# UNITED STATES DEPARTMENT OF LABOR <br> Frances Perkins, Secretary <br> BUREAU OF LABOR STATISTICS <br> Isador Lubin, Commissioner <br> in cooperation with WORK PROJECTS ADMINISTRATION $+$ 

# Salaries and Hours of Labor in Municipal Fire Departments 

VOLUME I New England Cities

Prepared by DIVISION OF CONSTRUCTION AND PUBLIC EMPLOYMENT

HERMAN B. BYER, Chief


Bulletin No. 684

UNITED STATES
GOVER NMENT PRINTING OFFICE
WASHINGTON : 1940

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## Letter of Transmittal

## United States Department of Labor, Bureau of Labor Statistics, Washington, D. C., September 7, 1940.

The Secretary of Labor:
I have the honor to transmit herewith a study of employment and salaries in fire departments of 54 New England cities, as of July 1, 1938, prepared by the Bureau of Labor Statistics, in cooperation with the Work Projects Administration.

Isador Lubin, Commissioner.

## Hon. Frances Perkins, Secretary of Labor.

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## PREFACE

The emergency character of fire fighting, as well as the hazards involved, make the working conditions of firemen unique. Despite this fact, there has been comparatively little information available of a comprehensive nature on the conditions under which this large group of municipal employees work, although the Bureau of Labor Statistics did publish a brief report on Salaries and Working Conditions of Fire Department Employees in 1934. To present a more complete and up-to-date picture of the working conditions and earnings of firemen, the Bureau, with the cooperation of the Work Projects Administration, has conducted a survey of fire departments in cities with a population of 25,000 or more.

The present study of the New England States is the first in a series of nine. It includes detailed information on salaries and perquisites and the hours of work in effect on July 1, 1938, as well as descriptions of the systems used to stagger hours in order to provide continuous fire protection. There is also a discussion of vacation and promotion policies. Similar reports will be issued for each of the other geographic divisions of the United States.
This survey was under the general direction of Herman B. Byer, Chief of the Division of Construction and Public Employment, and under the more immediate supervision of Jesse M. Hadley, Director of the State, County, and Municipal Survey. Arthur Dadian prepared the analysis and arranged the presentation of the data, which were edited and tabulated by Mahlon B. Buckman. Carol $\boldsymbol{P}$ Brainard was technical adviser.

> Isador Lubin, Commissioner of Labor Statistics.

September 1940.

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Bulletin No. 684 (Vol. I) of the
United States Bureau of Labor Statistics

# Salaries and Hours of Labor in Municipal Fire Departments, New England Cities 


#### Abstract

Summary The fire departments in 54 of the 55 New England cities with a population of 25,000 or more ${ }^{1}$ employed 7,940 people with annual salaries approximating $\$ 16,996,000$ on July 1, 1938. Ninety-three of every 100 employees were in the fire-fighting division. ${ }^{2}$ The remaining personnel was engaged in such activities as fire-prevention, firealarm, maintenance, and clerical work. Of every 93 in the firefighting divisions, 74 were privates, 8 captains, and 8 lieutenants; the rest were drivers, engineers, battalion chiefs, and chiefs and their assistants. Only 1 small city had volunteers in place of paid privates and 1 medium-sized and 4 small cities ${ }^{3}$ had small staffs of privates supplemented by call men who received a slight remuneration. In most cities, the advancement of privates from the lower grades to the first grade was automatic. Practically all of the employees received approximately 2 weeks' vacation with pay.

Ninety percent of all employees earned between $\$ 1,650$ and $\$ 2,550$ a year. The annual salaries showed considerable uniformity. The salary differences among the various occupations within the same department and among the various grades within the same occupation were not great. For the same occupation the large cities, as a rule, paid somewhat higher salaries than the small cities. These differences, however, were small in the nonsupervisory occupations, which included four-fifths of all employees.

Eighty-seven percent of all employees worked under some variation of a two-platoon system of assignment which averaged 84 hours on duty per week. Within each fire department almost all the employees, 93 percent, had the same average working hours per week. In the large cities the average hours on duty per week were somewhat shorter.


[^0]
## Annual Salaries

## General Level of Salaries

Annual salaries in the fire departments of the 54 New England cities were concentrated within a relatively narrow range. Ninety percent of all employees received between $\$ 1,650$ and $\$ 2,550$, and 51 percent received between $\$ 2,050$ and $\$ 2,250$. The annual salaries were somewhat higher in the large than in the small cities. In cities having a population of 100,000 or more, 19 out of every 100 employees received less than $\$ 2,050$ a year as compared with 40 in cities having a population of 50,000 and under 100,000 , and 51 in cities having a population of 25,000 and under 50,000 .

For the sake of brevity, hereafter, the group of largest cities mentioned above will be designated as group $I,{ }^{4}$ the medium sized cities, group II, and the smaller cities, group III.

Table 1.-Distribution of employees in fire departments of 54 New England cities, by salary group and size of city, July 1, 1938
[For a more detailed analysis of data, see appendix tables B, C, and D]

| Salary group | Number |  |  |  | Percent |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{1}$ |  |  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{1}$ |  |  |
|  |  | I | II | III |  | I | II | III |
| All groups | 2 7,944 | 4,769 | 1,470 | 1,705 | 100.0 | 100.0 | 100.0 | 100.0 |
| Under \$1,250. | 14 | 6 | 2 | 6 | 0.2 | 0.1 | 0.2 | 0.4 |
| \$1,250 and under \$1,350 | 5 | 2 |  | 3 | . 1 | (3) |  | . 2 |
| \$1,350 and under \$1,450 | 14 | 12 | 2 |  | . 2 | . 3 | . 2 |  |
| \$1,450 and under \$1,550 | 82 | 14 | 15 | 53 | 1. 0 | . 3 | 1.0 | 3. 1 |
| \$1,550 and under \$1,650 | 136 | 66 | 13 | 57 | 1.7 | 1. 4 | . 8 | 3.3 |
| \$1,650 and under \$1,750 | 477 | 351 | 68 | 58 | 6.0 | 7.4 | 4.6 | 3.4 |
| \$1,750 and under \$1,850. | 442 | 90 | 147 | 205 | 5. 6 | 1.9 | 10.0 | 12.0 |
| \$1,850 and under \$1,950 | 590 | 217 | 189 | 184 | 7.4 | 4. 6 | 12.8 | 10.8 |
| \$1,950 and under \$2,050 | 577 | 121 | 145 | 311 | 7.3 | 2.5 | 9.9 | 18.2 |
| \$2,050 and under \$2,150 | 2,132 | 1,683 | 251 | 198 | 26.8 | 35.3 | 17.1 | 11.6 |
| \$2,150 and under \$2,250. | 1,941 | 1,162 | 354 | 425 | 24.4 | 24.4 | 24.1 | 24.9 |
| \$2,250 and under \$2,350 | 420 | 247 | 112 | 61 | 5.3 | 5. 2 | 7.6 | 3.6 |
| \$2,350 and under \$2,450 | 133 | 59 | 45 | 29 | 1.7 | 1.2 | 3.1 | 1.7 |
| \$2,450 and under \$2,550 | 410 | 332 | 58 | 20 | 5.1 | 7.0 | 3.9 | 1.2 |
| \$2,550 and under \$2,650 | 101 | 38 | 20 | 43 | 1.3 | . 8 | 1.3 | 2.5 |
| \$2,650 and under \$2,750. | 140 | 120 | 10 | 10 | 1.8 | 2.5 | . 7 | . 6 |
| \$2,750 and under \$2,850 | 110 | 88 | 14 | 8 | 1.4 | 1.8 | . 9 | . 5 |
| \$2,850 and under \$2,950 | 19 | 8 | 1 | 10 | . 2 | . 2 | . 1 | . 6 |
| \$2,950 and under \$3,050 | 71 | 52 | 9 | 10 | . 9 | 1. 1 | . 7 | . 6 |
| \$3,050 and over. | 130 | ${ }^{4} 101$ | ${ }^{515}$ | 614 | 1.6 | 2.0 | 1.0 | . 8 |

[^1]

## Salaries in Selected Occupations

The differences in annual salaries of the various occupations within a fire department were not great (table 2). Starting with the chief, the salary differences decreased sharply to a point where the occupations including a large majority of the employees (privates, engineers, drivers, auto mechanics, fire-alarm operators), received approximately the same average annual salaries. The salary differences between occupations tended to be greater in large than in the small cities because in the large cities the supervisory occupations entailed greater responsibilities and consequently received relatively larger salaries than the lower ranking occupations. Also, as a rule, the same occupation received a somewhat higher salary in the large cities than in the small cities. Here again the differences were most pronounced in the high-ranking or supervisory occupations. The differences in the annual salaries of chiefs in groups I, II, and III, for example, were far greater relatively than the differences in the annual salaries of privates among the same city groups.

Table 2.-Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938

| Salary group | All occupations |  |  |  | Chiefs |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{\circ}$ |  |  | $\underset{\text { cities }}{\text { All }}$ | City group * |  |  |
|  |  | I | II | III |  | I | II | III |
| Number of cities reporting | 54 | 13 | 12 | 29 | 54 | 13 | 12 | 29 |
| Total number of employees. | 17,944 | 4, 769 | 1,470 | 1,705 | 54 | 13 | 12 | 29 |
| Under \$1,250. | 14 | 6 | 2 | 6 |  |  |  |  |
| \$1,250 and under \$1,350 | 5 | 2 |  | 3 |  |  |  |  |
| \$1,350 and under \$1,450 | 14 | 12 | 2 |  |  |  |  |  |
| \$1,450 and under \$1,550 | 82 | 14 | 15 | 53 |  |  |  |  |
| \$1,550 and under \$1,650 | 136 | 66 | 13 | 57 |  |  |  |  |
| \$1,650 and under \$1,750 | 477 | 351 | 68 | 58 |  |  |  |  |
| \$1,750 and under \$1,850 | 442 | 90 | 147 | 205 |  |  |  |  |
| \$1,850 and under \$1,950 | 590 | 217 | 189 | 184 |  |  |  |  |
| \$1,950 and under \$2,050 | 577 | 121 | 145 | 311 |  |  |  |  |
| \$2,050 and under \$2,150 | 2, 132 | 1,683 | 251 | 198 | 1 |  |  | 1 |
| \$2,150 and under \$2,250 | 1,941 | 1, 162 | 354 | 425 |  |  |  |  |
| \$2,250 and under \$2,350 | 420 | 247 | 112 | 61 | 1 |  |  | 1 |
| \$2,350 and under \$2,450 | 133 | 59 | 45 | 29 |  |  |  |  |
| \$2,450 and under \$2,550 | 410 | 332 | 58 | 20 | 3 |  |  | 3 |
| \$2,550 and under \$2,650 | 101 | 38 | 20 | 43 | 2 |  | 1 | 1 |
| \$2,650 and under \$2,750 | 140 | 120 | 10 | 10 | 4 |  |  | 4 |
| \$2,750 and under \$2,850 | 110 | 88 | 14 | 8 | 1 |  |  | 1 |
| \$2,850 and under \$2,950 | 19 | 8 | 1 | 10 | 1 |  |  | 1 |
| \$2,950 and under \$3,050 | 71 | 52 | 9 | 10 | 7 |  | 1 | 6 |
| \$3,050 and over-...--- | 130 | 101 | 15 | 14 | 34 | ${ }^{8} 13$ | ${ }^{9} 10$ | ${ }^{10} 11$ |
| Average annual salary | \$2,139 | \$2, 183 | \$2, 101 | \$2,050 | \$3, 582 | 4,611 | 3, 782 | 33,038 |

See footnotes at end of table.

