

William McChesney Martin, Jr., Papers

Box 20/Folder 2

Series V, Subseries A

Removal of Governor Vardaman, 1949-50

The policy decisions of the members of the Board are of the utmost importance because of their effect on the economic and financial well being of the country. The determination of System policies is extremely difficult and requires a high degree of intelligence, judgment, devotion to public service, and ability and determination to work cooperatively and constructively. If a member of the Board is to be effective, his official conduct must be such that within and without the Federal Reserve System - among the members of the Board and its staff, the Federal Reserve Banks, the Federal Advisory Council, the commercial banks, and other departments and agencies of the Government - there will be respect for him as an individual and confidence in his decisions.

What is said in this memorandum is in full recognition of the fact that the background of an individual can and usually does have a very powerful effect on his outlook and his intellectual standards, and that a physical injury may have seriously adverse effects on his attitude. Such a background and attitude may result in temperamental unsuitability for a position of high public trust and responsibility. That appears to be the situation in this case.

The above statement is based largely upon the following considerations:

1. His statements cannot be relied upon and he does not have the full respect of the members of the Board and its official staff and many if not most of the officers and directors of the Federal Reserve Banks.
2. His frequent absences from his office and from the meetings of the Board and the Federal Open Market Committee show a serious disregard for his responsibility under section 10 of the Federal Reserve Act which requires that "members of the Board shall devote their entire time to the business of the Board."
3. He has made little effective contribution to the work of the Board and has failed to produce substantial results in his work on the assignments given him by the Board.
4. He has been extremely critical of the members of the Board and the staff - both inside and outside the Board, and has demonstrated serious lack of ability to work cooperatively or constructively as a member of the Board.
5. He has taken undue advantage of his position in his use of the facilities of the Board, in at least one case in apparent violation of the intent of the law.

These statements are amplified below. While there is substantial evidence to support the following comments it is not possible to say to what extent the parties who would be the source of the evidence would be willing to present it.

1. On a number of occasions he has made untrue statements with the result that no one in the Board or its staff has any confidence in his word or in what he represents to be the fact. For example, when he went to Key West recently while the President was there he told a member of the Board that he did not know what "they" wanted him to come down for. On the other hand, he told a member of the staff that he was not going down to see the President but to see Mat Connelly about a personal matter. Recently he asked the Secretary to put a matter on the docket for a meeting of the Board and when, during the meeting, a question was raised whether the matter was important enough to be put on the agenda he denied that he had asked that it be docketed. He has misrepresented his physical condition and the reasons for his absence from his office and meetings of the Board. Statements made to members of the Board and its staff by many of the officers and directors of the Federal Reserve Banks and members of the Federal Advisory Council indicate that his reputation is not any higher at the Federal Reserve Banks than it is in the Board's offices. As a result, those connected with the System who know him best appear to have lost respect for him and many of them avoid whenever possible having anything to do with him.

2. Between January 1, 1949, and April 30, 1950, he was absent from the office for the entire day for official or personal reasons on 126 of the 334 working days or 37.7% of the time. This does not include his absences for parts of days, because if he came into the office for only a few minutes he was listed as present for the entire day. On most days he comes in late and leaves early and on a majority of days he is not in his office after early afternoon. On many days he is not present at all in the afternoon. The reasons for his absences are almost wholly unexplained. He is very secretive about his activities and usually when he has been absent it has been possible for the Board's Secretary to reach him only by having his secretary contact him first.

In the same period he has missed more than 30% of the meetings of the Board. He has insisted that meetings of the Board be held on Tuesday and Friday mornings (he has stated that he prefers Tuesdays and Thursdays) and has resisted holding meetings at any other time unless it suited his own convenience. Even on these days, he frequently leaves the meeting, giving other appointments he has made as the reason. He refuses to recognize that he should be available for meetings at other times than Tuesday and Friday. He has frequently stated that he was not going to be a fireman subject to call for a meeting at any time to suit the whim of the Chairman, some other department or agency of the Government, or a Committee of the Congress. At a recent meeting of the Board,

when possible Board testimony before the Senate Banking and Currency Committee on aid to small business was being discussed, he took the position that the Board and the Chairman should refuse to answer questions on the desirability of such legislation on the grounds that it was not the Board's responsibility. When the Robertson Subcommittee was working on the bank holding company bill and Senator Robertson was asking for the views of the Board to be submitted promptly, he could not be reached to be told about a meeting of the Board and on other occasions refused to attend the meetings at which the matter was discussed.

Between March 1, 1946, and May 1, 1950, he missed more than 33% of the meetings of the Federal Open Market Committee and during the periods in which he was a regular member of the executive committee he was absent from more than 29% of the meetings of that committee. The meetings of the Open Market Committee and usually the meetings of the executive committee are arranged a considerable period in advance so that the members can arrange to be present. During this period some very important problems were before both committees.

