

DIARIES

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Keeps saying he would be delighted but that the President raises these difficulties. 193

Cites other commissions but C.S.H. points out Board has a cabinet officer on it. 194

C.S.H. says Board would never have accepted appointment if they had known their status would be below Assistant secretaries and even below Secretaries of Legations. 194

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Cooke says Board outranks all commissions and also Assistant Secretaries. 186

Cooke says Governor should follow Solicitor General and should outrank Rear Admirals. 186

Rules that Board is below Assistant Secretaries. 192

Philipps shows C.S.H. a list:

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C.S.H. makes compromise suggestion to Philipps:

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Philipps says will agree and so write President. 192

C.S.H. says to take no action until he consults

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Federal Reserve Board appoints Delano and Miller to confer with Philipps. 194

Philipps tells C.S.H. that Dr. Miller was very bitter. 194

C.S.H. tells Philipps the members of the Board are big men and that it is wrong to humiliate them. 194

Philipps says President has already decided the matter.

195

Philipps says Board must be satisfied and he will write President to give them a status above Assistant Secretaries. 195

C.S.H. hears nothing more from Philipps, but later asked Cooke to arrange seats for a dinner and he put Gov. Harding above Assistant Secretary Malburn. 195

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C.S.H. explains situation to, who sympathizes with Board and says will ask President to tell Philipps to take no action without consulting him.

189

C.S.H. tells Tumulty that Philipps, in his list, had dropped him down 8 or 10 numbers. 7 is bureaus.

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McAdoo is worried because if Board is given a higher status than Assistant Secretaries, clearly Williams would have no such status. 187

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examination of foreign manufacturers books, in crockery 85

C.S.H. dines with. 95

See - Mexico

Reserves

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Rice, W.G.

C.S.H. suggests to Lane the name of, for Minister to Holland 4

Richardson, Mrs.

C.S.H. lunches with. 92

Richford -Vermont

See - Canadian Pacific Ry. Co.

Riggs Bank

McAdoo tells Glover if any more attacks on him will withdraw
Government deposits from. 73

McAdoo says will make no tax deposits in, because of unjust
attacks of Ailes and Glover on him and Williams.

123, 124

C.S.H. protests at this. 124

McAdoo says Ailes is a scoundrel. 124

Clerk, at Ailes request, prepares a statement showing tax
deposits in D.C. Does not, however, give it to Ailes. 123

Williams wants clerk discharged. 123

McAdoo orders letter prepared stating that he will deposit
4 millions to be apportioned according to his own
judgment. 125, 126.

C.S.H. satisfied that Sec. M. is guided by personal
vindictiveness towards Ailes and Glover. 125

C.S.H. seriously considers resigning. 125

McAdoo asks C.S.H. to prepare an apportionment of 4 millions
but to give nothing to. 126

C.S.H. suggests to McAdoo to make his own apportionment. 126

C.S.H. tells McAdoo he does not approve discrimination against
126

McAdoo says he fully appreciates that C.S.H. disapproves
and that he (C.S.H.) takes no responsibility for such
action. 126, 127.

McAdoo asks C.S.H. to prepare an apportionment with Williams 127

Riggs Bank (Cont.)

C.S.H. confers with Williams. 127

C.S.H. tells Williams that to apportion 4 millions and then give nothing to, would prove discrimination. 127

Williams says Sec. McAdoo would openly say his intent was to discriminate. 127

Williams changes mind and asks C.S.H. to apportion in such way as to conceal discrimination. 128

Williams asks Sands, of Com. National Bank to call on C.S.H. 128

Sands says, will suffer if given no tax deposits, but not as much as other banks as it loaned little or nothing on commercial paper. 128

Sands said, however, would have to borrow to keep up their legal reserves. 128

C.S.H. tells Huddleston to draw up apportionment on basis of deposits. 128

C.S.H. refuses to sign letter which was prepared, as it was on Sec. McAdoo's sole responsibility. 128

C.S.H. simply checked it. 128, 129.

McAdoo, after signing letter told Kiley to hold it until after Cabinet meeting. 129

McAdoo sends out apportionment letters. 130

Glover writes asking for explanation of discrimination. C.S.H. sends letter to McAdoo. 130

McAdoo says Williams will prepare a statement to show that, did not need any tax deposits. 130, 131.

