UNITED STATES DEPARTMENT OF LABOR Frances Perkins, Secretary

> BUREAU OF LABOR STATISTICS Isador Lubin, Commissioner

in cooperation with WORK PROJECTS ADMINISTRATION

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# Salaries and Hours of Labor in Municipal Fire Departments

VOLUME I New England Cities

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Prepared by DIVISION OF CONSTRUCTION AND PUBLIC EMPLOYMENT HERMAN B. BYER, Chief



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## Letter of Transmittal

UNITED STATES DEPARTMENT OF LABOR, BUREAU OF LABOR STATISTICS, Washington, D. C., September 7, 1940.

The Secretary of Labor:

I have the honor to transmit herewith a study of employment and salaries in fire departments of 54 New England cities, as of July 1, 1938, prepared by the Bureau of Labor Statistics, in cooperation with the Work Projects Administration.

ISADOR LUBIN, Commissioner.

Hon. FRANCES PERKINS, Secretary of Labor.

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#### PREFACE

The emergency character of fire fighting, as well as the hazards involved, make the working conditions of firemen unique. Despite this fact, there has been comparatively little information available of a comprehensive nature on the conditions under which this large group of municipal employees work, although the Bureau of Labor Statistics did publish a brief report on Salaries and Working Conditions of Fire Department Employees in 1934. To present a more complete and up-to-date picture of the working conditions and earnings of firemen, the Bureau, with the cooperation of the Work Projects Administration, has conducted a survey of fire departments in cities with a population of 25,000 or more.

The present study of the New England States is the first in a series of nine. It includes detailed information on salaries and perquisites and the hours of work in effect on July 1, 1938, as well as descriptions of the systems used to stagger hours in order to provide continuous fire protection. There is also a discussion of vacation and promotion policies. Similar reports will be issued for each of the other geographic divisions of the United States.

This survey was under the general direction of Herman B. Byer, Chief of the Division of Construction and Public Employment, and under the more immediate supervision of Jesse M. Hadley, Director of the State, County, and Municipal Survey. Arthur Dadian prepared the analysis and arranged the presentation of the data, which were edited and tabulated by Mahlon B. Buckman. Carol P Brainard was technical adviser.

> ISADOR LUBIN, Commissioner of Labor Statistics.

September 1940.

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## Bulletin No. 684 (Vol. I) of the United States Bureau of Labor Statistics

## Salaries and Hours of Labor in Municipal Fire Departments, New England Cities

## Summary

The fire departments in 54 of the 55 New England cities with a population of 25,000 or more <sup>1</sup> employed 7,940 people with annual salaries approximating \$16,996,000 on July 1, 1938. Ninety-three of every 100 employees were in the fire-fighting division.<sup>2</sup> The remaining personnel was engaged in such activities as fire-prevention, firealarm, maintenance, and clerical work. Of every 93 in the fire-fighting divisions, 74 were privates, 8 captains, and 8 lieutenants; the rest were drivers, engineers, battalion chiefs, and chiefs and their assistants. Only 1 small city had volunteers in place of paid privates supplemented by call men who received a slight remuneration. In most cities, the advancement of privates from the lower grades to the first grade was automatic. Practically all of the employees received approximately 2 weeks' vacation with pay.

Ninety percent of all employees earned between \$1,650 and \$2,550 a year. The annual salaries showed considerable uniformity. The salary differences among the various occupations within the same department and among the various grades within the same occupation were not great. For the same occupation the large cities, as a rule, paid somewhat higher salaries than the small cities. These differences, however, were small in the nonsupervisory occupations, which included four-fifths of all employees.

Eighty-seven percent of all employees worked under some variation of a two-platoon system of assignment which averaged 84 hours on duty per week. Within each fire department almost all the employees, 93 percent, had the same average working hours per week. In the large cities the average hours on duty per week were somewhat shorter.

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<sup>&</sup>lt;sup>1</sup> The U. S. Census of Population for 1930 was used to determine the size of the cities. In 1930, New England had 55 cities with a population of 25,000 or more. Five of these were towns classed by the Bureau of the Census as urban units. The town of West Haven, Conn., is not included in this bulletin because no information was furnished. See appendix for list of the cities included in this study.

<sup>&</sup>lt;sup>2</sup> The fire-fighting division includes the chief, the assistant chiefs and other administrative assistants, the battalion chiefs, captains, lieutenants, engineers, drivers, and privates.

<sup>&</sup>lt;sup>3</sup> The medium-sized city had 32 call men at \$219 a year each and the small cities had a total of 122 call men drawing from \$100 to \$350 a year, or a total of \$25,000. These employees and their salaries are not included in the text tables.

SALARIES AND HOURS OF LABOR, FIRE DEPARTMENTS

## Annual Salaries

#### General Level of Salaries

Annual salaries in the fire departments of the 54 New England cities were concentrated within a relatively narrow range. Ninety percent of all employees received between \$1,650 and \$2,550, and 51 percent received between \$2,050 and \$2,250. The annual salaries were somewhat higher in the large than in the small cities. In cities having a population of 100,000 or more, 19 out of every 100 employees received less than \$2,050 a year as compared with 40 in cities having a population of 50,000 and under 100,000, and 51 in cities having a population of 25,000 and under 50,000.

For the sake of brevity, hereafter, the group of largest cities mentioned above will be designated as group I,<sup>4</sup> the medium sized cities, group II, and the smaller cities, group III.

TABLE 1.—Distribution of employees in fire departments of 54 New England cities, by salary group and size of city, July 1, 1938

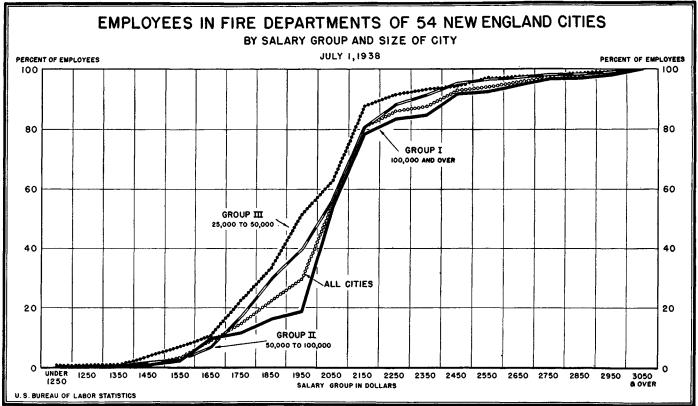
		Nun	ıber			Per	cent	
Salary group	All	Ci	ty grouj	p 1		Ci	ty grou	p 1
	cities	I	п	III	cities	I	п	ш
All groups	3 7, 944	4, 769	1, 470	1, 705	100. 0	100. 0	100. 0	100. 0
Under \$1,250	14 5 14	$\begin{array}{c} 6 \\ 2 \\ 12 \end{array}$	2	6 3	0.2	0.1 ( <sup>3</sup> ) .3	0.2	0.4
\$1,350 and under \$1,450 \$1,450 and under \$1,550 \$1,550 and under \$1,650	82 136	14 66	15 13	53 57	1.0 1.7	.3 1.4	1.0 .8	3. 1 3. 3
\$1,650 and under \$1,750 \$1,750 and under \$1,850 \$1,850 and under \$1,950 \$1,950 and under \$2,950 \$2,050 and under \$2,150	442 590	351 90 217 121 1, 683	68 147 189 145 251	58 205 184 311 198	6.0 5.6 7.4 7.3 26.8	7.4 1.9 4.6 2.5 35.3	4.6 10.0 12.8 9.9 17.1	3. 4 12. 0 10. 8 18. 2 11. 6
\$2,150 and under \$2,250 \$2,250 and under \$2,350 \$2,350 and under \$2,450 \$2,450 and under \$2,450 \$2,550 and under \$2,650	420 133	1, 162 247 59 332 38	354 112 45 58 20	425 61 29 20 43	24.4 5.3 1.7 5.1 1.3	24.4 5.2 1.2 7.0 .8	24. 1 7. 6 3. 1 3. 9 1. 3	24, 9 3, 6 1, 7 1, 2 2, 5
\$2,650 and under \$2,750 \$2,750 and under \$2,850 \$2,850 and under \$2,950 \$3,050 and under \$3,050 \$3,050 and over	110 19	120 88 8 52 4 101	10 14 1 9 \$ 15	10 8 10 10 6 14	1.8 1.4 .2 .9 1.6	2.5 1.8 .2 1.1 2.0	.7 .9 .1 .7 1.0	.6 .5 .6 .8

[For a more detailed analysis of data, see appendix tables B, C, and D]

<sup>1</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000, based on U. S. Census of Population for 1930. <sup>2</sup> Includes only regular, full-time employees, with the exception of 1 commissioner in Boston. <sup>3</sup> Less than  $\frac{1}{10}$  of 1 percent. <sup>4</sup> Includes 1 at \$3,000, 1 at \$3,120, 6 at \$3,130, 7 at \$3,148, 1 at \$3,150, 6 at \$3,250, 1 at \$3,273, 3 at \$3,300, 7 at \$4,370, 1 at \$3,400, 2 at \$3,429, 9 at \$3,500, 1 at \$6,000, and 1 at \$6,500. <sup>4</sup> Includes 2 at \$3,000, 1 at \$5,200, 2 at \$5,500, 1 at \$6,000, and 1 at \$6,500. <sup>5</sup> Includes 2 at \$3,000, 1 at \$5,200, 2 at \$3,300, 1 at \$6,000, and 1 at \$6,500. <sup>5</sup> Includes 2 at \$3,000, 1 at \$5,281, 1 at \$5,500, 1 at \$6,000, and 1 at \$6,500. <sup>5</sup> Includes 2 at \$3,000, 1 at \$5,200, 2 at \$5,500, 1 at \$6,000, 2 at \$5,500. <sup>5</sup> Includes 2 at \$3,000, 1 at \$5,200, 2 at \$5,500, 1 at \$6,000, 2 at \$5,500, 2 at \$5,500 <sup>3</sup> Includes 2 at \$3,100, 1 at \$3,238, 1 at \$3,300, 1 at \$3,340, 3 at \$3,500, 2 at \$3,600, 3 at \$4,000, 1 at \$4,500, and

1 at \$6,000. a 0,000. 6 Includes 2 at \$3,100, 2 at \$3,190, 2 at \$3,200, 1 at \$3,400, 1 at \$3,458, 1 at \$3,500, 1 at \$3,515, 1 at \$3,600, 1 at \$4,000, 1 at \$4,250, and 1 at \$4,275.

\* Except for Boston, the population of the cities in this group ranged between 100,234 and 252,981. Boston, with a population of 781,188, has been included in this group because the data for Boston did not vary sufficiently from the data for the other cities in the group to justify separate treatment.



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#### Salaries in Selected Occupations

The differences in annual salaries of the various occupations within a fire department were not great (table 2). Starting with the chief. the salary differences decreased sharply to a point where the occupations including a large majority of the employees (privates, engineers, drivers, auto mechanics, fire-alarm operators), received approximately the same average annual salaries. The salary differences between occupations tended to be greater in large than in the small cities because in the large cities the supervisory occupations entailed greater responsibilities and consequently received relatively larger salaries than the lower ranking occupations. Also, as a rule, the same occupation received a somewhat higher salary in the large cities than in the small cities. Here again the differences were most pronounced in the high-ranking or supervisory occupations. The differences in the annual salaries of chiefs in groups I, II, and III, for example, were far greater relatively than the differences in the annual salaries of privates among the same city groups.

