



FOUNDED 1916

THE CONFERENCE BOARD

NATIONAL INDUSTRIAL CONFERENCE BOARD, INC.
247 PARK AVENUE, NEW YORK CITY

November 3, 1941.

Hon. Marriner S. Eccles, Chairman,
Board of Governors,
Federal Reserve System,
Washington, D. C.

Dear Mr. Eccles:

I was very pleased to learn from my associate, Mr. Leonard Kuvin, that you had recently accepted my invitation to participate in the forthcoming meeting of The Conference Board on Tuesday, November 25th, and I am sure the Trustees and the Members of the Governing Body of this institution will be highly gratified to learn that you will appear before them again after a year's leave of absence.

This meeting of The Conference Board will be its 237th session, and will be one of a series devoted to the consideration of National Defense and Reconstruction. Following technical discussions in the afternoon round table conferences, the General Session, in which you have consented to participate, will be held in the Grand Ball Room of the Waldorf-Astoria. Cocktails and informal dinner will begin at 6:00 P.M.

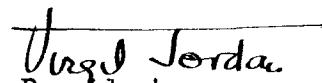
As you know, Sir Arthur Salter has kindly consented to speak briefly on plans for reconstruction of international economic relations; F. Cyril James, now Principal of McGill University, will offer his brief comments on price control in Canada. I am certain that what you will offer on the general aspects of price control in this country, and on the specific aspects of monetary and banking factors, will be genuinely appreciated by the one thousand Members of the Governing Body of The Conference Board and guests in attendance.

In accordance with our usual practice, we shall offer no publicity of the proceedings of the sessions to be held on November 25th, and shall invite no reporters to this meeting.

The Fact-tool Builder for American Business

With sincere appreciation of your most helpful interest,
and with kindest personal regards, I am,

Yours cordially,


President.

VJ:EM

"Ask The Conference Board!"

PLaza 3-8970

November 6, 1941.

Dr. Virgil Jordan,
President, The Conference Board,
National Industrial Conference Board, Inc.,
247 Park Avenue,
New York City.

Dear Dr. Jordan:

This is to thank you for your letter of November 3. Your associate, Mr. Kuvin, was so persuasive that, perhaps somewhat ill-advisedly, I told him that I would participate in the program on Tuesday, November 25, even though two such notable and accomplished speakers as Sir Arthur Salter and Dr. James are scheduled.

On receiving your letter and noting that this is a bigger occasion than I had realized, I have some further misgivings. I gather that there will be a thousand or so entitled to attend this discussion in the Grand Ball Room of the Waldorf-Astoria. If that is the case, I imagine that it will attract a good deal of public, including newspaper, notice and I do not suppose it would be possible for me to speak without publicity, even though reporters are not invited as such. In that case, I think I may need to have at least a brief manuscript that could be made available. I would appreciate it if you would advise me as to how long a talk I would be expected to make.

Thanking you again for your letter, and with kindest personal regards,

Sincerely yours,

M. S. Eccles,
Chairman.

 ET:b



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THE CONFERENCE BOARD

NATIONAL INDUSTRIAL CONFERENCE BOARD, INC.

247 PARK AVENUE, NEW YORK CITY

VIRGIL JORDAN
PRESIDENT

November 7, 1941.

Hon. M. S. Eccles, Chairman,
Board of Governors of the
Federal Reserve System,
Washington, D. C.

Dear Mr. Eccles:

Though I know how one feels after having undertaken a speaking engagement, I can assure you sincerely, in response to your kind note of November sixth, that any diffidence on your part in connection with The Conference Board sessions is unjustified. My experience and observation of your participation on two previous occasions is that your informal way of speaking to this group is highly impressive to them, and that the Associates of The Conference Board are much more deeply interested in what you say, because of its intrinsic importance, than in the way you say it, for they appreciate the deep thought you have given to the matters you discuss.

So, though you may naturally wish to protect yourself with a prepared text, I feel you should have no hesitation in departing from it freely before this group, if you feel moved to do so. A statement of about thirty minutes would seem to be suitable, in view of the program, but since these meetings proceed rather promptly, there would be ample time for a somewhat longer statement, if you wished.

I hope that Mr. Kuvin made it clear that The Conference Board has no objection on its part to your releasing any material to the press from your end. Its practice is merely not to issue any pub-

(Hon. M. S. Eccles -- November 7, 1941 -- Page 2)

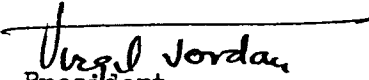
licity itself regarding these meetings, and to safeguard their privacy as fully as possible so far as the Board is concerned. In case you should issue any release, I assume that you will remember the requirements of the morning papers and the press services, who might otherwise feel that The Conference Board had discriminated against them by excluding them from the meeting.

Our Trustees and Associates are looking forward with great interest to your being with us at the 237th Meeting of the Board on November twenty-fifth, and I shall be very pleased to have this opportunity of seeing you again.

With kindest regards, I am,

Yours cordially,

VJ:IEB.


President.



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THE CONFERENCE BOARD
NATIONAL INDUSTRIAL CONFERENCE BOARD, INC.
247 PARK AVENUE, NEW YORK CITY

November 21, 1941.

