# EIGHTH ANNUAL REPORT

TO THE

# FEDERAL RESERVE BOARD

BY THE

# FEDERAL RESERVE AGENT

FEDERAL RESERVE BANK SAN FRANCISCO



FOR THE YEAR ENDED DECEMBER 31, 1922

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## LETTER OF TRANSMITTAL

Federal Reserve Bank, San Francisco, California, January 15, 1923.

GENTLEMEN:

I have the honor to submit the following report concerning conditions in the Twelfth Federal Reserve District and the operations of the Federal Reserve Bank of San Francisco, for the year ended December 31, 1922.

Yours respectfully,

Chairman of the Board and Federal Reserve Agent.

Federal Reserve Board, Washington, D. C.

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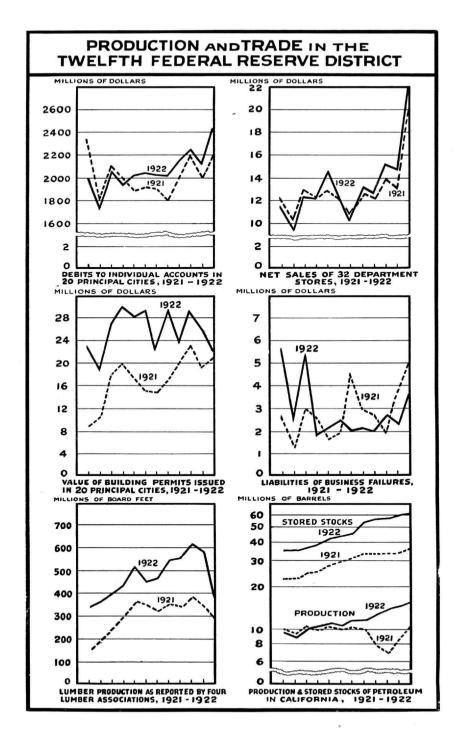
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# ECONOMIC REVIEW OF THE YEAR 1922 IN THE TWELFTH FEDERAL RESERVE DISTRICT

Substantial business recovery occurred throughout 1922 in the principal economic activities of the Twelfth Federal Reserve District. During the first few weeks of the year it was accompanied by completion of the liquidation which had been in progress since the summer of 1920, but by early spring loans of member banks ceased to decline and entered upon an upward trend which indicated that business and industrial activity were increasing steadily. In the United States gen-erally, as distinguished from the Twelfth District, a similar upward turn in bank loans appeared about six months later, in the summer and early fall. At the close of the year, both in the Twelfth District and in the country at large, the volume of production and distribution had, in general, recovered to the high point reached in January, 1920. During the last five months of the year, the coincidence of seasonal credit demands with this pronounced recovery in production and trade caused a substantial increase in the volume of bank loans throughout the country, so that at the end of the year they were approximately the same in amount as they were at the beginning. with the significant difference that in January they were and had for over a year been declining, and in December they were and had for five months been rising.

#### Production

The course of recovery in the principal productive activities of the Twelfth District is represented graphically in the charts on page 6. During the year lumber production doubled in volume. Production of petroleum continued so far in excess of consumption as to nearly double storage stocks. Mining activities, on account of the general suspension of copper mining in the United States between the spring of 1921 and the spring of 1922, were severely depressed at the end of 1921, but began to recover with the resumption of copper mining in April, 1922, and before the end of the year many mines were reporting inability to obtain workers in sufficient numbers. The lead and zinc mines of Idaho and Utah shared in the increased production of these metals which accompanied the steady advance in their prices during the year. Prices of these three metals on December 30, 1922, in comparison with prices on December 30, 1921, were as follows:

Copper (New York Electro-	Price December 3 1922	30,	Price Decembe 1921	r 30,	Per Cent Increase
lytic)	14.75c per	lb.	13.75-13.87c p	er lb.	6.8%
Lead (New York)	7.25c <sup>-</sup> "		4.70c	"	54.3%
Zinc (St. Louis)			4.80 - 4.85c	""	45.7%

The number and value of building permits issued increased by 50 per cent during the year, although some recession from the record activity of the autumn, in part, no doubt, seasonal, was observed as the year closed. The increase of activity in the smaller and more numerous industrial activities of the district may be approximated by reference to the sales of electric power for industrial purposes, exclusive of agriculture, by the principal power companies of the district. These were 21.8 per cent greater in November, 1922, the latest month for which figures are available, than in November, 1921.

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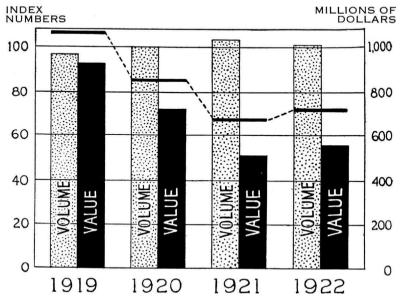
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At the close of 1921, much unemployment obtained in the district and wage reductions for both skilled and unskilled laborers were constantly occurring. By December, 1922, conditions were reversed. Voluntary unemployment, save in certain seasonal operations such as farming, lumbering, and fishing, had virtually disappeared, demand for workers had become urgent in several localities, particularly in the mining camps of the Intermountain district, and wage increases were being generally reported. The trend of employment in manufacturing industries is indicated in the following table showing the total number of workers on the payrolls of 40 manufacturing firms usually employing 501 men or more:

proying our men or more:	-Nu	mber of Men on	Payroll*
	Number of Firms	December 30, 1922	December 31, 1921
Los Angeles	16	29,253	23,087
Portland	8	7,486	7,236
San Francisco	10	6,904	6,258
Seattle	6	2,396	1,996
TOTAL	40	46,039	38,577

\*These figures do not represent the total number of men engaged in manufacturing activities in these cities, but only the payroll figures of a selected number of firms.

The 1922 crops of this predominantly agricultural district were of average size and brought returns considerably in excess of those of 1921, both in dollar amount and in relative purchasing power when compared with the general level of wholesale prices, exclusive of farm products. The physical volume of production and combined values of 15 principal crops\* of the district for the years 1919-1922, inclusive, are compared as follows:



Value and Volume of Production of Fifteen Principal Crops in the Twelfth Federal Reserve District (Average Production 1919-1922=100)

NOTE: Broken line shows average purchasing power of farm products in terms of things the farmer has to buy, other than farm products and food. (Index constructed by United States Department of Agriculture. 1913 purchasing power equals 100.)

\*Wheat, oats, barley, corn, hay, cotton, beans, rice, potatoes, sugar beets, hops, Digitized for apples peaches, pears, and oranges.

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In Exhibit G in the Appendix is a detailed enumeration of the value and physical volume of production from 1919-1922 of each of the crops included in the above composite figure.