Table 2.-Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938-Continued

| Salary group | Assistant or deputy chiefs |  |  |  | Assistant deputy chiefs |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\xrightarrow[\text { cities }]{\text { All }}$ | City group ${ }^{\text {a }}$ |  |  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{\text {* }}$ |  |  |
|  |  | I | II | III |  | I | II | III |
| Number of cities reporting | 50 | 13 | 12 | 25 | 8 |  | 4 | 4 |
|  |  |  |  |  |  |  |  |  |
| Under $\$ 1,250$ |  |  |  |  |  |  |  |  |
| \$1,250 and under \$1,350 |  |  |  |  |  |  |  |  |
| \$1,350 and under \$1,450 |  |  |  |  |  |  |  |  |
| \$1,450 and under \$1,550 |  |  |  |  |  |  |  |  |
| \$1,550 and under \$1,650 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| $\$ 1,850$ and under $\$ 1,950$ and $\mathbf{\$ 2 , 0 5 0}$. |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| \$2,050 and under \$2,150 |  |  |  |  |  |  |  |  |
| \$2,150 and under \$2,250 | 4 |  |  | 4 | 1 |  |  | 1 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| \$2,450 and under \$2,550 | 7 |  | 1 | 5 | 1 |  |  | 1 |
| \$2,550 and under \$2,650 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| \$2,750 and under \$2,850 | 13 |  | 5 | 7 | 1 |  | 1 | --- |
| \$2,850 and under \$2,950 |  |  |  |  |  |  |  |  |
| \$2,950 and under $\$ 3,050$ | 7 |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| A verage annual salary $\ldots \ldots \ldots \ldots \ldots$ |  |  |  |  |  |  |  |  |
|  | Battalion chiefs |  |  |  | Captains |  |  |  |
| Salary group | $\stackrel{\text { All }}{\text { cities }}$ | City group ${ }^{6}$ |  |  | All cities | City group ${ }^{\text {a }}$ |  |  |
|  |  | I | II | III |  | I | II | III |
| Number of cities reporting Total number of employees. |  |  | 3 |  | 52 | 13 | 12 | 27 |
|  | 78 | 75 | 3 |  | 639 | 367 | 124 | 148 |
| Under \$1,250 |  |  |  |  |  |  |  |  |
| \$1,250 and under \$1,350 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| \$1,750 and under \$1,850 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| \$2,050 and under \$2,150 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| \$2,450 and under \$2,550. |  |  |  |  | 155 | 118 | 32 | 5 |
| \$2,550 and under \$2,650 |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| A verage annual salary | \$3, 295 | 83, 329 | , 444 |  | \$2, 447 | , 586 | 2,310 | \$2, 217 |

See footnotes at end of table.

Table 2.-Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938-Continued


See footnotes at end of table.

Table 2.-Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938-Continued

| Salary group | Auto mechanics ${ }^{3}$ |  |  |  | Fire alarm operators ${ }^{4}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{6}$ |  |  | $\begin{gathered} \text { All } \\ \text { cities } \end{gathered}$ | City group ${ }^{6}$ |  |  |
|  |  | I | II | III |  | 1 | II | III |
| Number of cities reporting.Total number of employees. | 23 | 10 | 7 | 6 | 26 | 9 | 8 | 9 |
|  | 63 | 47 | 9 | 7 | 139 | 71 | 34 | 34 |
| Under \$1,250. |  |  |  |  | 4 | 1 |  | 3 |
| \$1,250 and under \$1,350 |  |  |  | -- | 4 | 1 |  | 3 |
| \$1,350 and under \$1,450 |  |  |  |  |  |  |  |  |
| \$1,450 and under \$1,550 |  |  |  |  | 3 |  | 3 |  |
| \$1,550 and under \$1,650 |  |  |  |  | 16 | 5 | 3 | 8 |
| \$1,650 and under \$1,750 | 7 | 7 |  |  | 5 |  | 4 | 1 |
| \$1,750 and under \$1,850 | 2 |  | 1 | 1 | 12 |  | 3 | 9 |
| \$1,850 and under \$1,950 | 19 | 17 | 2 |  | 7 | 3 | 4 |  |
| \$1,950 and under \$2,050 | 2 |  | 1 | 1 | 12 | 5 |  | 7 |
| \$2,050 and under \$2,150 | 10 | 10 |  |  | 32 | 23 | 9 | ...--.- |
| \$2,150 and under \$2,250 | 5 | 3 | 1 | 1 | 24 | 14 | 7 | 3 |
| \$2,250 and under \$2,350 | 6 | 4 | 1 | 1 | 10 | 9 | 1 | -- |
| \$2,350 and under \$2,450 | 7 | 4 | 2 | 1 | 1 | 1 |  |  |
| \$2,450 and under \$2,550 |  |  |  |  | 6 | 6 |  |  |
| \$2,550 and under \$2,650 | 2 |  |  | 2 |  |  |  |  |
| \$2,650 and under \$2,750 | 1 | 1 |  |  | 3 | 3 | ---- | ----- |
| \$2,750 and under \$2,850 | 2 | 1 | 1 |  |  |  | .-...- | .-.-. |
| \$2,850 and under \$2,950 |  |  |  |  |  |  |  |  |
| \$2,950 and under $\$ 3,050$ |  |  |  |  |  |  |  |  |
| \$3,050 and over....... |  |  |  |  |  |  |  |  |
| A verage annual salary | \$2,086 | 2, 039 | 2, 180 | 12, 276 | \$1,980 | 2, 129 | 1, 923 | \$1, 724 |
| Salary group | Electricians |  |  |  | Linemen and groundmen * |  |  |  |
|  | $\xrightarrow[\text { Allies }]{\text { citin }}$ | City group ${ }^{\circ}$ |  |  | All | City group ${ }^{\circ}$ |  |  |
|  |  | I | II | III |  | 1 | II | III |
| Number of cities reporting. Total number of employees | 11 | 4 | 3 | 4 | 25 | 11 | 6 | 8 |
|  |  |  |  |  |  |  |  |  |
| Under \$1,250. |  |  |  |  |  |  |  |  |
| \$1,250 and under \$1,350 |  |  |  |  |  |  |  |  |
| \$1,350 and under \$1,450 |  |  |  |  |  |  |  |  |
| \$1,450 and under \$1,550 |  |  |  |  | 2 |  |  | 2 |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| \$1,850 and under \$1,950. | 2 | 2 |  |  | 13 | 9 | 1 | 3 |
|  |  |  |  |  |  |  |  |  |
| \$2,050 and under \$2,150 | 10 | 2 | 6 | 2 | 11 | 11 |  |  |
| \$2,250 and under $\$ 2,350$ - | 1 |  |  | 1 | 19 | 8 | 8 | 3 |
|  | 2 | 1 |  | 1 | 7 | 7 |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| \$2,650 and under \$2,750 |  |  |  |  |  |  |  |  |
| \$2,750 and under $\$ 2,850$ |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| \$2,950 and under \$3,050 |  |  |  |  |  |  |  |  |
| $\$ 3,050$ and over |  |  |  |  |  |  |  |  |
| Average annual salary | \$2,063 | 2,039 | 2, 231 | \$1,918 | \$2, 045 | 2, 086 | 2, 035 | \$1,899 |

See footnotes at end of table.

Table 2.-Distribution of fire-department employees in 54 New England cities, by selected occupations and salary group, July 1, 1938-Continued

${ }^{1}$ Includes 18 marine engineers in Boston.
${ }_{2}$ Includes 6 pilots in Boston.
${ }^{3}$ Does not include master and assistant master mechanics.
4 Does not include chief fire alarm operators and assistants to the chief operators.

- Does not include helpers.
- Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; group III, cities having a population of 25,000 and under 50,000 , all based on U. S. Census of Population for 1930 .
${ }^{7}$ Includes only regular, full-time employees, with the exception of 1 commissioner in Boston.
${ }^{8}$ Includes 1 at $\$ 3,080,1$ at $\$ 3,150,1$ at $\$ 3,250$, 1 at $\$ 3,280,1$ at $\$ 4,000$, 1 at $\$ 4,500,1$ at $\$ 4,987,1$ at $\$ 5,000,1$ at $\$ 5,200,2$ at $\$ 5,500,1$ at $\$ 6,000$, and 1 at $\$ 6,500$.

Includes 1 at $\$ 3,238,1$ at $\$ 3,340,1$ at $\$ 3,500,2$ at $\$ 3,600,3$ at $\$ 4,000,1$ at $\$ 4,500$, and 1 at $\$ 6,000$.
${ }^{10}$ Includes 2 at $\$ 3,100,2$ at $\$ 3.200,1$ at $\$ 3,400,1$ at $\$ 3,458$, 1 at $\$ 3,500,1$ at $\$ 3,600,1$ at $\$ 4,000,1$ at $\$ 4,250$, and 1 at $\$ 4,275$.

