

✓ = Chairman

2 Directors - Occupation Just Prior To System Service

| | Agric | Mfg. | Transp. Comm. Pub. Util. | Trade Comm. | Finance Ins. R.E. | Banking | Acad. | Pub. Adm. | Prof. | None | Info Not Avail. | | Agric. | Mfg. | Transp. Comm. Pub. Util. | Trade Comm. | Finance Ins. R.E. | Banking | Acad. | Pub. Adm. | Prof. | None | Info Not Avail. | |
|-----------------------|-------|------|-----------------------------|----------------|----------------------|---------|-------|--------------|-------|------|--------------------|-----------------------------|--------|------|-----------------------------|----------------|----------------------|---------|-------|--------------|-------|------|--------------------|---|
| <u>New York</u> | | | | | | | | | | | | <u>Philadelphia (cont.)</u> | | | | | | | | | | | | |
| ✓ Calkins, Robert D. | | | | | | | ✓ | | | | | Supplee, Henderson | ✓ | | | | | | | | | | | |
| ✓ Case, James Herbert | | | | | | ✓ | | | | | | Thompson, Henry B. | ✓ | | | | | | | | | | | |
| ✓ Crane, Jay Everett | | ✓ | | | | | | | | | | ✓ Whittier, Warren F. | ✓ | | | | | | | | | | | |
| Day, Edmund E. | | | | | | | ✓ | | | | | Williams, Alfred H. | | | | | | | | ✓ | | | | |
| ✓ Jay, Pierre | | | | | | ✓ | | | | | | 20 | 1 | 5 | 1 | | | | 1 | 4 | 3 | 1 | | 4 |
| ✓ McQuarrah, Gates W. | | | | | | ✓ | | | | | | <u>Richmond</u> | | | | | | | | | | | | |
| Myers, William I. | | | | | | | ✓ | | | | | Bruce, Howard | | | ✓ | | | | | | | | | |
| Paterson, Robert P. | | | | | | | | | ✓ | | | Decker, Alonzo Jr. | | ✓ | | | | | | | | | | |
| Paul, Randolph E. | | | | | | | | | | | ✓ | ✓ Delano, Frederick R. | | | ✓ | | | | | | | | | |
| Peabody, George F. | | | | | | ✓ | | | | | | Governor, M. F. H. | | | | | | | | | | | | ✓ |
| ✓ Runk, Beardsley | | | | ✓ | | | | | | | | ✓ Hardy, Caldwell | | | | | | | | ✓ | | | | |
| Saunders, William L. | | | | ✓ | | | | | | | | ✓ Hoxton, William W. | | | | ✓ | | | | | | | | |
| Schneider, Franz | ✓ | | | | | | | | | | | ✓ Ingle, William | | | | | | | | ✓ | | | | |
| Starek, Charles E. | | | | | | | | ✓ | | | | ✓ Lassiter, Robert | | ✓ | | | | | | | | | | |
| ✓ Stevens, Robert T. | | ✓ | | | | | | | | | | ✓ McCormick, Chas. P. | | | | ✓ | | | | | | | | |
| Woolley, Clarence M. | | ✓ | | | | | | | | | | Moncure, James A. | | | | ✓ | | | | | | | | |
| ✓ Young, Owen D. | | | ✓ | | | | | | | | | Sherwood, Donald | | ✓ | | | | | | | | | | |
| ✓ Young, Philip | 1 | 3 | 1 | 2 | | 4 | 4 | 1 | 1 | | 1 | Stettinius, Edw. R. Jr. | | | | | | | | ✓ | | | | |
| <u>Philadelphia</u> | | | | | | | | | | | | ✓ Woodward, John B. Jr. | ✓ | | | | | | | | | | | |
| ✓ Austin, Richard L. | | | | | | ✓ | | | | | | ✓ Wyser, William G. | ✓ | 1 | 4 | 2 | 2 | 1 | 2 | | 1 | | | 1 |
| Balderston, C. Canby | | | | | | | ✓ | | | | | | | 6 | 2 | 2 | 1 | | | | | | | |
| Biddle, Francis | | | | | | | | | ✓ | | | | | | | | | | | | | | | |
| Brodhead, Joseph D. | | | | | | | | ✓ | | | | | | | | | | | | | | | | |
| Cannon, Harry L. | | | | | | | | | | | ✓ | | | | | | | | | | | | | |
| Chandler, Lester V. | | | | | | | ✓ | | | | | | | | | | | | | | | | | |
| Harrison, Charles C. | | | | | | | | | | | ✓ | | | | | | | | | | | | | |
| Johnson, Alba B. | | | | | | | | | | | ✓ | | | | | | | | | | | | | |
| La Monte, George M. | | | | | | | | | | | ✓ | | | | | | | | | | | | | |
| ✓ McCabe, Thomas B. | | ✓ | | | | | | | | | | | | | | | | | | | | | | |
| McCormick, Vance C. | | | | | | | | ✓ | | | | | | | | | | | | | | | | |
| ✓ Meinel, William T. | | ✓ | | | | | | | | | | | | | | | | | | | | | | |
| Norris, George W. | | | | | | | | ✓ | | | | | | | | | | | | | | | | |
| Riefler, Winfield W. | | | | | | | ✓ | | | | | | | | | | | | | | | | | |
| Sharpley, Philip T. | | ✓ | | | | | | | | | | | | | | | | | | | | | | |
| ✓ Stern, Julius D. | | | ✓ | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | 5 | 7 | 4 | 2 | | | | | | | | | | | | | | |