The livestock industry of the district, which had been severely depressed during 1920-1921, recovered rapidly during the year. Many of the so-called frozen loans, contracted by livestock producers during 1919 and 1920, were paid off during 1921, so that during 1922 they were again able to accumulate profits and to begin restocking depleted flocks and herds. Average prices of livestock at the farm advanced steadily during the first half of the year, and despite a decline, which was partly seasonal, during the second half year period, were 14 per cent higher at the close of the year than at its beginning. Wool prices in December, 1922, averaged 77.0 per cent higher than in December. 1921. Receipts of all classes of livestock at the principal markets of the district during 1922 exceeded those of 1921, the increase amounting to 11.9 per cent for cattle, nine-tenths of one per cent for sheep, and 32.0 per cent for hogs. These figures do not indicate, however, a depletion of the livestock holdings of the district as an unusually large proportion of the animals shipped to market have been returned to the farms and ranges for breeding purposes.

#### **Business Activity**

Certain measures of business activity, also represented graphically on page 6, indicate a recovery corresponding to that experienced in the field of production. Department store sales, which declined less than any of the standard measures of business in this district during the reaction of 1920-1921, were larger in value during December, 1922, than in any December since this bank began assembling figures in 1919, and exceeded the record of December, 1920, by 8.1 per cent. In



November, for the first time during 1922, sales of each of the ten lines of wholesale trade\* reporting to this bank exceeded sales of the same month in 1921. During December, 1922, the recovery continued. In one line the increase in value of sales over December, 1921, was 30 per cent, in four lines over 20 per cent, and in seven lines over 15 per cent.

Dollar Value of Sales of Representative Wholesale Houses and General Wholesale Prices in December, 1922, Compared with December, 1921

\*Agricultural implements, automobile supplies, automobile tires, drugs, dry goods, furniture, groceries, hardware, shoes, and stationery.

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Although complete data on the foreign commerce of the district are not available for any month since September, 1922, when the new tariff law went into effect, figures for the first nine months of the year indicate a slight increase, 1.7 per cent, in the value of exports and a large increase, 138.4 per cent, in the value of imports during 1922, compared with 1921. Since the opening of the Panama Canal an increasing trade with the Atlantic Coast of the United States and with foreign countries has moved through Pacific Coast ports. These ports are also handling a larger proportion of the nation's total foreign commerce.

	of United States	otal foreign trade handled through oast Ports
	Exports	Imports
Fiscal year ending June 30, 1922	8.1%	11.0%
Fiscal year ending June 30, 1914	5.9%	7.3%

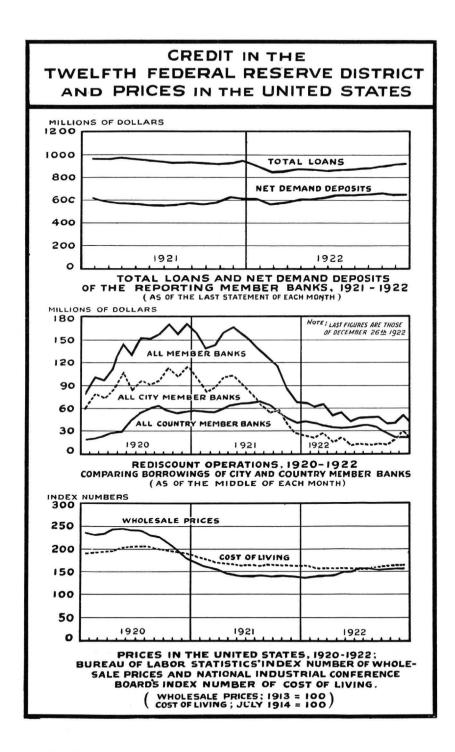
Business activity generally in the district, as measured by the volume of checks charged to individuals' accounts at banks (bank debits) in the 20 principal cities, began in May, 1922, to exceed that of the corresponding month of 1921, and in December, 1922, the increase over December, 1921, was 5.5 per cent. Exclusive of the city of San Francisco, the increase was 11.6 per cent. Wholesale prices in the same interval had increased 11.3 per cent. (See chart on page 11.)

#### **Credit Conditions**

The general increase in production and business activity in this district during the year, accompanied as it has been by an increase in wholesale prices of approximately 11 per cent, has occurred with a relatively small increase of member banks' loans to their customers. and with practically no permanent increase in rediscounts of the Federal Reserve Bank of San Francisco for its member banks. Indeed. the gradual expansion of \$77,978,000, or 9.4 per cent, in total loans of 68 reporting member banks,\* during the eleven months, between the low of \$830,712,000 on February 8, 1922, and the \$908,690,000 held on December 27, 1922, suggests that bank funds to finance expanding business were supplied to a considerable extent by the repayment of old or "frozen" loans carried over from 1920 and 1921. It was not until September, 1922, when the seasonal credit demands of the autumn began, that the total loans of member banks tended clearly and appreciably upward, a trend which continued unbroken until the last week of the year, when a substantial decrease occurred. How much of this autumn increase was seasonal, and therefore likely to be reduced during the first few weeks of 1923, it is impossible to say. Total loans of 66 reporting member banks on December 27, 1922, at \$908,690,000, were \$77,978,000 greater than the total of \$830,712,000, which marked the low point of loan liquidation reached on February 8, 1922.

Continuous reduction in their rediscounts with the Federal Reserve Bank during the year, while business activity was steadily recovering, furnished additional evidence of the credit strength of the member

<sup>\*</sup>Total resources of these banks are approximately 43 per cent of total resources of all banks, and 65 per cent of total resources of all member banks, in the Twelfth Federal Reserve District.



banks. Repayment of their borrowings by country banks was particularly noticeable as will appear by reference to the chart on page 11. This reduction amounted to \$20,553,000, or 49.3 per cent, during the year, from \$41,698,000 on January 17th, to \$21,173,000 on December 26th, the last date in 1922 for which this segregation of borrowings was reported. City banks, between the same dates, reduced their borrowings from \$24,491,000 to \$20,886,000, but whereas repayment of rediscounts with the Reserve bank continued almost without interruption throughout the year in the case of the country banks, the city banks had paid down their rediscounts to the low point of \$8,264,000 on August 8th, near which level they remained until the increase of approximately \$12,000,000 which occurred during November and December.