II Includes 1 at $\$ 3,300,1$ at $\$ 3,400,2$ at $\$ 3,432,4$ at $\$ 3,500,2$ at $\$ 3,640,2$ at $\$ 3,750,7$ at $\$ 4,500$, and 7 in Bridgeport ranging from $\$ 3,240$ to $\$ 3,500$.
${ }^{12}$ Each receives $\$ 3,500$.
${ }_{14}^{13}$ Includes 2 at $\$ 3,190$ and 1 at $\$ 3,515$.
14 Receives $\$ 3,100$.
${ }^{15}$ Includes 6 at $\$ 3,130,7$ at $\$ 3,146,4$ at $\$ 3,250$, and 30 at $\$ 4,000$.
${ }^{16}$ Includes 1 at $\$ 3,120,1$ at $\$ 3,250,2$ at $\$ 3,300,5$ at $\$ 3,500,1$ at $\$ 3,640,1$ at $\$ 3,738,1$ at $\$ 4,250$, and 3 at $\$ 4,500$.
${ }^{17}$ Includes 1 at $\$ 3,100$ and 1 at $\$ 3,300$.
However, the salary ranges for the same occupations in the same city group show clearly the existence of many exceptions to the generalization that the annual salaries were higher in the larger cities. Even in the case of chiefs, whose annual salaries showed the greatest differences resulting from the size of the city, some chiefs in group III cities received more than some in group I cities. These exceptions indicate that factors other than size of the city have a direct bearing on the prevailing salaries in a given city. The proximity of the city to a large metropolitan center and the ability of the city to pay high salaries are very important factors. Fall River, though one of the largest cities in New England, paid salaries below the average group

III cities primarily because of financial difficulties arising from the collapse of its chief industry, textiles. On the other hand, Brookline, Mass., a group III city and one of the wealthiest communities in the country, paid above the average of group I cities. Again, two group II cities paid the second and third highest rates to first grade privates in all New England, while five group II and six group III cities paid their first-grade privates more than Boston, the largest city in New England.

## Salaries of Privates

Privates constituted 70 percent of all employees and received 67 percent of the total salaries in the 54 New England fire departments. Approximately one-third of all privates received between $\$ 1,350$ and $\$ 2,050$ a year and two-thirds received between $\$ 2,050$ and $\$ 2,350$. In the large cities a greater proportion of the privates were in the upper salary brackets. Seventy-eight percent of the privates in group I cities, as against 52 percent in group II, and 42 percent in group III cities, received between $\$ 2,050$ and $\$ 2,250$ a year.

Ninety-two percent of all privates were first-grade privates and the rest, for the most part, were in the second and fifth grades. A somewhat greater proportion of the privates in the small cities were first-grade privates, with fully 96 percent in this group against 92 percent in group I and 90 percent in group II cities. Nevertheless, only 2 percent of all privates in group I and group II cities, compared with 7 percent in group III cities, received under $\$ 1,650$ a year.

Table 3.-Distribution of privates in fire departments of 54 New England cities, by salary group and grade, July 1, 1938

| Salary group | All grades |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number |  |  |  | Percentage |  |  |  |
|  | $\begin{aligned} & \text { All } \\ & \text { cities } \end{aligned}$ | City group 1 |  |  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{1}$ |  |  |
|  |  | I | II | III |  | I | II | III |
|  | 5,551 | 3,313 | 1,052 | 1,186 | 100.0 | 100.0 | 100.0 | 100.0 |
| \$1,350 and under \$1,450 | 7 | 7 |  |  | . 1 | . 2 |  |  |
| \$1,450 and under \$1,550 | 68 | 10 | 12 | 46 | 1.2 | . 3 | 1.1 | 3.9 |
| \$1,550 and under \$1,650 | 97 | 48 | 10 | 39 | 1.8 | 1. 4 | 1.0 | 3.3 |
| \$1,650 and under \$1,750 | 442 | 340 | 64 | 38 | 8.0 | 10.3 | 6.1 | 3.2 |
| \$1,750 and under \$1,850 | 296 | 30 | 126 | 140 | 5.3 | . 9 | 12.0 | 11.8 |
| \$1,850 and under \$1,950 | 412 | 128 | 134 | 150 | 7.4 | 3.9 | 12.7 | 12.7 |
| \$1,950 and under \$2,050 | 409 | 43 | 95 | 271 | 7.4 | 1.3 | 9.0 | 22.8 |
| \$2,050 and under \$2,150 | 1,949 | 1,600 | 223 | 126 | 35.1 | 48.3 | 21.2 | 10.6 |
| \$2,150 and under \$2,250. | 1,691 | 992 | 323 | 376 | 30.5 | 29.9 | 30.7 | 31.7 |
| \$2,250 and under \$2,350. | 180 | 115 | 65 |  | 3.2 | 3.5 | 6.2 |  |

See footnote at end of table.

Table 3.-Distribution of privates in fire departments of 54 New England cities, by salary group and grade, July 1, 1938-Continued

| Salary group | Number receiving classifled salary, in-- |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | First grade |  |  |  | Second grade |  |  |  | Third grade |  |  |  |
|  | $\stackrel{\text { All }}{\text { cities }}$ | City group 1 |  |  | $\begin{aligned} & \text { All } \\ & \text { cities } \end{aligned}$ | City group 1 |  |  | $\begin{aligned} & \text { All } \\ & \text { cities } \end{aligned}$ | City group ${ }^{\text {1 }}$ |  |  |
|  |  | I | II | III |  | I | II | III |  | I | II | III |
| All groups. <br> $\$ 1,350$ and under $\$ 1,450$ <br> $\$ 1,450$ and under $\$ 1,550$ <br> $\$ 1,550$ and under $\$ 1,650$ <br> $\$ 1,650$ and under $\$ 1,750$ <br> \$1,750 and under \$1,850 <br> $\$ 1,850$ and under $\$ 1,950$ <br> $\$ 1,950$ and under $\$ 2,050$ <br> $\$ 2,050$ and under $\$ 2,150$ <br> $\$ 2,150$ and under $\$ 2,250$ <br> \$2,250 and under \$2,350 | 5,131 | 3,050 | 947 | 1,134 | 143 | 53 | 68 | 22 | 81 | 43 | 14 | 24 |
|  | 44283052573623221,9441,689180 |  |  |  |  | 10 |  |  | 7 | 7 |  |  |
|  |  | 221 |  | $\begin{array}{r} 44 \\ 28 \\ 26 \\ 132 \end{array}$ | $\begin{array}{r} 10 \\ 11 \\ 5 \\ 7 \end{array}$ |  |  |  | 9513 |  | 7 |  |
|  |  |  | [58 |  |  | ${ }_{10}^{10}$ |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | 2 7 |  | 30 | 1 |  |
|  |  | 122 | 95 145 <br> 64  <br> 158  |  | 35 |  | 35153 |  | 114 |  |  | 52 |
|  |  |  | 64219 | 125 | 69 |  |  | 11 |  |  |  |  |
|  |  | 1,600 |  |  | 4 |  | 32 |  |  |  |  |  |
|  |  | 992 | 32165 | 376 | 2 |  |  |  |  |  | 1 |  |
|  |  | 115 |  |  |  |  |  |  |  |  |  |  |
| Salary group | Number receiving classified salary, in- |  |  |  |  |  |  |  |  |  |  |  |
|  | Fourth grade |  |  |  | Fifth grade |  |  |  | Probationary |  |  |  |
|  | All | City group ${ }^{1}$ |  |  | $\underset{\text { Aillies }}{\text { Al }}$ | City group ${ }^{1}$ |  |  | $\underset{\text { cities }}{\text { All }}$ | City group 1 |  |  |
|  |  | I | II | III |  | I | II | II |  | I | II | III |
| All groups....-...-.----------- | 39 | 10 | 23 | 6 | 147 | 147 |  |  | 10 | 10 | -... | --- |
| \$1,350 and under \$1,450 | $\begin{array}{r} 5 \\ 5 \\ 10 \\ 1 \\ 4 \\ 14 \end{array}$ |  |  |  | ---- | --- | -- |  |  |  |  |  |
| \$1,450 and under \$1,550 |  | - | 5 | $\cdots$ |  |  |  | -- |  |  |  |  |
| \$1,550 and under \$1,650. |  |  |  |  | $\begin{array}{r} 38 \\ 109 \end{array}$ | $\begin{gathered} 38 \\ 109 \end{gathered}$ |  |  | 10 | 10 |  |  |
| $\$ 1,650$ and under $\$ 1,750$. <br> $\$ 1,750$ and under $\$ 1,850$. |  |  |  | 1 |  |  |  |  |  |  |  |  |
| \$1,850 and under \$1,950.. |  |  | 14 |  |  |  |  |  |  |  |  |  |
| \$1,950 and under $\$ 2,050$ |  |  |  |  | --- | --- |  |  |  |  |  |  |
| \$2,150 and under $\$ 2,250$ |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  | - |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

[^2]
## Hours and Working Conditions

## Average Hours and Days on Duty per Week

The working hours in the fire departments of the 54 New England cities fell into 4 general systems of operation according to the type of work performed: (1) Single-platoon system, (2) double-platoon system, (3) continuous duty, and (4) other arrangements of hours, generally approximating those of private industry.

A "platoon" is a system of assignment of firemen to duty at stated hours so as to provide continuous protection for the city. It is analogous to the shift systems in industries that operate 24 hours a day.

The single-platoon system requires a 24 -hour shift; each fireman stays on duty continuously for 2 or more days, depending upon
the variation of the system in use in the particular locality, and then has a day off. The off days are so arranged that the fire department is equally staffed at all hours.

Under the double-platoon system the firemen are divided into two groups which work day and night tours of duty. While one group is at work, the other is off duty. The firemen, however, do not work on the same tour constantly but are shifted at regular intervals from day duty to night duty. Usually before shifting from day to night duty, or vice versa, one platoon stays on duty for 24 hours to effect the change, and the other platoon is off for 24 hours. At the next period of shift from day to night duty, conditions are reversed; the first platoon is off and the second is on. Since each full day off is balanced by a full day on, both platoons average 12 hours a day for 7 days a week, or 84 hours a week. Under some variations of the doubleplatoon system the firemen are given extra days off which are not balanced or compensated for by time on duty. An extra day off of this type reduces the workweek from 84 hours to 72 hours. All variations of the double-platoon system used in the 54 New England cities covered in this report averaged 84 hours on duty per week. All the fire departments operating under the double-platoon system do not shift at same intervals but have different shift periods; some shift on the second day, some on the third day, etc. This results in a varying number of days on duty per week for the same average number of hours on duty per week.

Almost every fire department has a small number of employees not included under the platoon system. These employees fall into 2 groups, those on "continuous" duty and "other." In most of the fire departments the chief and a few of his immediate assistants are subject to call any moment and are therefore considered to be on duty continuously. The "other" group includes mostly nonuniformed employees such as clerks and maintenance men who are not required to fight fires.