Flather calls on C.S.H. who informed him of McAdoo's decision. 130

Flather says, pays 1/5th of the taxes and will be severely injured. 130

C.S.H. tells him to see Sec. M. who personally ordered the apportionment. 130

McAdoo formerly proclaimed discrimination; now wishes to conceal it. 131

McAdoo said, has established espionage in Treasury through loan to Treasury officials and employees whose names he knows. 131

Says he will dismiss them if they do not pay up their loans. 131

McAdoo tells C.S.H. he has consulted President Wilson about this whole matter. 131

Williams prepares memorandum to show that business men will not suffer because of discrimination against. 139

Riggs bank made no such claim. It claimed the bank would suffer. 139

Riggs, Jane

C.S.H. dines with. 87

Riley, T. P.

Urges C.S.H. for collector. 8

C.S.H. indorses, for U.S. District Attorney. 19

Rodgers, Col.

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Discriminating duty.

Letter to State Department as to. 74

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For National banks. 13

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Schaff, Gen.

C.S.H. lunches with. 1

Schiff, Jacob

Opposes Warburg plan of guaranty by Federal Reserve Banks
of 100 millions in gold for finance bills to pay our
indebtedness to Great Britain. 175

Sealing of merchandise

Black Rock, Buffalo. 19, 20.

Sealing of cars through Canada. 17

Secretary of Treasury.

See - McAdoo

Segregation

Mayor Curley protests against in Bureau of Engraving and
printing. 94

C.S.H. finds that charge is true. 94

Williams ordered it. 94

Ralph squarely raises the issue by a letter to C.S.H.
99, 102 (copy)

C.S.H. prepares a letter accepting the issue and
forbidding. 100, 102 (copy)

Cooksey and Newton approve letter. 100

C.S.H. sends prepared letter to McAdoo. 100, 102

McAdoo much distressed. Says letter will cause trouble
in south. 101

C.S.H. says Ralph has dared you. 101

C.S.H. says may become great political issue. 101

Ralph never mentioned sending letter to C.S.H. although
saw C.S.H. several times. 102

Segregation (Continued)

Rumored that C.S.H. had forbidden. 101
 C.S.H. tells McAdoo evidently a plot of Ralph. 101
 McAdoo says he will remove Ralph. 101
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 Ralph gives C.S.H. complete list of, in Bureau.
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 Ralph gives list of orders of Williams ordering him to
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 C.S.H. prepares schedule of rules for Ralph forbidding. 108, 109
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 C.S.H. and McAdoo agree to amendment of, providing that
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 or lawful money by Federal Reserve Banks and in gold
 by Treasury, on condition that Federal Reserve Banks
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Smuggling cases.

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Five % redemption fund

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National bank notes

C.S.H. orders national banks to pay express charges on
fit notes sent in for redemption. 138

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in 1879. 138

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One-third of notes sent in for redemption are fit notes.
138

Above order of C.S.H. will tend to keep notes in
circulation and protect Treasury gold. 138

Treasury often redeems, by check which can be presented
to Subtreasury for gold. 138

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One-half of 5% redemption fund payments have been paid
direct to Treasury and one-half - 375 millions
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Says it was Mrs. Wilson's dying request. 158

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Treasury domination of Federal Reserve Board.

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Says President made great mistake in original attitude towards segregation. 189

Furious because Philipps dropped him 8 or 10 numbers in precedence list. 192

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President keeps away from people too much. Always with a Doctor and people think him an invalid. 189

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Report of Arnold, Special Attorney. 47

Arnold advises against criminal prosecution. 49

C.S.H. advises bringing of a new civil suit. 49

C.S.H. not yet ready to advise as to criminal prosecution. 49

Arnold says Wise tried to corrupt him by offer of large retainer. 51

Arnold convinced of guilt but very difficult to prove in criminal proceeding. 51

Mr. Alexander, of New Jersey, tries to intimidate C.S.H. to drop proceedings. 52

Attorney General in doubt as to criminal proceedings. C.S.H. conference. 53, 54, 55.

Arnold states difficulties in examining W's books abroad. 54

C.S.H. tells Attorney General he certainly could not now advise against criminal proceedings. 55, 56.

C.S.H. suggests appointment of some eminent lawyer to read evidence and report. 56

C.S.H. suggests Wallace MacFarland for position. 56, 57.

Arnold says chances are 4 to 1 against criminal conviction. 57

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Wilson thinks indictment should be pressed. 59

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Attorney General says indictment could not stand; Govt. could not make out even a prima facie case. 62

C.S.H. and Arnold do not agree. 62

Discussion as to running of statute of limitations. 63

Attorney General still in doubt as to criminal proceedings. 67

Arnold, at request of C.S.H. prepares memorandum to prove a prima facie case. 73

Wise, Counsel of McAdoo calls on C.S.H. and has conference. 75 to 78.