	A	ll occup	ations			Chie	fs	
Salary group	All	City g		p t	All	C	ity grou	p •
	cities	I	п	ш	cities	I	п	ш
Number of cities reporting Total number of employees	54 17, 944	13 4, 769	12 1, 470	29 1, 705	54 54	13 13	12 12	29 29
Under \$1,250 \$1,250 and under \$1,350 \$1,350 and under \$1,450 \$1,450 and under \$1,650 \$1,550 and under \$1,650	5 14 82		2 2 15 13	6 3 				
\$1,650 and under \$1,750 \$1,750 and under \$1,850 \$1,850 and under \$1,850 \$1,950 and under \$2,050 \$2,050 and under \$2,150	477 442 590 577	351 90 217 121 1,683	68 147 189 145 251	58 205 184 311 198				
\$2,150 and under \$2,250 \$2,250 and under \$2,350 \$2,350 and under \$2,350 \$2,350 and under \$2,450 \$2,450 and under \$2,500	1, 941 420 133	1, 162 247 59 332 38	354 112 45 58 20	425 61 29 20 43	1			
\$2,650 and under \$2,500 \$2,650 and under \$2,750 \$2,850 and under \$2,850 \$2,850 and under \$2,950 \$2,950 and under \$3,050 \$3,050 and over.	140 110 19	120 88 8 52 101	10 14 1 9 15	43 10 10 10 14	4 1 1 7 34	* 13	-	1
						1		\$3,038

 TABLE 2.—Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938

See footnotes at end of table.

4

	Assis	tant or	deputy	chiefs	Ass	istant de	eputy cl	niefs	
Salary group	All	c	ity grou	p •	All	City group 6			
	cities	I	п	ш	cities	I	п	III	
Number of cities reporting Total number of employees		13 30	12 18	25 38	8 8		4 4	4	
Under \$1,250 \$1,250 and under \$1,350 \$1,360 and under \$1,450 \$1,450 and under \$1,550 \$1,550 and under \$1,650									
\$1,650 and under \$1,750 \$1,750 and under \$1,850 \$1,850 and under \$1,950 \$1,950 and under \$2,050 \$2,050 and under \$2,150	1			2 1 1 2	2			2	
\$2,150 and under \$2,250 \$2,250 and under \$2,350 \$2,360 and under \$2,460 \$2,450 and under \$2,650 \$2,550 and under \$2,650	4777	  1 1	2 1 1	4 2 6 5 3	1 1 1		1		
\$2,650 and under \$2,750 \$2,750 and under \$2,850 \$2,850 and under \$2,950 \$2,950 and under \$3,050 \$3,050 and over		1 1 11 26	2 5 12 2	7 13 3	1 1 1		1 1 141		
Average annual salary	\$2, 953	\$3, 608	\$2, 822	\$2, 497	\$2, 497		\$2, 789	\$2, 20	
		Battali	on chief	s	Captains				
Salary group	All	City group 6			All	City group *			
	cities	Т	п	ш	cities	r	п	ш	

TABLE 2.—Distribution of				Ŋ
selected occupation	is and salary gr	oup, July 1, 193	8—Continued	-

		Battalio	on chiefs	8		Cap	tains	
Salary group	A11	Ci	ity grou	p 6	A11	Ci	ty grou	p \$
	cities	I	п	ш	cities	I	11	ш
Number of cities reporting Total number of employees	14 78	11 75	33		52 639	13 367	12 124	27 148
Under \$1,250. \$1,250 and under \$1,350. \$1,350 and under \$1,450. \$1,450 and under \$1,550. \$1,450 and under \$1,550.								5
\$1,650 and under \$1,750 \$1,750 and under \$1,750 \$1,750 and under \$1,850 \$1,850 and under \$2,050 \$2,050 and under \$2,250					6 4 17 71 62	32 16	8 32 8	6 4 9 7 38
\$2,150 and under \$2,250 \$2,250 and under \$2,350 \$2,350 and under \$2,450 \$2,450 and under \$2,450 \$2,550 and under \$2,650	71		1 1		6 33 29 155 29	118	19 32 18	6 33 10 5 11
\$2,650 and under \$2,750 \$2,750 and under \$2,850 \$2,850 and under \$2,950 \$2,950 and under \$3,050 \$3,050 and over	777	5 7 7 15 47	1		115 65 8 34	103 64 	6 1 	6 8
A verage annual salary	-	\$3, 329	\$2, 444		\$2, 447	\$2, 586	\$2, 310	\$2, 217

See footnotes at end of table.

		Lieu	utenant	5	Er	ngineers All g	, fire en rades	gine,1
Salary group	All	Ci	ity grou	p∮	All	Ci	ity grou	p۹
	cities	Ι	п	ш	cities	I	п	ш
Number of cities reporting Total number of employees	50 632	13 351	12 135	25 146	10 116	7 111	12	23
Under \$1,250 \$1,250 and under \$1,350 \$1,350 and under \$1,450								
\$1,450 and under \$1,550 \$1,550 and under \$1,650	5			5				
\$1,650 and under \$1,750 \$1,750 and under \$1,850 \$1,850 and under \$1,950 \$1,950 and under \$2,050	10 31 71 43	16 20 17	9 34 10	10 6 17 16	1 4	1	2	2
\$2,050 and under \$2,150 \$2,150 and under \$2,250 \$2,250 and under \$2,350	16 37 121	5 66	9 38	16 23 17	6 20 21	6 20 20		i
\$2,350 and under \$2,450 \$2,450 and under \$2,550 \$2,550 and under \$2,650	45 181 54	18 161 30	19 16	8 4 24	32 29 2	32 29 2		
\$2,650 and under \$2,750 \$2,750 and under \$2,850 \$2,850 and under \$2,950 \$2,950 and under \$2,950	18	18						
\$3,050 and over A verage annual salary	\$2, 279	\$2, 381	\$2, 168	\$2, 138	\$2, 335		 \$1, 915	\$2,048
		1	1	[ 	1	1	L	l
		Driv	vers 2		Р	rivates,	all grad	es
Salary group	 All		vers <sup>2</sup> ity grou	p 6	 A11	1	all grad ity grou	
Salary group	All cities			p <sup>6</sup>		1		
Salary group Number of cities reporting Total number of employees		C	ity grou		 A11	Ci	ity grou	p •
Number of cities reporting Total number of employees Under \$1,250 \$1,250 and under \$1,350	cities		ity grou	III 5	All cities	I 3, 313	ity grou	p 6 111 28
Number of cities reporting	cities		ity grou	III 5	All cities 53 5, 551		ity grou	p 6 111 28
Number of cities reporting	cities		ity grou II 2 4 	III 5	All cities 53 5, 551  7 68 97 442 296 412	I I 3, 313 7 10 48 340 340 128	ity grou 11 12 1,052 12 10 64 126 134	p 6 III 288 1, 186  46 39 38 140 150
Number of cities reporting.           Total number of employees.           Under \$1,250.           \$1,250 and under \$1,350.           \$1,350 and under \$1,650.           \$1,450 and under \$1,650.           \$1,550 and under \$1,650.           \$1,550 and under \$1,650.           \$1,550 and under \$1,650.           \$1,650 and under \$1,650.           \$1,850 and under \$1,950.           \$1,950 and under \$1,950.           \$2,050 and under \$2,150.	cities           11           191              74           4           2		II 2 4	111 5 43 	All cities 53 5, 551 7 68 97 442 296 412 409 1, 949	Ci I 3, 313 7 10 48 340 30 0 128 43 1, 600	ity grou II 1,052 1,052 12 10 64 126 134 95 223	p 6 III 28 1, 186  46 39 38 140 150 2711 126
Number of cities reporting.           Total number of employees.           Under \$1,250           \$1,250 and under \$1,350           \$1,350 and under \$1,550           \$1,450 and under \$1,550           \$1,550 and under \$1,550           \$1,500 and under \$2,050           \$2,950 and under \$2,150           \$2,500 and under \$2,250           \$2,250 and under \$2,350           \$2,250 and under \$2,350	cities	I 4 144 	ity grou II 2 4 		All cities 53 5,551  7 68 97 442 296 412 409	Ci I 13 3,313 7 10 48 340 30 128 43	ity grou II 12 1,052  12 10 64 126 134 95	p 6 III 28 1, 186  46 39 38 140 150 271
Number of cities reporting	cities 11 191  74 4 2 109		ity grou II 2 4 	111 5 43  39 	All eities 53 5, 551  7 68 97 7 442 296 412 409 1, 949 1, 691	Ci I 13 3,313 7 10 48 340 30 128 43 31,600 992	ity grou II 12 1,052 12 12 10 0 64 126 134 195 223 323	p 6 III 28 1, 186  46 39 38 140 150 2711 126
Number of cities reporting.           Total number of employees.           Under \$1,250.           \$1,250 and under \$1,350.           \$1,350 and under \$1,450.           \$1,450 and under \$1,550.           \$1,550 and under \$1,650.           \$1,550 and under \$1,650.           \$1,550 and under \$1,650.           \$1,750 and under \$1,950.           \$1,850 and under \$1,950.           \$1,850 and under \$2,950.           \$2,950 and under \$2,250.           \$2,250 and under \$2,250.           \$2,350 and under \$2,350.           \$2,350 and under \$2,550.           \$2,450 and under \$2,550.           \$2,450 and under \$2,550.           \$2,550 and under \$2,550.	cities 11 191  74 4 2 109		ity grou II 2 4 	111 5 43  39 	All eities 53 5, 551  7 68 97 7 442 296 412 409 1, 949 1, 691	Ci I 13 3,313 7 10 48 340 30 128 43 31,600 992	ity grou II 12 1,052 12 12 10 0 64 126 134 195 223 323	p 6 III 28 1, 186  46 39 38 140 150 271 126
Number of cities reporting	cities		ity grou           II           2	111 5 43  39 	All eities 53 5, 551  7 68 97 7 442 296 412 409 1, 949 1, 691	Ci I I 3, 313 7 10 48 340 30 128 433 1, 600 992 115	ity grou II 12 1,052 12 12 10 0 64 126 134 195 223 323	p 6 III 28 1, 186  46 39 38 140 150 2711 126

 TABLE 2.—Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938—Continued

See footnotes at end of table.

6

		uto me	chanics	3	Fir	Fire alarm operators 4				
Salary group	All	Ci	ty grou	p 6	All	Ci	ty grou	р 6		
	cities	I	п	III	cities	I	II	ш		
Number of cities reporting Total number of employees	23 63	10 47	7 9	6 7	26 139	9 71	8 34	9 34		
Under \$1,250 \$1,250 and under \$1,350 \$1,350 and under \$1,450					4 4	1		3 3		
\$1,450 and under \$1,550 \$1,550 and under \$1,650					3 16	5	3 3	8		
\$1,650 and under \$1,750 \$1,750 and under \$1,850 \$1,850 and under \$1,950 \$1,960 and under \$2,050 \$2,050 and under \$2,150	7 2 19 2 10	7 17 10	1 2 1	1 1 1	$5 \\ 12 \\ 7 \\ 12 \\ 32 \\ 32 \\ \end{array}$	3 5 23	4 3 4 9	1 9 7		
\$2,150 and under \$2,250 \$2,250 and under \$2,350 \$2,350 and under \$2,450 \$2,450 and under \$2,550 \$2,550 and under \$2,650	5 6 7 2	3 4 4	1 1 2	1 1 1 2	24 10 1 6	14 9 1 6	71	3		
\$2,650 and under \$2,750 \$2,750 and under \$2,850 \$2,850 and under \$2,950 \$2,950 and under \$3,050 \$3,050 and over	12	1	1		3	3				
Average annual salary	\$2,086	\$2, 039	\$2, 180	\$2, 276	\$1, 980	\$2, 129	\$1, 923	\$1, 724		
		۱,	l I	1	l I	•	1 :	1		
		Electi	ricians	1	Liner	nen and	ground	men <sup>5</sup>		
Salary group			ricians Dity grou	1p 6	Liner		ground			
Salary group	All cities				- <b>-</b>					
Salary group Number of cities reporting Total number of employees		C	Dity grou	 1		Ci	ity grou	р <sup>6</sup>		
Number of cities reporting Total number of employees Under \$1,250 \$1,250 and under \$1,350 \$1,350 and under \$1,450 \$1,450 and under \$1,550	cities 11 29		Dity grou		All cities 25 78		ity grou	p 6		
Number of cities reporting	cities		Dity grou	111	All cities 25 78  2 2 2 4		ity grou	p 6 IIII 		
Number of cities reporting Total number of employees Under \$1,250 \$1,250 and under \$1,350 \$1,350 and under \$1,450 \$1,450 and under \$1,550	cities 11 29 		Dity grou	III 4 7  2	All cities 25 78  2 2 2	I 11 50 	ity grou	p 6		
Number of cities reporting	cities 11 29 2 1 1 2 9		Dity grou		All cities 25 78 25 78 22 2 2 2 4 6 13 9	I 11 50 	ity grou	p 6		
Number of cities reporting	cities 11 29  2 1  2 9 10 1 2		2ity grou		All cities 25 78 25 78 22 2 2 2 4 6 13 9 9 11 19 7 1	I 11 50 11 4 9 5 11 8 7 1	ity grou	p 6 III 8 13  2 1  1 3 3		

 TABLE 2.—Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938—Continued

See footnotes at end of table.

