
By-product coke.....	---	---	---	---	---	---
United States total.....	1,214,400	1,206,600	1,371,200	2,763,300	2,763,300	---

*Includes washery and dredge coal, and coal shipped by truck from authorized operations. †Excludes colliery fuel. ‡Comparable data not available. §Subject to revision. ¶Revised.

ESTIMATED WEEKLY PRODUCTION OF COAL, BY STATES (In Thousands of Net Tons)

State—	Week Ended						Jan. ave. 1923
	Jan. 9, 1943	Jan. 2, 1943	Jan. 10, 1942	Jan. 11, 1941	Jan. 9, 1940	Jan. 9, 1937	
Alaska.....	6	6	4	5	2	2	
Alabama.....	382	325	365	320	274	434	
Arkansas and Oklahoma.....	102	91	104	108	96	93	
Colorado.....	190	165	211	173	221	226	
Georgia and North Carolina.....	1	1	1	1	1	1	
Illinois.....	1,280	1,222	1,469	1,274	1,395	2,111	
Indiana.....	526	465	507	513	474	659	
Iowa.....	63	59	73	79	114	140	
Kansas and Missouri.....	208	156	204	196	205	190	
Kentucky—Eastern.....	885	758	902	788	892	607	
Kentucky—Western.....	302	295	292	234	227	240	
Maryland.....	27	25	38	33	41	55	
Michigan.....	6	7	5	13	21	32	
Montana (bituminous and lignite).....	110	98	99	74	85	82	
New Mexico.....	40	36	32	26	43	73	
North and South Dakota (lignite).....	88	72	88	70	78	814	
Ohio.....	628	457	619	518	626	814	
Pennsylvania (bituminous).....	2,408	1,895	2,383	2,567	2,737	3,402	
Tennessee.....	141	122	151	124	114	133	
Texas (bituminous and lignite).....	8	7	10	9	14	26	
Utah.....	131	116	118	104	117	109	
Virginia.....	382	342	398	317	307	211	
Washington.....	44	40	39	42	56	74	
*West Virginia—Southern.....	2,055	1,667	2,084	1,872	1,982	1,134	
†West Virginia—Northern.....	890	688	771	681	669	762	
Wyoming.....	207	185	192	161	156	186	
‡Other Western States.....	11	11	1	1	1	1	
Total bituminous and lignite.....	11,110	9,300	11,160	10,302	10,947	11,850	
§Pennsylvania anthracite.....	888	794	827	1,095	1,188	1,968	
Total all coal.....	11,998	10,094	11,987	11,397	12,135	13,818	

*Includes operations on the N. & W.; C. & O.; Virginian; K. & M.; B. C. & G.; and on the B. & O. in Kanawha, Mason, and Clay counties. †Rest of State, including the Panhandle District and Grant, Mineral, and Tucker counties. ‡Includes Arizona, California, Idaho, Nevada and Oregon. §Data for Pennsylvania anthracite from published records of the Bureau of Mines. ¶Average weekly rate for entire month. **Alaska, Georgia, North Carolina, and South Dakota included with "other Western States." ††Less than 1,000 tons.

Urban Redevelopment Subject Of Conference

National authorities on urban land and home building will conduct a conference on urban redevelopment in the post-war emergency to be held under the auspices of the Urban Land Institute in Washington, D. C., on Jan. 29. In announcing the Conference, the Institute emphasizes the dual objective of preparations being made now for livable cities after war's end. They must satisfy the needs of America's predominantly urban population for healthful, civilizing urban environment, and so contribute to winning the peace. They can also provide an outlet for our vast resources in manpower and industrial production when we demobilize and reconvert our factories to production for peace.

The Institute conference is being held to point out existing barriers to large-scale rebuilding of blighted city areas, and to seek common agreement upon fiscal and legal procedures that can clear the way for a nation-wide program to meet the post-war emergency.