Says Attorney General says he has dumped whole matter on C.S.H. 76

McAdoo furious when C.S.H. tells him this. 78

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C.S.H. feels case should go before grand jury. 83

C.S.H. talks with Wise. 86

C.S.H. tells wise that McAdoo and he, after careful consideration, cannot but feel that the criminal proceedings should be pushed. 86

C.S.H. declines to consider offer of \$100,000 to settle this civil case. 86

C.S.H. tells Attorney General that McAdoo and he cannot advise withdrawal of criminal proceedings. 88

C.S.H. sends memorandum to Attorney General advising that Wannamaker should be brought before grand jury. 88

Attorney General says he does not know what to do about matter. 103

Attorney General sends Arnold to C.S.H. Arnold says criminal proceedings almost sure to fail and even the civil suit is very doubtful. 114, 115.

C.S.H. says he must rest in his memorandum sent to Attorney General. 114, 115.

Attorney General asks C.S.H. if offer of \$100,000 in civil case should be accepted. 114

C.S.H. says would prefer grand jury proceedings. 114

McAdoo tells C.S.H. the cabinet has considered the matter and it has been decided not to proceed in the criminal proceedings. 115

Attorney General asks C.S.H. if the offer made in the civil suit should be accepted. 114

C.S.H. says yes. 115

War Department

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Warburg, P.

Brandeis

Enthusiastic for, for Federal Reserve Board. 143

Dined at home of. 175

Warburg, P. (Cont.)

Federal Reserve Act

C.S.H. tells, he (Warburg) is not in sympathy with,
until amended. 170, 171.

C.S.H. feels, does not represent the people. 171

Federal Reserve Banks

Wants, to guaranty 100 millions of gold for finance
bills to pay indebtedness of U.S. people to
Great Britain. 175

Schiff and Strong oppose. 175

Opening of.

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Federal Reserve notes

Thinks, can be issued against gold without necessity
for amendment. 160

C.S.H. persuades him contra. 160.

Giboney

Distrusts Warburg. 148

Hamlin, C.S.

Warburg attacks; as Governor. 169, 171.

Hearing

Votes against giving hearing to Senator Pomerene. 164

Opening of Federal Reserve Banks

Reports against, until two amendments are secured:

1. All reserves to be carried in Federal Reserve Banks
2. Federal Reserve notes to be made lawful reserve
money for member banks. 159, 170.

Very bitter against C.S.H. for saying to McAdoo will do
everything to secure speedy opening of Federal
Reserve banks. 169

Panama bonds

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Strong, Gov.

C.S.H. reminds Warburg that he voted for Gov. Strong
on his recommendation. 169

Treasury certificates

Wants McAdoo to issue. 139

Treasury domination

Says C.S.H. often forced Board to change its views
to please McAdoo. 169

Wolfe

Says only opposition to, is from fear he can not give
sufficient time. Not true. 164

Moves to adjourn to avoid giving hearing to Senator
Pomerene on. 164

Will compromise by trying to have, elected to Federal
Advisory Council. 167

C.S.H. refuses to compromise. 167

Warren, Charles

Brandeis would like to indorse, for office but too much
opposition from all factions. 10

Warren, Charles (Cont.)

C.S.H. recommends, to Attorney General for position of
Assistant Attorney General. 67

Watson, Senator

Tells Edward Hamlin that New York bankers believe McAdoo is
prejudiced against them. 35, 36.

Weeks, Senator

C.S.H. dines with. 84

Asks 30 days leave for Assistant Appraiser George. 149

On Subcommittee of Senate to report on confirmation of

C.S.H. for Federal Reserve Board. 150

Full talk with C.S.H. 150

Asks about Jones. 151

C.S.H. shows him Frank Hamlin's letter about Jones. 151

Talks with C.S.H. as to Senator Bristow's opposition. 153

Urges Bristow to withdraw his opposition. 153

Says Senate Committee is satisfied there is nothing in
Russell charges. 153

CS.H. writes to, as to connection with Boston & Maine R.R. 154

Wheatley, Special Agent

Disloyalty of, as to assignment of Anthony Ludders. 33, 34, 35

Wheelwright, J.W.

