RESEARCH LIBRARY Federal Reserve Bank of St. Louis

JUL 07 1988

SUMMARY REPORT

1987



# President's Message

n 1987, the Federal Reserve Bank of St. Louis continued to emphasize many of the themes that have served us so well in recent years. Important among these is our desire to provide leadership in the rapidly changing times facing the financial services industry.

In economic research, our focus remains on money and its relationship to economic activity in a policy context. We think our work is particularly important now when there are questions about the relevance of monetary growth in formulating policy.

Our supervision and regulation activities continue to be characterized by timely examinations and inspections, with active follow-up on any problem situations. In 1987, the number of bank failures in the Eighth District was among the lowest in the country, totaling only two.

Finally, in providing services to financial institutions, we further emphasized electronic payment systems, particularly the automated clearinghouse (ACH) function. Our FEDNET connections were expanded by 50, bringing to almost 300 the number of institutions on this dial-up PC network. Of these, more than 150 became ACH users in 1987.

All of our activities continue to be characterized by high quality and a concern for controlling costs, two hallmarks of the Bank's operations. We are among the top two or three banks in the Federal Reserve System based on a set of internal quality measures, and our check services were perceived as having the best quality in the System according to a national survey of correspondent banks. In 1987, we again had only a modest increase in total expenses over the prior year—2.6 percent—reflecting our ongoing attention to costs.

The year 1987 also marked the departure of our active and able chairman of the board for the past five years, W. L. Hadley Griffin, who retired on December 31. We regard him highly for his efforts here and wish him well in the future. We also wish to express our gratitude to other retiring directors for their contributions to our organization: Paul K. Reynolds and Jesse M. Shaver, St. Louis; Wilbur P. Gulley, Jr., Douglas W. Jackson, and Sheffield Nelson, Little Rock; John E. Darnell, Jr., and R. I. Kerr, Jr., Louisville; and Edgar H. Bailey, John P. Dulin, and G. Rives Neblett, Memphis.

A final word of gratitude is due Joseph P. Garbarini, who served for 27 years at the Federal Reserve Bank of St. Louis before retiring last November as first vice president and chief operating officer. Joe's leadership at the St. Louis and Memphis offices, as well as his tireless work on Federal Reserve System projects, will be remembered for years to come.

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Thomas C. Melzer President and Chief Executive Officer

The remainder of this report summarizes the financial status and certain operating statistics of the Federal Reserve Bank of St. Louis and its three branches in Little Rock, Louisville and Memphis. In addition, it highlights the Bank's boards of directors and officers who will guide us through the coming year.

The
Federal
Reserve
Bank
of
St. Louis

# Statement of Condition (thousands of dollars)

		December 31			
Assets		198	7		1986
	Gold certificate account	\$ 351	,000	S	366,000
	Special Drawing Rights certificate account		,000		160,000
	Coin	27	,845		25,977
	Loans to depository institutions	38	3,147		37,075
	Securities:				
	Federal agency obligations	218	3,128		230,428
	U.S. Government securities	6,321	,843	5.	,816,381
	Total securities	\$6,539	,971	\$6.	,046,809
	Cash items in process of collection	501	,849		568,629
	Bank premises (net)		,971		19,599
	Other assets		,092		387,299
	Interdistrict settlement account		3,405		0
	TOTAL ASSETS	\$8,733		87	,611,388
Liabilities	Federal Reserve notes	\$6,941	,914	\$5.	,889,469
	Deposits:				
	Depository institutions	1,165	5.633	1	,020,808
	Foreign		,650	90.9	4,500
	Other		,460		12,118
	Total deposits	\$1,190	,743	\$1,	,037,426
	Deferred availability cash items	407	,472		504,569
	Other liabilities		,111		63,510
	Interdistrict settlement account	*: *	0		864
	TOTAL LIABILITIES	\$8,617	,240	\$7.	,495,838
Capital Accounts					
	Capital paid in	\$ 58	3,020	S	57,775
•					57775
	Surplus		3,020		57,775
	Surplus TOTAL CAPITAL ACCOUNTS	\$ 116		s	115,550
	Surplus		6,040		