		Otl	ners		·····	
Salary group	All	Ci	ty grou	p€		
	cities	I	II	m		
Number of cities reporting Total number of employees	54 279	13 182	12 50	29 47		
Under \$1,250 \$1,250 and under \$1,350 \$1,350 and under \$1,450	1 7	5 1 5	2	3		 
\$1,450 and under \$1,550 \$1,550 and under \$1,650		4 12		2		
\$1,650 and under \$1,750 \$1,750 and under \$1,850 \$1,850 and under \$1,950 \$1,950 and under \$2,050 \$2,050 and under \$2,150	15 41 19	8 36 10 15	3 2 4 5	4 3 5 11		
\$2,150 and under \$2,250 \$2,250 and under \$2,350 \$2,350 and under \$2,450 \$2,450 and under \$2,550	27 6 25	13 18 3 14	6 4 1 9	5 5 2 2		
\$2,550 and under \$2,650 \$2,650 and under \$2,750 \$2,750 and under \$2,850 \$2,850 and under \$2,950 \$2,950 and under \$3,050 \$3,050 and over	9	2 7 4 10 16 15	1 5 3	2 1 2		
Average annual salary						

**TABLE 2.**—Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938-Continued

Includes 18 marine engineers in Boston.
 Includes 6 pilots in Boston.
 Does not include master and assistant master mechanics.

Does not include chief fire alarm operators and assistants to the chief operators.

boes not include chief me alarm operators and assistants to the end operators.
Does not include helpers.
Group I includes eities having a population of 100,000 or more; group II, eities having a population of 50,000 and under 100,000; group III, eities having a population of 25,000 and under 50,000, all based on U. S. Census of Population for 1930.
Includes only regular, full-time employees, with the exception of 1 commissioner in Boston.
Includes 1 at \$3,160, 1 at \$3,150, 1 at \$3,250, 1 at \$3,280, 1 at \$4,000, 1 at \$4,500, 1 at \$4,987, 1 at \$5,000, 1 at \$5,500, 2 at \$5,500, 2 at \$5,500, 2 at \$3,100, 1 at \$3,500, 2 at \$3,500, 2 at \$3,500, 1 at \$3,000, 1 at \$3,400, 1 at \$3,500, 2 at \$3,600, 1 at \$3,400, 1 at \$3,500, 1 at \$3,600, 1 at \$4,000, 1 at \$4,500, and 1 at \$6,500.

at \$4,275. <sup>11</sup> Includes 1 at \$3,300, 1 at \$3,400, 2 at \$3,432, 4 at \$3,500, 2 at \$3,640, 2 at \$3,750, 7 at \$4,500, and 7 in Bridge-

<sup>12</sup> Each receives \$3,500. <sup>13</sup> Each receives \$3,500. <sup>13</sup> Includes 2 at \$3,190 and 1 at \$3,515.

14 Receives \$3,100.

Includes 6 at \$3,120, 7 at \$3,146, 4 at \$3,250, and 30 at \$4,000.
 Includes 1 at \$3,120, 1 at \$3,250, 2 at \$3,300, 5 at \$3,500, 1 at \$3,640, 1 at \$3,738, 1 at \$4,250, and 3 at \$4,500.
 Includes 1 at \$3,100 and 1 at \$3,300.

However, the salary ranges for the same occupations in the same city group show clearly the existence of many exceptions to the generalization that the annual salaries were higher in the larger cities. Even in the case of chiefs, whose annual salaries showed the greatest differences resulting from the size of the city, some chiefs in group III cities received more than some in group I cities. These exceptions indicate that factors other than size of the city have a direct bearing on the prevailing salaries in a given city. The proximity of the city to a large metropolitan center and the ability of the city to pay high salaries are very important factors. Fall River, though one of the largest cities in New England, paid salaries below the average group

8

III cities primarily because of financial difficulties arising from the collapse of its chief industry, textiles. On the other hand, Brookline, Mass., a group III city and one of the wealthiest communities in the country, paid above the average of group I cities. Again, two group II cities paid the second and third highest rates to first grade privates in all New England, while five group II and six group III cities paid their first-grade privates more than Boston, the largest city in New England.

## Salaries of Privates

Privates constituted 70 percent of all employees and received 67 percent of the total salaries in the 54 New England fire departments. Approximately one-third of all privates received between \$1,350 and \$2,050 a year and two-thirds received between \$2,050 and \$2,350. In the large cities a greater proportion of the privates were in the upper salary brackets. Seventy-eight percent of the privates in group I cities, as against 52 percent in group II, and 42 percent in group III cities, received between \$2,050 and \$2,250 a year.

Ninety-two percent of all privates were first-grade privates and the rest, for the most part, were in the second and fifth grades. A somewhat greater proportion of the privates in the small cities were first-grade privates, with fully 96 percent in this group against 92 percent in group I and 90 percent in group II cities. Nevertheless, only 2 percent of all privates in group I and group II cities, compared with 7 percent in group III cities, received under \$1,650 a year.

TABLE 3.—Distribution of privates in fire departments of 54 New England cities, bysalary group and grade, July 1, 1938

				All gr	ades					
		Nun	nber		Percentage					
Salary group	All	C	City grou	рı	All	ıp 1				
	cities	I	п	III	cities	I	п	111		
All groups	5, 551	3, 313	1,052	1, 186	100. 0	100. 0	100. 0	100.0		
\$1,350 and under \$1,450 \$1,450 and under \$1,550 \$1,550 and under \$1,650 \$1,650 and under \$1,750 \$1,750 and under \$1,850	7 68 97 442 296	7 10 48 340 30	12 10 64 126	46 39 38 140	.1 1.2 1.8 8.0 5.3	.2 .3 1.4 10.3 .9	1. 1 1. 0 6. 1 12. 0	3.9 3.3 3.2 11.8		
\$1,850 and under \$1,950 \$1,950 and under \$2,050 \$2,050 and under \$2,150 \$2,150 and under \$2,250 \$2,250 and under \$2,350	412 409 1, 949 1, 691 180	128 43 1,600 992 115	134 95 223 323 65	150 271 126 376	7.4 7.4 35.1 30.5 3.2	3.9 1.3 48.3 29.9 3.5	$12.7 \\ 9.0 \\ 21.2 \\ 30.7 \\ 6.2$	12.722.810.631.7		

See footnote at end of table.

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	Number receiving classified salary, in-												
Salary group		First	grade		s	Second grade				Third grade			
Courter à De conte	All	Cit	y gro	որւ	All	Ci	ty gr	oupı	All	Cit	y gro	որո	
	All cities	I	II	ш	cities	I	п	ш	cities	I	11	ш	
All groups	5,131	3, 050	947	1, 134	143	53	68	22	81	43	14	24	
\$1,350 and under \$1,450 \$1,450 and under \$1,550 \$1,550 and under \$1,650	44			44 28	10 11	10	10		7 9 5	7	7	25	
\$1,650 and under \$1,750 \$1,750 and under \$1,850	305 257	221	58 125	26 132	57			2 7	13 31	30	3 1	10	
\$1,850 and under \$1,950 \$1,950 and under \$2,050 \$2,050 and under \$2,150	$362 \\ 322 \\ 1,944$	122 1,600	95 64 219	145 258 125	35 69 4	43	35 15 3	11	11 4 1	6	2	5 2	
\$2,150 and under \$2,250 \$2,250 and under \$2,350	1, 689 180	992 115	321 65	376	2		2						

 TABLE 3.—Distribution of privates in fire departments of 54 New England cities, by

 salary group and grade, July 1, 1938—Continued

			Nun	ıber re	ceiving	g clas	sifie	i salaı	y, in—	-		
		Fou	rth gr	ade	F	ifth	grad	3	Probationary			
Salary group	All City group 1			All	City group 1			All	City group 1			
	cities	Ι	п	III	cities	I	п	II	cities	I	п	ш
All groups	39	10	23	6	147	147			10	10		
\$1,350 and under \$1,450 \$1,450 and under \$1,550			5	5								
11,550 and under \$1,650 \$1,650 and under \$1,750 \$1,750 and under \$1,850	10 1	10			38 109	38 109			10 	10 		
81,850 and under \$1,950 81,950 and under \$2,050	4 14		4 14								 	
\$2,050 and under \$2,150 \$2,150 and under \$2,250 \$2,250 and under \$2,350												

<sup>1</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under \$50,000, based on U. S. Census of Population for 1930.

## Hours and Working Conditions

### Average Hours and Days on Duty per Week

The working hours in the fire departments of the 54 New England cities fell into 4 general systems of operation according to the type of work performed: (1) Single-platoon system, (2) double-platoon system, (3) continuous duty, and (4) other arrangements of hours, generally approximating those of private industry.

A "platoon" is a system of assignment of firemen to duty at stated hours so as to provide continuous protection for the city. It is analogous to the shift systems in industries that operate 24 hours a day.

The single-platoon system requires a 24-hour shift; each fireman stays on duty continuously for 2 or more days, depending upon the variation of the system in use in the particular locality, and then has a day off. The off days are so arranged that the fire department is equally staffed at all hours.

Under the double-platoon system the firemen are divided into two groups which work day and night tours of duty. While one group is at work, the other is off duty. The firemen, however, do not work on the same tour constantly but are shifted at regular intervals from day duty to night duty. Usually before shifting from day to night duty, or vice versa, one platoon stays on duty for 24 hours to effect the change, and the other platoon is off for 24 hours. At the next period of shift from day to night duty, conditions are reversed; the first platoon is off and the second is on. Since each full day off is balanced by a full day on, both platoons average 12 hours a day for 7 days a week, or 84 hours a week. Under some variations of the doubleplatoon system the firemen are given extra days off which are not balanced or compensated for by time on duty. An extra day off of this type reduces the workweek from 84 hours to 72 hours. All variations of the double-platoon system used in the 54 New England cities covered in this report averaged 84 hours on duty per week. All the fire departments operating under the double-platoon system do not shift at same intervals but have different shift periods; some shift on the second day, some on the third day, etc. This results in a varying number of days on duty per week for the same average number of hours on duty per week.

Almost every fire department has a small number of employees not included under the platoon system. These employees fall into 2 groups, those on "continuous" duty and "other." In most of the fire departments the chief and a few of his immediate assistants are subject to call any moment and are therefore considered to be on duty continuously. The "other" group includes mostly nonuniformed employees such as clerks and maintenance men who are not required to fight fires.