The supply of bank credit available to finance production and industry during 1923 seems at this time (January 15, 1923) to be ample in amount and not unreasonable in cost. Interest rates customarily charged on commercial loans to customers of San Francisco banks on December 5, 1922, were  $5-5\frac{1}{2}$  per cent, compared with  $6-6\frac{1}{2}$  per cent on December 5, 1921. Rates reported in the principal banking centers of the district were as follows:

	Dec. 5, 1922	Dec. 5, 1921
Los Angeles	6%	7%
Spokane	7%	7%
Portland		7%
Seattle	7%	7%
Salt Lake City	7%	8%
San Francisco	$5-5\frac{1}{2}\%$	$6-6\frac{1}{2}\%$

Total discounts of the Federal Reserve Bank of San Francisco at \$37,304,000 on December 30, 1922, were but \$2,731,000 above the low point of \$34,573,000 held on October 11, 1922, and \$11,829,000 less than the autumn peak of \$49,133,000 on November 29th. The published reserve ratio of the bank was 70.7 per cent on December 30, 1922, compared with 76.5 per cent on December 31, 1921, but its investment holdings (United States Government obligations, excepting one year Pittman Certificates, plus Bankers' Acceptances) on the latter date were \$23,769,000 compared with \$78,252,000 on December 30, 1922, an increase of \$54,483,000 during the year. Of these increased investments, approximately \$48,000,000, or 90 per cent, were purchased in markets outside of the Twelfth Federal Reserve District, payment therefor being made in gold through the Gold Settlement Fund. Tf gold reserves of the bank had not been reduced by increased investments in government securities and bankers' acceptances, they would have been approximately \$54,000,000 larger at the end of the year and the bank's reserve ratio on December 30, 1922, instead of 70.7 per cent, would have been 84.9 per cent as compared with 76.5 per cent on December 31, 1921. The business recovery of 1922 has thus far been financed with less proportionate resort to reserve bank credit in this district than in the United States generally, where total rediscounts of the Federal Reserve System on December 30, 1922, at \$617,780,000, were \$237,799,000, or 63 per cent in excess of the minimum holding of \$379,981,000 on July 26, 1922, while rediscounts of this bank, as noted above, were on December 30, 1922, but 7.9 per cent above the year's low point.

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# OPERATIONS OF FEDERAL RESERVE BANK OF SAN FRANCISCO DURING 1922

#### **Principal Changes in the Balance Sheet**

In contrast with the experience of 1921, the most noteworthy changes in the balance sheet of this bank during 1922 occurred in its investment holdings rather than in its rediscounts or its note issues. Circulation of Federal Reserve notes fluctuated around an average of \$220,000,000 during the year, with the customary seasonal decrease in January and increase in December, when the currency requirements of holiday buying and year-end settlements cause member banks to call upon the reserve banks for additional supplies of Federal Reserve notes, which are returned by business concerns to member banks and by them to the reserve banks, when the increased business activity necessitating their use has subsided. A summary of the expansion and contraction of Federal Reserve note issues during the holidays at the close of 1922 and 1921 follows:

	1922	1921
Pre-holiday low	\$219,457,000	\$223,876,000
Holiday peak	244,596,000	$244,\!252,\!000$
	1923	1922
January 15th figure	219,075,000	223,627,000

The total circulation on December 30, 1922, was \$235,041,000 compared with \$240,411,000 on December 31, 1921.

The decline in total rediscounts of this bank, which had been in progress since the peak of \$176,872,000 was reached on December 10, 1920, continued during the first three months of 1922, when the total was reduced from \$70,691,000 on January 4th, to \$43,810,000 on April 19th, around which figure it fluctuated during the remainder of 1922, standing at \$37,304,000 on December 30th.

Investment holdings, on the other hand, fluctuated widely. At the close of 1921, holdings of United States securities were \$10,854,000. By May 3, 1922, they had risen to \$60,009,000, reaching a peak of \$62,104,000 on July 5th, from which point they steadily declined to \$34,766,000 on December 30th. Holdings of the other class of investments, bankers' acceptances purchased in the open market, also fluctuated considerably during the year, declining from \$20,795,000 on December 30, 1921, to a low of \$3,917,000 on February 8, 1922; remaining below \$10,000,000 until May 17th; and then rising to the year's peak of \$44,163,000 on October 25th. Between that date and the end of the year, they fluctuated around \$40,000,000, standing at \$43,486,000 on December 30th. Combined holdings of United States government obligations and bankers' acceptances were \$78,252,000 on December 30, 1922, compared with \$31,649,000 on December 30, 1921, an increase in total investment holdings of \$46,603,000 or 147 per cent.

Due primarily to this increase in investment holdings, cash reserves of the bank declined from approximately \$290,000,000 in the early weeks of the year to \$250,000,000 by the first of July, around which figure they fluctuated until the end of the year, standing at \$267,-804,000 on December 30th. The published reserve ratio, without taking into consideration the voluntary holdings of investments mentioned on page 12, followed a similar course, declining from a high of \$2.3

#### **COMPARATIVE STATEMENT OF CONDITION** FEDERAL RESERVE BANK OF SAN FRANCISCO

[In thousands of dollars]

	Dec. 30, 1922	Dec. 31, 1921	Dec. 31, 1920
RESOURCES Gold and gold certificates Gold settlement fund—Federal Reserve	\$ 19,106	\$ 18,254	\$ 28,629
Gold with foreign agencies	37,700	37,460	$23,724 \\ 152$
Total gold held by bank Gold with Federal Reserve Agent Gold redemption fund	56,806 202,735 3,977	55,714 220,433 3,356	52,505 119,060 10,368
Total gold reserves Legal tender notes, silver, etc	$263,518 \\ 4,286$	$279,503 \\ 3,249$	$181,933 \\ 1,162$
Total Reserves	267,804	282,752	183,095
Bills discounted: Secured by United States Government obligations All other Bills bought in open market	6,867 30,437 43,486	$13,683 \\ 53,410 \\ 20,795$	$51,546 \\ 116,052 \\ 46,798$
Total bills on hand. United States bonds and notes United States Certificates of Indebtedness:	80,790 27,617	87,888 2,927	$214,396 \\ 2,087$
One-year certificates (Pittman Act) All other	7,149	$7,880 \\ 47$	$10,880 \\ 151$
Total Earning Assets	115,556	98,742	227,514
Bank premises 5 per cent redemption fund against Fed-	1,744	809	253
eral Reserve Bank Notes Uncollected items All other resources	$45,438 \\ 4,656$	$394 \\ 37,180 \\ 6,244$	$665 \\ 48,102 \\ 1,347$
TOTAL RESOURCES	435,198	426,121	460,976
LIABILITIES Capital paid in Surplus	7,565 15,263	7,375 15,199	6,927 14,194
Deposits: Government. Member bank-reserve account. All other.	$1,967 \\137,801 \\3,781$	4,225 121,108 3,876	5,883 114,452 3,907
Total Deposits	143,549	129,209	124,242
Federal Reserve notes in actual circula- tion	235,041	240,411	272,463
tion—net liability. Deferred availability items All other liabilities.	32,906 874	$4,751 \\ 28,045 \\ 1,131$	$8,157 \\ 33,713 \\ 1,280$
TOTAL LIABILITIES	435,198	426,121	460,976
Ratio of total reserves to deposit* and Federal Reserve note liabilities com- bined	70.7%	76.5%	47.9%

\*Net deposits prior to March 18, 1921, and total deposits beginning with that date. Digitized for FRASER http://fraser.stlouisfed.org/

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per cent on February 8th to 70 per cent in July, and standing at 70.7 per cent on December 30th.