# Income and Expenses (thousands of dollars)

Current Income			1987		1986
	Interest on loans to depository institutions	\$	3,663	S	1,553
	Interest on government securities	4	69,887	4	470,078
	Earnings on foreign currency		10,668		11,817
	Revenue from priced services		29,119		28,079
	All other income		445		371
	Total current income	\$5	513,782	S	511,898
Current Expenses					
	Current operating expenses	\$	60,229	\$	58,724
	Less expenses reimbursed		(8,008)		(7,294)
	Current net operating expenses	\$	52,221	S	51,430
	Cost of earnings credits		4,347		4,423
	Current net expenses	\$	56,568	S	55,853
	CURRENT NET INCOME	\$4	57,214	S	456,045
Profit and Loss					
	Additions to current net income:				
	Profit on sales of government securities (net)	\$	1,210	S	1,958
	Profit on foreign exchange transactions (net)		55,933		59,119
	All other additions		32		3
	Total additions	\$	57,175	S	61,080
	Deductions from current net income:				
	Loss on foreign exchange transactions (net)	\$	0	S	O
	All other deductions		175		3,700
	Total deductions	\$	175	s	3,700
	Net additions or deductions	\$	57,000	S	57,380
	Cost of unreimbursed Treasury service		(3,396)		O
	Assessment by Board of Governors:				
	Expenditures	\$	(2,503)	S	(2,959)
	Federal Reserve currency costs		(5,146)		(5,775)
	Total assessment	\$	(7,649)	S	(8,734)
	NET INCOME AVAILABLE FOR DISTRIBUTION	\$5	603,169	S	504,691
Distribution of Net Income					
	Dividends paid	\$	(3,462)	\$	(3,374)
	Payments to the U.S. Treasury				
	(interest on Federal Reserve notes)	(4	199,441)	(	497,265
	Transferred to surplus		266		4,052
	Surplus, January 1		57,754		53,723
	Surplus, December 31	\$	58,020	S	57,775

# The Federal Reserve Bank of St. Louis

# Operating Statistics

	0			Dollar Amount (thousands)			
	Operations Number of Pieces Handled		F3432757-211	COLUMN TO SERVICE STATE OF THE			
	Services to Depos	1987	1986	1987	1986		
Cash Services:	Services to Depos	itory mstituti	Ulis				
	Currency Received						
	and Counted	580,283,000	545,628,000	\$ 6,731,900	\$ 5,951,200		
	Coin Received						
	and Counted	915,443,000	827,987,000	104,500	94,400		
Check Services:							
	U.S. Government						
	Checks	33,608,000	34,208,000	29,552,500	29,328,200		
	Postal Money Orders	146,436,000	140,341,000	12,551,200	11,103,200		
	All Other	543,247,000	525,418,000	311,506,500	313,303,200		
Automated Clearinghouse (ACH) Services:							
	Commercial	32,306,000	25,724,000	199,553,400	158,420,100		
	U.S. Government	17,848,000	16,063,000	10,249,900	8,594,500		
Collection Services:							
	U.S. Government						
	Coupons Paid	91,000	117,000	43,000	64,800		
	All Other	267,449	327,894	476,300	543,200		
Vire Transfer of Funds:		2,709,600	2,663,500	3,552,198,000	3,670,276,000		
Loans to Depository Institutions:		2,169	1,028	4,963,100	2,179,300		
	Services to U.S. Tre	easury					
Issues, Redemptions, & Exchanges of U.S. covernment Securities:							
	Definitive	7,003,241	7,658,790	\$ 2,229,517	\$ 3,138,400		
	Book-Entry	276,477	256,487	179,039,000	208,798,000		
Food Stamps Redeemed:		163,759,000	164,550,000	728,300	776,700		

## **DIRECTORS**

#### St. Louis Board of Directors



Chairman Robert L. Virgil, Jr. Dean John M. Olin School of Business Washington University St. Louis, Missouri



Frank M. Mitchener, Jr. President Mitchener Farms, Inc. Sumner, Mississippi



Robert L. Virgil, Jr., *Chairman* David W. Kemper Robert J. Sweeney H. Edwin Trusheim



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H. Edwin Trusheim
Chairman and
Chief Executive Officer
General American Life
Insurance Company
St. Louis, Missouri



Roger W. Schipke Senior Vice President General Electric Company Louisville, Kentucky

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Robert J. Sweeney Consultant Murphy Oil Corporation El Dorado, Arkansas

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David W. Kemper Chairman and Chief Executive Officer Commerce Bank of St. Louis, N.A. Clayton, Missouri



Janet M. Weakley President Janet McAfee Inc. Clayton, Missouri



Council Member

Donald N. Brandin
Chairman of the Board
Boatmen's Bancshares,
Inc.
St. Louis, Missouri

Federal Advisory



Robert E. Menz Chairman of the Board and President First National Bank of Highland Highland, Illinois

#### **Economic Advisory Council**

**Small Business** 

Lynn Broeder, Executive Director, Ecumenical Housing Production Corporation, St. Louis, Missouri Susan A. Cejka, President, Cejka & Company, St. Louis, Missouri Samuel B. Hollis, President, Federal Compress & Warehouse Co., Inc., Memphis, Tennessee Carl S. Rosenbaum, President, Arkansas Glass Container Corporation, Little Rock, Arkansas William A. Stone, President, Louisville Plate Glass Company, Louisville, Kentucky

Agriculture

Lary C. Eckert, President, Eckert's, Inc., Belleville, Illinois
Jeffrey W. Gain, Chief Executive Officer, National Corn Growers Association, St. Louis, Missouri
Curtis R. Hancock, Jr., Fulton, Kentucky
F. H. Lyons, Jr., England, Arkansas
M. Carter Stovall, General Manager, Stovall Farms, Stovall, Mississippi