In the fire departments of the 54 New England cities almost ninetenths, 87 percent, of all the employees were under the double-platoon system which averaged 84 hours on duty per week. Six percent, 501, of the employees were under the single-platoon system with an average of 112 to 144 hours on duty per week. Of these 501 men under the single platoon, 61 percent were on duty an average of 112 hours a week, 24 percent 126 hours a week, 11 percent 134 hours a week, and 4 percent 144 hours a week. Those on continuous duty, mostly chiefs, represented a very small proportion, 0.6 percent, of the total number of employees. The hours of the remaining 6 percent of the employees were closely related to those prevailing in private industry or the rest of the city government departments. These employees
were mostly in the fire-prevention, apparatus, fire-alarm, and clerical divisions. The average working hours for this "other" group varied between 41 and 60 per week, with a general average of $47 .{ }^{5}$

Table 4.-Average hours and days on duty per week in fire departments of 54 New England cities, July 1, 1938

| System of operation | Average hours on duty per week | Average days on duty per week | Number of cities reporting |  |  |  | Number of employees |  |  |  | Percentage of employees |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% | City group ${ }^{1}$ |  |  | $\underset{\text { cities }}{\text { All }}$ | City group 1 |  |  |  | City group ${ }^{\text {d }}$ |  |  |
|  |  |  | 雩 | I | II | III |  | I | II | III |  | I | II | III |
| All systems. |  |  |  |  |  |  | 27,944 | 4,769 | 1,470 | 1,705 | 100.0 | 100.0 | 100.0 | 100.0 |
| Continuous duty | 168 | 7.0 | 35 | 12 | 7 | 16 |  | 21 |  | 20 | . 6 | 4 | . 5 | 1.2 |
| Single platoon ${ }^{3}$ - |  |  |  |  |  |  | 501 |  | 322 | 179 | 6.3 |  | 21.9 | 10.4 |
| On 2 days, off 1 day | 112 | 4. 7 | 4 |  | 2 | 2 | 302 |  | 201 | 101 | 3.8 |  | 13.7 | 5.9 |
| On 3 days, off 1 day --- | 126 | 5.3 | 1 |  | , |  | 121 |  | 121 |  | 1.5 |  | 8.2 |  |
| On 4 days, off 1 day $\ldots$ | 134 | 5.6 | 2 |  |  | 2 | 57 |  |  | 57 | . 7 |  |  | 3.3 |
| On 6 days, off 1 day .-. | 144 | 6.0 | 1 |  |  | 1 | 21 |  |  | 21 | . 3 |  |  | 1. 2 |
| Two-platoon, regular 4 On 24 hours, off 24 |  |  |  |  |  |  | 6, 912 | 4,438 | 1,056 | 1, 418 | 87.0 | 93.1 | 71.9 | 83. 2 |
| hours --.-.--------- | 84 | 3.5 | 3 |  |  | 3 | 142 |  |  | 142 | 1.8 |  |  | 8.3 |
| Shift 3d day | 84 | 5.8 | 32 | 11 | 6 | 15 | 5,615 | 3,913 | 642 | 1,060 | 70.7 | 82.1 | 43.7 | 62.2 |
| Shift 4th day | 84 | 6. 1 | 5 |  | 2 | 3 | 358 |  | 207 | 151 | 4.5 |  | 14. 1 | 8.9 |
| Shift 6th day | 84 | 6. 4 | 3 | 2 |  | 1 | 571 | 525 |  | 46 | 7.2 | 11.0 |  | 2.7 |
| Shift 7th day .-.....-. - | 84 | 6.5 | 2 |  | 1 | 1 | 226 |  | 207 | 19 | 2.8 |  | 14.1 | 1. 1 |
| Other ${ }^{\text {s }}$. | 47.3 | 5.8 | 43 | 12 | 10 | 21 | 482 | 310. | - 84 | 88 | 6.1 | 6. 5 | 5. 7 | 5. 2 |

[^3]As shown in table 4 the working hours were shorter and more uniform in the large cities. A greater proportion of the employees in these cities were under the double-platoon system and in the "other" category. In group I cities, out of every 100 employees 93 were on duty an average of 84 hours a week under the double-platoon system, and approximately 7 had an average of 45.3 hours under "other" as compared with 72 and 6 out of every 100 employees having similar hours in group II cities, and 83 and 5 out of every 100 employees having similar hours in group III cities. Further, the group I cities had no employees under the single-platoon system and a very small percentage under "continuous" system.

The average days on duty per week varied with the platoon system under which the department operated. One or two variations, how-

[^4]ever, prevailed under each platoon system. Of the 501 employees under the single-platoon system, 423 , or 84 percent, were on duty an average of about 5 days per week. Of the 6,912 employees under the double-platoon system, 86 percent were on duty an average of about 6 days per week. The days on duty for most of the remaining employees working under a platoon system varied between an average of $51 / 2$ and $61 / 2$ days per week.

In the matter of days worked, the group I cities showed greatest uniformity and fewer days on duty per week. All of the group I cities operated under two variations of the double-platoon system. One of these variations averaged almost 6 days per week and included 82 percent of all employees. The group II cities operated under two variations of the single-platoon system and three variations of the double-platoon system. Forty-four percent of the employees in group II cities worked under a variation of the double-platoon system which averaged almost 6 days on duty per week. In group III cities there were a greater number of variations of the two systems. The singleplatoon system had three variations and the double-platoonsystem had five. The average of almost 6 days per week, however, predominated and included nearly three-fourths of the employees under the double-platoon system, and three-fifths of all employees.

## Perquisites Supplied to Firemen

Table 5 shows the items supplied to firemen. All of the 54 cities supplied sleeping quarters for men on night duty, and all but 1 supplied the necessary beds, bedding, linen, and laundry. A large majority of the cities supplied helmets and a smaller majority supplied rubber coats. Little less than one-half supplied rubber boots, and only 7 supplied the uniforms.

Table 5.-Perquisites supplied to firemen in 54 New England cities, July 1, 1938

| City group ${ }^{1}$ | Number of cities | Number of cities supplying- |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Sleeping quarters for men on night duty | Beds, bedding, linen, laundry | Helmets | Rubber coats | Rubber boots | Uniforms |
| All cities. | 54 | 54 | 53 | 40 | 31 | 20 | 7 |
| Group I | 13 | 13 | 13 | 7 | 6 | 3 | 4 |
| Group II | 12 29 | 12 | 12 28 | 10 | 6 19 | 13 | 3 |
| Group II | 2 |  |  |  |  |  |  |

[^5]
## Vacations With Pay

The fire departments of 53 cities employing 99.5 percent of the fire-department employees covered by the study gave vacations with pay. Only 1 small city failed to give any vacations with pay. The average vacation period with pay for the 53 cities was a little over 14 days a year, with more than four-fifths of all the employees receiving a vacation of exactly 14 days.

Each of the 3 city groups had almost the same average number of days of vacation: Group I cities had an average of 14.2 days; group II cities, an average of 14.4 days; and group III cities, an average of 14.2 days. In the large cities, however, the number of vacation days was more uniform and never less than 14. Group I cities had 3 vacation periods, 14,15 , and 16 days, with 86 percent of the employees receiving 14 days. In group II cities vacation periods ranged from 14 to 30 days; 82 percent of the employees received 14 days, and 15 percent received 16 days a year. Group III cities showed the greatest spread, from none to 21 days, with 72 percent of the employees receiving 14 days a year.

Table 6.-Number of employees receiving specified vacations with pay in fire departments of 54 New England cities, July 1, 1938

| City group ${ }^{1}$ | Number of cities | Total <br> num- <br> ber of em- <br> ploy- <br> ees | Number of employees having- |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | No vacation | $\begin{gathered} 10 \\ \text { days } \end{gathered}$ | $\begin{gathered} 12 \\ \text { days } \end{gathered}$ | $\begin{gathered} 13 \\ \text { days } \end{gathered}$ | $\begin{gathered} 14 \\ \text { days } \end{gathered}$ | $\begin{gathered} 15 \\ \text { days } \end{gathered}$ | $\begin{gathered} 16 \\ \text { days } \end{gathered}$ | $\begin{gathered} 18 \\ \text { days } \end{gathered}$ | $\underset{\text { days }}{2 l}$ | $\begin{gathered} 30 \\ \text { days } \end{gathered}$ |
| All cities. | 54 | 2 7,944 | 38 | 18 | 42 | 31 | 6,545 | 510 | 621 | 32 | 105 | 2 |
| Group I | 13 | 4,769 | --- | -- |  |  | 4,114 | 423 | 232 |  |  |  |
| Group II | 12 | 1,470 |  |  |  |  | 1, 211 |  | 224 | 32 | 1 | 2 |
| Group III. | 29 | 1,705 | 38 | 18 | 42 | 31 | 1,220 | 87 | 165 |  | 104 |  |

${ }^{1}$ Group I includes cities having a population of 100,000 or more; group Ir, cities having a population of 50,000 and under 100,000; and group III, cities having a population of 25,000 and under 50,000 . based on U. S. Census of Population for 1930 .
${ }^{2}$ Includes only regular full-time employees, with the exception of 1 commissioner in Boston.

## Promotions of Lower-Grade Privates

Some system of automatic promotion for lower-grade privates existed in 42 of the 54 cities. In 38 of these cities promotion was made after a period of 1 year of service. Six months of service was required in 1 city of each size group. In the group III city, this period applied to only the initial promotion-that from the third to the second grade. The advancement to the first grade required an additional year of service.

Four cities advanced their privates in accordance with civil service regulations, and four by appointment. Four cities had only one classification for their privates.

Table 7.—Promotion of lower-grade privates in fire departments of 54 New England cities, July 1, 1938


16 months $3 d$ to $2 d$ grade. 1 year $2 d$ to 1 st grade.

## Percentage Distribution of Employees and Salaries

## All Employees

Of every 100 employees, 93 were in the fire-fighting division. Of these, 3 were chiefs, assistant chiefs, assistant deputy chiefs, and battalion chiefs; 8 were captains; 8 lieutenants; and 74 were privates, drivers, and engineers. In the larger cities the higher-ranking occupations constituted a smaller percentage of the total number of employees than they did in the smaller cities. Privates, drivers, and engineers, on the other hand, constituted a somewhat larger percentage of the employees in the large than in the small cities.

Comparison of the percentage distribution of the employees and salaries, by divisions, shows a close relationship. In the 54 cities the fire-fighting divisions constituted 93 percent of the employees and received 93 percent of the salaries; the apparatus divisions constituted 2 percent of the employees and received 2 percent of the salaries; the fire-alarm divisions had 4 percent of the employees and received 4 percent of the salaries; and the clerical divisions constituted 0.6 percent of the employees and received 0.4 percent of the salaries.

The similarity in the percentage distribution of the total salaries and number of employees of the fire-fighting divisions is the result of the counterbalancing of the data for the various occupations within these divisions. Privates, drivers, and engineers constituted 74 percent of all employees and received 71 percent of the salaries. This 3 -percent difference was absorbed by the higher-ranking occupations. Chiefs constituted 0.7 percent of all employees but received 1 percent of the salaries. From this point onward the difference between the percentage of salaries and employees in a given occupation decreased gradually with the decrease in the rank of the occupation. Lieutenants, who constituted 8.0 percent of all employees, received 8.5 percent of the total salaries. The survey indicated also that the relative difference between the percentage of total salaries
received by a given occupation and the percentage of total number of employees in that occupation was somewhat greater in the large than in the small cities, particularly among the higher-ranking occupations.