3. In order to facilitate the work of the Board, assignments have been made to individual members of subjects for primary consideration and recommendation to the Board. He has always been critical of these assignments. In the last year or so he has said that the Board was being run by the Chairman and Mr. Szymczak and that the other members had nothing to do. This was in spite of the fact that his own assignments include, among other things, the operations of the Federal Reserve Banks, Federal Reserve Bank budgets and expenditures, and examination of the Federal Reserve Banks. Since Mr. Clayton's death he has had in his assignments, as alternate for Mr. Clayton, membership in the Federal Reserve System, supervision and examination of State member banks and other questions relating to such banks, trust powers of national banks, bank holding company matters, and credit for the purchase and carrying of securities. Notwithstanding the fact that he has said that, with the above assignments, he had "nothing to do", he has made few constructive contributions or recommendations with respect to these matters or the other work of the Board. He frequently, however, raises questions in a critical manner about matters in other Board members' assignments. In fact, on a number of occasions when a question has arisen in connection with his assignments, instead of working it out and bringing in a recommendation, he has merely left it on the table for the Board to handle. His handling of the question of the cost of publications of the Federal Reserve Banks is an example. That matter was referred to the Personnel Committee when he did not work it out and the Personnel Committee had to study the matter and make a recommendation. Not a single solution of a major problem confronting the Board with respect to the budgets of the Federal Reserve Banks has been recommended by him in the period he has had that assignment.

When he was a member of the Board's Personnel Committee, he was constantly critical of the Board's budget and the procedure followed in its preparation, but he never offered any constructive suggestions for its improvement. Last summer he approved, with the other members of the Board, a statement of procedure for the preparation of the budget - which was substantially the procedure followed previously, but when the budget for 1950, prepared in accordance with that procedure, was submitted last December, he was again critical in a completely negative way. It was apparent from his comments that he had not read the budget notwithstanding the fact that an individual copy was given to him, as well as the other members of the Board, well in advance of the date of the meeting at which it was discussed. It is the impression of the members of the Board and the staff that he is not willing to work out the problems which his assignments present and that he adopts a policy of criticism in an effort to cover up his failure to produce results.

4. He has been extremely critical of members of the Board and the staff ever since he became a member of the Board. He has said in effect that Chairman McCabe has no convictions, that in an effort to avoid argument he will agree with anyone, that this is known and is adversely commented on by prominent bankers, and that as a result the "Board is falling to pieces" and its prestige is at a lower level than ever before. On several occasions he has threatened to influence Congressmen to initiate an investigation of the Board. He follows the practice of criticizing each member of the Board to each other member and when talking with the staff he is critical of all of the Board members. His criticism is entirely negative, personal in character, and in extremely strong and inappropriate language. It is clear that he came into the organization with the conviction that it was poorly organized and ineffective and he was going to see to it that things were straightened out. He was heard to say a day or two after he took office that the place was full of dry rot and he was going to work on it. At times he has been abusive to the service staff in a manner entirely unbecoming a member of the Board.

More importantly, he apparently has done a lot of talking on the outside - something he started to do as soon as he became a member of the Board. Instead of bringing his differences before the Board and working constructively and cooperatively for a solution - he has talked on the outside about the Board lacking leadership and the members of the Board having no conception of how the Board should function and being incompetent or being actuated by ulterior motives. We have reason to believe that he has inspired a number of newspaper and other articles, including the articles which appeared recently in the Congressional Record about the Board, which have been wholly destructive and without any substantial foundation in fact.

Both the present Chairman and his predecessor have found it necessary, at meetings of the Board with other members present, to call his attention to his uncooperative attitude and to the injury to the Board and its work which results from his talking on the outside.

5. While he has talked about economy he has always been very liberal in the expenditure of Board funds when it was for his benefit. On March 20, 1947, the Board adopted, on his motion, certain rules relating to the use of System facilities and personnel and, as indicated below, he has repeatedly violated at least two of these rules.

He has always taken the position that the Board should provide a Cadillac car and chauffeur for each member of the Board. He has insisted on the purchase of a Cadillac for the reason that, because of his injury, he cannot be comfortable in a cheaper car, but it is understood that he has driven a station wagon on long trips and that at his farm, where he spends a great deal of time, he drives a jeep.

During the period January 1, 1949, to April 30, 1950, more than 32% of the trips made by the Board automobiles for Board members' offices and more than 36% of the trips made for the Board members themselves were for him. At least 149 trips between home and office were for him personally. This number does not include trips which included his home and one or more other points or trips to his home by other persons at his request. Such use of the automobiles is contrary to the rule established by the Board on March 20, 1947, that Board automobiles should not be used for travel between home and office or for any other non-official purpose. It would appear that this use of the cars is also contrary to the intent of the Act of August 2, 1946, which prohibits the use of official cars for other than official purposes and that term is expressly defined to exclude transportation between home and office. The Act also provides that anyone who uses a Government car for other than official purposes may be suspended or removed from office if circumstances warrant.

One of the rules adopted by the Board on March 20, 1947, was that the services of messengers should not be used for private purposes except that during working hours Board members' messengers might be used for running personal errands for members or driving their cars. The messenger assigned to him is rarely seen in the building except when he comes into the building on an errand or to pick up his pay. He does not sit in the messenger room provided for Board members' messengers and seldom is seen by the other messengers. Apparently the messenger service from the Board member's office to other members' offices is performed by one of his secretaries. As stated above, this is a repeated violation of a rule of the Board, adopted on his motion.

Of the total number of long distance telephone calls made by members of the Board during the period January 1, 1949, to April 30, 1950, more than 40% were made by him and these cost 25% of the total amount paid for calls by the Board members. It appears that a number of his calls were personal rather than official in character.

His charges for luncheon guests exceed those of any other member of the Board except Chairman McCabe and Mr. Szymczak both of whom, because of their assignments, must entertain a number of foreign and other visitors.