The
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#### **Little Rock Board of Directors**

#### **Louisville Board of Directors**

#### **Memphis Board of Directors**



Chairman James R. Rodgers Airport Manager Little Rock Regional Airport Little Rock, Arkansas



Chairman
Lois H. Gray
Chairman of the Board
James N. Gray Construction
Company, Inc.
Glasgow, Kentucky



Chairman Sandra B. Sanderson President and Chief Executive Officer Sanderson Plumbing Products, Inc. Columbus, Mississippi



David Armbruster President First America Federal Savings Bank Fort Smith, Arkansas



Thomas A. Alvey Delegate Owensboro Council of Labor Owensboro, Kentucky



William H. Brandon, Jr. President First National Bank of Phillips County Helena, Arkansas



Robert C. Connor President Union National Bank of Little Rock Little Rock, Arkansas



Irving W. Bailey, II President and Chief Executive Officer Capital Holding Corporation Louisville, Kentucky



Thomas M. Garrott President and Chief Operating Officer National Bank of Commerce Memphis, Tennessee



L. Dickson Flake President Barnes, Quinn, Flake & Anderson, Inc. Little Rock, Arkansas



Morton Boyd President First Kentucky National Corporation Louisville, Kentucky



Michael J. Hennessey President Munro and Company, Inc. Addison Shoe Company Wynne, Arkansas



Wayne Hartsfield President and Chief Executive Officer First National Bank Searcy, Arkansas



Raymond M. Burse President Kentucky State University Frankfort, Kentucky



Seymour B. Johnson Kay Planting Company Indianola, Mississippi



Wm. Earle Love President Sound-Craft Systems, Inc. Morrilton, Arkansas



Allan S. Hanks The Anderson National Bank of Lawrenceburg Lawrenceburg, Kentucky



Katherine Hinds Smythe President Memorial Park, Inc. Memphis, Tennessee



Patricia M. Townsend President Townsend Company Stuttgart, Arkansas



Wayne G. Overall, Jr. President First Federal Savings Bank Elizabethtown, Kentucky



Larry A. Watson Chairman of the Board and President Liberty Federal Savings Bank Paris, Tennessee

## Officers

### Senior Management

Thomas C. Melzer President and Chief Executive Officer

James R. Bowen First Vice President and Chief Operating Officer

Anatol B. Balbach Senior Vice President Research and Public Information

Henry H. Bourgaux Senior Vice President Operations

Harold E. Uthoff Senior Vice President Banking Supervision and Regulation

Ben C. Wade Senior Vice President Administration

#### **Vice Presidents**

Ruth A. Bryant Public Information

Albert E. Burger Economic Analysis

Joan P. Cronin Legal

Charles R. Halbrook Member Banks

James R. Kennedy Information Systems

Jean M. Lovati Marketing

Michael T. Moriarty Valuables Processing

Martha L. Perine Financial Services

William J. Sneed Support Services

Randall C. Sumner Credit and Community Affairs

Patricia A. Tarbutton Human Resources

Robert W. Thomas Payments

Delmer D. Weisz Bank Holding Companies

#### **Assistant Vice Presidents**

Dennis W. Blase
Keith M. Carlson
Judie A. Courtney
Hillary B. Debenport
John W. Druelinger
R. Alton Gilbert
Walter W. Jacobs
Jerome J. McGunnigle
John P. Merker
Jerome R. Rodgers
Les F. Schmeding
Kristi D. Short
Frances E. Sibley
Darwin W. Stephens
John A. Tatom
Robert J. Taylor

#### Other Officers

John P. Baumgartner Michael T. Belongia Bernard E. Berns John W. Block, Jr. Timothy A. Bosch Jerry J. Calton Martin J. Coleman Rik W. Hafer Gregory S. Pusczek Harold H. Rieker Harold E. Slingerland Roger D. Smith Courtenay C. Stone Daniel L. Thornton

#### Audit

Richard E. Kay General Auditor Jeffrey M. Dale

Robert R. Long Audit Officer

#### Little Rock Branch

Assistant General Auditor

John F. Breen Vice President and Manager

Thomas R. Callaway Assistant Vice President

David T. Rennie Assistant Vice President

#### Louisville Branch

W. Howard Wells Vice President and Manager

George E. Reiter, Jr. Assistant Vice President

Raymond F. Seefeldt Assistant Vice President

#### **Memphis Branch**

Paul I. Black, Jr. Vice President and Manager

Anthony C. Cremerius, Jr. Assistant Vice President

Michael E. Trebing Assistant Vice President

#### Federal Reserve Bank of St. Louis

Post Office Box 442 St. Louis; Missouri 63166 (314) 444-8444

#### Little Rock Branch

Post Office Box 1261 Little Rock, Arkansas 72203 (501) 372-5451

#### Louisville Branch

Post Office Box 32710 Louisville, Kentucky 40232 (502) 568-9200

## Memphis Branch

Post Office Box 407 Memphis, Tennessee 38101 (901) 523-7171