The general conference will be opened in Washington's Mayflower Hotel by Paul E. Stark, of Madison, Wis., President of the Urban Land Institute, who will discuss "The Role of Government in Urban Redevelopment." Herbert U. Nelson, Executive Vice-President of the National Association of Real Estate Boards and one of the founders of the Institute, will introduce the subject of "Economic Soundness in the Rebuilding of Cities" for general discussion by the conferees. The session will be presided over by Arthur W. Binns, Vice-President of the Institute. The conference will close with a dinner meeting to be addressed by Hugh Potter, of the National Association of Home Builders, former Chairman of the Home Builders Emergency Committee, and a Trustee of the Institute. His subject will be "Concepts of Post-War Planning."

Brown Confirmed As Price Administrator

The Senate on Jan. 18 unanimously confirmed President Roosevelt's nomination of former Senator Prentiss M. Brown of Michigan to succeed Leon Henderson as Price Administrator. The President sent the nomination to the Senate on Jan. 11 and the Senate Banking and Currency Committee on Jan. 15 unanimously approved the appointment. Mr. Brown was defeated in last November's election by Senator Homer Ferguson (Rep., Mich.).

In a statement after his confirmation, according to the Associated Press, Mr. Brown asserted that he did not fear the job before him, which President Roosevelt had described in a letter to Mr. Henderson as a thankless task. "Price control and rationing are not impositions on the people, but a protection to them," Mr. Brown observed. He said that he intended to "devote my entire time and energy to the task of preserving our domestic economy."

"I will consult with my superior and associates, with consumers, producers and business men to get a full comprehension of the task and do my utmost to be just between the various interests to be served and to alleviate, so far as I am able, the hardships we all must suffer," the statement said.

The resignation of Mr. Henderson because of ill health and the probable appointment of Mr. Brown as his successor were reported in these columns Dec. 24, page 2252.

Revenue Freight Car Loadings During Week Ended Jan. 16, 1943 Amounted To 755,369 Cars

Loading of revenue freight for the week ended Jan. 16, 1943, totaled 755,369 cars, the Association of American Railroads announced on Jan. 21. This was a decrease below the corresponding week of 1942, of 55,958 cars or 6.9%, but an increase above the same week in 1941, of 51,872 cars or 7.4%.

Loading of revenue freight for the week of Jan. 16 increased 39,097 cars or 5.5% above the preceding week.

Miscellaneous freight loading totaled 362,768 cars, an increase of 19,662 cars above the preceding week, and an increase of 3,729 cars above the corresponding week in 1942.

Loading of merchandise less than carload lot freight totaled 86,663 cars, an increase of 1,192 cars above the preceding week, but a decrease of 60,034 cars below the corresponding week in 1942.

Coal loading amounted to 165,789 cars, an increase of 8,983 cars above the preceding week, but a decrease of 8,330 cars below the corresponding week in 1942.

Grain and grain products loading totaled 53,351 cars, an increase of 4,989 cars above the preceding week, and an increase of 7,614 cars above the corresponding week in 1942. In the Western Districts alone, grain and grain products loading for the week of Jan. 16 totaled 37,408 cars, an increase of 4,113 cars above the preceding week, and an increase of 7,293 cars above the corresponding week in 1942.

Live stock loading amounted to 14,570 cars, a decrease of 986 cars below the preceding week, but an increase of 745 cars above the corresponding week in 1942. In the Western Districts alone, loading of live stock for the week of Jan. 16 totaled 10,633 cars, a decrease of 646 cars below the preceding week, but an increase of 354 cars above the corresponding week in 1942.

Forest products loading totaled 42,549 cars, an increase of 5,650 cars above the preceding week but a decrease of 1,565 cars below the corresponding week in 1942.

Ore loading amounted to 14,365 cars a decrease of 372 cars below the preceding week but an increase of 1,469 cars above the corresponding week in 1942.

Coke loading amounted to 15,314 cars, a decrease of 21 cars below the preceding week, but an increase of 414 cars above the corresponding week in 1942.