Movements of Federal Reserve notes, total discounts, and total investments during the year are represented graphically in the chart on page 23. Movements of the principal asset and liability items of the bank during 1922 are tabulated in Exhibit B in the Appendix.

Two reductions of one-half per cent each were made in the rediscount rate of this bank during 1922; the first, from 5 per cent to  $4\frac{1}{2}$ per cent on January 23rd, and the other from  $4\frac{1}{2}$  per cent to 4 per cent on July 8, 1922. The latter rate was in effect on December 30, 1922.

#### **Physical Volume and Dollar Amount of Operations**

A summary of the physical volume of and the aggregate dollar amount involved in operations of the principal departments of the bank during 1920, 1921 and 1922 appears in the following table:

#### Operations of Federal Reserve Bank of San Francisco—Head Office and Branches—For Years 1922 and 1921

		1922		1921
1. (a) Discounts: Notes discounted or re-	Number of Pieces	Amount	Number of Pieces	Amount
discounted for member banks	53,316	\$1,535,300,005	116,380	\$2,823,018,000
(b) Bills bought in open market	17,134	211,799,756	36,916	130,461,000
2. (a) Currency: Bills received and				
$\operatorname{counted}$	56,865,721	602,138,057	51,589,738	519, 558, 319
(b) Coin received and counted	16,811,407	13,949,838	18,636,459	31,859,390
3. Checks handled*	53,729,000	8,777,048,000	43,338,000	8,055,574,000
4. Collection items handled	226,493	200,418,569	134,483	217,684,367
5. Transfers of funds handled	113,555	6,579,749,977	101,467	5,158,700,858
<ol> <li>United States Government cou- pons paid</li></ol>	6,730,825	43,548,370	8,621,582	52,481,038
issued, exchanged, and con- verted	2,150,615	763,487,732	6,406,707	1,375,896,081
to United States Treasury	1,530,163	458,030,222	4,725,864	992,320,043
(c) United States securities received from United States Treasury	241,194	554,139,450	330,716	416,363,000
8. Bank Examinations—Number made	3	223	:	216

\*Includes some duplications on account of items handled by both parent bank and branches. See Exhibit D in the Appendix for figures exclusive of such duplications.

#### **Earnings and Expenses**

During 1922 an average of 4.08 per cent was earned on total earning assets averaging \$113,966,248 in amount. In 1921, an average of 5.562 per cent was earned on total earning assets averaging \$162,-315,000. Gross earnings of the bank were accordingly less for 1922 than for 1921, amounting to \$4,821,202 in the former year as against \$9,184,413 in the latter.

The principal sources of gross earnings of the Federal Reserve Bank of San Francisco during 1922 and 1921, with an enumeration of the major classifications of operating expense, and detailed statement of the distribution of net income, are presented in the following table. A more detailed statement appears as Exhibit A in the Appendix.

Earnings	1922	1921
From rediscounts and advances to member banks	\$2,126,654	\$7,965,583
From bankers' and trade acceptances owned	712,385	825,577
From United States Government securities owned	1,811,317	236,876
From all other sources	170,846	156,377
Total Earnings	\$4,821,202	\$9,184,413

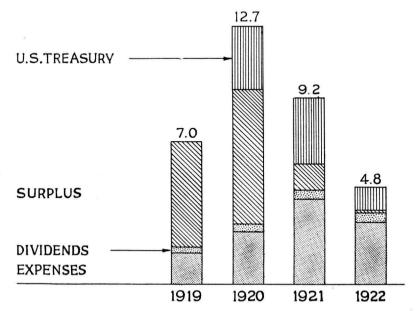
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#### **Deductions from Earnings**

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Salaries All other operating expenses Cost of Federal Reserve currency Reserves, depreciation, etc	$\$1,974,770\758,456\273,161\154,459$	$\begin{array}{c} \$2,075,651\ 1,167,588\ 573,725\ 446,949 \end{array}$
TOTAL DEDUCTIONS FROM EARNINGS	\$3,160,846	\$4,263,913
Net Income	\$1,660,356	\$4,920,500
Distribution of Net Income		
Dividends paid Added to surplus Paid United States Government as franchise tax	$\begin{array}{c} \$ & 448,306 \\ & 121,205 \\ & 1,090,845 \end{array}$	$\begin{array}{c} \$ & 435,361 \\ 1,254,824 \\ 3,230,315 \end{array}$
Total.	\$1,660,356	\$4,920,500

Distribution of net income, after payment of necessary operating expenses and a six per cent dividend on the paid in capital stock of the bank, is specified in the Federal Reserve Act in Section 7. Of these net earnings 10 per cent shall be paid into the surplus fund of the bank, and the entire balance goes to the United States as a franchise tax, to be used in two ways only, at the discretion of the Secretary of the Treasury; either to supplement the gold reserve held against outstanding United States notes, commonly called greenbacks, or applied to the reduction of the outstanding bonded indebtedness of the United States. The following diagram shows the amount and distribution of gross income of this bank for the years 1919-1922 inclusive.



Amount and Distribution of Gross Earnings of the Federal Reserve Bank of San Francisco [In Millions of Dollars]

#### **Clearings and Collections**

Member banks employed the facilities of this bank for collecting checks, notes and drafts, and for the transfer of funds to a greater

extent than ever before, as will appear by reference to items 3, 4, and 5 of the table on page 15. The total volume of these collections and clearings transactions rose from \$13,432,000,000 in 1921 to \$15,557,000,000 in 1922, an increase of 16 per cent. Comparison of total clearing operations during 1922 with preceding years is made in Exhibit D in the Appendix.

#### **Currency** Issues

Reference has previously been made, page 13, to the comparative stability in volume of circulation of Federal Reserve notes during the year. A noteworthy development of the year, however, was the retirement at the end of the year of Federal Reserve *Bank* notes of this bank, which were in circulation to the amount of \$4,751,000 on December 31, 1921. These notes were issued during the war, under the provisions of the Pittman Act of April 23, 1918, for the purpose of supplying currency of small denominations, chiefly \$1.00 and \$2.00, to replace silver certificates, when the latter were withdrawn from circulation to release for war purposes their backing of silver bullion. Federal Reserve Bank notes retired have in turn been replaced by silver certificates. The following table compares the volume of currency receipts and payments during 1922 with those of three previous years:

Year	<b>Total Receipts</b>	<b>Total Payments</b>
1922	\$536,450,000	\$493,307,000
1921	514,403,000	505,981,000
1920	378,750,000	498,819,000
1919	225,093,000	215,581,000

#### **Fiscal Agency Operations**

As Fiscal Agent of the United States government this bank has continued to perform duties similar to those first undertaken during the war. Its four principal duties in this connection have been:

- 1. Sale and redemption of Treasury Certificates of Indebtedness;
- 2. Sale of short-term Treasury Notes;
- 3. Exchange and conversion of government bonds and payments of coupons thereon;
- 4. Handling of government deposits and disbursements.