Table 8.-Percentage distributions of employees and salaries in specified divisions in fire departments of 54 New England cities, July 1, 1938

| Division ${ }^{1}$ and occupation | Percentage of employees |  |  |  | Percentage of salaries |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | All cities | City group ${ }^{2}$ |  |  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{2}$ |  |  |
|  |  | I | II | III |  | I | 11 | III |
| All divisions. | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Fire fighting | 92.8 | 92.6 | 92.5 | 93.8 | 93.0 | 92.6 | 92.4 | 94.1 |
| Chiefs | . 7 | . 3 | . 8 | 1.7 | 1.1 | . 6 | 1.5 | 2.5 |
| Assistant or deputy chiefs | 1.1 | . 6 | 1.2 | 2.2 | 1.5 | 1.0 | 1.6 | 2.7 |
| Assistant deputy chiefs ${ }^{3}$. | . 3 | . 2 | . 6 | . 4 | . 4 | . 2 | . 8 | . 4 |
| Battalion chiets. | 1.0 | 1. 6 | . 2 |  | 1.5 | 2.4 | . 2 |  |
| Captains. | 8.0 | 7.7 | 8.5 | 8.7 | 9.2 | 9.1 | 9.3 | 9.4 |
| Lieutenants.- | 8.0 | 7.4 | 9.2 | 8.6 | 8.5 | 8. 0 | 9.5 | 8.9 |
| Privates, drivers, engineers ${ }^{\text {- }}$ | 73.7 | 74.8 | 72.0 | 72.2 | 70.8 | 71.3 | 69.5 | 70.2 |
| Fire prevention | . 5 | . 5 | . 8 | . 3 | . 5 | . 5 | . 9 | . 4 |
| Apparatus | 2.1 | 2.7 | 1.3 | 1.2 | 2.1 | 2.6 | 1.4 | 1. 2 |
| Fire alarm. | 4.0 | 3.5 | 5. 2 | 4.4 | 4.0 | 3.7 | 5.1 | 4.1 |
| Clerical | . 6 | . 7 | . 2 | . 3 | . 4 | . 6 | . 2 | . 2 |

${ }^{1}$ In some cities the employees listed in the fire-fighting division are assigned to other divisions. In this release these men are included in the fre-fighting division and the divisions to which they are assigned are shown in the appendix tables. In some cities, repairs, inspection, and fire-alarm work is under separate city bureaus. The employees of these separate city bureaus are not included in this release. For these reasons the number of employees listed in the table under the fire prevention, apparatus, fire alarm, and clerical divisions vary widely among the various cities, especially among the smaller cities.
${ }^{2}$ Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; and group III, cities having a population of 25,000 and under 50,000 , based on U.S. Census of Population for 1930.
${ }^{3}$ Includes 3 aides to the commissioner and 3 secretaries in city group I, 3 secretaries in group II, and 2 secretaries in city group III.

4 Privates, drivers, and engineers are combined because in many cities, especially the small ones, privates act as drivers and engineers. This group also includes 6 pilots and 18 marine engineers in Boston.

## Supervisory Employees

An important fact revealed by the data on salaries is that 20 percent of all employees in the 54 fire departments held supervisory positions and received 24 percent of the total salaries. The difference was even less in group II and group III cities than in group I cities. In group I cities, the ratio of supervisory salaries to employees was 1.2 compared with the ratio of 1.1 in group II and group III cities.

Table 9.-Number and salaries of supervisory employees ${ }^{1}$ as percentage of total firedepartment employees and total salaries, in 54 New England cities, July 1, 1998

| Item | $\begin{aligned} & \text { All } \\ & \text { cities } \end{aligned}$ | Oity group ${ }^{2}$ |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | I | II | III |
| Supervisory employees as percentage of all employees | 20.4 | 18.8 | 22.0 | 23.5 |
| Supervisory salaries as percentage of total salaries | $\stackrel{23.8}{1.17}$ | ${ }^{22.8}$ | ${ }^{24.7}$ | $\stackrel{26.0}{11}$ |
| Ratio of salaries to employees | 1.17 | 1.21 | 1.12 | 1.11 |

[^6]
## Distribution of Employees and Per Capita Salary Cost of Fire Protection

When the total salaries were put on a per capita basis it was found that the cost per person was $\$ 4.16^{6}$ for the population of group I cities, $\$ 3.62$ for group II cities, and $\$ 3.24$ for group III cities. This higher per capita cost in the larger cities is accounted for by two factors: (1) The somewhat higher salaries paid, and (2) the larger number of firemen per 10,000 inhabitants. For every 10,000 inhabitants, the fire departments in the group I cities had 19 employees; in the group II cities, 17 employees; and in the group III cities, 16 employees. ${ }^{6}$

[^7]Digitized for FRASER http://fraser.stlouisfed.org/
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## Appendix

The listing of cities of 25,000 or more in the New England Division with their populations, ratios of employees to population, and per capita salary costs is shown in table A. The New England Division includes the States of Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont.

Table A.-Fire department employees and salary costs in relation to population in cities with a population of 25,000 or more ${ }^{1}$ in New England States, July 1, 1938

| Group and city | $\begin{aligned} & \text { Popula- } \\ & \text { tion } \end{aligned}$ | Employees per 10,000 | Per capita salary cost |
| :---: | :---: | :---: | :---: |
| All cities | 4, 431, 657 | 18 | \$3.83 |
| Group I-cities of 100,000 or more. | 2, 500,799 | 19 | 4.16 |
| Boston, Mass. | 781, 188 | 20 | 4.33 |
| Bridgeport, Conn. | 146, 716 | 16 | 3.66 |
| Cambridge, Mass | 113, 643 | 22 | 5.09 |
| Fall River, Mass | 115, 274 | 15 | 2.71 |
| Hartford, Conn | 164, 072 | 19 | 4.36 |
| Lowell, Mass. | 100, 234 | 17 | 3.36 |
| Lynn, Mass | 102, 320 | 22 | 4.81 |
| New Bedford, Mass | 112, 597 | 17 | 2.96 |
| New Haven, Conn | 162, 655 | 18 | 4.05 |
| Providence, R.I. | 252, 981 | 19 | 4.09 |
| Somerville, Mass | 103, 908 | 17 | 3.84 |
| Springfield, Mass | 149,900 |  | 5. 29 |
| W orcester, Mass. | 195, 311 | 19 | 4.32 |
| Group 1I-cities of 50,000 and under 100,000 | 853, 234 | 17 | 3.62 |
| Brockton, Mass | 63,797 | 21 | 4.02 |
| Holyoke, Mass | 56, 537 | 22 | 4.98 |
| Lawrence, Mass. | 85, 068 | 16 | 3. 58 |
| Malden, Mass | 58,036 | 18 | 4.21 |
| Manchester, $\mathrm{N} . \mathrm{H}$ | 76, 834 | 14 | 2.68 |
| Mediord, Mass | 59,714 | 17 | 3.93 |
| New Britain, Conn. | 68, 128 | 15 | 3.03 |
| Newton, Mass- | 65, 276 | 17 | 3. 72 |
| Pswtucket, R. I. | 77, 149 | 11 | 2.02 |
| Portland, Maine | 70,810 | 19 | 3. 40 |
| Quincy, Mass | 71, 983 | 17 | 3.58 |
| Waterbury, Conn | 99, 902 |  |  |
| Group III-cities of 25,000 and under 50,000 | 1,077,624 | 16 | 3. 24 |
|  | 36, 094 | 14 | 3. 12 |
| Bangor, Maine. | 28,749 | 24 | 3. 69 |
| Beverly, Mass. | 25, 086 | 24 | 4.81 |
| Bristol, Conn- | 28,451 | 12 | 2.44 |
| Brookline, Mass. ${ }^{\text {a }}$ | 47,490 | 29 | 6.74 |
| Central Falls, R. I. | 25, 898 | 7 | 1. 19 |
| Chelsea, Mass | 45,816 | 22 | 5. 06 |
| Chicopee, Mass | 43, 930 | 16 | 3. 58 |
| Concord, $\mathrm{N} . \mathrm{H}$ | 25, 228 | 8 |  |
| Cranston, R. I. | 42,911 | 10 | 1. 72 |
| East Providence, R I. ${ }^{2}$ | 29.995 | 10 | 1.98 |
| Everett, Mass | 48,424 | 21 | 4.82 |
| Fitchburg, Mass | 40,692 | 20 | 3. 85 |
| Haverhill, Mass | 48,710 | 19 | 3.90 |
| Lewiston, Maine. | 34, 948 | 11 | 1. 81 |
| Meriden, Conn | 38,481 | 12 | 2.66 |
| Nashua, N. H | 31, 463 | 15 | 2.74 |
| New London, Conn | 29,640 | 8 | 1. 51 |
| Newport, R. I- | 27,612 | 17 | 3. 14 |
| Norwalk, Conn. | 36,019 | 11 | 2.33 |
| Pittsfield, Mass. | 49,677 | 12 | 2.53 |
| Revere, Mass | 35, 680 | 20 | 3. 84 |
| Salem, Mass | 43, 353 | 13 | 2. 78 |
| Stamford, Conn. | 46, 346 | 15 | 3. 20 |
| Taunton, Mass | 37,355 | 15 | 3.08 |
| Torrington, Conn | 26,040 | 8 | 1. 59 |
| Waltham, Mass | 39, 247 | 13 | 2.79 |
| Watertown, Mass. | 34, 913 | 15 | 3.36 |
| Woonsocket, R. I | 49,376 | 23 | 4.27 |

[^8]Table B.-Number of employees and annual salaries in fire departments of each July 1,