All districts reported decreases compared with the corresponding week in 1942, except the Pocahontas and Southwestern, but all districts reported increases above the corresponding week in 1941 except the Eastern.

	1943	1942	1941
Week of Jan. 2	621,048	676,534	614,171
Week of Jan. 9	716,272	736,972	711,635
Week of Jan. 16	755,369	811,327	703,497
Total	2,092,689	2,224,883	2,029,303

The following table is a summary of the freight carloadings for the separate railroads and systems for the week ended Jan. 16, 1943. During this period only 39 roads showed increases when compared with the corresponding week last year.

REVENUE FREIGHT LOADED AND RECEIVED FROM CONNECTIONS (NUMBER OF CARS)—WEEK ENDED JAN. 16

Railroads	Total Revenue Freight Loaded			Total Loads Received from Connections	
	1943	1942	1941	1943	1942
Eastern District—					
Ann Arbor	256	541	542	1,346	1,696
Bangor & Aroostock	2,227	2,301	1,775	244	239
Boston & Maine	5,820	8,565	7,554	14,951	13,505
Chicago, Indianapolis & Louisville	1,321	1,478	1,383	1,964	2,479
Central Indiana	31	35	12	53	59
Central Vermont	958	1,452	1,216	2,134	2,149
Delaware & Hudson	5,183	7,125	6,704	11,810	10,627
Delaware, Lackawanna & Western	6,346	9,656	9,158	12,272	9,801
Detroit & Mackinac	272	253	188	119	144
Detroit, Toledo & Ironton	1,563	2,404	3,006	1,522	1,864
Detroit & Toledo Shore Line	282	389	342	3,474	4,777
Erie	11,638	14,406	13,052	17,597	16,021
Grand Trunk Western	3,730	5,445	5,408	8,752	9,122
Lehigh & Hudson River	169	178	134	2,534	2,806
Lehigh & New England	1,879	1,837	1,543	1,397	1,318
Lehigh Valley	7,902	9,482	9,519	11,348	9,742
Maine Central	2,207	3,363	3,057	3,694	3,514
Monongahela	5,896	6,149	4,360	280	449
Montour	2,565	2,358	1,606	30	25
New York Central Lines	42,928	48,500	43,629	54,202	51,906
N. Y. N. H. & Hartford	8,939	12,719	10,300	17,375	15,740
New York, Ontario & Western	915	911	983	2,660	2,364
New York, Chicago & St. Louis	6,867	6,557	5,418	15,901	14,118
N. Y. Susquehanna & Western	530	532	356	2,438	1,443
Pittsburgh & Lake Erie	7,383	8,036	7,355	7,279	7,529
Pere Marquette	4,262	5,440	6,329	8,008	7,139
Pittsburgh & Shawmut	699	587	557	22	56
Pittsburgh, Shawmut & North	293	408	440	205	249
Pittsburgh & West Virginia	901	909	756	3,997	2,630
Rutland	284	540	549	832	1,038
Wabash	5,372	6,069	5,530	12,179	11,903
Wheeling & Lake Erie	5,012	4,912	3,893	5,892	4,677
Total	144,610	173,537	156,654	226,511	211,129
Allegheny District—					
Akron, Canton & Youngstown	640	607	581	1,007	1,039
Baltimore & Ohio	35,967	38,553	33,139	26,092	21,953
Bessemer & Lake Erie	2,888	3,074	2,752	1,851	1,396
Buffalo Creek & Gauley	323	332	283	3	3
Cambria & Indiana	1,767	1,908	1,923	2	9
Central R. R. of New Jersey	5,572	7,593	6,913	20,795	15,636
Cornwall	564	607	551	58	64
Cumberland & Pennsylvania	203	293	299	10	13
Ligonier Valley	122	130	153	42	38
Long Island	964	795	656	2,906	2,917
Penn-Reading Seashore Lines	1,387	1,780	1,114	2,444	1,782
Pennsylvania System	69,619	78,949	68,144	58,486	55,224
Reading Co.	14,285	16,408	15,880	29,000	23,439
Union (Pittsburgh)	20,908	19,682	19,530	4,593	3,425
Western Maryland	3,636	4,942	3,801	13,406	9,379
Total	158,945	174,653	155,724	160,695	136,317
Pocahontas District—					
Chesapeake & Ohio	26,848	25,665	21,832	10,155	10,227
Norfolk & Western	22,337	21,258	20,536	6,721	5,893
Virginian	4,843	4,534	4,144	2,432	2,052
Total	54,028	51,457	46,512	19,308	18,172