Although the total amount involved is very small, he spent an average of almost \$22.00 a day for subsistence and incidentals (not including transportation) while in an official travel status. The figure for the other members of the Board (excluding Mr. Evans who was almost continuously absent on the West Coast and Mr. Draper who made only one trip to attend a Chairmen's Conference) was \$12.15 a day or less, one being as low as \$9.14.

NUMBER OF DAYS INDIVIDUAL MEMBERS OF BOARD WERE ABSENT EACH MONTH DURING PERIOD JANUARY 1, 1949,
TO APRIL 30, 1950, INCLUSIVE

(Number of working days in each month appear in parentheses below name of month)

	<u>1949</u>												<u>1950</u>				TOTAL (334)	% of Days Absent
	Jan. (19)	Feb. (19)	Mar. (23)	Apr. (21)	May (21)	Jun. (22)	Jul. (20)	Aug. (23)	Sep. (21)	Oct. (21)	Nov. (20)	Dec. (21)	Jan. (21)	Feb. (19)	Mar. (23)	Apr. (20)		
Mr. McCabe	2	10	11	7	1	5	5	18	2	4	1	5	4	0	10	6	91	27.2
Mr. Eccles	5	2	1	18	4	3	10	6	2	16	11	8	9	2	11	7	115	34.4
Mr. Szymczak	0	1	5	6	2	9	0	16	0	5	0	3	0	0	1	4	52	15.5
Mr. Draper	0	0	0	0	1	2	20	1	0	0	0	4	0	2	0	9	39	11.6
Mr. Evans	(Mr. Evans was absent in California during almost the entire period)																	
Mr. Vardaman	6	12	5	5	12	2	17	13	7	18	4	2	3	5	9	6	126	37.7
Mr. Clayton*	0	4	7	5	4	7	7	4	11	9	9						67	28.8

* The percentage of days absent in the case of Mr. Clayton was computed up to the date of his death, December 4, 1949.

ATTENDANCE AT BOARD MEETINGS DURING PERIOD JANUARY 1, 1949, TO APRIL 30, 1950, INCLUSIVE
 (Number of meetings held each month appear in parentheses below name of month)

	<u>1949</u>												<u>1950</u>				TOTAL (128)	% of Meetings Attended
	Jan. (9)	Feb. (11)	Mar. (10)	Apr. (10)	May (9)	Jun. (9)	Jul. (9)	Aug. (4)	Sep. (11)	Oct. (3)	Nov. (5)	Dec. (6)	Jan. (9)	Feb. (8)	Mar. (6)	Apr. (9)		
Mr. McCabe	8	8	8	9	9	9	8	2	11	2	5	6	8	8	6	8	115	89.8
Mr. Eccles	6	9	10	2	9	9	5	4	11	2	1	3	5	8	5	7	96	75.0
Mr. Szymczak	9	11	9	8	9	6	9	1	11	2	5	5	8	8	6	7	114	89.0
Mr. Draper	9	11	10	10	8	7	0	4	10	3	5	6	9	7	6	5	110	85.9
Mr. Evans	(Mr. Evans was absent in California during almost the entire period)																	
Mr. Vardaman	6	7	9	9	6	9	2	2	8	1	5	5	6	6	5	3	89	69.5
Mr. Clayton*	8	10	8	8	6	6	7	3	8	1	3	0					68	75.5

*Based on number of meetings to time of death of Mr. Clayton on December 4, 1949.

ABSENCES FROM MEETINGS OF FEDERAL OPEN MARKET COMMITTEE AND OF REGULAR MEMBERS FROM MEETING OF
THE EXECUTIVE COMMITTEE - MARCH 1, 1946 - MAY 1, 1950

<u>Name</u>	<u>No. meetings FOMC held*</u>	<u>No. meetings FOMC not attended</u>	<u>% of meetings not attended</u>	<u>No. meetings Exec. Comm. held**</u>	<u>No. meetings Exec. Comm. not attended</u>	<u>% of meetings not attended</u>
Mr. McCabe	12	1	8.3	23	5	21.7
Mr. Eccles	22	0	0.0	42	4	9.5
Mr. Szymczak	22	1#	4.5	11	1	9.0
Mr. Draper	22	0	0.0	18	2	11.1
Mr. Evans	22	0##	0.0	7	0	0.0
Mr. Clayton	16	0	0.0	0	0	0.0
Mr. Vardaman	21	7	33.3	24	7	29.1

* Meetings held during periods in which the member served as a Member of the Board.

** Meetings held during periods in which the Member served as a regular member of the executive committee.

Excludes three meetings held from August 1946 to April 1947 when Mr. Szymczak was on leave from Board with Office of Military Government for Germany.

Excludes seven meetings during periods in which Mr. Evans has been on the West Coast.