See footnotes at end of table.
of 13 New England cities having a population of 100,000 or more, ${ }^{1}$ by occupations, 1938

| Massachusetts-Continued |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Rhode Island <br> Providence |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cambridge |  | Fall <br> River |  | Lowell |  | Lynn |  | $\begin{gathered} \text { New Bed- } \\ \text { ford } \end{gathered}$ |  | Somerville |  | Springfield |  | Worcester |  |  |  |  |
| No. | Salary | No. | Salary | No. | Salary | No. | Salary | No. | Sal- ary | No. | Salary | No. | Salary | No. | Salary | No. | Salary |  |
| 253 |  | 176 |  | 170 |  | 228 |  | 191 |  | 179 |  | 349 |  | 363 |  | 474 |  | 1 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2 |
|  | \$4,500 |  | \$3, 273 | 1 | \$3, 080 |  | \$3,250 |  | \$3,150 |  | \$4,000 |  | \$4, 987 |  | \$5,000 | 1 | \$5, 200 | 3 |
| 4 | 3,500 | 1 | 2,618 | 1 | 2,794 | 1 | 2,850 | 1 | 2, 038 | 1 | 3,300 | 2 | 3,640 | 2 | 3,750 | 2 | 3, 432 | 4 |
| ) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 5 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 | 3,000 |  |  | 7 |
|  |  | 3 | 2,338 | 3 | 2, 595 | 5 | 2, 650 | 3 | 2, 286 | 2 | 3,000 | 6 | 3,130 | 4 | 3,250 | 7 | 3,146 | 8 |
| 16. | 3,000 | 16 | 2, 000 | 16 | 2,129 | 18 | 2,500 | 16 | 2,024 | 6 | 2,750 | 23 | 2,694 | 58 | 2,750 | 40 | 2,503 | 9 |
| 18 | 2,750 | 16 | 1,829 | 17 | 2,031 | 18 | 2,250 | 20 | 1,900 | 23 | 2, 500 | 23 | 2,494 | 11 | 2, 550 | 42 | 2,303 | 10 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 11 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 12 |
|  |  |  |  |  |  | --- | - | --- |  |  |  |  |  |  |  |  |  | 14 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 15 |
| ---- |  |  |  |  |  |  | - | ---- |  |  |  |  |  | - |  |  |  | 16 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 17 |
| 3 | 2,483 | 1 | 1,829 |  |  |  |  |  |  |  |  | 2 | 2, 257 | 2 | 2,239 |  |  | 18 |
| 2 | 2,433 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 19 |
|  |  |  |  |  |  |  |  | --- |  |  |  |  |  | ---- |  |  |  |  |
|  |  |  |  | 2 | 2 1, 922 |  |  | 35 | 1,769 |  |  | ---- |  |  |  |  |  | 22 |
| 147 | 2, 190 | 128 | 1, 702 | 122 | 1,922 | 160 |  | 93 | 1,671 |  |  | 260 | 2, 184 | 261 | 2,184 | 326 | 2, 102 | 23 |
| 10 | 1,983 |  |  |  |  | $\stackrel{2}{8}$ | 2,000 | 10 | 1,540 | 9 | $1,966$ |  |  | 3 | 2,002 | 19 | 2,002 | 24 |
| 27 | 1,783 |  |  |  |  | 6 | 1,900 | 6 | 1,427 | 3 | 1,765 | ---- |  |  |  |  |  | $\stackrel{25}{26}$ |
| ---- |  |  |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  | 27 |
|  |  |  |  |  | ----- |  |  |  |  | - |  |  |  |  |  |  |  | 28 |
|  |  | (4) |  |  |  |  |  |  |  |  |  | 1 | 2, 309 | 1 | 2,750 |  |  | 29 30 |
|  |  |  |  |  | 2,129 | ${ }^{(3)}$ |  | (3) |  |  |  |  | 1,872 |  | 2, 184 | $\left\{\begin{array}{l}1 \\ 2\end{array}\right.$ | 2, 202 | 31 |
|  |  |  |  | ---- |  |  |  |  |  |  |  | --- |  | \|---- |  |  |  | 32 |
|  |  | 1 | 2, 127 |  |  |  |  |  |  |  |  | 1 | 2, 748 |  |  |  | 2,821 | 34 |
|  |  | 1 | 1,829 |  |  |  |  |  |  |  |  |  |  |  |  | 1 | 2,339 | 35 |
| 1 | $\begin{aligned} & 2,483 \\ & 3,000 \end{aligned}$ | $\}--$ |  |  |  |  |  | 1 | 2, 162 |  |  |  |  |  |  |  |  | 36 |
| \} |  |  |  |  |  |  |  |  |  |  |  | 1 | 2, 184 |  |  | 1 | 2, 703 | 37 |
| \} 2 | 2, 190 |  |  |  | 2 1,922 | 1 | 2,650 |  |  | 1 | 2,750 | 1 | 2,184 | 4 | 2,421 | 5 | 2, 102 | 38 |
|  | ---- |  |  |  |  |  | ------ |  |  |  |  |  |  |  |  |  |  | 39 |
| $\} 1$ | 1,560 | 1 | 1,547 |  |  |  |  | 1 | 1,769 |  |  |  |  |  |  |  |  | 40 |
|  |  | 1 | 1,829 |  |  |  |  |  |  |  |  |  |  |  |  | 2 | 2,303 | 41 |
| ) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 43 |
|  | 2,190 |  |  |  |  |  |  |  |  |  |  | 1 | 2,184 |  |  | 2 | 2,102 | 44 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 45 46 |

Table B.-Number of employees and annual salaries in fire departments of each of July 1, 1998


[^9]19 New England cities having a population of 100,000 or more, by occupations -Continued.

| Massachusetts-Continued |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Rhode Island $\qquad$ <br> Provi- <br> dence |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cambridge |  | Fall River |  | Lowell |  | Lynn |  | New Bedford |  | Somerville |  | Springfield |  | Worcester |  |  |  |  |
| No. | Salary | No. | Salary | No. | Salary | No. | $\begin{aligned} & \text { Sal- } \\ & \text { ary } \end{aligned}$ | No. | $\begin{aligned} & \text { Sal- } \\ & \text { ary } \end{aligned}$ | No. | Salary | No. | $\begin{aligned} & \text { Sal- } \\ & \text { ary } \end{aligned}$ | No. | Sal- ary | No. | Sal- ary |  |
|  |  | 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 47 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 49 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 50 |
|  |  | 1 | 1,829 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 51 52 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 53 |
| 1. | 4,250 | 1 | 2,295 | 1. | 2,588 | (5) 1 | 3,500 |  |  | 1 | 3,300 | 1 | 3,738 | 1 | 3,250 | 1 | 3,640 | 54 55 |
| \} 1 | 3,120 |  |  |  |  |  | 2,600 | 1 | 2,277 |  |  | 1 | 2,694 | 1 | 2,750 | 1 | 2,503 | 56 |
| 1 | 2,990 |  |  |  |  | 1. | 2,250 |  |  |  |  |  |  |  |  |  |  | 57 |
|  | 2,340 |  |  |  |  | 5 | 2,000 | 1 | 1,900 |  | 1,560 | 6 | 2,184 | 3 | 2,239 | 4 | 2,102 | 58 |
|  | 1, 1324 |  |  |  |  |  |  |  |  |  | 1, 1180 |  |  |  |  |  |  | 59 |
| ----- |  |  |  |  |  |  |  |  |  |  |  |  |  | 5 | 2, 184 | 4 | 2,102 | 60 61 |
| ---1 |  |  |  |  |  |  |  |  |  | 1 | 2, 496 |  |  |  |  |  |  | 62 |
| 1 | 2,470 |  |  | 2 | 1,922 |  | 2,400 |  |  | 1 | 2,080 |  |  |  |  | 2 | 2,102 | 63 64 |
| $\} 67$ | $\left\{\begin{array}{l} 1,560 \\ \text { to } \\ 2,730 \end{array}\right.$ | $\} 2$ | 1,702 |  | 2,050 | $\left\{\begin{array}{l}1 \\ 2\end{array}\right.$ | 2,000 2,100 |  |  | $\left\{\begin{array}{l}2 \\ 1\end{array}\right.$ | 1,716 |  | 2,184 2,493 | 1 | 2,184 2,340 |  | 2,102 | 65 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 66 |
|  |  |  | - |  | - |  |  |  |  |  |  |  |  |  |  |  |  | 68 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 69 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 70 |
|  |  | 1 | 1,829 |  |  | 1 | 1,800 |  |  |  |  | 1 | 1,410 |  |  |  |  | 71 72 |
|  |  |  |  |  |  |  |  |  |  |  |  | 1 | 1,410 |  |  |  |  | 73 |
| $\} 1$ | 2,190 |  |  |  | 1,482 | $\left\{\begin{array}{l}1 \\ 1\end{array}\right.$ | 1,040 1,456 | \} 1 | 1,521 |  |  |  |  | 1 | 2,184 | $\left\{\begin{array}{l}1 \\ 1\end{array}\right.$ | 1,274 1,430 | 74 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 75 |

[^10]Table C.--Number of employees and annual salaries in fire departments of each by occupations,


[^11]of 12 New England cities having a population of 50,000 and under 100,000,1 July 1, 1938

${ }^{3}$ Men from uniformed force assigned to this work.

Table D.-Numbers of employees and annual salaries in fire departments of each occupations,

|  | Division and occupation | Total em-ployees | Connecticut |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Bristol |  | Meriden |  | New London |  | Norwalk |  | Stamford |  |
|  |  |  | No. | $\begin{aligned} & \text { Sal- } \\ & \text { ary } \end{aligned}$ | No. | Sal- <br> ary | No. | Salary | No. | Sal- ary | No. | Sal- ary |
| 1 | All occupations ${ }^{2}$ | 1,705 |  |  | 46 |  | 24 |  | 41 |  | 68 |  |
| 2 | Commissioner |  |  |  |  |  |  |  |  |  |  |  |
|  | Fire fighting: Chiefs | 29 |  | \$3,000 |  | \$3,458 |  | \$2, 700 |  | \$3,014 |  | , 275 |
| 3 4 | Assistant or deputy chiefs. Assistant deputy chiefs and other executive assistants: | 38 |  | 2, 500 | 2 | 2, 564 | 1 | 2, 400 | 2 | 2, 512 | 1 | 3,515 |
| 5 6 | Assistant deputy chiefs ----- | 4 |  |  |  |  |  |  |  |  |  |  |
| 6 |  | 148 |  | 2,080 | 4 | 2,414 |  |  |  |  | 7 | 2280 |
| 8 | Lieutenants. | 146 |  | 2,002 | 5 | 2,317 |  |  | 4 | 2,177 |  | 2, 280 |
| 9 | Engineers, fire |  |  |  |  |  |  |  |  |  |  |  |
| 10 | Drivers...-. | 43 |  |  |  |  | 19 | 1,800 |  |  |  |  |
| 11 | Privates- 1st grade |  |  |  | 31 | 2,102 |  |  |  |  | 55 | 2,090 |
| 12 | 2 d grade. |  |  | 1,742 |  | 2,102 |  |  |  | 2,008 |  | 2,090 |
| 13 | 3 d grade | 24 |  | 1,560 |  |  | ${ }^{(4)}$ |  | 5 | 1,674 |  |  |
| 14 | 4th grade <br> Fire prevention: | 6 |  |  |  |  |  |  |  |  |  |  |
| 15 | Marshals or wardens...-........- | 1 |  |  |  |  |  |  |  |  |  |  |
| 16 | Assistant marshals or wardens - - |  |  |  |  |  | (8) |  |  |  | (5) |  |
| 17 | Inspectors <br> Apparatus: | 4 |  |  | (b) |  |  |  |  | 2,009 |  |  |
| 18 | A Superintendents of machinery ..- |  |  | 2,080 |  |  |  |  |  |  | 1 | 2,375 |
| 19 | Assistant superintendents of machinery |  |  |  |  |  |  |  |  |  |  | 2,233 |
| 20 | Master mechanics. | 5 |  |  | 1 | 2,418 |  |  |  |  |  |  |
| 21 | Machinists.---- |  |  |  |  |  |  |  | 1 | 2,345 |  |  |
| 22 | Auto mechanics. |  |  |  |  |  |  |  |  |  |  |  |
| 23 | General mechanies-blacksmiths. Fire alarm: |  |  |  |  |  |  |  |  |  |  |  |
| 24 | Superintendents -------------- |  |  | 2,080 |  | 2,564 |  |  |  |  |  | 2, 613 |
| 25 | Assistant superintendents. Fire-alarm operators: |  |  |  | 1 | 2,317 | 1 | 1,900 |  |  | 1 | 2,233 |
| 26 | Operators, fire alarm........- | 29 |  |  |  |  |  |  |  | 2,009 | --- |  |
| 27 | Operators, telephone.-.-.-.- |  | ---- |  |  |  | 2 | 1,800 |  |  |  |  |
| 28 | Inspectors |  | --- |  |  |  |  |  |  |  |  |  |
| 29 | Electricians. |  |  |  |  |  |  |  | 1 | 2, 177 | -- |  |
| 30 | Linemen. | 13 |  |  |  |  |  |  |  |  |  |  |
| 31 | Clerical: <br> Secretaries |  | (3) |  |  |  |  |  |  |  |  |  |
| 32 | Clerks...- |  |  |  | (\%) |  | (b) |  |  |  | (0) |  |
| 33 | Stenographers |  |  |  |  |  |  |  |  |  | , |  |