Railroads	Total Revenue Freight Loaded			Total Loads Received from Connections	
	1943	1942	1941	1943	1942
Southern District—					
Alabama, Tennessee & Northern	391	405	314	301	236
Atl. & W. P.—W. R. R. of Ala.	718	888	744	2,736	1,980
Atlanta, Birmingham & Coast	756	715	663	1,524	1,395
Atlantic Coast Line	15,058	11,940	11,310	11,739	7,366
Central of Georgia	3,886	4,307	4,053	4,321	3,823
Chattahoochee & Western Carolina	1,052	1,277	1,127	1,868	1,772
Clinchfield	1,808	1,677	1,527	2,945	3,047
Columbus & Greenville	332	262	335	290	365
Durham & Southern	96	180	173	209	759
Florida East Coast	1,475	1,433	913	1,702	1,080
Gainesville Midland	43	41	29	81	107
Georgia	2,344	1,370	1,103	3,539	2,385
Georgia & Florida	389	443	408	488	685
Gulf, Mobile & Ohio	3,559	3,968	4,326	5,301	3,393
Illinois Central System	27,046	30,390	22,294	17,049	15,374
Louisville & Nashville	25,320	26,633	23,928	11,134	8,429
Macon, Dublin & Savannah	229	215	145	839	821
Mississippi Central	193	194	132	490	449
Nashville, Chattanooga & St. L.	3,451	3,197	3,017	5,257	3,752
Norfolk Southern	989	1,178	1,061	1,652	1,343
Piedmont Northern	315	506	394	1,140	1,692
Richmond, Fred. & Potomac	345	480	331	11,050	8,010
Seaboard Air Line	10,556	10,162	9,983	9,372	7,025
Southern System	21,845	24,432	22,687	23,612	21,736
Tennessee Central	575	575	492	913	862
Winston-Salem Southbound	95	126	132	801	871
Total	122,219	126,139	110,918	120,453	98,767
Northwestern District—					
Chicago & North Western	14,215	18,133	15,012	12,618	14,827
Chicago Great Western	2,348	3,077	2,400	2,899	3,827
Chicago, Milw., St. P. & Pac.	19,769	23,883	19,668	9,774	10,560
Chicago, St. Paul, Minn. & Omaha	3,856	4,962	3,841	3,434	4,238
Duluth, Missabe & Iron Range	1,134	1,135	868	250	407
Duluth, South Shore & Atlantic	652	733	613	482	607
Elgin, Joliet & Eastern	8,071	10,153	9,460	10,067	11,229
Ft. Dodge, Des Moines & South	391	472	411	106	167
Great Northern	11,998	12,924	9,421	4,371	4,477
Green Bay & Western	473	638	525	811	707
Lake Superior & Ishpeming	242	287	226	35	67
Minneapolis & St. Louis	2,015	2,146	1,578	2,021	2,567
Minn., St. Paul & S. S. M.	4,917	6,350	5,013	3,159	3,337
Northern Pacific	10,197	11,531	9,559	4,044	4,337