In the fire departments of the 54 New England cities almost ninetenths, 87 percent, of all the employees were under the double-platoon system which averaged 84 hours on duty per week. Six percent, 501, of the employees were under the single-platoon system with an average of 112 to 144 hours on duty per week. Of these 501 men under the single platoon, 61 percent were on duty an average of 112 hours a week, 24 percent 126 hours a week, 11 percent 134 hours a week, and 4 percent 144 hours a week. Those on continuous duty, mostly chiefs, represented a very small proportion, 0.6 percent, of the total number of employees. The hours of the remaining 6 percent of the employees were closely related to those prevailing in private industry or the rest of the city government departments. These employees

were mostly in the fire-prevention, apparatus, fire-alarm, and clerical divisions. The average working hours for this "other" group varied between 41 and 60 per week, with a general average of 47.5

	Aver-	Aver- age	Nu		r of c rting		Num	Number of employees Percent emplo						
System of operation	hours days on on duty duty		cities	Cit	y gro	up 1	All	Cit	y grou	ıp 1	cities	City group 1		
	per week	per week	All ci	I	и	ш	cities	I	11	ш	All ci	I	п	ш
All systems							² 7,94 <b>4</b>	4, 769	1, 470	1, 705	100. 0	100. 0	100. 0	100. 0
Continuous duty	168	7.0	35	12	7	16	49	21	8	20	. 6	. 4	. 5	1.2
Single platoon <sup>3</sup> On 2 days, off 1 day On 3 days, off 1 day On 4 days, off 1 day On 6 days, off 1 day	112 126 134 144				2	2 2 1	501 302 121 57 21		322 201 121				21.9 13.7 8.2	5.9
Two-platoon, regular 4 On 24 hours, off 24 hours Shift 3d day Shift 4th day Shift 6th day Shift 7th day	84 84 84 84 84	3.55.86.16.46.5	32	11		3 15 3 1 1	6, 912 142 5, 615 358 571 226	3, 913	642 207	142 1.060 151 46	1.8 70.7 4.5	11.0	43.7 14.1	8.3 62.2
Other 3	47.3	5.8	43	12	10	21	482	310	- 84	88	6.1	6. 5	5.7	5. 2

 TABLE 4.—Average hours and days on duty per week in fire departments of 54

 New England cities, July 1, 1938

<sup>1</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; group III, cities having a population of 25,000 and under 50,000, based on U. S. Census of Population for 1930.

Census of Population for 1990. <sup>3</sup> Includes only regular, full-time employees, with the exception of 1 commissioner in Boston. <sup>3</sup> The average number of hours on duty per week for employees in each variation of the single-platoon system is arrived at by dividing the total number of hours on duty per year for each variation by 52.143. The average number of days on duty per week for each variation is arrived at by dividing the total number

The average number of days on duty per week for each variation is arrived at by dividing the total number of days on duty per year by 52.143. <sup>4</sup> Under each variation of the regular 2-platoon system the employees work in 2 groups, 1 group is on duty while the other is off duty. Over a period of days, therefore, each group is on duty as many hours as the other, or 12 hours a day and 84 hours a week. Each variation of the 2-platoon system, however, spreads these 84 hours into different numbers of days on duty per week. The average number of days on duty per week for each variation is arrived at by dividing the number of days on duty per year by 52.143. <sup>5</sup> The average number of hours and days per week is arrived at by dividing the total weekly man-hours and man-days by the total number of employees under "other."

As shown in table 4 the working hours were shorter and more uniform in the large cities. A greater proportion of the employees in these cities were under the double-platoon system and in the "other" category. In group I cities, out of every 100 employees 93 were on duty an average of 84 hours a week under the double-platoon system, and approximately 7 had an average of 45.3 hours under "other" as compared with 72 and 6 out of every 100 employees having similar hours in group II cities, and 83 and 5 out of every 100 employees having similar hours in group III cities. Further, the group I cities had no employees under the single-platoon system and a very small percentage under "continuous" system.

The average days on duty per week varied with the platoon system under which the department operated. One or two variations, how-

<sup>&</sup>lt;sup>5</sup> See appendix table E for detailed analysis.

ever, prevailed under each platoon system. Of the 501 employees under the single-platoon system, 423, or 84 percent, were on duty an average of about 5 days per week. Of the 6,912 employees under the double-platoon system, 86 percent were on duty an average of about 6 days per week. The days on duty for most of the remaining employees working under a platoon system varied between an average of  $5\frac{1}{2}$  and  $6\frac{1}{2}$  days per week.

In the matter of days worked, the group I cities showed greatest uniformity and fewer days on duty per week. All of the group I cities operated under two variations of the double-platoon system. One of these variations averaged almost 6 days per week and included 82 percent of all employees. The group II cities operated under two variations of the single-platoon system and three variations of the double-platoon system. Forty-four percent of the employees in group II cities worked under a variation of the double-platoon system which averaged almost 6 days on duty per week. In group III cities there were a greater number of variations of the two systems. The singleplatoon system had three variations and the double-platoon system had five. The average of almost 6 days per week, however, predominated and included nearly three-fourths of the employees under the double-platoon system, and three-fifths of all employees.

## Perquisites Supplied to Firemen

Table 5 shows the items supplied to firemen. All of the 54 cities supplied sleeping quarters for men on night duty, and all but 1 supplied the necessary beds, bedding, linen, and laundry. A large majority of the cities supplied helmets and a smaller majority supplied rubber coats. Little less than one-half supplied rubber boots, and only 7 supplied the uniforms.

		]	Number	r of cities	supplyin	ng—	
City group <sup>1</sup>	Num- ber of cities	Sleeping quarters for men on night duty	Beds, bedding, linen, laundry	Hel- mets	Rub- ber coats	Rub- ber boots	Uni- forms
All cities	54	54	53	40	31	20	7
Group I Group II Group III	13 12 29	13 12 29	13 12 28	7 10 23	6 6 19	3 4 13	4

<sup>1</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000, based on U. S. Census of Population for 1930.

#### Vacations With Pay

The fire departments of 53 cities employing 99.5 percent of the fire-department employees covered by the study gave vacations with pay. Only 1 small city failed to give any vacations with pay. The average vacation period with pay for the 53 cities was a little over 14 days a year, with more than four-fifths of all the employees receiving a vacation of exactly 14 days.

Each of the 3 city groups had almost the same average number of days of vacation: Group I cities had an average of 14.2 days; group II cities, an average of 14.4 days; and group III cities, an average of 14.2 days. In the large cities, however, the number of vacation days was more uniform and never less than 14. Group I cities had 3 vacation periods, 14, 15, and 16 days, with 86 percent of the employees receiving 14 days. In group II cities vacation periods ranged from 14 to 30 days; 82 percent of the employees received 14 days, and 15 percent received 16 days a year. Group III cities showed the greatest spread, from none to 21 days, with 72 percent of the employees receiving 14 days a year.

 TABLE
 6.—Number of employees receiving specified vacations with pay in fire departments of 54 New England cities, July 1, 1938

City group <sup>1</sup>	NTerror	Total num-			N	umber	of emp	loyees	having	_		
	Num- ber of cities	ber of em- ploy- ees	No vaca- tion	10 days	12 days	13 days	14 days	15 days	16 days	18 days	21 days	30 days
All cities	54	<sup>2</sup> 7,944	38	18	42	31	6, 545	510	621	32	105	2
Group I Group II Group III	13 12 29	4,769 1,470 1,705	38	18	42	31	4, 114 1, 211 1, 220	423 87	232 224 165	32	1 104	2

<sup>1</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000. based on U. S. Census of Population for 1930.

<sup>3</sup> Includes only regular full-time employees, with the exception of 1 commissioner in Boston.

### Promotions of Lower-Grade Privates

Some system of automatic promotion for lower-grade privates existed in 42 of the 54 cities. In 38 of these cities promotion was made after a period of 1 year of service. Six months of service was required in 1 city of each size group. In the group III city, this period applied to only the initial promotion—that from the third to the second grade. The advancement to the first grade required an additional year of service.

Four cities advanced their privates in accordance with civil service regulations, and four by appointment. Four cities had only one classification for their privates.

	Total		Nun	on-				
City group	number of privates	Number of cities	After 6 months	After 1 year	After 2 years	By civil service	By appoint- ment	All one grade
All cities	5, 551	54	3	38	1	4	4	4
Group I Group II. Group III.	3, 313 1, 052 1, 186	13 12 29	1 1 11	7 10 21	1	3 1	2	1 3

 TABLE 7.—Promotion of lower-grade privates in fire departments of 54 New England cities, July 1, 1938

<sup>1</sup>6 months 3d to 2d grade. 1 year 2d to 1st grade.

## Percentage Distribution of Employees and Salaries

## All Employees

Of every 100 employees, 93 were in the fire-fighting division. Of these, 3 were chiefs, assistant chiefs, assistant deputy chiefs, and battalion chiefs; 8 were captains; 8 lieutenants; and 74 were privates, drivers, and engineers. In the larger cities the higher-ranking occupations constituted a smaller percentage of the total number of employees than they did in the smaller cities. Privates, drivers, and engineers, on the other hand, constituted a somewhat larger percentage of the employees in the large than in the small cities.

Comparison of the percentage distribution of the employees and salaries, by divisions, shows a close relationship. In the 54 cities the fire-fighting divisions constituted 93 percent of the employees and received 93 percent of the salaries; the apparatus divisions constituted 2 percent of the employees and received 2 percent of the salaries; the fire-alarm divisions had 4 percent of the employees and received 4 percent of the salaries; and the clerical divisions constituted 0.6 percent of the employees and received 0.4 percent of the salaries.

The similarity in the percentage distribution of the total salaries and number of employees of the fire-fighting divisions is the result of the counterbalancing of the data for the various occupations within these divisions. Privates, drivers, and engineers constituted 74 percent of all employees and received 71 percent of the salaries. This 3-percent difference was absorbed by the higher-ranking occupations. Chiefs constituted 0.7 percent of all employees but received 1 percent of the salaries. From this point onward the difference between the percentage of salaries and employees in a given occupation decreased gradually with the decrease in the rank of the occupation. Lieutenants, who constituted 8.0 percent of all employees, received 8.5 percent of the total salaries. The survey indicated also that the relative difference between the percentage of total salaries received by a given occupation and the percentage of total number of employees in that occupation was somewhat greater in the large than in the small cities, particularly among the higher-ranking occupations.

	Perc	entage o	ofemplo	yees	Per	rcentage	e of salar	ies	
Division <sup>1</sup> and occupation	Ali	Ci	ty grou	p ²	All	Ci	ity group <sup>2</sup>		
	cities	I	II	III	cities	I	п	111	
All divisions	100.0	100.0	100.0	100.0	100. 0	100.0	100. 0	100. 0	
Fire fighting. Chiefs Assistant or deputy chiefs Assistant deputy chiefs 3 Battalion chiefs	.7 1.1 .3 1.0	92.6 .3 .6 .2 1.6	92.5 .8 1.2 .6 .2	93.8 1.7 2.2 .4	93.0 1.1 1.5 .4 1.5	92.6 .6 1.0 .2 2.4	92.4 1.5 1.6 .8 .2	94.1 2.5 2.7 .4	
Captains. Lieutenants Privates, drivers, engineers <sup>4</sup>	1 8.0	7.7 7.4 74.8	8.5 9.2 72.0	8.7 8.6 72.2	9.2 8.5 70.8	9.1 8.0 71.3	9.3 9.5 69.5	9.4 8.9 70.2	
Fire prevention Apparatus Fire alarm Clerical		.5 2.7 3.5 .7	.8 1.3 5.2 .2	.3 1.2 4.4 .3	.5 2.1 4.0 .4	.5 2.6 3.7 .6	.9 1.4 5.1 .2	.4 1.2 4.1 .2	

**TABLE 8.**—Percentage distributions of employees and salaries in specified divisions in fire departments of 54 New England cities, July 1, 1938

<sup>1</sup> In some cities the employees listed in the fire-fighting division are assigned to other divisions. In this release these men are included in the fire-fighting division and the divisions to which they are assigned are shown in the appendix tables. In some cities, repairs, inspection, and fire-alarm work is under separate city bureaus. The employees of these separate city bureaus are not included in this release. For these reasons the number of employees listed in the table under the fire prevention, apparatus, fire alarm, and clerical divisions vary widely among the various cities, especially among the smaller cities. <sup>2</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000, based on U. S. Census of Population for 1930.