Brandeis will indorse, for Collector of Internal Revenue. 10

Whipple, Sherman

Asks C.S.H. to make appointment with Attorney General for him
as counsel of minority stockholder of B. & M. R.R. 84

See- McReynolds

White, Chief Justice

Tells C.S.H. his sugar properties cost \$365,000 and are not
worth now 365,000 cents. 18

Will no complain if Congress deems this the best policy. 18

Believes Huerta can best work out Mexican situation. 18

White, Henry

C.S.H. dines with. 59

White House

C.S.H. goes to, with bankers. 14

C.S.H. attends musicale at. 72

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Wickersham

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Willert, Arthur

First met, at dinner with Assistant Attorney General Denison

Williams, George Fred.

Coughlin has talk with. 1
 Will not oppose confirmation of C.S.H. for Water Board. 1
 McNary explains to Bryan that there is nothing in charges of,
 against C.S.H. 8
 Curley calls on C.S.H. to learn if he will oppose, for a
 diplomatic appointment. 17, 18.
 C.S.H. says no. 17, 18.
 C.S.H. suggests name of, to Attorney General for position of
 Assistant Attorney General. 18, 19.
 C.S.H. tells Assistant Secretary Osborne will not oppose,
 for some appointment. 40
 Calls on C.S.H. in Washington. 44
 Settle up old scores. 44
 Very bitter against Gov. Foss. 44
 Has changed his views as to Wilson. 44
 Springfield Republican says C.S.H. is opposing. 46
 C.S.H. telegraphs, rumor is false. 46
 Receives cordial reply from 46
 Folan of Norwood writes thanking C.S.H. for his good words. 83
 C.S.H. tells Hollis that, and C.S.H. have settled all
 differences. 151

Williams, Harold

Dines with C.S.H. 93

Williams, John Sharp

Attacks C.S.H. Customs Administrative amendments. 31

Williams, John Skelton**Assistant Secretary**

Ordered Wilmett on Saturday just before taking oath
 as Comptroller (Monday) to send proof of Congressional
 directory to printer, retaining his name as Assistant
 Secretary. 92
 Gilman, Secretary of C.S.H., said W. did this through
 jealousy of C.S.H. so that his name might remain as
 Assistant Secretary for 3 months, leaving name of
 Comptroller blank. 92
 Exhibition of petty vanity justifying claim of tempermental
 unfitness. 92
 C.S.H. advised, not to sign as Assistant Secretary on day
 of taking oath as Comptroller, as being of doubtful
 legality. 93
 He did however sign. 93

Brother of.

Commissioner Osborne said a brother of, claimed that a
 certain case before him should be decided by the office
 of Secretary of Treasury and not by Commissioner of
 Internal Revenue, altho at that time Williams, as
 Assistant Secretary, would have had to decide it. 109

Williams, John Skelton (Cont.)

Colored persons

Whenever a letter addressed to a colored person came over his desk he would strike out the standard form "Respectfully yours" and order letter rewritten. 100
 Would never allow a colored person to sit down in his presence. 100

Greatly distressed because a colored auditor once sat down before him. 100

Ordered Ralph of Bureau of Engraving and Printing never to recommend, for promotion. 107

C.S.H., on becoming Acting Secretary, revoked this order. 117
 Comptroller

C.S.H. asked W. if he should make any remarks when delivering to him his commission as. 92

W. said C.S.H. should merely deliver commission to Justice Lamar who was to administer the oath of office. 92

Sworn in as Comptroller by Mr. Justice Lamar, Feb. 2, 1914. 92

A grotesque and ridiculous proceeding. 93

(Learned later that following the swearing in by Justice Lamar, Williams was secretly sworn in again by a Notary Public, in accordance with the statute.)

Discount rates

Wanted original, made uniform throughout all districts.

C.S.H. agreed with him. 182

Board voted otherwise. 182

Federal Reserve Board

Objects, together with C.S.H. to vote refusing hearing to Senator Pomerene. 165

McAdoo troubled because if, outranks Assistant Secretaries, clearly Williams would not. 187

McAdoo says Williams outranks,

See infra - Reserves. 187

Hamlin, C.S.

Dines with Williams and later goes to theatre. 73

Jealous of C.S.H. 92

Says Ailes says he is delighted with designation of

C.S.H. as Fiscal Assistant Secretary. 124

Horses

Uses, of Bureau of Engraving and Printing after becoming Comptroller.

Ralph says will cause a scandal. 98

C.S.H. approves Ralph's determination to speak to, about this. 98

Income tax returns

Tells C.S.H. that Secretary McAdoo wants original, of Morgan and Rockefeller sent to him. (McAdoo) 98

Later Williams tells C.S.H. full particulars of income tax return of Rockefeller, showing that McAdoo had shown it to him in violation of law. 98, 109.