of 29 New England cities having a population of 25,000 and under 50,000 ${ }^{1}$ by July 1, 1938


Table D.-Number of employees and annual salarses in fire departments of each occupations,

|  | Division and occupation | Massachusetts-Continued |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Fitchburg |  | Haverhill |  | Pittsfield |  | Revere |  | Salem |  | Taunton |  |
|  |  | No. | $\begin{aligned} & \text { Sal- } \\ & \text { ary } \end{aligned}$ | No. | Salary | No. | Salary | No. | Sal- ary | No. | Salary | No. | Sal- ary |
| 1 | All occupations ${ }^{2}$ | 80 |  | 92 |  | 62 |  | 70 |  | 58 |  | 57 |  |
| 2 | Commissioner. |  |  |  |  |  |  |  |  |  |  |  |  |
| 3 | Fire fighting: <br> Chiefs. |  | \$3,000 |  | \$2, 800 |  | \$2, 883 |  | \$2, 520 |  | \$2, 700 |  | \$2, 683 |
| 4 | Assistant or deputy chiefs. Assistant deputy chiefs and other executive assistants: | 2 | 2,129 | 2 | 2, 391 | 1 | 2,583 | 1 | 2,340 |  |  | 2 | 2,383 |
| 5 6 | Assistant deputy chiefs Executive secretaries |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 | Captains.....------------- | 10 | 2, 057 | 9 | 2, 275 | 4 | -2, 383 | 6 | -2, 160 | 8 | 2,300 | 3 | 2,133 |
| 8 | Lieutenants... | 9 | 1,984 | 10 | 2, 184 | 4 | 2, 283 | 9 | 2,070 | 8 | 2,150 | 7 | 2,058 |
| 9 10 | Drivers |  |  |  |  |  |  |  |  |  |  |  |  |
| 10 | Drivers Privates: |  |  |  |  |  |  |  |  |  |  |  |  |
| 11 | 1st grade | 54 | 1,911 | 65 | 2,002 | 49 | 2,002 | 49 | 1,890 | 39 | 2, 002 | 38 | 2,002 |
| 12 | 2d grade | 1 | 1,820 |  |  |  |  |  |  | 1 | 2,002 | 1 | 1, 820 |
| 13 14 | 3 dth grade |  |  |  |  |  |  |  |  |  |  | 3 | 1,638 |
| 15 | Fire prevention: |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 | Marshals or wardens.-.---- | 1. | 2,129 |  |  |  |  |  |  |  |  |  |  |
| 16 | Assistant marshals or wardens $\qquad$ |  |  |  |  |  |  |  |  |  |  |  |  |
| 17 | Inspectors |  |  | (s) |  |  |  | 1 | 2,070 | (5) |  |  |  |
| 18 | Apparatus: <br> Superintendents of machinery |  |  |  |  |  |  |  |  | 1 | 2,250 |  |  |
| 19 | Assistant superintendents of machinery |  |  |  |  |  |  |  |  |  |  |  |  |
| 20 | Master mechanics | 1 | 2,129 |  |  |  |  |  |  |  |  |  |  |
| 21 | Machinists.---- |  |  |  |  |  |  |  |  |  |  |  |  |
| 22 | Auto mechanics.-.---.....- |  |  | ${ }^{(3)}$ |  | (5) |  | (5) |  |  |  |  |  |
| 23 | General mechanics-blacksmiths |  |  |  |  |  |  |  |  |  |  |  |  |
| 24 | Fire alarm: Superintendents |  |  |  |  | (5) |  | 61 | 2, 300 |  |  | (5) |  |
| 25 | Assistant superintendents Fire-alarm operators: |  |  | 1 | $2,002$ |  |  |  |  |  |  | () |  |
| 26 | Fire-alarm operators: Operators, fire alarm |  |  | 4 | 2,002 |  |  |  |  |  |  |  |  |
| $\stackrel{27}{28}$ | Operators, telephone |  |  |  |  | 3 | 1.200 | --. |  |  |  |  |  |
| 28 <br> 29 <br> 8 | Inspectors |  |  |  |  |  |  | ---- |  |  |  |  |  |
| 2 | Electricians. |  |  |  |  |  |  |  |  |  |  |  |  |
| 30 | Linemen | 1 | 1,911 |  |  | (5) |  | $\left\{\begin{array}{l}1 \\ 1\end{array}\right.$ | 2,000 |  |  |  | 1,997 |
| 31 | Olerical: <br> Secretaries |  |  |  |  |  |  |  |  |  |  |  |  |
| 32 | Clerks.... |  |  | (3) |  |  |  |  |  | (0) |  |  |  |
| 33 | Stenographers. |  |  |  |  |  |  |  |  |  |  |  |  |

[^12]of 29 New England cities having a population of 250,00 and under 50,000 ${ }^{1}$ by July 1, 1938


4 Fire fighting is done by 900 volunteers.

- Men from uniformed force assigned to this work.

6 Work performed by a separate city bureau. These employees are included in the totals of this table and in the text tables.

Table E.-Average hours and days on duty per week in fire departments of 54 New England cities by functional divisions, July 1, 1998


[^13]Table F.-Total salaries and total number of employees of fire departments in 54 New England cities, July 1, 1938

| Division ${ }^{1}$ and occupation | Number of employees |  |  |  | Total salaries |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\xrightarrow[\text { cities }]{\text { All }}$ | City group ${ }^{2}$ |  |  | $\underset{\text { cities }}{\text { All }}$ | City group ${ }^{2}$ |  |  |
|  |  | I | II | III |  | 1 | II | III |
| All occupations | 37,944 | 4, 769 | 1, 470 | 1,705 | \$16, 995, 713 | \$10, 410, 767 | \$3, 080, 196 | \$3, 495, 750 |
| Fire fighting | 7,371 | 4, 413 | 1,359 | 1,599 | 15, 790,580 | 9,646,991 | 2, 854, 253 | 3, 289,336 |
| Chiefs. | 54 | 13 | 12 | 29 | 193, 406 | 59,940 | 45,378 | 88, 088 |
| Assistant or deputy chiefs | 86 | 30 | 18. | 38 | 253, 924 | 108, 234 | 50,796 | 94, 894 |
| Assistant deputy chiefs ${ }^{\text {- }}$ | 24 | 9 | 9 | 6 | 60, 251 | 23,500 | 23,980 | 12,771 |
| Battalion chiefs | 78 | 75 | 3 |  | 257, 026 | 249, 694 | 7,332 |  |
| Captains. | 639 | 367 | 124 | 148 | 1, 563, 439 | 948,990 | 286, 380 | 328, 069 |
| Lieutenants | 632 | 351 | 135 | 146 | 1, 440, 346 | 835, 564 | 292, 622 | 312, 160 |
| Engineers, fire engine 6 | 116 | 111 | 2 | 3 | 270, 910 | 260, 936 | 3,830 | 6,144 |
| Drivers ${ }^{\text {a }}$ | 191 | 144 | 4 | 43 | 388, 445 | 301, 159 | 7,754 | 79, 532 |
| Privates, all grades | 5, 551 | 3, 313 | 1,052 | 1,186 | 11, 362, 833 | 6, 858, 974 | 2, 136, 181 | 2,367, 678 |
| First grade. | 5,131 | 3, 050 | 947 | 1,134 | 10, 621, 676 | 6, 405, 201 | 1,941, 166 | 2, 275, 309 |
| Others | 420 | 263 | 105 | 52 | 741, 157 | 453, 773 | 195, 015 | 92, 369 |
| Fire prevention | 40 | 22 | 12 | 6 | 93, 206 | 52, 108 | 27,709 | 13, 389 |
| Marshals or wardens | 6 | 3 | 2 |  | 19,140 | 11,000 | 6, 011 | 2,129 |
| Assistant marshals ${ }^{\text {] }}$ | 5 | 2 | 2 | 1 | 12, 650 | 5, 059 | 4,700 | 2, 891 |
| Inspectors | 27 | 15 | 8 | 4 | 57, 116 | 31, 749 | 16,998 | 8,369 |
| Miscellaneous ${ }^{8}$ | 2 | 2 |  |  | 4,300 | 4,300 |  |  |
|  | 169 | 130 | 19 | 20 | 360,979 | 273, 817 | 44,005 | 43, 157 |
| Superintendents of machinery ...- | 12 | 4 | , | 5 | 30, 819 | 12, 196 | 7,753 | 10,870 |
| Assistant superintendents of machinery | 5 | 4 |  | 1 | 11,901 | 9, 668 |  | 2, 233 |
| Master and assistant master mechanies | 17 | 9 | 3 | 5 | 41,748 | 23,545 | 8,251 | 9, 952 |
|  | 12 | 9 | 2 | 1 | 25,146 | 18, 615 | 4,186 | 2,345 |
| Auto mechanics. | 63 | 47 | 9 | 7 | 131, 389 | 95, 834 | 19,623 | 15,932 |
| General mechanics | 47 | 45 |  | 1 | 91, 712 | 87, 697 | 2, 190 | 1,825 |
| Miscellaneous. | 13 | 12 | 1 |  | 28,264 | 26, 262 | 2, 002 |  |
| Fire alarm | 320 | 169 | 76 | 75 | 679,165 | 379, 200 | 156, 537 | 143,428 |
| Superintendents. | 32 | 11 | 8 | 13 | 89,020 | 37, 361 | 20, 665 | 30, 994 |
| Assistant superintendents | 21 | 10 | 4 | 7 | 50, 592 | 27, 199 | 9,271 | 14, 122 |
| Chief fire alarm operators. | 3 | 3 |  |  | 8,240 | 8,240 |  |  |
| Fire alarm operators. | 139 | 71 | 34 | 34 | 275,177 | 151, 163 | 65, 393 | 58, 621 |
| Inspectors. | 9 | 5 | 3 | 1 | 19,936 | 11, 746 | 6, 606 | 1,584 |
| Electricians | 29 | 14 | 8 | 7 | 59,820 | 28,550 | 17,847 | 13,423 |
| Linemen and groundmen | 78 | 50 | 15 | 13 | 159,519 | 104, 313 | 30, 522 | 24, 684 |
| Miscellaneous.... | 9 | 5 |  |  | 16,861 | 10,628 | 6,233 |  |
| Clerical: Clerks, secretaries, ${ }^{10}$ typists, etc. | 44 | 35 | 4 | 5 | 71,783 | 58,651 | 6, 692 | 6,440 |