50,000 and under 100,000; and group 111, otros having a reasonable of the secretaries in group 11, and 2 Census of Population for 1930. <sup>3</sup> Includes 3 aides to the commissioner and 3 secretaries in city group I, 3 secretaries in group II, and 2 secretaries in city group III. <sup>4</sup> Privates, drivers, and engineers are combined because in many cities, especially the small ones, privates act as drivers and engineers. This group also includes 6 pilots and 18 marine engineers in Boston.

#### Supervisory Employees

An important fact revealed by the data on salaries is that 20 percent of all employees in the 54 fire departments held supervisory positions and received 24 percent of the total salaries. The difference was even less in group II and group III cities than in group I cities. In group I cities, the ratio of supervisory salaries to employees was 1.2 compared with the ratio of 1.1 in group II and group III cities.

	All cities	City group <sup>2</sup>					
Item	cities	I	п	ш			
Supervisory employees as percentage of all employees. Supervisory salaries as percentage of total salaries. Ratio of salaries to employees	20. 4 23. 8 1. 17	$     \begin{array}{r}       18.8 \\       22.8 \\       1.21     \end{array} $	22.0 24.7 1.12	23. 5 26. 0 1. 11			

TABLE 9.—Number and salaries of supervisory employees 1 as percentage of total firedepartment employees and total salaries, in 54 New England cities, July 1, 1938

<sup>1</sup> Supervisory employees are those employees in all divisions who have others working under them. The group includes the chiefs, assistant chiefs, assistant deputy chiefs, battalion chiefs, captains, lieutenants, marshals or wardens, superintendents, chief engineers, chief fire alarm operators, assistants to these officers who also supervise the activities of others, master mechanics and chief clerks, if they have others working under their direction, and others who direct other employees. <sup>2</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000, based on U. S.

Census of Population for 1930.

## Distribution of Employees and Per Capita Salary Cost of Fire Protection

When the total salaries were put on a per capita basis it was found that the cost per person was \$4.16<sup>6</sup> for the population of group I cities, \$3.62 for group II cities, and \$3.24 for group III cities. This higher per capita cost in the larger cities is accounted for by two factors: (1) The somewhat higher salaries paid, and (2) the larger number of firemen per 10,000 inhabitants. For every 10,000 inhabitants, the fire departments in the group I cities had 19 employees; in the group II cities, 17 employees; and in the group III cities, 16 employees.<sup>6</sup>

<sup>&</sup>lt;sup>6</sup> These figures are based on the U. S. Census of Population for 1930 and are presented primarily to facili-tate relative comparisons rather than to give actual figures. Therefore, the errors introduced into the per capita figures by the changes in population from 1930 to 1938 do not affect appreciably any of the above conclusions.

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## Appendix

The listing of cities of 25,000 or more in the New England Division with their populations, ratios of employees to population, and per capita salary costs is shown in table A. The New England Division includes the States of Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont.

TABLE AFire	department	employees	and salary	costs in	relation	to population
in cities with a j	population of	f 25,000 or	more¹ in Ne	ew Englan	d States, .	July 1, 1938

All cities		per 10,000	salary cost
	4, 431, 657	18	\$3. 83
Group I—cities of 100,000 or more	2, 500, 799	19	4.16
Boston, Mass	781, 188	20	4.33
Bridgeport, Conn	146, 716 113, 643	16 22	3.66 5.09
Cambridge, Mass Fall River, Mass	115, 274	15	2.71
Hartford, Conn	164, 072	19	4, 36
Lowell, Mass	100, 234	17	3.36
Lynn, Mass	100, 234 102, 320	22	4.81
New Bedford, Mass	112, 597	17	<b>2.</b> 96
New Haven, Conn Providence, R. I.	162, 655 252, 981	18 19	4.05 4.09
,	103, 908	17	3.84
Somerville, Mass Springfield, Mass	149,900	23	5.29
Worcester, Mass	195, 311	19	4. 32
Group II—cities of 50,000 and under 100,000	853, 234	17	3.62
Brockton, Mass	63, 797	21	4.02
Holyoke, Mass Lawrence, Mass	56, 537	22	4.98
Lawrence, Mass	85,068	16	3. 58
Malden, Mass	58, 036 76, 834	18	4.21
	59, 714	17	2.68
Medford, Mass New Britain, Conn	68, 128	17	3. 93 3. 03
Newton, Mass	65, 276	17	3. 03
Pawtucket, R. I	77, 149	l îi	2.02
Portland, Maine	70, 810	19	3.40
Quincy, Mass Waterbury, Conn	71, 983 99, 902	17 21	$3.58 \\ 4.57$
Group III-cities of 25.000 and under 50.000	1,077,624	16	3. 24
Arlington, Mass. <sup>2</sup>	36, 094	14	3, 12
Bangor, Maine	28, 749	24	3.69
Beverly, Mass.	25, 086 28, 451	24 12	4.8
Bristol, Conn Brookline, Mass. <sup>3</sup>	47,490	29	2. 44 6. 74
Central Falls, R. I	25, 898	7	1. 19
Chelsea, Mass	45, 816	22	5.06
Chicopee, Mass	43, 930	16	3. 58
Concord, N. H. Cranston, R. I.	25, 228 42, 911	8	1. 64 1. 72
East Providence, R. I. <sup>3</sup>	29, 995	10	1. 7.
Everett, Mass	48, 424	21	4.8
Fitchburg, Mass	40, 692	20	3.8
Fitchburg, Mass Haverhill, Mass	48, 710	19	3.90
Lewiston, Maine	34, 948	11	1.8
Meriden, Conn	38, 481	12	2, 6
Nashua, N. H	31, 463	15	2.74
New London, Conn Newport, R. I	29, 640 27, 612		1.5
Norwalk, Conn	36,019	17	3. 14 2. 33
Pittsfield, Mass	49,677	12	2.5
Revere, Mass	35, 680	20	3.84
Salem, Mass	43, 353	13	2.78
Stamford, Conn	46, 346	15	3.20
Taunton, Mass	37, 355	15	3.08
Torrington, Conn		8	1.59
Waltham, Mass	39, 247	13	2.79
Watertown, Mass 3 Woonsocket, R. I	34, 913 49, 376	15 23	3.30 4.2

<sup>1</sup> Includes all New England cities and urban townships with a population of 25,000 or more except the town of West Haven, Conn. <sup>2</sup> Based on U. S. Census of Population for 1930. <sup>3</sup> Town, classified as urban under special rule of the U. S. Bureau of the Census.

									J	uly 1,
				(	Conn	ecticut		1		sachu- etts
	Division and occupation	Total em- ploy- ees		ridge- oort	На	rtford		lew aven	Bo	ston
			No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary
1	All occupations ?	4, 769	233		310		300		1, 543	
2	Commissioner								21	\$7,000
3	Fire fighting: Chiefs	13	1	\$5, 500	1	\$5, 500	1	<b>\$6, 00</b> 0	1	6, 500
4	Assistant or deputy chiefs Assistant deputy chiefs and other executive assistants:	30	7	${ { 3, 240 \\ to \\ 3, 500 \\ 3, 500 } }$	1 1	4, 500	1	3, 400	6	4, 500
5	Aides to chiefs	3						<b></b>	$\left\{ \begin{array}{c} 2\\ 1 \end{array} \right.$	2, 300 2, 500
6	Aides to commissioner	3				0 800			3	2, 300
7	Executive secretaries	3 75			15	3, 500 3, 000	7	2, 855	1 30	3, 000 4, 000
9	Captains	367	18	{ 2, 880 to 3, 060	30	2, 500	30	2, 500	80	2, 700
10	Lieutenants	351	19	2, 460 to 2, 700	} 18	2, 375	{ 5 6	2, 225 2, 290	} 115	2, 500
11	Pilots Engineers, marine—	6							6	2, 200
12	1st grade	6							6	2, 300
13 14	2d grade 3d grade	6 6	· <b></b> -						6 6	2, 200 2, 100
	Engineers, fire engine:	1								
15 16	Motor apparatus engineers. Assistant motor apparatus engi-	1								3, 000
17	neers. Engineers in charge	23							23	2, 600 2, 500
18	Engineers, fire	62	23	{ 2, 460 to 2, 580	} 30	2, 350			1	2, 340
19	Assistant engineers, fire	$^{2}_{12}$	·					<b></b>		
$\frac{20}{21}$	Engineers, high pressure Engineers, motor squad	11							12 11	2, 200 2, 300 2, 200
22	Drivers Privates—	138		<b></b>	6	2, 200			95	2, 200
23	1st grade	3, 050	115	2, 300	195	2, 200	222	2, 108		2, 100
24 25	2d grade 3d grade	53 43								
26 27	4th grade 5th grade	10 147	10 38	1, 740 1, 560					109	1, 700
28	Probationary	10							10	1, 600
29	Fire prevention: Marshals or wardens	3			1	3,000	1	3, 500	1	4, 500
30	Chief inspectors	2					<b>-</b>			
31	Inspectors	15	1	2, 700			5	2, 108	(3)	
32	Miscellaneous: Chemists	1							1	2, 700
33	Constables Apparatus:	1							1	1, 600
34 35	Superintendents of machinery Assistant superintendents of machinery	4 4			[		<u>î</u>	2, 500	11	4, 500 3, 000
36	Master mechanics and assistant master mechanics	9			$\left\{ \begin{smallmatrix} 1\\ 1\\ 1 \end{smallmatrix} \right.$	3,000 3,500	}		$\begin{cases} 3 \\ 1 \\ 5 \\ 2 \\ 7 \end{cases}$	2, 300 2, 500
37	Machinists	9			[[				5	1, 872 2, 184
38	Auto mechanics	47			4	2, 300	5	2, 108	$\tilde{7}$	1,716 1,872
	General mechanics:		(3)		Į				ľ.	
39 40	Mechanics Botterymen	22 6			)				∫ 22 ∫ 1	1, 872 1, 900
40 41	Batterymen Carpenters								ί2	2, 100
42	Laddermen	2 1								
43	Masons	2							$\left\{ \begin{array}{c} 1\\1 \end{array} \right\}$	1, 872 2, 184
44 45	Painters Repairers, leading	56			1	2, 350			·6	2,028
46	Wheelwrights		IJ		1					1, 950
0										

 TABLE B.—Number of employees and annual salaries in fire departments of each

 July 1,

See footnotes at end of table.

