BALTIMORE BRANCH DEDICATION 11/18/82 Digitized for FRASER http://fraser.stlouisfed.org/

Collection: Paul A. Volcker Papers

Call Number: MC279

Box 13

Preferred Citation: Baltimore Branch Dedication, 1982 November 18; Paul A. Volcker Papers, Box 13; Public Policy Papers, Department of Rare Books and Special Collections, Princeton University Library

Find it online: http://findingaids.princeton.edu/collections/MC279/c227 and https://fraser.stlouisfed.org/archival/5297

The digitization of this collection was made possible by the Federal Reserve Bank of St. Louis.

From the collections of the Seeley G. Mudd Manuscript Library, Princeton, NJ

These documents can only be used for educational and research purposes ("fair use") as per United States copyright law. By accessing this file, all users agree that their use falls within fair use as defined by the copyright law of the United States. They further agree to request permission of the Princeton University Library (and pay any fees, if applicable) if they plan to publish, broadcast, or otherwise disseminate this material. This includes all forms of electronic distribution.

## Copyright

The copyright law of the United States (Title 17, United States Code) governs the making of photocopies or other reproductions of copyrighted material. Under certain conditions specified in the law, libraries and archives are authorized to furnish a photocopy or other reproduction. One of these specified conditions is that the photocopy or other reproduction is not to be "used for any purpose other than private study, scholarship or research." If a user makes a request for, or later uses, a photocopy or other reproduction for purposes not permitted as fair use under the copyright law of the United States, that user may be liable for copyright infringement.

# Policy on Digitized Collections

Digitized collections are made accessible for research purposes. Princeton University has indicated what it knows about the copyrights and rights of privacy, publicity or trademark in its finding aids. However, due to the nature of archival collections, it is not always possible to identify this information. Princeton University is eager to hear from any rights owners, so that it may provide accurate information. When a rights issue needs to be addressed, upon request Princeton University will remove the material from public view while it reviews the claim.

Inquiries about this material can be directed to:

Seeley G. Mudd Manuscript Library 65 Olden Street Princeton, NJ 08540 609-258-6345 609-258-3385 (fax) mudd@princeton.edu



1 CENTERL ON PUBLE

## BALTIMORE BRANCH

Federal Reserve Bank of Richmond

# DEDICATION

November 18, 1982

This is a rough

Copy of the program. PROGRAM

About to be printed.

Bot Motion

The Reverend Edwin Schell, Pastor Old Otterbein United Methodist Church

### Presiding

Steven Muller, Chairman, Board of Directors Federal Reserve Bank of Richmond

#### Remarks

Robert D. McTeer, Jr., Senior Vice President Baltimore Branch Federal Reserve Bank of Richmond

> Robert P. Black, President Federal Reserve Bank of Richmond

Edward H. Covell, Chairman, Board of Directors Baltimore Branch Federal Reserve Bank of Richmond

-The Honorable William Donald Schaefer, Mayor City of Baltimore

#### **Dedication Address**

Paul A. Volcker, Chairman Board of Governors of the Federal Reserve System

Reception

Tours following the ceremony



aitized for FRASER //fraser.stlouisfed.org/

#### SIXTY-FOUR YEARS OF GROWTH:

#### A HISTORICAL REVIEW

The growth of the Baltimore Fed may be appreciated from a consideration of the following comparisons:

In 1919, the first full year of operations, the number of checks handled was just 7½ million; last year the figure was 370 million. Over the same period of time, the amount of currency and coin received and counted jumped from \$160 million per year to \$4 billion per year, the amount of reserve deposits handled increased from \$18 million to \$110 million, and the size of the staff grew from 29 to 457.

As the volume of business swelled, larger working quarters were required. The first facility, when operations began in 1918, was a beautiful marble building (which still stands) at the northwest corner of Redwood (then German) and South Streets. By 1924, however, additional space was necessary. The Money Department moved to the Customs House at the corner of Gay and Water Streets while check operations went to the Hearst Tower Building at Baltimore Street and Guilford Avenue.