The volume of Treasury financing operations in this district during 1922, while large, was considerably smaller than in 1921, as will appear from the following table:

Issues of Certificates of Indebtedness and Treasury Notes: Number of subscriptions Amount	\$2	1922 2,312 228,535,000	\$ 1921 5,726 204,197,000
EXCHANGES AND CONVERSIONS OF LIBERTY BONDS: Number of pieces handled Amount delivered			3,859,432 475,490,000
WAR SAVINGS SECURITIES SOLD AND REDEEMED: Number of pieces Amount	\$	1,213,999 9,293,150	\$ 2,404,244 11,603,980

A recapitulation of the number and amount of these transactions during the year appears in Exhibit E in the Appendix. 18 ANNUAL REPORT OF FEDERAL RESERVE BANK OF SAN FRANCISCO

#### **Member Bank and Public Relations**

Changes in bank membership during the year 1922 have been as follows:

National and State Bank Membership in district, December 31, 1921	841
New national banks established during year	883
National banks absorbed by state banks	
State member banks absorbed by other state banks	
State member banks liquidated	
National banks absorbed by other national banks	
National banks liquidated	828
State member banks converted into or absorbed by national banks 7	
Total number of member banks in district, December <b>31</b> , <b>1922</b>	821

Detailed information as to the total number of banks in the district, by States, appears in Exhibit F in the Appendix.

In accordance with previous custom, independent examinations were made of all State banks in this district applying for membership in the Federal Reserve System during 1922. Reports of examinations of all member State banks, in the examination of which this bank did not participate, have been received from the several State Banking Departments in the district. Cordial co-operation has continued between the examiners of the national and state banking departments and those of the Federal Reserve Bank. A summary of examinations made by this bank during 1920, 1921, and 1922 follows:

	1922	1921	1920
Independent examinations Examinations made jointly with national or state banking	98	98	79
departments	125	118	74
TOTAL EXAMINATIONS MADE	223	216	153

Circulation of the monthly report on agricultural and business conditions in the Twelfth Federal Reserve District increased from 8,025 in December, 1921, to 13,900 in December, 1922.

Two special reports were published during the year:

- 1. Copper Mining Industry in the Twelfth Federal Reserve District—March 1st.
- 2. Lemon Industry in the State of California-September 1st.

#### **Bank Organization and Personnel**

The annual election of directors of this bank on December 5th resulted in the re-election, each for a term of three years beginning January 1, 1923, of Mr. C. K. McIntosh of San Francisco, California, as Class A director by the member banks in Group One (those having combined capital and surplus of \$600,000 or more), and of Mr. Elmer H. Cox of Madera, California, as Class B director, by the member banks in Group Three (those having combined capital and surplus of less than \$125,000). The Federal Reserve Board reappointed Mr. William Sproule, President of the Southern Pacific Railroad Company, a Class C director for a term of three years beginning January 1, 1923, and redesignated Mr. John Perrin, Chairman of the Board and Federal Reserve Agent for the year 1923.

Changes in the official staff of the bank during 1922 were few. On March 7, 1922, Mr. H. S. House tendered his resignation as Auditor Digitized for FRASER http://fraser.stlouisfed.org/ Federal Reserve Bank of St. Louis to accept appointment as Assistant Cashier at Head Office, and on April 5, 1922, he resigned his connection with this bank to become Auditor of the Philippine National Bank, Manila, P. I. Mr. F. H. Holman, formerly Assistant Cashier at Head Office, was appointed Auditor to succeed Mr. House.

The number of officers at Spokane Branch was reduced from four to three by the transfer of Mr. S. A. MacEachron, Acting Assistant Cashier of Spokane Branch, to San Francisco, where he became Acting Assistant Cashier at Head Office.

There was also a reduction in the number of assistant auditors at Head Office due to the resignation of Mr. J. E. Beale to accept employment with the Bank of Italy. Following is a comparative summary of the number of officers and of employees in the principal departments of the bank, with corresponding aggregate salaries paid, on December 30, 1922, and December 31, 1921. Figures are for Head Office and branches combined:

	Officers and Employees			
	Nun	nber	Sala	ries
	1922	1921	1922	1921
Chairman and Federal Reserve Agent.	1	1	\$ 24,000	\$ 24,000
Governor	1	1	24,000	24,000
Other Officers	41	43	214,200	215,320
Banking Department.	855	1013	1,260,680	1,505,680
Federal Reserve Agent's Department.	29	34	74,440	74,780
Auditing Department	36	50	61,380	82,260
Fiscal Agency Department	162	125	259,680	194,100
Total	1125	1267	\$1,918,380	\$2,120,140

#### Bank Quarters and New Building

The bank occupies the six-story building, 73x104 feet, which remains on the site of the bank's new building, the block, 119 feet six inches, by 275 feet, bounded by Sansome, Sacramento, Battery, and Commercial streets. It also occupies the former Sub-Treasury building on Pine and Sansome Streets, and rents quarters on the second, third, and fourth floors, and in part of the basement of the building at 440 Sansome Street (approximately 20,160 square feet of floor space). The branches occupy rented quarters.

Construction of that part—approximately 78 per cent of the whole of the new bank building in San Francisco, which is to be erected before the present quarters are evacuated and razed, will be completed during the autumn of 1923. On December 31, 1922, the vault doors were being installed, and the granite walls of the building had been completed to such a height that contracts for the interior work in nearly all departments could be let, and work upon them begun. An eight-story structure is now in course of building. The foundation and steel work of the building are designed to accommodate an ultimate structure of thirteen stories, should additional space be required in the future growth of the bank.