					М	lassa	chuset	ts—C	Continu	ıed						RI Isl	hode land	
C br	am- idge	H R	fall iver	Lo	well	$\mathbf{L}_{i}$	ynn	Nev f	v Bed- ord	So V	mer- ille	Sp	ring- eld		orces- ter		rovi- ence	
No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	
253		176		170		228		191		179		349		363		474		
		_		<u> </u>												<u> </u>		-
1	\$4, 500	1	\$3, 273	1	\$3, 080	1	\$3, 250	1	\$3, 150	1	\$4, 000	1	\$4, 987	1	\$5, 000	1	\$5, 200	
4	3, 500	1	2, 618		2, 794	1	2, 850	1	2, 538	1	3, 300				1. 1			
}																		
															3 000			
		3	2, 338	3	2, 595	5	2, 650	- 3	2, 286	2	3,000	6	3, 130	4	3,000 3,250	7	3, 146	
16	3, 000	16	2, 000	16	2, 129	18	2, 500	16	2, 024	6	2, 750	23	2, 694	58	2, 750	40	2, 503	
18	2, 750	16	1, 829	17	2, 031	18	2, 250	20	1, 900	23	2, 500	23	2, 494	11	2, 550	42	2, 303	
			-,	 	 		 				 				 			
			<b>-</b>															
8	[ `	1	1, 829									2	2, 257	2	2, 239			
2	2, 433																	
				2	1, 922			35	1, 769									
147 10	2, 190 1, 983		1, 702	122		160	2,000	93 10	1, 671 1, 540	120	1,966		2, 184	261		326 19	2, 102 2, 002	
27	1, 783					6	1,900	6	1, 427	3	1, 765	 						
							1											
		(4)				h		1		1								
	4											. I	2, 309				2, 102	h
				1	2, 129	(3)		(3)		K		. 4	1, 872	2 1	2, 184	$\left\{ \begin{array}{c} 1\\ 2 \end{array} \right.$	2, 102 2, 303	ľ
												.		·	.			
		1	2.127	,		ľ							2, 748	3		1	2, 821	
		1	2, 127 1, 829													1	2, 821 2, 339	1
1	2, 483	}			.			1	2, 162	·		•	.					
}					.				.			.  1	2, 184	l		1	2, 703	
} 2	2, 190			. 2	1, 922	1	2, 650			. 1	2, 750		2, 184	L 4	2, 421	5	5 2, 102	!
										.		.	.					
} 1	1, 560	1	1, 547	'	·			. 1	1, 769			· ·	·	•	·   • • • • • • • •	·[		1
		[j	1, 829	j												2	2, 303	1
}										.				.				
í 1	2, 190								.			.  1	<b>2, 18</b> 4	<b>i</b>		. 2	2, 102	5
		1				1									1	1	·	1

of 13 New England cities having a population of 100,000 or more,  $^1$  by occupations, 1938

				(	Conne	ecticut				sachu- etts
	Division and occupation	Total em- ploy- ees		ridge- port	На	rtford		lew aven	Во	ston
			No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary
	Apparatus—Continued. Miscellaneous:									
47 48	Superintendents of garage	1							1	2, 70
49 50 51	Supervisors of building repairs Supervisors of fire boats Storekeepers	1							1	2, 50 3, 00 2, 50
52 53 54	Supplymen Firemen, stationary Laborers	1 2 4							23	2, 51 1, 56
55	Fire alarm: Superintendents	11	-		1	3, 500	1	2, 800	1	4, 50 2, 30
56 57	Assistant superintendents	10 3			1	3,000	1	2, 655		3, 30
57 58	Fire-alarm operators: Operators, fire alarm	-					7	2. 108	3	3, 00 2, 70
59	Assistant operators, fire alarm	18							6	2, 10 2, 50
60 61	Operators, telephone Operators, radio Inspectors:	15 1	 		6 	2, 250		 	i	2, 40
62 63 64	Chief inspectors. Inspectors. Electricians (including inside wiremen	1 4			ī	2, 300		 		
	and cable splicers)	14							9	2, 02
65	Linemen (including groundmen)	50			3	2, 200	4	2, 290	$\left\{ \begin{array}{c} 8\\ 4 \end{array} \right.$	1, 87 1, 95
66 67	Miscellaneous: Custodians Foremen of construction	1							1	2, 00 2, 50
68 69 70	Janitors Laborers Storekeepers							2, 108	 1 1	1, 82 2, 20
71 72	Clerical: Secretaries Chief clerks Clerks and bookkeepers:	2 5	(3)		i	2, 200	1	1, 900	<u>2</u>	2, 50
73	Bookkeepers	2							1	2, 40 1.10
74	Clerks	23			1	1, 565	<b>-</b> -		7 14	$\begin{cases} 1, 10 \\ to \\ 2, 10 \end{cases}$
75	Stenographers and typists	3	1	1, 560			1	1,000	1	1,60

TABLE	BNumber	of	employees	and	annual	salaries	in	fire departments of each of
			-					July 1, 1938

Based on U. S. Census of Population for 1930.
 Totals include regular, full-time employees, but do not include part-time employees, call men, or volunteers. Neither do totals include the commissioner for Boston.
 Men from uniformed force are assigned to this work.
 Part-time employee.

22

					1		achuse	tts—	Contin	ued						R) Is	node land	
	am- idge		fall iver	Lo	well	L	ynn	Nev fe	vBed- ord		mer- ille	Sp fi	ring- ield		orces- ter	Pr de	ovi- ence	
No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	
 		ī	1, 829								•			<b>-</b>				47 48 49 50
		ī	1, 829															51 52 53
$\begin{vmatrix} 1 \\ 1 \\ 1 \end{vmatrix}$	4, 250 3, 120		2, 295	1	2, 588		3, 500 2, 600		 2, 277		3, 300		3, 738 2, 694		3, 250 2, 750		3, 640 2, 503	1
, 1 3 2 2	2, 990 2, 340 1, 924	<u>.</u>				1 5	1 ·		1,900	 5 { 1	1, 560 1, 118 1, 300	 6 }	2, 184	3	2, 239	 4	2, 102	57 58 59
	2, 132													5	2, 184	4	2, 102	60 61
				2	1, 922	1	2, 400				2, 496 2, 080		9 104		0 104		2, 102	
} <sup>6</sup> 7	1, 560 to 2, 730	} 2	1, 702		2, 050	{ 2 	2, 000 2, 100	} 		{ 1 	1, 710	1	2, 184 2, 493	1	2, 184 2, 340	} 8	2, 102	
 																 		66 67 68 69 70
			1, 829								 		1, 410					71 72 73
} 1	2, 190	 		1	1, <b>482</b>	{ 1 1 	1, 040 1, 456	} 1	1, 521					1	2, 184	$\left\{ \begin{array}{c} 1\\ 1\\ \end{array} \right.$	1, 274 1, 430	} 74 75

## 13 New England cities having a population of 100,000 or more, by occupations —Continued.

<sup>6</sup> Work performed by a separate city bureau. These employees are included in the totals and the text tables.
<sup>6</sup> Includes 1 at \$1,560, 1 at \$2,288, 1 at \$2,340, 1 at \$2,392, 2 at \$2,470, and 1 at \$2,730.
<sup>7</sup> Includes 3 at \$1,100, 2 at \$1,400, 4 at \$1,600, 2 at \$1,900, 2 at \$2,000, and 1 at \$2,100.

Division and occupation         1       All occupations:	12           18           1           1           3           124           135           2           4           947           68	B No. 99	Conne New ritain Salary \$4,000 3,000 2,750  2,366 2,184  2,002 1,911	W No. 212	Salary           \$6,000           3,500           2,800           2,800           2,800           2,300	Po No. 131	\$3, 500 2, 380	ch Bro 135	Salary           \$3,238           2,405           2,128           2,035           1,850           1,665
1       All occupations:         Fire fighting:         2       Chiefs.         3       Assistants or deputy chiefs.         4       Assistant deputy chiefs and other exuitive assistant deputy chiefs.         5       2d assistant deputy chiefs.         6       3d assistant deputy chiefs.         7       Executive secretaries.         8       Battalion or district chiefs.         9       Captains.         10       Lieutenants.         11       Engineers, fire engine.         12       Drivers.         13       Ist grade.         14       2d grade.         15       3d grade.         16       4th grade.         17       Marshals or wardens.         18       Assistant marshals or wardens.         19       Inspectors.         4paparatus:       2d	em- ploy- ees 1,470 12 18 ec- 4 1 1 3 3 124 135 2 4 4 947 	B No. 99 1 1 1 1 1 9 9 9 2 64 6	ritain Salary \$4,000 3,000 2,750  2,366 2,184  2,002 2,002	1 No. 212 1 1 1 1 (12 1 16  135	Salary Salary \$6,000 3,500 -2,800 2,500 2,800 2,300 	No. 131 1 1 1 1 1 1 19 17 2 59	\$3,500 2,380 2,380 2,015 1,915 1,915 1,825	No. 135 1 1 1 1 8 10 95	Salary \$3, 238 2, 544 2, 405 2, 128 2, 035 1, 850
Fire fighting:         2         Assistants or deputy chiefs         Assistant deputy chiefs and other exuitive assistants:         4         Assistant deputy chiefs         5       2d assistant deputy chiefs         6       3d assistant deputy chiefs         7       Executive secretaries         8       Battalion or district chiefs         9       Captains         10       Lieutenants         11       Engineers, fire engine         12       Drivers         13       Ist grade         14       2d grade         15       3d grade         16       Hth grade         17       Marshals or wardens         18       Assistant marshals or wardens         19       Inspectors         19       Inspectors	12           18           1           1           3           124           135           2           4           947           68	999 1 1 1 9 9 9 9   9 9            	\$4,000 3,000 2,750  2,366 2,184 2,002 2,002	212 1 1 1 (12 1 16  135	\$6,000 3,500 2,800 2,500 2,800 2,300 2,003	131 1 1 1 1 19 17 2 59	\$3, 500 2, 380 2, 380 2, 015 1, 915 1, 915 1, 825	135 1 1 1 1 1 8 10  95	\$3, 238 2, 544 2, 405  2, 128 2, 035  1, 850
Fire fighting:         2         Assistants or deputy chiefs         Assistant deputy chiefs and other exultive assistants:         4         Assistant deputy chiefs         5         2d assistant deputy chiefs         6         3d assistant deputy chiefs         7         Executive secretaries.         8         Battalion or district chiefs         9         Captains         10         Lieutenants         11         Engineers, fire engine.         12         Drivers.         13         14         2d grade.         15         3d grade.         16         4th grade.         17         Marshals or wardens.         18         19         Inspectors.         Apparatus:	12           18           1           1           3           124           135           2           4           947           68	1 1 1 9 9 9 2 64 6	3,000 2,750 2,366 2,184 2,002 2,002	$ \begin{array}{c} 1 \\ 1 \\ 1 \\ 1 \\ 12 \\ 16 \\ 135 \\ \end{array} $	\$6,000 3,500 2,800 2,500 2,500 2,800 2,300 2,300 2,093	1 1  1 }19 17 2 59	2, 380 2, 380 2, 015 1, 915 1, 915 1, 825	1 1 1 8 10 95	2, 544 2, 405  2, 128 2, 035  1, 850
2       Chiefs	18           ec-         4           1         1           1         3           1         124           135         2           14         135           15         2           16         947           68         68	1 1 9 9 9 2 64 6	3,000 2,750 2,366 2,184 2,002 2,002	1 1 1 1 1 1 1 1 1 1 3 5	3, 500 2, 800 2, 500 2, 800 2, 300 2, 093	1 	2, 380 2, 380 2, 015 1, 915 1, 915 1, 825	1 1  8 10  95	2, 544 2, 405  2, 128 2, 035  1, 850
4     Assistant deputy chiefs       5     2d assistant deputy chiefs       6     3d assistant deputy chiefs       7     Executive secretaries       8     Battalion or district chiefs       9     Captains       10     Lieutenants       11     Engineers, fire engine       12     Drivers       13     lst grade       14     2d grade       15     3d grade       16     4th grade       17     Marshals or wardens       18     Assistant marshals or wardens       19     Inspectors       19     Inspectors       19     Apparatus:	1           1           3              124              135              2           4              947           68	9 9 9 2 64 6	2, 366 2, 184 2, 002 2, 002	1 {12 1 16 	2, 800 2, 500 2, 800 2, 300 2, 300 2, 093	1 19 17 2 59	2, 380 2, 015 1, 915 1, 915 1, 825	8 10  95	2, 128 2, 035 1, 850
8       Battalion or district chiefs	3           124           135           2           4           947           68	9 9 	2, 366 2, 184 2, 002 2, 002	{12 1 16  135	2, 500 2, 800 2, 300 	}19 17 2 59	2, 015 1, 915 1, 915 1, 825	8 10  95	2, 035 
10       Lieutenants         11       Engineers, fire engine.         12       Drivers         13       Ist grade.         14       2d grade.         15       3d grade.         16       4th grade.         17       Marshals or wardens.         18       Assistant marshals or wardens.         19       Inspectors.         Apparatus:       2d	135 2 4 947 68	2 64 6	2, 184 2, 002 2, 002	16  135	2, 300  2, 093	17 2  59	1, 915 1, 915 1, 825	95	2, 035 
11       Engineers, fire engine	2 4 947 68	2 64 6	2, 002 2, 002	135	2, 093	2 59	1, 915 1, 825	95	1, 850
13     1st grade	68	6			l '		· ·		
15     3d grade			1, 911	27	1, 911	10	1, 638	3	1, 665
Fire prevention:         17       Marshals or wardens.         18       Assistant marshals or wardens.         19       Inspectors.         19       Apparatus:		2		1					
17     Marshals or wardens	23		1, 729			5 5	1, 547 1, 511	2	1, 480
Apparatus:	2			1 1	3, 000 2, 300				
	8			2	2, 093			$\left\{ \begin{array}{c} 1\\ 1\end{array} \right.$	1,850 2,128
20         Superintendents of machinery           21         Master mechanics           22         Machinists	3 3 2	 1 	2, 458	$\frac{1}{2}$	2, 800 2, 093				
23 Auto mechanics				ļ.		1	2,002	$\left\{ \begin{array}{c} 1\\ 1\end{array} \right.$	2, 220 2, 313
24     General mechanics—painters.       25     Miscellaneous—laborers.       Fire alarm:	1							 	
26 Superintendents 27 Assistant superintendents Fire-alarm operators—	8 4	1	2, 600 2, 008	1	3, 100	1	2, 180		2, 313
28 Operators, fire-alarm	1			6	2, 093	$\left\{ \begin{array}{c} 3\\1 \end{array} \right.$	1,482 1,560	} 4	1, 850
29 Operators, telephone 30 Inspectors	2						1,820	2	1, 580
31 Electricians	8							<sup> </sup>	
32 Linemen				4	2, 184	3	1, 820	$\left\{ \begin{array}{c} 1\\ 1\end{array} \right\}$	1, 916 1, 976
Helpers and probationers: 33 Linemen's helpers 34 Fire-alarm operators, probationa	1 rv 2					1	1, 183		
35 Miscellaneous—helpers	1 1								
36     Secretaries       37     Clerks	3							1	1, 850