Then, in 1927, a new six story building was constructed at the northwest corner of Calvert and Lexington Streets (our recent downtown location). Designed by the firm of Parker, Thomas and Rice, the facility housed all operations, gave the appearance of Italian Renaissance while harmonizing with the surrounding architecture, and contained a unique tunnel leading to what used to be the main post office. In the mid-1950's, four additional stories were added to accommodate expanding operations.

Additional space became imperative in 1976. Check collection and data processing operations were moved to a leased facility at Rutherford Industrial Park in Woodlawn. Two years later, construction began on this \$31.6 million structure covering 279,000 square feet at 502 South Sharp Street. Blending with the architecture in one of Baltimore's oldest communities, this new facility will house all operations, provide for more efficient service, and allow for future expansion.

OTTERBEIN HISTORY

The Federal Reserve's property is situated on several former city blocks reflecting the general historical trends of the city as a whole. Development in this area, called *Otterbein*, began at the end of the eighteenth century.

The name Otterbein was assigned to the area from the Otterbein Church. The church, completed in 1786, was named for one of its first pastors, Philip William Otterbein. It stands at the corner of Conway and Sharp Streets.

Houses on the blocks were few in number in the early 1800's; all faced Sharp Street. By the end of the nineteenth century, the entire area was nearly complete. Store fronts and saloons intermixed with dwellings made up the Sharp Street skyline; a fire company had located on Barre Street; and the Baltimore Fruit Exchange covered most of the block south of Lee Street. The inhabitants were workers in the surrounding businesses or general laborers.

The Baltimore and Ohio Railroad began buying the western edge of the blocks in the early twentieth century for expansion of their railyard. By the 1920's, the B&O Railroad had purchased and demolished the entire block for use as a railyard. During 1979, the yard was purchased by the Federal Reserve Bank for construction of new facilities.

Ground breaking took place on December 7, 1979. During excavations, the Bank uncovered numerous foundations to houses dating back to the 1800's. Over 3,000 artifacts were uncovered. A portion of these have been catalogued and are on display in the main lobby.

Æ

#### ART AT THE BALTIMORE FED

The Art Collection displayed at the Baltimore Fed is one designed to serve two basic purposes: to provide enjoyment, education, and a stimulating environment for employees and visitors and to give encouragement and support to the arts. The artists were selected primarily from our regional area, which includes Maryland, Washington, D. C., and West Virginia.

The works were chosen by a committee within the Bank with invaluable guidance from an Advisory Collection Group composed of Fred Lazarus, President of the Maryland Institute; Roberta S. Emerson, Director of the Huntington Gallaries; and Bennard B. Perlman, Chairperson of the Art Department, Community College of Baltimore.

The collection is confined primarily to wall pieces, although some sculpture was included where the building design allowed. The majority of the works are paintings in oil, acrylic or water color. Other media include collage, prints, quilts, glass and photographs. The subject matter ranges from nonrepresentational to fully depictive still-life and natural scenes. Within this latter category, we attempted to select works representational of our regional life.

Major works in the collection were executed by such prominent area artists as Grace Hartigan, Eugene Leake, Herman Maril, Keith Martin, Gladys Goldstein, Peter Charles, Babe Shapiro, and Jerrald Balance.

Approximately 150 works comprise the collection displayed throughout the building. The majority of the works may be seen on tour or by special request.

#### **EXHIBITS**

An exhibit of 18th century artifacts found during excavation is located in the Main Lobby. A coin and currency exhibit is located in display cases in the Atrium adjacent to the Cash Department.

### FEDERAL RESERVE BANK OF RICHMOND

#### DIRECTORS

Steven Muller, Chairman of the Board
President
The Johns Hopkins University and Hospital
Baltimore, Maryland

Paul E. Reichardt, Deputy Chairman of the Board
Chairman of the Board
Washington Gas Light Company
Washington, D. C.