Williams, John Skelton (Cont.)

Martin

Very mad because Federal Reserve Bank of San Francisco refuses to give Martin, Son-in-law of McAdoo a \$5000 job. 191

Wants C.S.H. as Governor to order the Federal Reserve Bank to make the appointment. 191

C.S.H. says would cause scandal. 191

Williams says no because Martin is the "best man for the place." 191

Federal Reserve Agent Perrin writes why he cannot appoint Martin, who is suffering from tuberculosis etc.etc. 193

McAdoo

Tells C.S.H. that New York bankers are trying to estrange W. and himself. 46

Williams is the evil genius of. 125

New York Tribune

Charges that Williams improperly helped Munsey secure control of U.S. Trust Co. 72

McAdoo denies this. 72

McAdoo says Ailes is at bottom of these charges. 72, 73.

Newton, Assistant Secretary

Arranged to transfer his secretary to a vacant place in Treasury and later to reassign him to his office at slightly higher salary. When Williams, without consulting him, overruled this, as Acting Secretary, and assigned one of his own clerks to the vacant place. 97

McAdoo says this order must be revoked. 97

Polk, Frank

W. wants, appointed to succeed C.S.H. as Customs Assistant secretary. 81

Reserves

Federal Reserve Board resolves that, is justified in permitting banks to dip into. 158

Riggs bank

Says no tax money will be given to. 125

Says he wants, openly discriminated against. 127

Helps prepare apportionment of tax funds. 127

Says will consult Sands of Com. Natl. Bank. 127

Advises C.S.H. to apportion tax funds do as not to reveal discrimination against. 128

To prepare statement to show that, does not need tax funds. 130, 131

Prepares memorandum showing that business men won't suffer from refusal to give, tax funds. 139

Riggs bank made no such contention. It claimed the bank would suffer. 139

See - McAdoo

Riggs Bank

auth of office
92

Williams, John Skelton (Cont.)

Scandals.

See supra- Horses

Segregation in Treasury

Ordered. 94

Ordered that all colored messengers in Internal Revenue Service having desks in rooms be removed to corridors. 95

C.S.H. revokes order. 95

Goes through Bureau of Engraving and Printing stirring up trouble by insisting on segregation. 106

Orders Ralph not to permit a white girl to sit alongside of a colored man or colored woman on same machine, even though 10 feet apart. 106

Ralph said this could not be done. 106

W. then withdrew written order but gave a verbal order that no white girl should be assigned to a machine with a colored girl. 106

Ralph agreed to do this as far as possible. 106

Ordered Ralph to post notice on certain toilet rooms - reserved for exclusive use of whites. 106

This order caused all the trouble. 106

Told Ralph he wanted absolutely separate work rooms for whites and blacks. 107

Ralph said impossible but would try ultimately to do this. 107

C.S.H. ordered Ralph to drop it. 107

See - McAdoo

Riggs bank

Segregation

Willis, H. P.

Retained by banking and currency committee. 12

Agrees to C.S.H. amendments to Federal Reserve Act. 12

Opposes amendment permitting direct discount of notes secured by warehouse receipts without bank indorsement 12, 13

See - Acceptances, Sec. 13 and 14

Wilson, General

C. S. H. lunches with. 1

Wilson, President

Attorney General

Asks, to appoint Giboney. 71

Books, Imported

Wants change in laws as to market value of. 43

C.S.H. leaves to, question of appealing from decision of Board of G.A. as to. 58

Cabinet meetings

McAdoo says will tell, that C.S.H. should attend, in his absence. 132

Wilson, President (Cont.)

Canadian reciprocity.

Tells C.S.H. not to speak of, at dinner of Canadian Club,
N.Y. 47

Discount

Rather favors provision for direct discount of notes
secured by warehouse certificates. 12

Federal Reserve Act

C.S.H. sees, sign. Dec. 23, 1913. 80

Federal Reserve notes

Inopportune to make, legal tender at present time. 50

Federal Reserve Board

Tells not proper to have 4 members of, connected with
administration, but speaks appreciatively of C.S.H. 133
Requests, to appoint Dr. Fine of Princeton Secretary of. 158
Says it was Mrs. Wilson's dying request. 158
Says will remove any member of, voting against giving
hearings to Congressmen. 166

Urges, to open Federal Reserve Banks speedily. 172

Disgusted with 4 members of, and would like to remove them. 189

Angry with, for talk about status; says "I will status them!"
189

Hamlin, Anna

Mrs. Wilson invites, to McAdoo wedding. 132

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