 TABLE C.—Number of employees and annual salaries in fire departments of each by occupations,

<sup>1</sup> Based on United States Census of Population for 1930. <sup>2</sup> Totals include regular, full-time employees, but do not include part-time employees, call men, or volunteers.

 $\mathbf{24}$ 

$\begin{array}{c ccccccccccccccccccccccccccccccccccc$					Massa	achusett	s—C	ontinue	d					New npshire	R	hode sland	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Ho	lyoke	Lav	rence	M٤	alden	м	edford	N	ewton	Q	uincy					
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	No.	Salary	No.	Salary	No.	Salary	No.	Salary	No.	Salary	No.	Salary	No.	Salary	No.	Salary	
$ \begin{array}{c ccccccccccccccccccccccccccccccccccc$	123		136		106		103		109		119		109		88		1
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	1 1	\$4, 000 3, 500	$\frac{1}{2}$	\$3, 000 2, 800		\$3, 340 3, 011		\$3, 600 2, 750		\$4, 000 3, 000	$\frac{1}{2}$	\$3, 600 2, 700			1 2	\$2, 600 2, 300	2 3
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	1	2,825											1	2, 900			45
$\begin{array}{cccccccccccccccccccccccccccccccccccc$			1	2,652	'												4 5 7 8
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	11	2, 450	9	2, 503	10	2, 595	8	2, 600	6	2, 700	10	2, 400	13	1, 950	8	1,900	9
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	11	2, 350	12	2, 321	8	2, 398	8	2, 475	8	2, 450	10	2, 300			} 9	1,800	10
$\begin{array}{cccccccccccccccccccccccccccccccccccc$													2				11 12
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	84	2, 190	100	2, 184	68	2, 227	65	2, 252	69	2, 190	84	2, 100	66	1, 800	58	1, 734	13
$\begin{array}{cccccccccccccccccccccccccccccccccccc$	1	2, 090			2	2, 128	2	2, 152	15	K to	2	1,870					14
$\begin{array}{cccccccccccccccccccccccccccccccccccc$					2 4	2, 026 1, 927		2, 052 1, 952		2.190	1	1, 760					15 16
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$					1	3, 011											17
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	ĩ				2	2. 227			2	2.190	1	2,400					18 19
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	J	0.000		0 800		_,				, í					,		
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		2, 800		2, 503	1	2, 993				2,400			1				20 21 22
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\overline{1}$	2. 350			1	2, 398	1	2,750	1	1.890			<b>)</b> (3)			1,800	$22 \\ 23$
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	<b>,</b>	r i														1, 900	24 25
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	•••••		ļ									9 500	ĺ.	9 800	<u> `</u>	1 800	
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$		3,300 2,500	L 	2, 085					1	2, 450		2, 500		2, 500		1,800	26 27
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	4	2, 190	$\left\{ \begin{array}{c} 3\\ 1 \end{array} \right.$	2, 184 2, 321	}				(3)		3	2, 100	3	1, 800	4	1, 734	28
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$			1	2, 496		0.000			i	2, 290							29 30
1 2,290 2 1,380			2	2, 145	K i	2, 398	}			· • • • • • • • • •	4	2, 100					31
	}				2	2, 227			2	2, 190			2	1,800			32
															2	1.380	33 34 35
	1	2, 290															35
<u>1 1,950</u> <u>1 1,960</u> <u>1 1,960</u> <u>1 1,960</u> <u>1 1,992</u> <u>1 1,992</u> <u>1 1,800</u>			1	1, 950					1	1, 092						1 800	36 37

of 12 New England cities having a population of 50,000 and under 100,000, ^1 July 1, 1938

<sup>3</sup> Men from uniformed force assigned to this work.

							_					
							Conr	ecticu	t			
	Division and occupation	Total em- ploy- ees	Bı	ristol	Me	riden		7 Lon- lon	No	rwalk	Sta	mford
			No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary
1	All occupations 2	1, 705	35		46		24		41		68	
2	Commissioner Fire fighting:											
3 4	Chiefs	29 38			1 2	\$3, 458 2, 564	1 1	\$2, 700 2, 400	12	\$3, 014 2, 512		\$4, 275 3, 515
5 6	other executive assistants: Assistant deputy chiefs Executive secretaries	4				<b></b>						
78	Captains Lieutenants	148 146	5	2,080 2,002	45	2, 414 2, 317				2, 177	7	2, 280
9 10	Engineers, fire Drivers Privates—	3 43					19	1,800				
$11 \\ 12$	1 st grade 2d grade		17	1, 924 1, 742 1, 560	31	2, 102		l	23	2,009	55	2, 090
13 14	3d grade 4th grade	24	2	1, 560					5	1, 674		
15 16	Fire prevention: Marshals or wardens Assistant marshals or wardens	1					la		Į		ارە	
17	Inspectors Apparatus:	4			())		P		l i	2,009	J	
18 19	Superintendents of machinery Assistant superintendents of ma-	5	1	2,080							1	-,
20 21	chinery Master mechanics Machinists				ī	2, 418	;  <b>-</b>			2, 345		2, 233 
22	Auto mechanics	7	~									
23	General mechanics—blacksmiths. Fire alarm:		1							<b>.</b>		
24 25	Superintendents Assistant superintendents Fire-alarm operators:			2, 080		2, 564 2, 317	1	1,900			Į –	2, 613 2, 233
26 27	Operators, fire alarm Operators, telephone	5					<u>2</u>	1,800	8	3 2,009		
28 29	Inspectors Electricians						:		ii	2, 177	 	
30	Linemen Clerical:									.		
31 32	Secretaries Clerks	1			0		(8)				]()	
33	Stenographers	2	<b> </b>		η.	<u> </u>			<u>μ</u>		P	

TABLE D.—Numbers of employees and annual salaries in fire departments of each occupations,

 $\mathbf{26}$ 

	nn lon.		Ma	ine						1	Massac	huse	tts					
To	rring- ton	Вε	ngor	Lev	viston	Arli	ington	Be	verly		ook- ine	Ch	ielsea	Chi	copee	Ev	erett	No.
No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	
21		68		38		50		59		139		102		72		103		1
										(3)								2
1	\$3, 100 	1 2	\$3, 000 1, 729	1	\$2, 523 2, 011	1 2	\$3, 400 2, 800	1	\$2, 300 2, 250	1 2	\$4, 250 3, 190	1 2	\$3, 600 3, 011	1 2	\$3,000 2,460	1 2	\$3, 200 2, 800	3 4
1	2, 288 2, 158	5	1, 638	6	1, 700	5			2, 100			6	2, 738 2, 555		2, 313	8		5 6 7 8 9
	2, 158 1, 924	5	1, 547	6	1,650	6	2, 300			14		10	2, 555			8	2, 400	89
										2	2, 391							10
13 1 1	1,794		1, 547	20 1 2	1,600 1,550 1,500		2, 184	44 	2,002	99 6		75 2		56 1 3	2,028	1		12
{ 										1		(5)		{ {		<b>}</b> (5)		$   \begin{cases}     15 \\     16 \\     17   \end{cases} $
1	2, 080											h		(	- <b>-</b>			18
			1 000									(5)			<b></b>			19
		1	1,638								2, 591			<u> </u>				20 21
											2, 591			1	2, 313	$\left\{ \begin{array}{c} 1\\ 1\end{array} \right.$	2, 200 2, 600	$22 \\ 23$
(3)		6 ]	2, 500	) 1	2,000	 		( 1	3,000		•••••	1	3,000	(3)		]		20 24 25
		6 2	1, 287							3	2, 190	4	1, 560			<b>(</b> 5)		26
		6 ]	1, 584	¥h		(5)			2,080							)   1	2, 250	27 28 29
		[[ 6 ]	1,668	3 } 		1			1	1						3	i í	
ſ				. (8)		1	994			1	2, 091	la		(ه)				31
		(5) { 6 ] 6 ]	572									( <sup>6</sup> )		{		1	2, 200	32

of 29 New England cities having a population of 25,000 and under 50,000  $^{\rm 1}$  by July 1, 1938

							_	Mas	sachus	etts-	-Conti	nued	1
	Division and occupation		itch- urg		aver- nill		itts- ield	Re	evere	St	alem	Та	inton
		No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary
1	All occupations 2			92		62		70		58		57	
2	Commissioner Fire fighting: Chiefs	1	 \$3, 000		\$2, 800	1	\$2, 883		\$2, 520		 \$2, 700		 \$2, 683
4	Assistant or deputy chiefs Assistant deputy chiefs and other executive assistants:	2	2, 129	2	2, 391	1	2, 583	1	2, 340			2	2, 383
5 6	Assistant deputy chiefs.												
7 8 9	Executive secretaries Captains Lieutenants Engineers, fire	10   9	2,057 1,984	9 10	2, 275 2, 184	44	2, 383 2, 283	6 9	2, 160 2, 070	8	2,300 2,150	37	2, 133 2, 058
9 10	Drivers												
11	Privates: 1st grade	54	1, 911	65	2,002	49	2,002	49	1, 890	39	2,002	38	2, 002 1, 820
$\begin{array}{c}12\\13\end{array}$	Privates: 1st grade 2d grade 3d grade	1	1,820							1	2,002		1,638
14	4th grade		]	]									
15 16	Assistant marshals or war-	1	2, 129										
17	Assistant marshals or war- dens Inspectors Apparatus:			(5)				1	2, 070	(5)			
18										1	2, 250		
19	Assistant superintendents of machinery												
$\frac{20}{21}$	Master mechanics	1	2, 129										
$\frac{22}{23}$	Superintendents of ma- chinery			(3)		(*)		(*)					
24	Fire alarm:					(5)		6 1	2 300			(5)	
25	Fire alarm: Superintendents Assistant superintendents Fire-alarm operators:			1	2,002								
26 27	Fire-alarm operators: Operators, fire alarm Operators, telephone Inspectors Flotted alarm			4	2,002	3	1, 200						
28 29	Inspectors Electricians												
30	Linemen	1	1, 911			(5)		$\begin{bmatrix} 1\\1 \end{bmatrix}$	1, 560	}		2	1, 997
$\frac{31}{32}$	Clerical: Secretaries Clerks. Stenographers			(3)						10		J	
33	Stenographers									۲C)		11:	

#### TABLE D.-Number of employees and annual salarses in fire departments of each occupations,

<sup>1</sup> Based on U. S. Census of Population for 1930. <sup>2</sup> Totals include regular, full-time employees, but do not include part-time employees, call men, or volunteers. <sup>3</sup> Part-time employee.