James A. Chapman, Jr., Chairman of the Board and Chief Executive Officer
Inman Mills
Inman, South Carolina

William M. Dickson, President and Senior Trust Officer
The First National Bank in Ronceverte
Ronceverte, West Virginia

Leon A. Dunn, Jr., Chairman, President and Chief Executive Officer
Guardian Corporation and Subsidiaries
Rocky Mount, North Carolina

Joseph A. Jennings, Chairman and Chief Executive Officer United Virginia Bankshares, Inc. and United Virginia Bank Richmond, Virginia

William S. Lee, III, Chairman of the Board and Chief Executive Officer

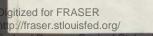
Duke Power Company

Charlotte, North Carolina

Paul G. Miller, Chairman of the Board and Chief Executive Officer
Commercial Credit Company
Baltimore, Maryland

J. Banks Scarborough, Chairman and President
Pee Dee State Bank
Timmonsville, South Carolina







#### BALTIMORE BRANCH

#### DIRECTORS

President
The Covell Company
Easton, Maryland

Pearl C. Brackett, Deputy Manager

Baltimore Regional Chapter of American National Red Cross

Baltimore, Maryland

Joseph M. Gough, Jr., President The First National Bank of St. Mary's Leonardtown, Maryland

Thomas H. Maddux, Executive Vice President and
Chief Operating Officer
Easco Corporation
Baltimore, Maryland

A. R. Reppert, President
The Union National Bank of Clarksburg
Clarksburg, West Virginia

Hugh D. Shires, Senior Vice President The First National Bank of Maryland Cumberland, Maryland

Robert L. Tate, Chairman of the Board Tate Industries Baltimore, Maryland



**BALTIMORE BRANCH** 

Federal Reserve Bank of Richmond

#### Location

West of the Otterbein Renewal area — an eight acre site bounded by Sharp, Hill, and Conway Streets, and the new I-395 highway.

#### Architect

Hellmuth, Obata and Kassabaum, Incorporated
St. Louis, Missouri

Construction Consultant/Manager

The Whiting-Turner Contracting Company
Baltimore, Maryland

Interior Design

Ford & Earl Design Associates, Incorporated
Warren, Michigan

Size

279,000 square feet



FEDERAL RESERVE BANK OF RICHMOND

RICHMOND, VIRGINIA 23261

February 16, 1982

#44

The Honorable Paul A. Volcker Chairman, Board of Governors of the Federal Reserve System Washington, D. C. 20551

Dear Paul:

Would it be at all possible for you to speak at the dedication of our new Baltimore office this November? We would like to schedule the dedication for two o'clock on the afternoon of the joint Board meeting of our Richmond and Baltimore offices at the new branch. The tentative dates we have for the meeting are November 12 and November 18, but we shall be glad to shift the date if there is some other time that would suit you and the directors better. We hope very much you can attend a dinner with the directors the night before but, if time does not permit, you could easily drive up the morning of the meeting. The Board meeting will run from nine to twelve and will be followed by lunch.

We plan to hold the meeting inside the new building-probably in the lobby, which will hold about a hundred people. Our list of invitees will include Senators Sarbanes and Mathias, Representatives Parren Mitchell and Barbara Mikulski, Governor Hughes of Maryland, Mayor Schaefer of Baltimore, a number of prominent civic and business leaders from Baltimore, and as many as possible of the chief executive officers of member banks and other depository institutions in the Baltimore territory.

Hope very much you can make it. It's always a treat to have you with us, and it would be particularly good to have you present on this very special occasion.