${ }^{1}$ In some cities the employees listed in the fire-fighting division are assigned to other divisions. In this release these men ar included in the fire-fighting division and the divisions to which they are assigued are shown in the appendix tables. In some cities repairs, inspection, and fire-alarm work is under separate city bureaus. Except in 2 cities, the employees of these separate city bureaus are not included in this release. For these reasons the number of employees listed in the table under the fire prevention, apparatus, fire alarm, and clerical divisions vary widely among the cities, especially among the smaller cities.
${ }^{8}$ Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; and group III, cities having a population of 25,000 and under 50,000 . Based on U. S. Census of Population for 1930.
${ }^{3}$ Includes only regular full-time employees, with the exception of 1 commissioner in Boston.

- Includes 3 aides to the commissioner and 3 secretaries in city group I, 3 secretaries in city group II, and 2 secretaries in city group III.
${ }^{5}$ Includes 18 marine engineers in Boston.
${ }^{6}$ Includes 6 pilots in Boston.
${ }^{7}$ Includes 2 chief inspectors in city group I.
${ }_{9}^{9}$ Includes 1 chemist and 1 constable in city group I.
${ }^{9}$ Includes painters, carpenters, bricklayers, and so forth.
10 Does not include secretaries holding administrative positions.


[^0]:    1 The U.S. Census of Population for 1930 was used to determine the size of the cities. In 1930, New England had 55 cities with a population of 25,000 or more. Five of these were towns classed by the Bureau of the Census as urban units. The town of West Haven, Conn., is not included in this bulletin because no information was furnished. See appendix for list of the cities included in this study.
    ${ }^{2}$ The fire-fighting division includes the chief, the assistant chiefs and other administrative assistants, the battalion chiefs, captains, lieutenants, engineers, drivers, and privates.
    ${ }^{3}$ The medium-sized city had 32 call men at $\$ 219$ a year each and the small cities had a total of 122 call men drawing from $\$ 100$ to $\$ 350$ a year, or a total of $\$ 25,000$. These employees and their salaries are not included in the text tables.

[^1]:    ${ }^{1}$ Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; and group III, cities having a population of 25,000 and under 50,000 , based on U. S. Census of Population for 1930.
    ${ }_{3}^{2}$ Includes only regular, full-time employees, with the exception of 1 commissioner in Boston.
    ${ }^{3}$ Less than $1 / 10$ of 1 percent.
    ${ }_{4}$ Includes 1 at $\$ 3,080,1$ at $\$ 3,120,6$ at $\$ 3,130,7$ at $\$ 3,148,1$ at $\$ 3,150,6$ at $\$ 3,250,1$ at $\$ 3,273,3$ at $\$ 3,300,7$ at $\$ 3,370,1$ at $\$ 3,400,2$ at $\$ 3,432,9$ at $\$ 3,500,3$ at $\$ 3,640,1$ at $\$ 3,738,2$ at $\$ 3,750,31$ at $\$ 4,000,1$ at $\$ 4,250$, 11 at $\$ 4,500,1$ at $\$ 4,987,1$ at $\$ 5,000,1$ at $\$ 5,200,2$ at $\$ 5,500,1$ at $\$ 6,000$, and 1 at $\$ 6,500$.
    ${ }_{5}^{5}$ Includes 2 at $\$ 3,100,1$ at $\$ 3,238,1$ at $\$ 3,300,1$ at $\$ 3,340,3$ at $\$ 3,500,2$ at $\$ 3,600,3$ at $\$ 4,000,1$ at $\$ 4,500$, and 1 at $\$ 6,000$.
    ${ }^{6}$ Includes 2 at $\$ 3,100,2$ at $\$ 3,190,2$ at $\$ 3,200,1$ at $\$ 3,400,1$ at $\$ 3,458$, 1 at $\$ 3,500,1$ at $\$ 3,515,1$ at $\$ 3,600,1$ at $\$ 4,000,1$ at $\$ 4,250$, and 1 at $\$ 4,275$.

    4 Except for Boston, the population of the cities in this group ranged between 100,234 and 252,081 . Boston, with a population of 781,188 , has been included in this group because the data for Boston did not vary sufficiently from the data for the other cities in the group to justify separate treatment.

[^2]:    1 Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; and group III, cities having a population of 25,000 and under $\$ 50.000$, basad on U. S. Census of Population for 1930.

[^3]:    ${ }^{1}$ Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; group III, cities having a population of 25.000 and under 50,000 , based on U. S. Census of Population for 1930 .
    ${ }_{2}$ Includes only regular, full-time employees, with the exception of 1 commissioner in Boston.
    3 The average number of hours on duty per week for employees in each variation of the single-platoon system is arrived at by dividing the total number of hours on duty per year for each variation by 52.143. The average number of days on duty per week for each variation is arrived at by dividing the total number of days on duty per year by 52.143 .
    4 Under each variation of the regular 2-platoon system the employees work in 2 groups, 1 group is on duty while the other is off duty. Over a period of days, therefore, each group is on duty as many hours as the other, or 12 hours a day and 84 hours a week. Each variation of the 2-platoon system, however, spreads these 84 hours into different numbers of days on duty per week. The average number of days on duty per week for each variation is arrived at by dividing the number of days on duty per year by 52.143 .
    $s$ The average number of hours and days per week is arrived at by dividing the total weekly man-hours and man-days by the total number of employees under "other."

[^4]:    ${ }^{5}$ See appendix table E for detailed analysis.

[^5]:    1 Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; and group III, cities having a population of 25,000 and under 50,000 , based on U. S. Census of Population for 1930 .

[^6]:    ${ }^{1}$ Supervisory employees are those employees in all divisions who have others working under them. The group includes the chiefs, assistant chiefs, assistant deputy chiefs, battalion chiefs, captains, lieutenants, marshals or wardens, superintendents, chief engineers, chief fire alarm operators, assistants to these officers who also supervise the activities of others, master mechanics and chief clerks, if they have others working under their direction, and others who direct other employees.
    ${ }_{2}$ Group I includes cities having a population of 100,000 or more; group II, eities having a population of 50,000 and under 100,000 ; and group III, cities having a population of 25,000 and under 50,000 , based on U. S. Census of Population for 1930.

[^7]:    ${ }^{6}$ These figures are based on the U.S. Census of Population for 1930 and are presented primarily to facilitate relative comparisons rather than to give actual fgures. Therefore, the errors introduced into the per capita figures by the changes in population from 1930 to 1938 do not affect appreciably any of the above conclusions.

[^8]:    ${ }^{1}$ Includes all New England cities and urban townships with a population of 25,000 or more except the town of West Haven, Conn.
    ${ }^{2}$ Based on U. S. Census of Population for 1930.
    ${ }^{3}$ Town, classified as urban under special rule of the U.S. Bureau of the Census.

[^9]:    $t$ Based on U. S. Census of Population for 1930.
    ${ }_{3}$ Totals include regular, full-time employees, but do not include part-time employees, call men, or volunteers. Neither do totals include the commissioner for Boston.
    ${ }^{3}$ Men from uniformed force are assigned to this work.
    ${ }^{4}$ Part-time employee.

[^10]:    ${ }^{5}$ Work performed by a separate city bureau. These employees are included in the totals and the text tables.
    ${ }^{8}$ Includes 1 at $\$ 1,560,1$ at $\$ 2,288,1$ at $\$ 2,340,1$ at $\$ 2,392,2$ at $\$ 2,470$, and 1 at $\$ 2,730$.
    7 Includes 3 at $\$ 1,100,2$ at $\$ 1,400,4$ at $\$ 1,600,2$ at $\$ 1,900,2$ at $\$ 2,000$, and 1 at $\$ 2,100$.

[^11]:    Based on United States Census of Population for 1930.
    Totals include regular, full-time employees, but do not include part-time employees, call men, or volunteers.

[^12]:    ${ }^{1}$ Based on U. S. Census of Population for 1930.
    Totals include regular, full-time employees, but do not include part-time employees, call men, or volunteers.
    ${ }^{3}$ Part-time employee.

[^13]:    ${ }^{1}$ Group I includes cities having a population of 100,000 or more; group II, cities having a population of 50,000 and under 100,000 ; and group III, cities having a population of 25,000 and under 50,000 , based on U. S. Census of Population for 1930.
    ${ }^{2}$ Includes only regular, full-time employees, with the exception of 1 commissioner in Boston.
    ${ }^{3}$ The average number of hours on duty per week for employees in each variation of the single-platoon system is arrived at by dividing the total number of hours on duty per year for each variation by 52.143 . The average number of days on duty per week for each variation is arrived at by dividing the total number of days on duty per year by 52.143 .
    4 Under each variation of the regular double platoon system the employees work in 2 groups; 1 group is on duty while the other is off duty. Over a period of days, therefore, each group is on duty as many hours as the other, or 12 hours a day and 84 hours a week. Each variation of the double platoon, however, spreads these 84 hours into different numbers of days on duty per week. The average number of days on duty per week for each variation is arrived at by dividing the number of days on duty per year by 52.143 .
    ${ }^{5}$ The average number of hours per week is arrived at by dividing the total weekly hours by the total number of employees under "other".