USE OF BOARD CARS BY BOARD MEMBERS' OFFICES
DURING THE PERIOD JANUARY 1, 1949 TO APRIL 30, 1950

SUMMARY

	BOARD MEMBERS AND OFFICE STAFFS		BOARD MEMBERS		BOARD MEMBERS (Between Home and Office)		OVERTIME PAID TO CHAUFFEURS	
	TRIPS	% OF TOTAL	TRIPS	% OF TOTAL	TRIPS	% OF TOTAL	AMOUNT	% OF TOTAL
GOVERNOR CLAYTON	139	7.1	74	6.8	4	2.1	\$ 18.47	3.5
GOVERNOR DRAPER	134	6.8	45	4.1	10	5.1	28.34	5.3
GOVERNOR ECCLES	70	3.6	30	2.7	2	1.0	25.35	4.7
GOVERNOR EVANS	68	3.5	36	3.3	3	1.5	32.71	6.1
CHAIPMAN McCABE	525	26.8	282	25.8	15	7.7	164.26	30.7
GOVERNOR SZYMCAK	391	19.9	225	20.6	12	6.2	133.29	24.9
GOVERNOR VARDAMAN	634	32.3	402	36.7	149	76.4	132.77	24.8
TOTALS	1,961	100.0	1,094	100.0	195	100.0	\$535.19	100.0

May 12, 1950

OFFICIAL LONG DISTANCE TELEPHONE CALLS MADE BY BOARD MEMBERS' OFFICES
DURING THE PERIOD JANUARY 1, 1949 TO APRIL 30, 1950

SUMMARY

	<u>NUMBER</u>	<u>% OF TOTAL</u>	<u>COST</u>	<u>% OF TOTAL</u>
GOVERNOR CLAYTON	45	4.7	\$ 130.95	4.4
GOVERNOR DRAPER	5	.5	12.85	.4
GOVERNOR ECCLES	19	2.0	154.30	5.3
GOVERNOR EVANS	33	3.5	274.00	9.4
CHAIRMAN MCCABE	224	23.4	775.75	26.5
GOVERNOR SZYMCAK	246	25.8	845.40	29.0
GOVERNOR VARDAMAN	383	40.1	727.65	25.0
TOTALS	955	100.0	\$2,920.90	100.0

May 12, 1950

LUNCHEONS SERVED OFFICIAL GUESTS OF MEMBERS OF THE BOARD
DURING THE PERIOD JANUARY 1, 1949 TO APRIL 30, 1950

SUMMARY

	<u>GUESTS</u>		<u>COST</u>	
	<u>NUMBER</u>	<u>% OF TOTAL</u>	<u>AMOUNT</u>	<u>% OF TOTAL</u>
GOVERNOR CLAYTON	35	8.6	\$ 39.90	7.6
GOVERNOR DRAPER	10	2.4	11.40	2.2
GOVERNOR ECCLES	3	.7	3.70	.7
GOVERNOR EVANS	14	3.4	13.60	2.6
CHAIRMAN McCABE	67	16.3	103.40	19.7
GOVERNOR SZYMCAK	227	55.6	286.60	54.8
GOVERNOR VARDAMAN	53	13.0	64.95	12.4
TOTALS	<u>409</u>	<u>100.0</u>	<u>\$523.55</u>	<u>100.0</u>

May 12, 1950

LUNCHEONS SERVED OFFICIAL GUESTS OF MEMBERS OF THE BOARD

MONTH	GOV. CLAYTON		GOV. DRAPER		GOV. ECCLES		GOV. EVANS		CHAIRMAN McCABE		GOV. SZYMCZAK		GOV. VARDAMAN	
	No. of Guests	Amt.chgd. to Board	No. of Guests	Amt.chgd. to Board	No. of Guests	Amt.chgd. to Board	No. of Guests	Amt.chgd. to Board	No. of Guests	Amt.chgd. to Board	No. of Guests	Amt.chgd. to Board	No. of Guests	Amt.chgd. to Board
<u>1949</u>														
January	7	\$ 8.00	3	\$ 2.70	—	\$ —	5	\$ 5.15	5	\$ 7.90	17	\$ 21.25	—	\$ —
February	7	7.25	—	—	—	—	5	5.10	2	3.80	18	27.70	5	4.80
March	2	1.65	—	—	—	—	—	—	4	5.10	7	7.60	12	15.45
April	5	5.20	1	.75	—	—	—	—	1	1.00	13	13.35	7	7.00
May	7	9.90	2	2.00	—	—	—	—	12	20.75	18	21.65	—	—
June	3	3.35	—	—	2	2.25	—	—	6	6.90	4	5.55	3	3.20
July	—	—	—	—	—	—	—	—	—	—	9	10.05	—	—
August	4	4.55	—	—	—	—	—	—	—	—	2	2.05	—	—
September	—	—	—	—	—	—	—	—	16	32.55	23	34.20	3	3.30
October	—	—	—	—	—	—	1	.75	3	3.20	11	12.20	—	—
November	—	—	—	—	—	—	1	.55	2	2.80	20	25.30	2	2.80
December	—	—	4	5.95	—	—	—	—	1	1.15	12	14.55	5	6.50
<u>1950</u>														
January	—	—	—	—	1	1.45	—	—	2	2.80	15	24.30	2	3.30
February	—	—	—	—	—	—	—	—	10	12.40	28	33.25	13	17.25
March	—	—	—	—	—	—	2	2.05	—	—	13	14.40	—	—
April	—	—	—	—	—	—	—	—	3	3.05	17	19.20	1	1.35
Total	35	\$39.90	10	\$11.40	3	\$3.70	14	\$13.60	67	\$103.40	227	\$286.60	53	\$64.95
Percentage of total	8.6	7.6	2.4	2.2	.7	.7	3.4	2.6	16.3	19.7	55.6	54.8	13.0	12.4
Total number of guests	- 409													
Total Amount	- \$523.55													

Note: Figures in this statement do not include the cost of luncheons served to Members of the Board or staff, Members of the Federal Advisory Council, officers and directors of the Federal Reserve Banks; or any luncheons where formal Board action was taken authorizing the cost to be charged to the Board.