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las	sachuse	ttes	-Con.	N	lew Ha	mps	hire				F	thod	e Islan	d				
V tl	Val- nam		ater- own	Co	ncord	Na	shua	Ce F	ntral `alls	Cra	nston	Pı	Cast rovi- ence	Ne	wport	W so	oon- cket	No
No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	No.	Sal- ary	
51		53		21		46		18		42		31		46		112		
1	\$3, 100 2, 800	1	\$3, 200	 1 1	\$2, 600 2, 200		\$3, 500 2, 150		\$2, 084 1, 839		\$2, 457	 1 2	\$3, 000 2, 184	 1 1	\$2, 741 2, 400	1 2	\$4, 000 2, 800	
1 1 2 2	2, 450 2, 100 2, 350 2, 300		2, 600 2, 450		2, 100 1, 950 1, 925	$\begin{vmatrix} 1 \\ 6 \end{vmatrix}$	1,900	4	1, 760 1, 681	36	1, 925 1, 814	 1 1	2, 080 1, 953	2	2, 121 1, 977 1, 950		2, 088 1, 924	5
39 2 1	1,900	1	2, 200	12	1, 900	ļ		8	1, 629	26	1, 700		1, 825 1, 825	37	1, 828	4		
	2, 100			 										(ð) 				
										1	1, 814		1, 953		[			1
••••	<b>-</b>	1	2,400			1	1,800	(°) 		 						1	.,	
		(8)				1	1, 900	(ð) 		111	2, 268 1, 814	1	2, 184		2, 085 1, 828	1		2
		4	1, 560  						 	•	1, 700 1, 454 1, 544				 			22
		} <sup>(5)</sup>	 	{										(8)				0000

of 29 New England cities having a population of 250,00 and under 50,000 <sup>1</sup> by July 1, 1938

<sup>4</sup> Fire fighting is done by 900 volunteers.
<sup>5</sup> Men from uniformed force assigned to this work.
<sup>6</sup> Work performed by a separate city bureau. These employees are included in the totals of this table and in the text tables.

				All div	visions			Divi	sion	
	Aver- age hours	Aver- age days		Ci	ity grou	p I		Fire fi	ghting	
System of operation	on duty per	on duty per	All cities				All	Ci	ty group	
	week	week		I	п	III	cities	I.	II	m
Total number of employees			27,944	4, 769	1, 470	1, 705	7, 371	4, 413	1, 359	1, 599
Continuous duty	168	7.0	49	21	8	20	43	15	8	20
Single platoon <sup>3</sup>			501		322	-179	496		321	175
On 2 days, off 1 day On 3 days, off 1 day On 4 days, off 1 day On 6 days, off 1 day	112 126 134 144	4.7 5.3 5.6 6.0	302 121 57 21		201 121	101 57 21	298 120 57 21		201 120	97 57 21
Double platoon-regular 4			6, 912	4, 438	1, 056	1, 418	6, 818	4, 394	1, 025	1, 399
On 24 hours, off 24 hours. Shift 3d day Shift 4th day Shift 6th day Shift 7th day	84 84 84 84 84 84	3.5 5.8 6.1 6.4 6.5	142 5, 615 358 571 226	3, 913 525	642 207 207	142 1,060 151 46 19	139 5, 573 353 543 210	3, 894 500	630 204 191	139 1, 049 149 43 19
Other 4	47.3	5.8	482	310	84	88	14	4	5	5

TABLE E.—Average hours and days on due	ty per week in fire departments of 54 New
England cities by function	al divisions, July 1, 1938

								Divis	sion							
	Fire	e pre	vent	ion		ppa	ratu	3		Ala	rm			Cler	ical	
System of operation	A11	Cit	y gro	up 1	All	Cit	y gro	up 1	All	Cit	y gro	սթւ	All	Cit	y gro	upı
	cities	r	п	ш	cities	I	п	ш	cities	I	п	ш	cities	I	11	III
Total number of employees.	40	22	12	6	169	130	19	20	320	169	76	75	44	35	4	5
Continuous duty	1	1			1	1			3	3			1	1		
Single platoon 3	<b>.</b>				2			2	3		1	2				
On 2 days, off 1 day On 3 days, off 1 day On 4 days, off 1 day On 6 days, off 1 day					2			2	2 1		1	2				
Double platoon-regular 4	15	9	4	2	25	14	7	4	54	21	20	13				
On 24 hrs., off 24 hrs Shift 3d day Shift 4th day Shift 6th day Shift 6th day Shift 7th day	1 5 5 4	4		1 1 	$     \begin{array}{r}       1 \\       13 \\       2 \\       7 \\       2     \end{array} $	8	 4 1  2	1 1 1 1	1 24 3 16 10	7 14	8 2 10	1 9 1 2				
Other <sup>8</sup>	24	12	8	4	141	115	12	14	260	145	55	60	43	34	4	5

<sup>1</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000, based on U. S. Census of Population for 1930. <sup>3</sup> Includes only regular, full-time employees, with the exception of 1 commissioner in Boston. <sup>3</sup> The average number of hours on duty per week for employees in each variation of the single-platoon system is arrived at by dividing the total number of hours on duty per year for each variation by 52.143. The average number of days on duty per week for each variation is arrived at by dividing the total number of days on duty per year by 52.143. <sup>4</sup> Under each variation of the regular double platoon system the employees work in 2 groups; 1 group is on duty while the other is off duty. Over a period of days, therefore, each group is on duty as many hours as these 84 hours into different numbers of days on duty per week. The average number of days on duty per week for each variation is arrived at by dividing the total number of each variation of the double platoon, however, spreads these 64 hours into different numbers of days on duty per week. The average number of days on duty per week is arrived at by dividing the total weekly hours by 52.143. <sup>5</sup> The average number of hours per week is arrived at by dividing the total weekly hours by the total number of employees under "other".

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	Num	ber of	emplo	yees		Total sa	laries	
Division 1 and occupation	All	Cit	y grou	1p 2	All	c	ity group	2
	cities	I	п	ш	cities	I	п	ш
All occupations	37,944	4, 769	1, 470	1, 705	\$16, 995, 713	\$10, 410, 767	\$3, 089, 196	\$3, 495, 750
Fire fighting Chiefs Assistant or deputy chiefs Battalion chiefs Captains Lieutenants Engineers, fire engine <sup>6</sup> Drivers <sup>6</sup> Privates, all grades First grade Others	54 86 24 78 639 632 116 191 5, 551 5, 131	30 9 75 367 351 111 144 3, 313 3, 050	12 18 9 3 124 135 2 4 1,052 947	29 38 6 148 146 3 43 1, 186 1, 134	$\begin{array}{c} 193, 406\\ 253, 924\\ 60, 251\\ 257, 026\\ 1, 563, 439\\ 1, 440, 346\\ 270, 910\\ 388, 445\\ 11, 362, 833\\ 10, 621, 676\end{array}$	59, 940 108, 234 23, 500 249, 694 948, 990 835, 564 260, 936 301, 159 6, 858, 974 6, 405, 201	45, 378 50, 796 23, 980 7, 332 286, 380 292, 622 3, 830 7, 754 2, 136, 181 1, 941, 166	88, 088 94, 894 12, 771 328, 069 312, 160 6, 144 79, 532 2, 367, 678 2, 275, 309
Fire prevention Marshals or wardens Assistant marshals ? Inspectors Miscellaneous ?	420 40 6 5 27 2	22 3 2	22	6	93, 206 19, 140 12, 650	52, 108 11, 000 5, 059 31, 749	27, 709 6, 011 4, 700 16, 998	13, 389 2, 129 2, 891
Apparatus Superintendents of machinery Assistant superintendents of ma- chinery	169 12 5	4	3		30, 819	12, 196		43, 157 10, 870 2, 233
Master and assistant master me- chanics. Machinists. Auto mechanics. General mechanics <sup>9</sup> . Miscellaneous.	17 12 63 47 13	9 47 45	2 9 1	1 7 1	25, 146 131, 389	18, 615 95, 834 87, 697	4, 186 19, 623 2, 190	2, 345 15, 932 1, 825
Fire alarm Superintendents Assistant superintendents Chief fire alarm operators Fire alarm operators Inspectors Electricians Linemen and groundmen Miscellaneous	320 32 21 33 139 9 29 78 9	11 10 3 71 5 14	8 4 34 3 8	13 7 34 1 7	89, 020 50, 592 8, 240 275, 177 19, 936 59, 820	37, 361 27, 199 8, 240 151, 163 11, 746 28, 550 104, 313	20, 665 9, 271 65, 393 6, 606 17, 847 30, 522	30, 994 14, 122 58, 621 1, 584 13, 423 24, 684
Clerical: Clerks, secretaries, <sup>10</sup> typists, etc	44	35	4	5	71, 783	58, 651	6, 692	6, 440

TABLE F.—Total salaries and total number of employees of	of fire	departments	in i	54
New England cities, July 1, 1938		-		

<sup>1</sup> In some cities the employees listed in the fire-fighting division are assigned to other divisions. In this release these men are included in the fire-fighting division and the divisions to which they are assigned are shown in the appendix tables. In some cities repairs, inspection, and fire-alarm work is under separate eity bureaus. Except in 2 cities, the employees of these separate city bureaus are not included in this release. For these reasons the number of employees listed in the table under the fire prevention, apparatus, fire alarm, and clerical divisions vary widely among the cities, especially among the smaller cities.
<sup>3</sup> Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000. Based on U. S. Census of Population for 1930.
<sup>3</sup> Includes 3 aides to the commissioner and 3 secretaries in city group I, 3 secretaries in city group III.
<sup>4</sup> Includes 3 aides to the commissioner and 3 secretaries in city group I, 3 secretaries in city group II.
<sup>5</sup> Includes 18 marine engineers in Boston.
<sup>6</sup> Includes 2 chief inspectors in city group I.
<sup>9</sup> Includes 2 chief inspectors in city group I.
<sup>9</sup> Includes 1 constable in city group I.
<sup>9</sup> Includes 2 chief inspectors, bricklayers, and so forth.
<sup>10</sup> Does not include scretaries holding administrative positions.

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