ANNUAL REPORT OF FEDERAL RESERVE BANK OF SAN FRANCISCO

#### **Exhibit** A

20

## EARNINGS AND EXPENSES FEDERAL RESERVE BANK OF SAN FRANCISCO

	1		
	1922	. 1921	1920
Earnings			
Discounted bills	\$9 196 654	@7 065 509	00 050 CC4
	\$2,126,654	\$7,965,583	\$8,259,664
Purchased bills	712,385	825,577	3,890,556
United States securities	1,811,317	236,876	322,787
Transfers—net earnings	125		87,707
Deficient reserve penalties	48,957	130,254	130,157
Miscellaneous	121,764	26,123	15,797
Wiscenaneous	121,704	20,120	15,797
Total Earnings	\$4,821,202	\$9,184,413	\$12,706,668
Current Expenses			
Salaries			
Bank officers	\$ 235,695	\$ 225,480	\$ 188,017
Clerical staff	1,543,561	1,687,043	
Special officers and watchmen			1,018,812
	81,750	74,174	33,150
All other	113,764	88,954	38,691
Governors' conferences	1,221	1,407	1,272
Federal Reserve Agents' conferences	1,116	1,929	1,683
Federal Advisory Council	1,483	2,312	1,417
Directors' meetings	11,386	12,413	11,099
*Traveling expenses	38,319	35,115	32,193
Assessments for Federal Reserve Board			
expenses	51,003	52,375	45,964
Legal fees	3,974	6,509	4,545
Insurance (life, fidelity, casualty, work-	-,•	5,555	_,
men's compensation, and general lia-			
	97 705	00 700	90 107
bility)	37,725	66,733	36,197
Banking House	N 101		
Taxes and fire insurance	5,481	6,773)	
Light, heat, and power	5,346	7,488	
Repairs and alterations	947	25,497	
All other	384		108,927
Rent, including light, heat, and power;	001	•••••	100,021
	07 405	197 700	
and minor alterations	97,465	137,766	
Fire insurance—Furniture and equipment	2,014	2,263	Normalitade addression
<b>†</b> Furniture and equipment		155,031	202,751
Printing and stationery (including office			
and other supplies)	127,571	205,095	178,489
Telephone	15,775	16,915	10,415
	88,034	100,108	70,615
Telegraph			10,013
Security shipments	15,696	13,008	
Currency and coin shipments	50,320	60,262	130,105
Postage and expressage (other than on		ſ	150,105
money and security shipments)	99,837	101,666)	
Federal Reserve Currency			
	220 405	100 700	010 200
Original cost, including shipping charges	230,465	498,762	219,398
Cost of redemption, including shipping			
charges	42,696	74,963	40,600
Taxes on Federal Reserve Bank note cir-			
culation	15,000	43,485	46,283
	88,359	113,438	81,963
All other expenses	00,009	110,400	01,900
Total Current Expenses	\$3,006,387	\$3,816,964	\$2,502,586
Current Net Earnings	\$1,814,815	\$5,367,449	\$10,204,082
		and the second provide the	

\*Other than those connected with governors' and agents' conferences and meet-ings of directors and of the advisory council. Digitized for #Charged to Profit and Loss in 1922 and to Current Expenses prior to that year.

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Federal Reserve Bank of St. Louis

#### Exhibit A

## EARNINGS AND EXPENSES FEDERAL RESERVE BANK OF SAN FRANCISCO (Continued)

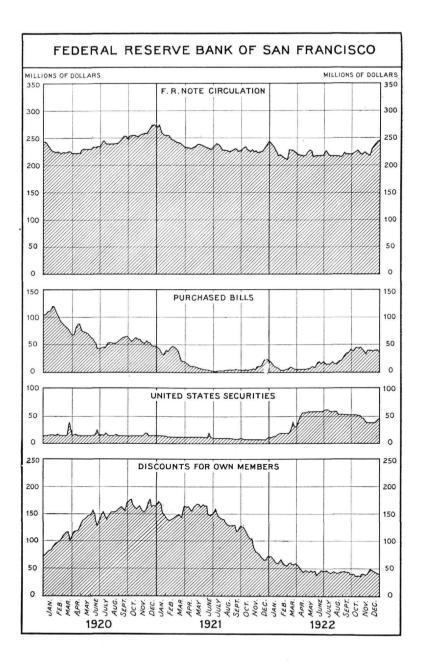
	1922	1921	1920
Profit and Loss Account Earnings	* \$4,821,202 3,006,387	$\$9,184,413\ 3,816,964$	\$12,706,668 2,502,586
Current Net Earnings	\$1,814,815	\$5,367,449	\$10,204,082
Additions to Current Net Earnings Amounts deducted from reserve for de- preciation on United States bonds Assessment account expenses Federal Reserve Board previously charged to	\$ 4,395	\$ 78,876	
Profit and Loss	1,814	1,497	\$ 45,964 417
Total Additions	\$ 6,209	\$ 80,373	\$ 46,381
Deductions from Current Net Earnings Depreciation allowances on bank premises	\$ 36,405 72,000  36,003 16,260	\$ 16,512 500,000  10,810	\$ 123,570  12,658  5,412
Total Deductions.	\$ 160,668	\$ 527,322	\$ 141,640
Net deductions from Current Net Earn- ings	\$ 154,459	\$ 446,949	\$ 95,259
Net Earnings Available for Dividends Surplus, and Franchise Tax	\$1,660,356	\$4,920,500	\$10,108,823
Dividends paid. Transferred to surplus account Franchise tax paid United States Govern-	\$ 448,306 121,205		\$ 384,713 6,654,855
ment.	1,090,845	3,230,315	3,069,255

In addition to franchise tax for 1922 of \$1,090,845, the Bank charged its surplus account and paid the United States Government \$306,925 as an additional franchise tax for 1921.

## MOVEMENT OF PRINCIPAL ASSET AND LIABILITY ITEMS DURING 1922 FEDERAL RESERVE BANK OF SAN FRANCISCO

	Total	Bills Dis	COUNTED FOR BANKS	R MEMBER	Bills	United	Total	Member		Federal	Reserve
Date	earning assets (2+5+6)	Total	Bills se- cured by U.S. Gov't. obligations	Other bills dis- counted	bought in open market	States securities	cash reserves	banks' reserve deposits	Total deposits	Reserve notes in cir- culation	per- centages
	1	2	3 .	4	5	6	7	8	9	10	11
1922 Jan. 25 Feb. 21 Mar. 29 Apr. 26 May 31 June 28 July 26 Aug. 30 Sept. 27 Oct. 25	85,520 78,642 96,616 110,522 115,738 122,595 120,507 119,872 132,835 131,288	$\begin{array}{c} 60,094\\ 55,241\\ 58,943\\ 47,641\\ 46,307\\ 45,038\\ 45,038\\ 43,904\\ 39,931\\ 35,718 \end{array}$	$17,697 \\19,468 \\17,836 \\9,346 \\8,921 \\6,749 \\11,007 \\10,970 \\9,774 \\9,726$	$\begin{array}{r} 42,397\\35,773\\41,107\\38,295\\37,386\\38,289\\34,027\\32,934\\30,157\\25,992\end{array}$	$7,598 \\ 4,891 \\ 6,483 \\ 5,872 \\ 9,422 \\ 16,953 \\ 17,497 \\ 21,991 \\ 40,928 \\ 44,163$	$\begin{array}{c} 17,828\\ 18,510\\ 31,190\\ 57,009\\ 60,009\\ 60,604\\ 57,976\\ 53,977\\ 51,976\\ 51,407\end{array}$	$\begin{array}{c} 283,398\\ 281,668\\ 289,460\\ 270,557\\ 259,176\\ 248,630\\ 251,779\\ 249,139\\ 241,863\\ 240,208\end{array}$	$\begin{array}{c} 119,019\\ 117,586\\ 116,894\\ 122,687\\ 116,553\\ 123,461\\ 124,453\\ 128,023\\ 130,847\\ 131,223\\ \end{array}$	$\begin{array}{c} 131,996\\ 132,103\\ 145,955\\ 145,694\\ 136,681\\ 139,816\\ 139,754\\ 138,778\\ 138,778\\ 138,880\\ 136,470\end{array}$	$\begin{array}{c} 219,201\\ 212,299\\ 221,560\\ 217,742\\ 216,002\\ 217,104\\ 216,648\\ 215,325\\ 219,861\\ 221,351\end{array}$	$\begin{array}{c} 80.7\\ 81.8\\ 78.8\\ 74.4\\ 73.5\\ 69.7\\ 70.6\\ 70.4\\ 67.4\\ 67.1\end{array}$
Nov. 29 Dec. 27	$126,239 \\ 124,679$	$49,133 \\ 40,278$	$\begin{array}{c} 20,716 \\ 11,557 \end{array}$	$28,417 \\ 28,721$	$   \begin{array}{r}     40,304 \\     38,302   \end{array} $	$36,802 \\ 46,099$	250,797 256,353	$133,523 \\ 134,367$	$140,201 \\ 139,516$	$219,457 \\ 244,596$	$\begin{array}{c} 69.7 \\ 66.7 \end{array}$