May 12, 1950

TRAVEL PERFORMED BY MEMBERS OF THE BOARD
DURING THE PERIOD JANUARY 1, 1949 TO APRIL 30, 1950

SUMMARY

	<u>1/DAYS IN OFFICIAL TRAVEL STATUS</u>		<u>COST OF TRAVEL</u>							
	<u>NO.</u>	<u>% OF TOTAL</u>	<u>TRANSPORTATION</u>		<u>SUBSISTENCE</u>		<u>OTHER</u>		<u>COMBINED</u>	
			<u>AMOUNT</u>	<u>% OF TOTAL</u>	<u>AMOUNT</u>	<u>% OF TOTAL</u>	<u>AMOUNT</u>	<u>% OF TOTAL</u>	<u>AMOUNT</u>	<u>% OF TOTAL</u>
GOVERNOR CLAYTON	75	12.5	\$ 941.00	11.1	\$ 760.63	8.9	\$ 59.20	13.4	\$ 1,760.83	10.1
GOVERNOR DRAPER	4	.7	31.50	.4	59.16	.7	6.75	1.5	97.41	.6
GOVERNOR ECCLES	58	9.7	1,407.21	16.6	442.20	5.2	5.75	1.3	1,855.16	10.6
GOVERNOR EVANS	308	51.5	3,414.54	40.4	5,730.93	67.4	142.00	32.1	9,287.47	53.4
CHAIRMAN McCABE	47	7.9	953.67	11.3	376.70	4.4	5.00	1.1	1,335.37	7.7
GOVERNOR SZYMCAK	58	9.7	1,201.63	14.2	497.55	5.9	13.50	3.1	1,712.68	9.8
GOVERNOR VARDAMAN	48	8.0	508.78	6.0	635.94	7.5	210.33	47.5	1,355.05	7.8
TOTALS	598	100.0	\$8,458.33	100.0	\$8,503.11	100.0	\$442.53	100.0	\$17,403.97	100.0

1/Includes all calendar days in "period of travel" except days indicated as "personal business".

May 12, 1950

TRAVEL PERFORMED BY MEMBERS OF THE BOARD
DURING THE PERIOD JANUARY 1, 1949 TO APRIL 30, 1950

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL				TOTAL
			TRANSPORTATION	SUBSISTENCE		OTHER	
				PER DIEM	ACTUAL		
GOVERNOR CLAYTON							
New York, N. Y., Baltimore, Md., and return	Attend American Bankers Association Mid-Winter Trust Conference, and joint meeting of Boards of Directors of F. R. Bank of Richmond and Baltimore Branch.	2/6-10/49	\$ 21.63	\$ 42.50	\$ -	\$ 3.40	\$ 67.53
In Boston, Massachusetts	Attend meeting of Board of Directors of F. R. Bank of Boston (Mr. Clayton was in Boston at own expense).	3/21/49	-	10.00	-	-	10.00
Baltimore, Md., and return	Address a joint luncheon meeting of Rotary and Kiwanis Clubs	3/31/49	3.54	-	-	1.30	4.84
New York, N. Y., and return	Address the Eastern Regional Clinics of the Mortgage Bankers Association	4/3-5/49	28.98	20.00	-	3.25	52.23
New York, N. Y., to Washington	Attend meeting of Board of Directors of F. R. Bank of New York, and conference at Bank with representatives of several member firms of New York Stock Exchange to discuss financing of rights. (Mr. Clayton was in New York at own expense when advised of meetings.)	4/28/49	12.34	10.00	-	-	22.34
Atlantic City, N. J. and return	Attend convention of New Jersey Bankers Association.	5/11-14/49	15.19	32.50	-	2.10	49.79
White Sulphur Springs, W. Va., and return	Attend Chairmen's Conference	5/27-30/49	16.25	-	72.63	7.00	95.88
New York, N. Y. and return	Confer with President Schram and Vice-President Gray of New York Stock Exchange regarding proposed amendment to Regulation T. (6/4-6/49 personal business)	6/3-6/49	24.36	5.00	-	1.50	30.86

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL				TOTAL
			TRANSPORTATION	PER DIEM	SUBSISTENCE ACTUAL	OTHER	
<u>GOVERNOR CLAYTON (cont'd)</u>							
White Sulphur Springs, W. Va. and return	Attend Annual Convention of District of Columbia Bankers Association	6/15-19/49	31.50	-	98.50	11.75	141.75
Boston, Mass., Poland Springs Me., and return	Attend Convention of Maine Bankers Association and meeting of Board of F. R. Bank of Boston	6/23-27/49	59.65	27.50	25.00	8.25	120.40
Oklahoma City, Oklahoma, Denver, Colo., Houston, Texas and return	Attend joint meeting of Directors of F. R. Bank of Kansas City and Denver Branch and visit F. R. Branch Banks at Oklahoma City and Houston (7/17-18 and 20/49 personal business)	7/14-21/49	228.46	36.00	-	4.00	268.46
North Scituate, Mass., to Boston, Mass., Washington, Charlottesville, Va., and return	Attend Board meeting at F. R. Bank of Boston, official duty in Washington and address Virginia Bankers Conference. (Mr. Clayton was in North Scituate on vacation and returned thereto upon completion of these duties.)	9/5-13/49	60.16	27.00	-	2.45	89.61
Boston, Mass., and return	Attend meeting of bankers and businessmen at dedication of new building of John Hancock Mutual Life Insurance Company and attend annual meeting of stockholders of F. R. Bank of Boston. (9/27-28-30 & 10/1 to 5/49 personal business)	9/27-10/7/49	55.84	24.00	-	1.50	81.34
Houston and Dallas, Texas, Denver, Colo., Salt Lake City, Utah, Reno, Nev., San Francisco, and Los Angeles, Calif., Oklahoma City, Okla., and return	Attend meeting of National Association of Supervisors of State Banks, convention of American Bankers Association and visits to F. R. Banks and Branches enroute and returning	10/12-11/8/49	383.10	330.00	-	12.70	725.80
Totals			\$ 941.00	\$564.50	\$196.13	\$59.20	\$1,760.83
<u>GOVERNOR DRAPER</u>							
White Sulphur Springs, W. Va., and return	Attend Chairmen's Conference (5/31-6/1/49 personal business)	5/27-6/1/49	\$31.50	-	\$59.16	\$6.75	\$97.41