Spokane International	79	76	91	437	343
Spokane, Portland & Seattle	2,268	2,366	1,585	4,059	2,161
Total	82,625	98,866	80,271	58,567	63,947
Central Western District—					
Atch., Top. & Santa Fe System	22,435	22,705	18,197	11,966	8,367
Alton	3,171	3,595	2,761	3,808	3,537
Bingham & Garfield	481	490	432	116	107
Chicago, Burlington & Quincy	18,446	19,253	15,579	10,248	11,587
Chicago & Illinois Midland	2,516	2,891	2,662	767	98
Chicago, Rock Island & Pacific	12,509	12,732	10,261	12,483	11,496
Chicago & Eastern Illinois	2,436	2,959	2,765	5,485	3,538
Colorado & Southern	728	819	777	1,903	1,757
Denver & Rio Grande Western	4,148	3,630	2,921	5,233	4,189
Denver & Salt Lake	841	901	862	12	12
Fort Worth & Denver City	1,349	1,147	890	1,228	1,146
Illinois Terminal	1,700	2,120	1,682	1,488	1,697
Missouri-Illinois	970	1,004	855	632	597
Nevada Northern	2,083	1,950	1,760	137	96
North Western Pacific	1,277	1,146	567	563	487
Peoria & Pekin Union	20	23	31	0	0
Southern Pacific (Pacific)	28,227	28,916	22,654	12,128	8,870
Toledo, Peoria & Western	294	210	353	1,483	211
Union Pacific System	15,903	16,970	14,210	13,649	12,408
Utah	650	717	424	3	5
Western Pacific	2,518	2,390	1,536	3,020	2,806
Total	122,706	126,558	101,969	86,352	73,892
Southwestern District—					
Burlington-Rock Island	589	193	142	181	282
Gulf Coast Lines	5,605	4,421	3,524	2,292	2,125
International-Great Northern	3,540	2,118	1,596	3,086	2,609
Kansas, Oklahoma & Gulf	439	295	163	1,060	1,149
Kansas City Southern	5,102	3,128	2,245	2,851	2,884
Louisiana & Arkansas	3,565	2,312	2,237	2,341	1,907
Citichfield & Madison	270	368	396	1,035	1,180
Midland Valley	675	834	595	293	400
Missouri & Arkansas	146	204	122	349	417
Missouri-Kansas-Texas Lines	5,949	4,944	4,031	6,004	4,067
Missouri Pacific	16,655	16,951	14,921	17,738	12,905
Quannah Acme & Pacific	113	120	97	206	200
St. Louis-San Francisco	9,081	9,414	7,545	7,661	6,778
St. Louis Southwestern	3,363	3,230	2,654	5,688	3,973
Texas & New Orleans	10,722	7,456	7,136	4,884	4,271
Texas & Pacific	4,299	3,974	3,913	7,478	4,112
Wichita Falls & Southern	95	126	116	24	41
Weatherford M. W. & N. W.	28	29	16	30	45
Total	70,236	60,117	51,449	63,201	49,350