Sincerely yours,

Robert P. Black President telylond okt

gitized for FRASER tp://fraser.stlouisfed.org/

#### FEDERAL RESERVE BANK OF RICHMOND

PRESIDENT

February 19, 1982

The Honorable Paul A. Volcker Chairman Board of Governors of the Federal Reserve System Washington, D. C. 20551

Dear Paul:

1982 FEB 22 PM 1: 36

Coyne's phone call saying that you can participate in our Board meeting and the dedication of our new Baltimore Branch on November 18. The directors will be quite pleased and so will the invited guests when they learn who the speaker is going to be.

I'll be back in touch with you regarding the details of the arrangements as soon as they are finalized. Hope very much that you can have dinner with our directors and some of our staff members the night before, but we're well aware of the enormous load you carry and shall certainly understand if you can't spare that much time.

Sincerely yours,

Bob



## Paul A. Volcker

### **APPOINTMENTS**

## Friday, November 19

| 8:00 | Breakfast | _ | Dr  | Poehl  | DP | 11 7 11 |
|------|-----------|---|-----|--------|----|---------|
| 0.00 | DICANIASC |   | DT. | roent, | DK | A       |

- 9:15 Mr. Langoni
- 10:30 Mr. Fernandez Hurtado
  - 1:00 Lunch Ambassador Burns, DR "A"
  - 3:00 Alan Walters
  - 5:00 Depart National Airport on Shuttle
  - 7:00 Reception & Dinner Princeton Associates @ Waldorf-Astoria (PAV talk after dinner)

# Itinerary -- Chairman Volcker

| Thursday, | November 18, 1982   |  |  |
|-----------|---|--|--|
| 10:45 AM  | Drive to Baltimore by Fed car   |  |  |
| 12:00 N   | Luncheon at Baltimore Branch  |  |  |
| 1:00 PM   | Dedication Ceremony   |  |  |
| 6:30      | Hotel reservation at Hyatt Regency (301) 528-1234  Reception & Dinner (speech) Johns Hopkins University Evergreen House on North Charles Street (adjacent to Loyola Campus) |  |  |
| 10:00     | Drive to Washington   |  |  |

BOARD OF GOVERNORS The Johns Hopkins University 302-539-6018 FEDERAL RESERVE SYSTEM 1982 JUN 29 PM 12: 24 RECEIVED Steven Muller, President OFFICE OF THE CHAIRMAN June 28, 1982 Mr. Paul Volcker Board of Governors Federal Reserve System 20th & Constitution Ave., N.W. Washington, D.C. 20551 Dear Paul: I hate to impose on you, but I have a special and personal favor to ask. Is there any chance that you might visit The Johns Hopkins University to speak informally to a small but highly influential group of citizens who are this University's most generous supporters? Four years ago this group was established as the President's Club, the criteria for membership being that each member contribute at least \$5,000 in unrestricted gifts to the University. I know you are aware how important such support is to a private institution. We currently have 60 members in the group. Both to thank and to give the members an opportunity to meet and hear - off the record - someone of your stature, we annually hold a small dinner at Evergreen House of The Johns Hopkins University, immediately adjacent to Loyola College's campus on North Charles Street. It would give us enormous pleasure and pride if you would join us for that dinner. It may interest you to know that James Schlesinger was our guest last year. We have traditionally held this dinner in mid-November and have scheduled it this year for the evening of Thursday, November 18, the day you will be in Baltimore to dedicate the Federal Reserve Building. It is not a long or onerous evening -roughly from 6:30 to 10 p.m. It would not be necessary to prepare a formal address. Relatively brief comments and response to questions would be most appropriate. I know how besieged you are with invitations. I hope, however, that you might find this one attractive. Garland Hall Baltimore, Maryland 21218 (301) 338-8068 gitized for FRASER ://fraser.stlouisfed.org

Mr. Paul Volcker June 28, 1982 Page 2

everything in my power to make it a pleasant and worthwhile experience for you. Do please let me know as soon as possible whether we may have the privilege of your presence - it would be marvelous to welcome you here.

Sincerely,

(x.

SM:sek

P.S. There is an honorarium for this, but I guess that is not relevant in your case. If I am in error, do please advise.