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL				TOTAL
			TRANSPORTATION	SUBSISTENCE		OTHER	
				PER DIEM	ACTUAL		
<u>GOVERNOR ECCLES</u>							
New York, N. Y. and return	Address New York University School of Commerce and New York Credit Men's Association and attend Directors' meeting of F. R. Bank of New York (2/19-20 personal business)	2/16-20/49	\$ 19.72	\$ 25.00	-	-	44.72
St. Louis, Kansas City, Mo., San Francisco, Calif., and return	Visit F. R. Banks of St. Louis, Kansas City and San Francisco and speak before Commonwealth Club of California	3/30-4/12/49	281.85	50.00	-	-	331.85
White Sulphur Springs, W. Va., and return	Attend Chairmen's Conference	5/27-30/49	32.76	-	61.20	5.75	99.71
Denver, Colo. and return	Attend joint meeting of Directors of F. R. Bank of Kansas City and its Branches	7/15-17/49	175.10	36.00	-	-	211.10
Fort Worth and Dallas, Texas and return	Address convention of large group of oil men and visit F. R. Bank of Dallas	10/3-5/49	146.50	21.00	-	-	167.50
Salt Lake City, Utah, San Francisco, Calif., and return	Attend joint meeting of Directors of F. R. Bank of San Francisco at Salt Lake City, and American Bankers Association Convention at San Francisco	10/23-11/3/49	281.90	96.00	-	-	377.90
New York, N. Y. and return	Appear on "Executives Forum"	12/6-8/49	25.45	21.00	-	-	46.45
New York, N. Y. and return	Attend Bankers Trust Company's dinner and Trust Conference	2/7-9/50	27.03	24.00	-	-	51.03
Atlanta Ga., and return	Address Atlanta Lawyers Club and attend Directors Meeting of F. R. Bank of Atlanta.	3/9-11/50	69.80	18.00	-	-	87.80
San Francisco, Calif. and return	Attend meeting and dinner of Directors and officers of F. R. Bank of San Francisco and its Branches	3/18-23/50	281.90	60.00	-	-	341.90

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL				TOTAL
			TRANSPORTATION	PER DIEM	ACTUAL	OTHER	
<u>GOVERNOR ECCLES (cont'd)</u>							
Columbus, Ohio, and return	Address Social Science Section of Ohio College Association	4/14/50	39.70	6.00	-	-	45.70
New York, N. Y. and return	Address Group IV New York State Savings Banks	4/20-22/50	25.50	24.00	-	-	49.50
Totals			<u>\$1,407.21</u>	<u>\$381.00</u>	<u>\$61.20</u>	<u>\$5.75</u>	<u>\$1,855.16</u>

Note: Governor Eccles' trips in some instances extend beyond the period of travel indicated. However, as no indication is made as to the extent of non-official business involved, if any, the period of travel is stated on the basis of the known official travel time.

GOVERNOR EVANS

Baltimore, Md., and return	Attend joint meeting of Boards of Directors of F. R. Bank of Richmond and Baltimore Branch	2/9-10/49	-	7.50	-	-	7.50
Jacksonville, Fla., New Orleans, La., San Antonio and El Paso, Texas, Los Angeles and San Francisco, Calif., Denver, Colo., Rapid City, S. Dak., Fargo, N. Dak., Bemidji, Minn., and return to Washington	Act as hearing officer at Transamerica hearing visiting F. R. Bank Branches enroute to San Francisco, report progress of Transamerica case and other official business. (3/17-23 and 5/31-6/11/49 personal business)	2/24-6/12/49	488.47	815.50	794.68	21.26	2,119.91
San Francisco to St. Louis, Mo., and return	Take part in Consumer Instalment Credit Conference of American Bankers Association	3/29-31/49	204.35	25.00	-	6.80	236.15
San Francisco to Albuquerque, N. Mex., and return	Take part in meeting of New Mexico Bankers Association	4/7-9/49	142.28	17.50	-	4.25	164.03
Minot, N. Dak., and return	Take part in meeting of North Dakota Bankers Association	6/17-19/49	166.18	25.00	-	4.60	195.78
San Francisco, Calif., and return	Act as hearing officer in Transamerica hearing	7/4-17/49	304.05	165.00	-	9.85	478.90
San Francisco, Calif., and return	Act as hearing officer in Transamerica hearing (8/17-9/4/49 vacation)	7/19-9/5/49	308.33	282.00	74.75	5.10	670.18