[Amounts in thousands of dollars]



## VOLUME OF BILLS DISCOUNTED FOR MEMBER BANKS IN EACH STATE OF DISTRICT FEDERAL RESERVE BANK OF SAN FRANCISCO

Month	Arizona*	Uтан	Nevada	Calif- ornia	Oregon	Ідано	Wash- ington	Total	Number of member banks accommodated during the month
January. February. March. April. June. June. July. August. September. October. November. December.	$1,029 \\ 1,159 \\ 1,025$	$\begin{array}{c} 10,779\\ 6,558\\ 9,852\\ 7,236\\ 5,215\\ 5,071\\ 6,358\\ 4,420\\ 4,479\\ 3,175\\ 2,596\\ 2,927 \end{array}$	$\begin{array}{c} 10 \\ 20 \\ 10 \\ 35 \\ 25 \\ \cdots \\ \cdots \\ 143 \\ 20 \\ \end{array}$	$\begin{array}{c} 115,736\\ 101,713\\ 135,168\\ 51,018\\ 74,090\\ 57,099\\ 70,824\\ 79,379\\ 90,136\\ 109,432\\ 102,247\\ 120,370\\ \end{array}$	$\begin{array}{c} 7,871\\ 5,583\\ 5,289\\ 3,604\\ 4,342\\ 3,762\\ 4,205\\ 4,957\\ 6,448\\ 3,026\\ 5,006\\ 5,294 \end{array}$	$\begin{array}{c} 21,476\\ 17,802\\ 19,666\\ 17,678\\ 19,299\\ 19,377\\ 16,953\\ 19,120\\ 16,993\\ 16,229\\ 13,838\\ 12,645\end{array}$	$\begin{array}{c} 6,636\\ 5,232\\ 3,594\\ 3,490\\ 5,246\\ 6,298\\ 6,384\\ 5,487\\ 6,044\\ 7,964\\ 10,635\\ 8,264\\ \end{array}$	$\begin{array}{c} 164,122\\ 138,668\\ 175,592\\ 84,090\\ 109,376\\ 92,632\\ 105,748\\ 114,386\\ 124,984\\ 140,522\\ 134,902\\ 150,278\\ \end{array}$	$egin{array}{c} 366\\ 341\\ 332\\ 325\\ 339\\ 339\\ 340\\ 335\\ 301\\ 272\\ 266\\ 269 \end{array}$
Total, 1922 1921 1920	$13,422 \\ 27,235 \\ 16,790$	$\begin{array}{c} 68,666\ 263,152\ 295,679 \end{array}$	$263 \\ 2,238 \\ 1,946$	1,107,212 1,923,647 1,911,319	$\begin{array}{c} 59,387\\ 144,946\\ 214,358\end{array}$	211,076 227,461 186,543	75,274 234,339 339,012	$\substack{1,535,300\\2,823,018\\2,965,647}$	

[Amounts in thousands of dollars]

Digitized for FRAEightes in this column relate only to that part of the state located in this district.

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Federal Reserve Bank of St. Louis

Exhibit D

# OPERATIONS OF FEDERAL RESERVE CLEARING SYSTEM FEDERAL RESERVE BANK OF SAN FRANCISCO

(Figures include cash items only) [Numbers in thousands; amounts in thousands of dollars]

Year	Items drawn on banks in own district				Items drawn on Treasurer of United States		Total*	
	Number	Amount	Number	Amount	Number	Amount	Number	Amount
1922	46,562	6,746,301	2,378	400,542	2,301	1,294,631	51,241	8,441,474
1921	37,089	5,871,998	1,928	407,164	2,106	1,319,864	41,123	7,599,026
1920	25,452	5,819,656	1,205	573,429	1,523	1,726,996	28,180	8,120,081
1919	13,153	3,712,130	377	496,239	1,496	2,549,565	15,026	6,757,934

\*Exclusive of duplications on account of items handled by both parent bank and branch.

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## Exhibit E

# FISCAL AGENCY OPERATIONS FEDERAL RESERVE BANK OF SAN FRANCISCO

#### **Issues of Certificates of Indebtedness**

Year	No. of Issues		ANK RIPTIONS	CO.0701-594575	Other RIPTIONS	Subsc	otal riptions Issues	Total Allotment*
		No.	Amount*	No.	Amount*	No.	Amount*	
$1922 \\ 1921$	$\frac{7}{16}$	$469 \\ 2,899$	85,488 165,589	94 1,909	$1,305 \\ 11,196$	$563 \\ 4,808$	$86,793 \\ 176,785$	$86,793 \\ 176,785$
1920	18	3,937	242,008	1,978	19,561	5,915	261,569	261,569

#### **Issues of Treasury Notes**

Year	No. of Issues				Other RIPTIONS	SUBSC	otal riptions Issues	Total Allotment*
		No.	Amount*	No.	Amount*	No.	Amount*	
1922 $1921$	$\frac{5}{2}$	$\substack{1,181\\482}$	$137,\!611 \\ 24,\!421$	$\begin{array}{c} 568 \\ 436 \end{array}$	4,131 2,991	$1,749 \\ 918$	$141,742 \\ 27,412$	$\frac{141,742}{27,412}$

#### **Exchanges and Conversions of Liberty Bonds**

	1922	1921
Number of Pieces Received.           Number of Pieces Delivered.           Amount Delivered.	$285,\!642$	2,391,289 1,468,143 \$475,490,900

#### War Savings Securities

	1922	1921		
Sold—Number of Pieces	4,236	106,521		
Amount	\$ 1,148,925	\$ 218,730		
REDEEMED—Number of Pieces	1,209,763	2,297,723		
Amount	\$ 8,144,233	\$11,385,250		

\*In thousands of dollars.