Items About Banks, Trust Companies

Guaranty Trust Company of New York announced on Jan. 21 the appointments of Hamilton C. Hoyt as Assistant Trust Officer, W. Howard Miller as Assistant Treasurer and Robert M. Taylor as an Assistant Secretary.

At the regular meeting of the Board of Directors of The National City Bank of New York, on Jan. 20, A. Eugene Adams was appointed an Assistant Cashier.

James W. Hubbell, President and Director of the New York Telephone Co., was elected a Trustee of the Union Dime Savings Bank of New York at a meeting of the Board of Trustees on Jan. 20. He also is President and Director of the Empire City Subway Co., Ltd., and Director of the Holmes Electric Protective Co. Most of his business career, since his graduation from Yale University, has been with the New York Telephone Co. Mr. Hubbell takes the place on the Union Dime Savings Bank Board of Charles T. Russell, who resigned upon retiring from business and is taking up his residence in Florida. For many years Mr. Russell was Vice-President and General Counsel as well as a Director of the New York Telephone Co.

At the meeting of the Board of Directors of the Lawyers Trust Co. of New York, on Jan. 19, the following elections and appointments were made:

Walter H. Grief, formerly Treasurer of the Company, was elected Vice-President; Lane F. Gregory, formerly Assistant Secretary was elected Vice-President in charge of the Empire State Office; John J. Spillane, formerly Assistant Secretary, was elected Vice-President; E. C. Prior-Leahy, formerly Assistant Treasurer was elected Treasurer; E. Martin Larsen was made Trust Officer; Robert N. Carson was appointed Assistant Trust Officer; Matthew C. Jones, Jr., was appointed Assistant Secretary; George J. Uhl was appointed Auditor.

It was announced on Jan. 25 that Allen K. Brehm has resigned as a Director and First Vice-President of The Continental Bank & Trust Company of New York, effective March 31.

Louis S. Rosenthal, a Vice-President of the Chase National Bank of New York, died on Jan. 20 at the New Rochelle Hospital after a short illness. Mr. Rosenthal, who resided in Greenwich, Conn., was 53 years old. He was born in St. Louis, Missouri in 1890 and attended Cornell University where he studied civil engineering. In 1915 he was employed as a civil engineer by the United States Government Railway in Alaska. In 1917 at the opening of World War I he left this position to attend officers training camp. Mr. Rosenthal later graduated from the Artillery School at Fort Monroe, Va., and served as a First Lieutenant and later as a Captain in the coast artillery for the duration of the war. At the time of his death he was a Lieutenant-Colonel in the U. S. Marine Corps Reserve. Further advice as to his career state:

"From 1919 to 1929 he was employed by the National Bank of Nicaragua, Inc., at Managua, Nicaragua, successively as Assistant Manager and General Manager. During his residence in Nicaragua, Mr. Rosenthal acted as Comptroller of the Currency in connection with his position as General Manager at the bank. He joined the Chase National Bank on March 1, 1930. In January, 1931, he was appointed a Second-Vice-President and was assigned to the bank's branch in Havana, Cuba, later becoming the officer

in charge of that branch. He was made a Vice-President of the bank in January, 1934. In 1942 Mr. Rosenthal was elected to the board of The Chase Bank, an affiliate of the Chase National Bank. He was also a director of American Chamber of Commerce of Cuba, Cuban American Chamber of Commerce, N. Y. and Haytian Corporation of America.

"Mr. Rosenthal played an important part in the development of trade relations between the United States and Cuba and made frequent trips through Central and South America where he was a well-known figure in banking and commercial circles."

Funeral services were held at St. Mary's Church, Greenwich, on Jan. 22. Interment was in Arlington National Cemetery, Virginia.

At the annual organization meeting of the Board of Trustees of Brooklyn Trust Company of Brooklyn, N. Y., held on Jan. 21, E. Vincent Curtayne and Earl A. Drew were elected Vice-Presidents, and Robert H. Bennett, Everett M. Clark, Francis J. Moran and J. Paul Taylor were appointed Assistant Secretaries. Other officers were re-elected for the ensuing year. Mr. Drew, who has been Comptroller of the company since March 20, 1941, has been a member of the staff since 1923, and for the past ten years has been in charge of the Accounting Department. Prior to his connection with Brooklyn Trust Company, he had been in the employ of the Federal Reserve Bank of New York about five years.

"Mr. Curtayne was born in New York City in 1905, and is a graduate of St. John's College, Fordham University, with a degree of A. B., and Fordham University Law School with a degree of LL.B. He was admitted to the bar in 1929 and practised law until Nov. 15, 1933, when he was first employed by Brooklyn Trust Company. On April 18, 1935, he was elected an Assistant Secretary of the Company, and in March, 1936, was placed in charge of the newly-organized Certificate Trustee Department, which he has headed since that time.

Mr. Bennett who was born in Brockton, Mass., in 1908, joined the staff of Brooklyn Trust Company on December 1, 1933, and served in the company's Mortgage Department until October, 1941. During that period he studied law at Brooklyn Law School evening classes, graduating with the degree of LL.B., and being admitted to the bar in January, 1942.