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL				TOTAL
			TRANSPORTATION	PER DIEM	SUBSISTENCE ACTUAL	OTHER	
<u>GOVERNOR EVANS (Cont'd)</u>							
San Francisco to Mexico City, Mexico, and return	Visit Bank of Mexico and branches of American banks and study agricultural conditions in Mexico	8/5-10/49	192.48	72.00	-	1.25	265.73
San Francisco, Calif., and return	Act as hearing officer in Transamerica hearing (9/9-17/49 vacation)	9/8-11/3/49	321.89	564.00	450.00	73.84	1,409.73
San Francisco, Calif., and return	Act as hearing officer in Transamerica hearing	11/26-12/17/49	296.70	255.00	200.00	6.65	758.35
Quarters rental at half regular rate while away from San Francisco (Approved by Board 12/21/49)		12/16/49-1/17/50	-	-	165.00	-	165.00
Des Moines, Iowa, San Fran- cisco, Calif., and return	Attend Des Moines Chamber of Commerce meeting and act as hearing officer in Transamerica hearing (12/31/49-1/1, 7, 15 & 16/50 personal business)	12/31/49-3/5/50	476.07	717.00	390.00	7.50	1,590.57
San Francisco, Calif	Act as hearing officer in Transamerica hearing (3/31/50 personal business)	3/22-4/30/50	231.84	393.00	300.00	-	924.84
San Francisco to Washington, D. C., and return	Attend special Board Meetings	4/15-20/50	281.90	18.00	-	.90	300.80
	Totals		<u>\$3,411.54</u>	<u>\$3,356.50</u>	<u>\$2,374.43</u>	<u>\$142.00</u>	<u>\$9,287.47</u>

CHAIRMAN McCABE

New York, N. Y., Seattle, Wash., Portland, Ore., San Francisco, Los Angeles, Calif. El Paso, Dallas, Houston, Texas, and return	Visit and attend meetings at F. R. Banks and Branches	1/27-2/11/49	317.65	132.50	-	-	450.15
New York, N. Y. and return	Attend meetings of officers and direc- tors of Maine Midland Trust Company and attend presentation ceremonies of Guggen- heim award to Mr. Alfred Williams (3 days personal business)	2/24-28/49	24.13	20.00	-	-	44.13
White Sulphur Springs, W.Va., and return	Attend Chairmen's Conference	5/27-31/49	31.50	-	106.70	5.00	143.20

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL			TOTAL	
			TRANSPORTATION	PER DIEM	SUBSISTENCE ACTUAL		OTHER
<u>CHAIRMAN McCABE (Cont'd)</u>							
St. Louis, Mo., Lexington Ky., and return	Attend meetings at F. R. Bank of St. Louis and of F. R. Bank of Cleveland at Lexington	6/7-11/49	86.25	27.50	-	-	113.75
New Orleans, La., and return	Attend Directors' Meeting of F. R. Bank of Atlanta and its Branches	10/6-8/49	119.70	-	-	-	119.70
New York, N. Y. and return	Attend luncheon meeting of Board of Trustees of Committee for Economic Development and Directors' Meeting at F. R. Bank of New York. (11/18-21/49 personal business)	11/16-21/49	25.34	18.00	-	-	43.34
Philadelphia, Penna., and return	Attend Directors' Meeting at F. R. Bank of Philadelphia	12/7/49	15.21	-	-	-	15.21
Philadelphia, Penna., to Chicago, Ill., and return to Washington	Attend Directors' Meeting at F. R. Bank of Chicago	12/18-20/49	91.09	12.00	-	-	103.09
Dallas, Texas, and return	Attend meeting at F. R. Bank of Dallas	11/3-5/50	146.50	30.00	-	-	176.50
New York, N. Y. and return	Attend meetings of Mid-Winter Trust Conference	2/7-8/50	25.50	6.00	-	-	31.50
New York, N. Y., and return	Attend dinner meeting with Senator O'Mahoney and life insurance company representatives on aid to small business legislation	2/10-11/50	21.90	12.00	-	-	33.90
Boston, Mass., and return	Address seminar sponsored by Massachusetts life insurance companies and Harvard Business School	4/12-14/50	48.90	12.00	-	-	60.90
Totals			\$ 953.67	\$270.00	\$106.70	\$5.00	\$1,335.37
<u>GOVERNOR SZYMCAK</u>							
Richmond, Va., and return	Attend Directors' Meeting	1/13/49	-	-	-	-	none
Philadelphia, Penna., and return	Attend meeting of Directors of F. R. Bank of Philadelphia	2/17/49	12.88	-	-	-	12.88

