

C O P Y

**FEDERAL RESERVE BANK  
OF DALLAS**

January 19, 1933.

To the Member Bank Addressed:

In returning to the daily operations of the bank following the conclusion of the hearing by our Board last Saturday, it seems to me not inappropriate to make some observations with respect to the result of the review that was undertaken.

A distinct benefit which has accrued from it, in my judgment, is the additional knowledge gained by the bankers in attendance of the policies and principles of the Federal Reserve System, as well as the limitations and statutory restrictions under which its officers labor. It is my feeling that the bankers who were here left Dallas with an increased understanding of the true mission and function of a Federal Reserve Bank, a circumstance which will redound to this bank's welfare long after the details of the hearing are forgotten.

An even greater advantage which has come from the occasion than that outlined in the foregoing paragraph, is the stimulation which my associates and I have received to bring about closer cooperation and a better understanding between this bank and its members. While I have never consciously, by word or act, given offense to an officer of any member bank, it nevertheless now seems manifest that in my zeal to fairly and honestly administer the trust committed to my hands, and my desire to promote better banking in the district, occasionally my motives may have been misunderstood and my statements wrongly interpreted.

It is also equally apparent that the officers of this bank, notwithstanding the excellence of their intentions, have at times taken too much for granted and failed to make clear to member banks the circumstances and requirements which impelled them to take certain actions.

The hearing just ended has fully justified its cost in the incentive which it has given us to strive to make transactions with this institution easier and simpler and the inspiration which it has afforded us to function in even a greater degree in the interest of our member banks whose funds constitute the basis of our operations.

All of us are grateful for the personal sacrifices the representatives of member banks made who attended one or both of the sessions. Their presence here not only indicated their interest in the subject matter but also gave evidence of a deep concern in the welfare of the Federal Reserve Bank of Dallas and the district.

Respectfully,  
LYNN P. Calley  
Governor.