Mr. Clark, who has been active in civic and philanthropic circles in Brooklyn for many years, has been on the staff of Brooklyn Trust Company since Nov. 28, 1941, in its Customer Relations Department. Mr. Clark served in the Tank Corps during the first World War, and is a member of Flatlands Post, American Legion.

Mr. Moran was born in Brooklyn in 1898. He was a deputy collector of internal revenue in the First District of New York, comprising Brooklyn and Long Island, serving as assistant chief of the income tax division, for about ten years prior to joining the staff of Brooklyn Trust Company on November 1, 1929, in its Income Tax Department.

Mr. Taylor was born in Durham, N. C., in 1905 and attended Princeton University. Prior to joining the staff of Brooklyn Trust Company on Sept. 5, 1929, he had been employed by the Gramatan National Bank and Trust Company of Bronxville, the Chase National Bank of the City of New York, and the Chemical Bank and Trust Company. He is a trustee of the Brevoort Savings Bank.

The Hempstead Trust Co., Hempstead, Long Island, has filed an organization certificate for examination by the State Banking Department. The institution will have a capital of \$100,000 and surplus of \$25,000. Its incorporators are B. Eliot Burston, Harry Green, Thomas F. Hartnett, George B. Serenbetz, Frederic C. Shipman and Herman Neuschaefer.

At the annual stockholder meeting of the County Trust Co., White Plains, N. Y., held on Jan. 20, Andrew Wilson, Jr., President, reporting on operations for the year 1942 stated that, operating earnings, exclusive of the profits from the sale of securities, amounted to \$152,476, or slightly better than \$5 a share on the 30,000 shares of capital stock. Of this amount, Mr. Wilson said, \$30,000 was paid out in dividends during the year, \$68,979 was added to undivided profits and the remaining \$53,497 was transferred to various allocated reserves. Surplus and undivided profits at the beginning of the year amounted to \$1,045,637 and at the end of the year \$1,114,616. Mr. Wilson also reported that "all recoveries as well as profits from the sale of securities were transferred to various allocated reserves."

During the year 1942, Mr. Wilson said the investment in U. S. Government obligations was increased from \$6,758,180 to \$12,613,197. Substantially more than \$5,000,000 of War Bonds have been sold by the various offices of the bank to date.

The deposits of the bank at the end of 1942 were \$26,908,347, compared with \$23,207,482 at the beginning of the period. Total assets were \$29,071,813, compared with \$25,440,352.

After the Directors' meeting, which followed the stockholders' meeting, it was announced that Joseph R. Barrett had been promoted from Assistant Treasurer to Assistant Vice-President, J. A. Nathans, Jr., from Assistant Secretary-Treasurer to Assistant Vice-President, and William H. Hay from Assistant Treasurer to Assistant Vice-President.

The Citizens Bank of White Plains (N. Y.) has been authorized by the State Banking Department to reduce its capital stock from \$400,000, consisting of 4,000 shares of the par value of \$100 each, to \$200,000, consisting of 4,000 shares of the par value of \$50 each.

Jonathan F. Kilbourn Executive Vice-President of The Trust Company of New Jersey, Jersey City, and a former official in the Reconstruction Finance Corporation, died on Jan. 17 at his home in South Norwalk, Conn. He was 52 years old. A native of Hartford, Conn., Mr. Kilbourn was graduated from Yale in 1911. He started his business career with the American Trading Co. in New York and later became Cashier of the National Exchange Bank in Providence, R. I. He next obtained a partnership in the stock brokerage firm of McDonnell & Co., serving as the San Francisco manager, and in 1932 went with the RFC. Mr. Kilbourn later served as head of the Mortgage Service Co. of Philadelphia and as director of the Disaster Loan Corporation of the RFC in Louisville. He became associated with the Trust Company of New Jersey in 1937.

At the annual meeting of shareholders of First Federal Savings & Loan Association of Philadelphia, Samuel A. Green, Secretary Manager, was elected President of the Association. Myer C. Allen remains Chairman of the board of directors and Leo J. Burk was elected to the board. Total assets of the association as of Dec. 31, 1942, amounted to \$3,369,856. It is stated, the highest in the history of the association. This compares with total assets of \$2,558,523 a

year previous, an increase of 31% for the period.