## Exhibit F

## NATIONAL AND STATE BANK MEMBERSHIP BY STATES\*

#### TWELFTH FEDERAL RESERVE DISTRICT

State	NATIONAL BANKS				State Member Banks			ALL MEMBER BANKS NATIONAL AND STATE				Non-Member State Banks Eligible for Mem- bership		
	December 29, 1922		December 31, 1921		December 29,1922		December 31, 1921		December 29, 1922		December 31, 1921		June 30, 1922	
	No.	Capital and Surplus	No.	Capital and Surplus	No.	Capital and Surplus	No.	Capital and Surplus	No.	Capital and Surplus	No.	Capital and Surplus	No.	Capital and Surplus
Arizona California Idaho. Nevada Oregon Utah Washington	$14 \\ 278 \\ 79 \\ 11 \\ 98 \\ 22 \\ 112$	\$ 1,643,000 101,507,860 7,450,500 2,057,500 18,280,347 5,638,800 23,683,650	$     \begin{array}{r}       13 \\       301 \\       76 \\       11 \\       96 \\       28 \\       97 \\       97 \\       \end{array} $	\$ 1,665,000 101,773,400 7,304,100 2,021,300 17,199,658 6,913,400 22,773,200	$2 \\ 45 \\ 38 \\ 0 \\ 37 \\ 33 \\ 52$	\$ 1,030,000 72,929,025 2,681,947 -0- 5,279,750 5,741,005 5,636,067	$2 \\ 51 \\ 43 \\ 0 \\ 34 \\ 36 \\ 53$	\$ 629,500 60,876,755 3,177,500 -0- 4,898,250 5,808,266 5,556,250	$16 \\ 323 \\ 117 \\ 11 \\ 135 \\ 55 \\ 164$	\$ 2,673,000 174,436,885 10,132,447 2,057,500 23,560,097 11,379,805 29,319,717	$15 \\ 352 \\ 119 \\ 11 \\ 130 \\ 64 \\ 150$	$\begin{array}{c} \$ & 2,294,500 \\ 162,650,155 \\ 10,481,600 \\ 2,021,300 \\ 22,097,908 \\ 12,721,666 \\ 28,329,450 \end{array}$	$28 \\ 322 \\ 32 \\ 22 \\ 64 \\ 46 \\ 93$	\$ 3,332,000 65,408,000 1,664,000 2,251,000 5,383,000 5,001,000 6,635,000
Totals	614	\$160,261,657	622	\$159,650,058	207	\$93,297,794	219	\$80,946,521	821	\$253,559,451	841	\$240,596,579	607	\$89,674,000
NATIONAL BANK MEMBERS           Total number National Banks, December 31, 1921							State Banks a	dmitte	STATE BAN bank members, I d to membership resuming busine	Decemb durin	per 31, 1921 g 1922		7	
National Banks leaving system through:     656       (a) Failure						State bank members leaving system through:       5         (a) Failure								
Total number National Banks, December 29, 1922								Total number State bank members, December 29, 1922 20						

\*Does not include banks which for various reasons — suspension, liquidation or absorption by other banks — were on December 29, 1922, no longer going institutions, although stock in Federal Reserve Bank which they held while active members had not yet been surrendered.

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# ANNUAL REPORT $\mathbf{OF}$ FEDERAL RESERVE BANK OF SAN FRANCISCO

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# PHYSICAL VOLUME OF PRODUCTION AND FARM VALUE OF FIFTEEN PRINCIPAL CROPS OF THE TWELFTH FEDERAL RESERVE DISTRICT

1919 - 1922

(United States Department of Agriculture Estimates)

Сгор	Unit of	1919			1920	19	21	1922		
	Volume	Volume	Volume Value		Value	Volume	Value	Volume	Value	
Wheat.       Barley.         Oats.       Corn.         Hay.       Beans.         Beans.       Beans.         Potatoes.       Cotton.         Sugar Beets.       Hops.         Apples.       Peaches.         Pears.       Oranges.	Bushels Bushels Bushels Bushels Bushels Bushels Bales Tons Pounds Boxes Bushels Bushels Bushels	$\begin{array}{c} 105,796,000\\ 34,487,000\\ 29,363,000\\ 11,462,000\\ 13,934,000\\ 9,300,000\\ 7,044,000\\ 28,802,000\\ 116,000\\ 2,092,000\\ 24,280,000\\ 32,307,000\\ 32,307,000\\ 32,307,000\\ 8,543,000\\ 15,528,000\\ \end{array}$	\$222,372,000 48,594,000 27,747,000 20,079,000 274,493,000 24,831,000 24,831,000 27,324,000 23,529,000 18,872,000 34,075,000 14,956,000 42,702,000	$\begin{array}{c} 105,307,000\\ 38,703,000\\ 35,482,000\\ 11,774,000\\ 14,814,000\\ 8,262,000\\ 3,332,000\\ 35,629,000\\ 178,000\\ 2,839,000\\ 33,330,000\\ 26,274,000\\ 16,022,000\\ 6,142,000\\ 21,600,000\\ \end{array}$	145,329,000 38,268,000 25,217,000 14,620,000 244,006,000 9,997,000 36,429,000 26,746,000 36,340,000 11,666,000 26,489,000 26,489,000 29,912,000 14,229,000 47,088,000	$\begin{array}{c} 126,548,000\\ 39,295,000\\ 34,343,000\\ 11,806,000\\ 16,115,000\\ 7,290,000\\ 3,902,000\\ 3,902,000\\ 37,637,000\\ 2,497,000\\ 29,340,000\\ 29,340,000\\ 38,646,000\\ 14,758,000\\ 6,271,000\\ 13,000,000\\ \end{array}$	106,412,000 21,729,000 13,682,000 9,256,000 149,214,000 8,384,000 11,005,000 38,229,000 9,018,000 16,287,000 7,080,000 18,679,000 9,884,000 36,400,000	$\begin{array}{c} 99,277,000\\ 45,358,000\\ 30,126,000\\ 13,148,000\\ 15,456,000\\ 8,260,000\\ 5,166,000\\ 46,307,000\\ 127,000\\ 1,578,000\\ 1,578,000\\ 25,910,000\\ 32,241,000\\ 20,188,000\\ 8,365,000\\ 16,500,000\end{array}$	\$101,754,00 29,265,00 16,695,00 12,725,00 202,011,00 9,086,00 21,901,00 17,350,00 9,760,00 2,200,00 31,084,00 31,536,00 10,557,00 42,075,00	

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Federal Reserve Bank of St. Louis

# Map of the

# Twelfth Federal Reserve District

Showing Territories of Head Office and Branches

of the

# Federal Reserve Bank of San Francisco

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The Twelfth Federal Reserve District includes the States of Arizona (excepting the five southeastern counties), California, Idaho, Nevada, Oregon, Utah, and Washington