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL			Page 7 TOTAL	
			TRANSPORTATION	PER DIEM	SUBSISTENCE ACTUAL		OTHER
<u>GOVERNOR SZYMCAK (Cont'd)</u>							
Chicago, Ill., and return	Handle official business at F. R. Bank of Chicago and lecture at Walgreen Foundation of University of Chicago	3/8-13/49	82.60	50.00	-	-	132.60
Atlanta, Ga., New Orleans, La., Dallas, Texas, Los Angeles, San Francisco, Calif., Portland, Ore., Seattle, Spokane, Wash., and return	Lecture at Pacific Conference on Banking in Pullman, Washington, and visit F. R. Banks and Branches	3/29-4/9/49	399.81	112.50	-	7.00	519.31
Atlantic City, N. J., and return	Speak before Convention of Maryland Bankers Association	5/9 /49	17.20	5.00	-	-	22.20
Wilmington, Del., and return	Attend meeting of Delaware Bankers Association and speak off the record	5/12/49	5.24	-	-	2.00	7.24
New York, N. Y. and return	Official business at F. R. Bank of New York	5/26/49	24.13	7.50	-	-	31.63
White Sulphur Springs, W.Va., and return	Attend Chairmen's Conference	5/27-30/49	18.09	-	53.55	4.50	76.14
Milwaukee, Wisc., Chicago, Ill., St. Louis, Mo., and return	Attend 53rd Convention of Wisconsin Bankers Association and visit F. R. Banks of Chicago and St. Louis	6/20-23/49	105.32	35.00	-	-	140.32
Madison, Wisc., and return	Lecture at Annual School of Banking	8/30-9/1/49	81.17	24.00	-	-	105.17
Chicago, Ill., and return	Visit F. R. Bank of Chicago	9/30-10/1/49	70.00	-	-	-	70.00
Pittsburgh, Penna., and return	Attend Bankers' dinner sponsored by F. R. Bank of Cleveland and joint Directors' Meeting at Pittsburgh Branch	10/10-12/49	31.85	27.00	-	-	58.85
Kansas City, Mo., Chicago, Ill., and return	Attend joint Directors' Meeting at F. R. Bank of Kansas City and talk with Chicago bankers	10/18-22/49	116.65	48.00	-	-	164.65
Philadelphia, Penna., and return	Speak before Convention of National Association of Bank Auditors and Comptrollers	10/24/49	-	9.00	-	-	9.00

ITINERARY (POINTS VISITED)	PURPOSE OF TRAVEL	PERIOD OF TRAVEL	COST OF TRAVEL				TOTAL
			TRANSPORTATION	SUBSISTENCE		OTHER	
				PER DIEM	ACTUAL		
<u>GOVERNOR SZYMOCZAK (Cont'd)</u>							
Chicago, Ill., and return	Speak at dinner given by Robert Morris Associates and transact official business at F. R. Bank of Chicago	12/8-11/49	82.60	36.00	-	-	118.60
New York, N. Y. and return	Transact official business in New York City	12/19-22/49	28.55	36.00	-	-	64.55
New York, N. Y., Chicago, Ill., and return	Transact official business at F. R. Banks of New York and Chicago	4/18-22/50	125.54	54.00	-	-	179.54
	Totals		<u>\$1,201.63</u>	<u>\$444.00</u>	<u>\$53.55</u>	<u>\$13.50</u>	<u>\$1,712.68</u>
<u>GOVERNOR VARDAMAN</u>							
New York, N. Y., and return	Visit F. R. Bank of New York and bankers	1/11-15/49	26.31	-	55.18	25.23	106.72
St. Louis and Kansas City, Mo., and return	Visit F. R. Banks of St. Louis and Kansas City	5/8-14/49	113.40	-	62.63	47.82	223.85
New York, N. Y., and return	Consultation with bank officials	7/15-19/49	26.31	51.00	-	20.00	97.31
New York, N. Y., and return	Conferences with bank officials	10/25-30/49	29.31	-	108.88	31.37	169.56
New York, N. Y. and return	Conferences	12/2-3/49	25.50	21.00	-	6.15	52.65
St. Louis, Mo., and return	Business conferences	1/22-26/50	101.70	45.00	-	7.15	153.85
Detroit, Mich., and return	Conferences	2/7-10/50	75.35	-	48.02	13.97	137.34
New York, N. Y. and return	Conferences	2/23-24/50	23.70	-	33.48	9.50	66.68
New York, N. Y., Philadelphia, Penna., and return	Conferences	2/28-3/4/50	23.70	-	106.96	22.94	153.60
New York, N. Y., and return	Conferences	3/27-31/50	28.55	-	97.00	20.11	145.66
New York, N. Y., and return	Conferences	4/12-13/50	34.95	-	6.79	6.09	47.83
	Totals		<u>\$508.78</u>	<u>\$117.00</u>	<u>\$518.94</u>	<u>\$210.33</u>	<u>\$1,355.05</u>

PURCHASES OF EQUIPMENT, SUPPLIES AND SERVICES MADE PURSUANT
TO DIRECT REQUESTS FROM BOARD MEMBERS' OFFICES
DURING THE PERIOD JANUARY 1, 1949 TO APRIL 30, 1950

SUMMARY

	AMOUNT	COST % OF TOTAL
GOVERNOR CLAYTON	\$ 185.90	2.59
GOVERNOR DRAPER	195.83	2.72
GOVERNOR ECCLES	150.01	2.09
GOVERNOR EVANS	1,583.67	22.02
CHAIRMAN MCCABE	3,965.48	55.13
GOVERNOR SZYMCAK	693.67	9.64
GOVERNOR VARDAMAN	418.07	5.81
TOTALS	\$7,192.63	100.00

Note: Figures in this statement do not include (1) office supplies withdrawn on requisition from the Stock Room, (2) printing performed in the Board's plant, (3) books and subscriptions purchased for the Board's Special Library, and (4) normal repairs, maintenance supplies and replacement expenses incurred in carrying out usual maintenance procedures.

May 12, 1950.