Hon. Marriner S. Eccles, Chairman,
Board of Governors of the Federal Reserve System,
Washington, D. C.

Dear Mr. Eccles:

I am attaching herewith a copy of the Tentative Agenda for the forthcoming meeting of The Conference Board on November 25th, in which you have kindly consented to take part. Please examine this statement and inform me if we have incorrectly described your connection.

We should like, also, to be assured that you will be on hand at the informal dinner, beginning at 6:00 P.M., for we have reserved a place for you at Dr. Jordan's table. I trust you will wire me so that we may make proper arrangements.

With appreciation, I am,

Yours cordially,

Leonard Kuvin,
Administrative Director,
THE CONFERENCE BOARD.

LK:EM
Enclosure.

The Fact-tool Builder for American Business

Tentative Agenda

237th MEETING

THE CONFERENCE BOARD



FOUNDED 1916

NATIONAL DEFENSE
AND RECONSTRUCTION

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TUESDAY, NOVEMBER 25, 1941

AT THE

WALDORF-ASTORIA HOTEL

NEW YORK CITY

NATIONAL INDUSTRIAL CONFERENCE BOARD, INC.

247 PARK AVENUE

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NEW YORK CITY

ROUND TABLE CONFERENCES

3:00 P. M. to 6:00 P. M.

1. CURRENT INTERNATIONAL DEVELOPMENTS

(Assembly Rooms 4 J-M)

Chairman: C. E. HUNTER, Vice President,
New York Trust Company

Speakers: WILLIAM L. BATT, Director,
Materials Division, OPM;
Member of the recent United States Delegation to Moscow

HANS SIMONS, Dean of the Graduate Faculty,
New School for Social Research

2. SUBVERSIVE INFLUENCES IN COLLECTIVE BARGAINING

(Jade Room)

Chairman: ELLIOTT DUNLAP SMITH, Chairman,
Department of Economics, Yale University

Speakers: CORWIN D. EDWARDS, Chairman,
Policy Board, Antitrust Division,
United States Department of Justice

WALTER GORDON MERRITT, Counselor,
McLanahan, Merritt, Ingraham & Christy

3. CURRENT PROBLEMS OF PRIVATE FINANCE

(Le Perroquet Suite)

Chairman: ROSWELL MAGILL,
Columbia University

Speakers: GANSON PURCELL, Commissioner,
Securities and Exchange Commission

BENJAMIN J. BUTTENWIESER, Partner,
Kuhn, Loeb & Company;
Member of the Board of Governors,
Investment Bankers Association of America

WALTER LICHTENSTEIN, Vice President,
First National Bank of Chicago

GEORGE W. EDWARDS, Chairman, Department of Economics
College of the City of New York

4. URGENT PROBLEMS OF DEFENSE PRODUCTION

(Basildon Room)

Chairman: **RAOUL E. DESVERNINE**

Speakers: **FLOYD B. ODLUM, Director,**
Division of Contract Distribution, OPM

HON. ALBERT GORE,
Congressman from Tennessee

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DINNER RECESS

6:00 P. M. Cocktails—6:30 P. M. Informal Dinner

(Grand Ball Room)

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GENERAL SESSION

7:30 P. M. to 10:00 P. M.

(Grand Ball Room)

NATIONAL DEFENSE AND RECONSTRUCTION

Price Control of Business Enterprise

Chairman: **DR. VIRGIL JORDAN**

President, The Conference Board

Speakers: **HON. MARRINER S. ECCLES, Chairman,**
Federal Reserve System

DR. F. CYRIL JAMES, Principal,
McGill University, Montreal, Canada

SIR ARTHUR SALTER
British Supply Council of North America



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Form F. R. 511

TO _____

FROM _____

REMARKS:

11/22/41

I phoned Mr. Kuvin at 12:30
and advised him the Chairman
would be present at the dinner
as arranged at 6:00 p.m.

A handwritten signature in dark ink, appearing to be 'S. E.' or similar, with a large loop at the top and a horizontal stroke extending to the right.

CHAIRMAN'S OFFICE





FOUNDED 1916

THE CONFERENCE BOARD

NATIONAL INDUSTRIAL CONFERENCE BOARD, INC.

247 PARK AVENUE, NEW YORK CITY

VIRGIL JORDAN
PRESIDENT

November 28, 1941.

Hon. Marriner S. Eccles, Chairman,
Federal Reserve System,
Washington,
D. C.

Dear Mr. Eccles:

This is just a note to express, on behalf of our Trustees, as well as for myself, our warm appreciation for your fine contribution to the discussion at the 237th Meeting of The Conference Board on Tuesday evening. The many comments I have had indicate that you again, as before, succeeded in stimulating sharply the thought of the Associates of the Board who were there, and I can assure you that we are deeply grateful to you for the trouble you took to be with us on this occasion. I hope only that you were better pleased and a bit more comfortable about it than last time, and that you will be willing to join us again at these sessions. We greatly need the stimulation and the insight which you bring to the discussion of these problems.

With sincere thanks, and kindest regards,
I am,

Yours cordially,

VJ:IEB.

Virgil Jordan
President.