The Mogadore Savings Bank, Mogadore, Ohio, has been admitted to membership in the Federal Reserve System, it is announced by the Cleveland Reserve Bank. The bank, incorporated in 1918, has a paid-in capital of \$50,000 and total deposits of \$1,600,000. Its President is S. S. Carper.

William A. Reckman has become President of the Western Bank and Trust Co., Cincinnati, succeeding Frederick A. Hertenstein, who has been named to the new position of Chairman of the Board. Mr. Reckman, who was Vice-President and Trust Officer, began his banking career with the Western Bank 34 years ago. Mr. Hertenstein had served as President of the bank for 34 years. New Directors of the bank are: George M. Schott, President of the Bavarian Brewing Co. and Secretary of the Cincinnati Galvanizing Co.; Carl F. Hertenstein, Director and Assistant Treasurer of the Eagle-Picher Lead Co.; George F. Eyrich, Jr., President of the Hamilton County Building and Loan League; William Beiser, former Vice-President of the bank and President of the Reliance Foundry Co., and Mr. Reckman.

The First National Bank of Atlanta, Ga., announces the election on Jan. 12 of Vivian F. Cooper as Vice-President; J. Harvey Lester as Assistant Vice-President; John L. Hendon as Assistant Vice-President and Rufus G. Walker as Assistant Cashier.

Cease Special Relief Accounting Agency

After completing one of the largest accounting jobs ever undertaken, the Treasury's Emergency Accounting Organization, set up by executive order in 1935 to account for expenditures for relief and work-relief, has closed its books, it was announced Jan. 16. The agency has been in process of dissolution since last July and on Jan. 11 President Roosevelt sent to Congress its final report on disbursements of more than \$15,000,000,000 made available under the series of Emergency Relief Appropriation Acts. The Treasury announcement said:

"Under various relief acts, the group disbursed and accounted for more than \$15,000,000,000. Against these disbursements outstanding exceptions are less than \$3,500,000 or equivalent to 2/100ths of 1%. Even these suspensions do not indicate erroneous payments since, for the most part, they will be cleared up through further written explanations concerning the transactions. The agency saved the Government more than \$12,000,000 in discounts through prompt payment of bills.

"Following the general form of previous annual reports prepared by the Treasury, the report sent to the Congress by the President contains a complete accounting for relief and work-relief money during the past six years." The report showed the following totals:

Appropriated	\$15,243,092,663
Obligated	15,144,839,147
Expended	15,084,249,294
Unobligated	98,253,516
Unexpended	158,843,369

In commenting upon the report, Under Secretary of the Treasury Bell said:

"The report is significant of what can be done in the Government through a properly organized accounting staff equipped with modern accounting equipment."

From the Treasury's announcement we also quote:

"As a consequence of difficulties experienced in procuring current financial information involving large expenditure programs prior to 1935, President Roosevelt

recognized the need for establishing an accounting organization which would enable not only effective control over the limitations fixed by the Congress and the President on the amounts to be expended for different projects or classes of projects, but which would also provide the President, the Secretary of the Treasury, and the Director of the Bureau of the Budget with reliable, current information urgently needed in the conduct of such a large expenditure program.

"Mr. Bell added that an important matter not generally known about the public service performed by the Treasury's emergency accounting organization involved the maintenance of payroll flow records which were instrumental in eliminating delays in making payments to workers all over the country."

Servicemen's Gifts May Pass Customs Free

Postmaster Albert Goldman of New York announces that under the Act of Congress approved Dec. 5, 1942, Public No. 790, customs declarations are no longer required to accompany parcels of bona fide gifts not exceeding \$50 in value in any one shipment from members of the armed forces of the United States on duty outside the continental limits of the United States, such shipments being entitled to free entry.

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